

**SAN ANTONIO ISD  
VISIONING WORKSHOP  
January 30, 2008**

**Agenda**

- 1. Technology Group Resumes Work**
- 2. Update on School Configuration, Capacities and Enrollment** **Kamal**
- 3. Developing Findings and Directions** **Small groups**
  - School Sizes and Grade Alignment**
  - Small groups work on laptops**
- 4. Technology Group Report**
- 5. Sharing**
- 6. Next meeting – Saturday, February 9**

**SAN ANTONIO ISD  
COMMUNITY-BASED TASK FORCE  
Meeting #4  
January 30, 2008**

The fourth meeting of the Community-based Task Force was held on Wednesday, January 30, 2008 from 6:00 – 8:30 p.m. The agenda for the meeting is attached. Thirty-two community members and SAISD staff who are serving on the Task Force were in attendance.

The Technology group resumed their work on finalizing the Technology Findings and Directions.

Kamal ElHabr, Associate Superintendent for Planning, Construction, Maintenance, Operations, Environmental and Real Estate, presented an update on current school configurations, capacities and enrollment.

Working in school type groups, the Task Force members discussed their beliefs and ideas about school size, grade alignment, and organization of instructional spaces and began writing Findings and Directions.

The Technology subgroup presented their revisions to the Technology Findings and Directions. Task Force members discussed the Findings and Directions and applauded the subgroup for maintaining the beliefs and ideas from each group into the revised document.

The meeting concluded with groups sharing their work on school size, grade alignment, and organization of instructional spaces. The next meeting is scheduled for Saturday, February 9, 2008.



## **SAN ANTONIO ISD**

# **CAMPUS ORGANIZATION**

**Community-Based  
Facilities Task Force**

**January 30, 2008**



## **CAMPUS GRADE ORGANIZATION IN 1997**

- **65** Elementary schools (Grades K-5)
- **17** Middle schools (Grades 6-8)
- **8** High schools (Grades 9-12)
- **4** Special campuses
- **63,000** Approximate student enrollment



# CAMPUS GRADE ORGANIZATION IN 2008

- 48 Elementary schools (Grades PK-5)
- 3 In-district charter academies (Grades PK-5)
- 3 Academies (Grades PK-6)
- 1 In-district charter academy (Grades PK-6)
- 9 In-district charter academies (Grades PK-8)
- 11 Middle schools (Grades 6-8)
- 5 In-district charter middle school academies (Grades 6-8)
- 8 High schools (Grades 9-12)
- 54,000 Approximate student enrollment



## ENROLLMENT/CAPACITIES

Range of student membership/campus capacities

- **Elementary schools/Academies** (Grades PK-5 and PK-6)
  - Enrollment: 250 to 900
  - Capacity: 350 to 900
- **Middle schools/Academies** (Grades 6-8)
  - Enrollment: 360 to 800
  - Capacity: 660 to 1,280
- **High schools** (Grades 9-12)
  - Enrollment: 850 to 2,000
  - Capacity: 1,600 to 2,100



# 2007-08 Schools

**San Antonio Independent School District**  
 141 Lavaca St. / San Antonio, Texas 78210-1095 / (210) 299-5500

No./Dist. = Campus number and Board Member district in which school is located.

Version 7/19/07

PHONE	NO./DIST	SCHOOL NAME	ADDRESS/ZIP CODE	PRINCIPAL	FAX
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## HIGH SCHOOLS

533-8144	001 / 1	Brackenridge	400 Eagleland Dr. / 78210	Linda Marsh	534-9770
532-4241	002 / 4	Burbank	1002 Edwards St. / 78204	Andrew Rodríguez	533-4394
733-9147	003 / 6	Edison	701 Santa Monica Dr. / 78212	Charles Muñoz	738-2408
226-5103	004 / 1	Fox Tech	637 N. Main Ave. / 78205	John Montelongo III	224-8792
333-0421	005 / 3	Highlands	3118 Elgin Ave. / 78210	Lorna Klokkenga	337-2567
661-4134	006 / 2	Houston	4635 E. Houston St. / 78220	Melonie Iglehart-Hammons	666-2915
736-1981	007 / 7	Jefferson	723 Donaldson Ave. / 78201	Jesús Chavez	738-2406
223-2926	008 / 5	Lanier	1514 W. Durango Blvd. / 78207	Beatriz Hammoudeh	224-9516

## MIDDLE SCHOOLS

534-6511	041 / 3	Connell	400 Hot Wells Blvd. / 78223	Samuel Hogue	534-6589
223-9031	042 / 5	Cooper	1700 Tampico St. / 78207	Kristin Willmann	223-9598
662-8184	043 / 2	Davis	4702 E. Houston St. / 78220	Charlotte Gregory	662-8189
433-0311	050 / 7	Longfellow	1130 E. Sunshine Dr. / 78228	Liz Solis	433-0375
533-7331	053 / 4	Page	401 Berkshire Ave. / 78210	Gary Pollock	533-7369
534-6331	054 / 4	Poe	814 Aransas Ave. / 78210	Maria Saenz	534-7299
433-5092	055 / 5	Rhodes	3000 Tampico St. / 78207	Edward Garcia	433-7299
333-7551	057 / 3	Rogers	314 Galway St. / 78223	Lemelle Taylor	333-7954
227-3383	061 / 5	Tafolla	1303 W. Durango Blvd. / 78207	Sylvia Lopez	227-7044
732-4641	058 / 6	Twain	2411 San Pedro Ave. / 78212	Monica C. Garcia	738-0518
227-3921	046 / 2	Wheatley	415 Gabriel St. / 78202	Mona Lopez	227-9972

## MIDDLE SCHOOL ACADEMIES

226-4952	047 / 1	Harris*	325 Pruitt Ave. / 78204	Moises Ortiz	226-9448
734-2937	049 / 5	Irving*	1300 Delgado St. / 78207	Anita Chavera	734-0941
223-4741	051 / 4	Lowell*	919 Thompson Place / 78226	Armando Rene Gutierrez	223-6248
732-4851	052 / 7	Mann*	2123 W. Huisache Ave / 78201	Linda Nance	732-7999
735-7181	059 / 6	Whittier*	2101 Edison Dr. / 78201	Linda Sanchez	735-0704

\* In-District Charter

## ELEMENTARY SCHOOLS

732-4962	101 / 6	Arnold	467 Freiling Dr. / 78213	Kathleen St. Clair	732-5192
533-1164	103 / 3	Ball	343 Koehler Court / 78223	Mary Lou Garcia-Lafuente	533-1215
735-6511	106 / 6	Beacon Hill	1411 W. Ashby Place / 78201	Jose Moreno	735-6683
226-3601	147 / 2	Bowden	515 Willow St. / 78202	Alva Ibarra	226-8150
226-2753	108 / 1	Bowie	439 Arbor Place / 78207	Cynthia A. Bernal	226-2911
433-2691	111 / 5	Brewer	906 Merida St. / 78207	Lisa Barrera	433-3027
432-6921	115 / 5	Carvajal	225 Arizona St. / 78207	Norma Cano Scarcliff	432-7828
226-7423	116 / 4	Collins Garden	167 Harriman Place / 78204	Mary E. Macias	226-9958
733-8641	117 / 6	Cotton	1616 Blanco Rd. / 78212	Lelia Bagwell	733-0830
434-6201	118 / 5	Crockett	2215 Morales St. / 78207	Bertha Rubio	434-6476
226-8563	121 / 5	De Zavala	2311 San Luis St. / 78207	Sandra Villarreal	226-8627
732-4411	123 / 7	Fenwick	1930 Waverly Ave. / 78228	Dessynie Edwards	732-4693
534-2651	124 / 3	Forbes	2630 Sally Gay Dr. / 78223	Anselma Chase	534-2695
333-1771	125 / 3	Foster	6718 Pecan Valley Dr. / 78223	Jacqueline Ibarra-Lanford	333-1873
733-8431	126 / 6	Franklin	1915 W. Olmos. Dr. / 78201	Belinda Hernandez	733-8479
923-3161	129 / 4	Graebner	530 Hoover St. / 78225	M. Lourdes Correa	923-0626
534-6851	131 / 4	Green	122 W. Whittier St. / 78210	David Espiritu	534-6865
533-7500	132 / 2	Herff	996 S. Hackberry St. / 78210	Thomasine Chambers	533-9500
534-6461	134 / 3	Highland Hills	734 Glamis Ave. / 78223	Tambrey Johnson	534-6484
533-8051	135 / 4	Highland Park	635 Rigsby Ave. / 78210	Manuel Caballero	533-8132
534-3903	136 / 4	Hillcrest	211 W. Malone Ave. / 78214	Christa Carreno	534-0691

PHONE	NO./DIST	SCHOOL NAME	ADDRESS/ZIP CODE	PRINCIPAL	FAX
648-1821	137 / 2	Hirsch	4826 Sea Breeze Dr. / 78220	Mateen Diop	648-1925
433-3141	139 / 7	Huppertz	247 Bangor St. / 78228	Diane Stock	433-4984
534-5321	141 / 4	Japhet	314 Astor St. / 78210	Lynda K. Frith	534-1665
223-6962	143 / 4	Kelly	1026 Thompson Place / 78226	Deborah Guardia	223-9065
433-2231	144 / 5	King	1001 Ceralvo St. / 78207	Francisca Whitaker	433-6477
533-5521	145 / 4	Knox	302 Tipton St. / 78204	Homer Rivera	533-5539
822-7823	146 / 1	Lamar	201 Parland Place / 78209	Janet Mansmann	822-7874
736-3323	148 / 7	Madison	2900 W. Woodlawn Ave. / 78228	Barbara Black	736-3356
223-5187	149 / 5	Margil	1000 Perez St. / 78207	John Gomez	223-4984
735-5461	150 / 7	Maverick	107 Raleigh St. / 78201	Regina Florence	735-2444
735-0791	155 / 6	Neal	3407 Capitol Ave. / 78201	Rebecca Atchley	735-0839
733-9631	156 / 7	Nelson	1014 Waverly Ave. / 78201	Cynthia Ann Perez	733-9933
432-8641	157 / 5	Ogden	2215 Leal St. / 78207	Patricia Alejandro	432-0755
226-4623	158 / 1	Pershing	600 Sandmeyer St. / 78208	Judy Ratlief	226-4656
433-4251	140 / 5	Rodriguez	3626 W. Durango Blvd. / 78207	Yolanda Vega	433-6846
734-5721	161 / 6	Rogers	620 McIlvaine St. / 78212	Gloria Villalobos	734-4026
333-0611	164 / 3	Schenck	101 Kate Schenck Ave. / 78223	Donna Finch	333-0680
533-1041	165 / 3	Smith	823 S. Gevers St. / 78203	Lianna Cano	533-1066
533-5331	167 / 3	Steele	722 Haggin St. / 78210	Maria Elena Garza	533-5394
333-2570	168 / 3	Stewart	1950 Rigsby Ave. / 78210	Carol Dabdoub	333-2597
733-1911	170 / 1	Travis	1915 N. Main Ave. / 78212	Graciela De La Garza	733-5486
226-5453	171 / 2	Tynan	925 Gulf St. / 78202	Horace Franklin	226-5799
226-6923	172 / 2	Washington	1823 Nolan St. / 78202	Oscar Lerma	226-6589
333-3220	173 / 2	W.W. White	545 S. W.W. White Rd. / 78220	Marlon Davis	333-3223
733-8521	174 / 6	Wilson	1421 Clower St. / 78201	Cynthia De La Garza	733-8756
732-4741	175 / 7	Woodlawn	1717 W. Magnolia Ave. / 78201	Carlos Galvan	732-2037
432-6151	176 / 7	Woodlawn Hills	110 W. Quill Drive / 78228	Dr. Joanela G. DeLeon	432-5341

## ACADEMIES PK-8

226-5441	102 / 6	Austin*	621 W. Euclid Ave. / 78212	Maribel Rodriguez	226-6192
223-3741	107 / 1	Bonham**	925 S. St. Mary's St. / 78205	Dora Espiritu	223-3899
224-0310	114 / 2	Cameron*	3635 Belgium Lane / 78219	Carolyn McClure	224-2954
333-1130	109 / 2	Carroll*	463 Holmgreen Road / 78220	Nikki Foley-Demby	333-1133
333-3621	127 / 2	Gates*	510 Morningview Dr. / 78220	Debbie Grady	333-3644
733-1321	179 / 1	Hawthorne*	115 W. Josephine St. / 78212	Guadalupe Rodriguez-Pollock	733-1495
223-8621	142 / 2	King*	3501 Martin L. King Dr. / 78220	Dr. Derrick Thomas	223-6907
333-0521	153 / 2	Miller*	207 Lincolnshire Dr. / 78220	Sandra Booker	333-0563
661-3121	159 / 2	Pfeiffer*	4551 Dietrich Road / 78219	Anita O'Neal	661-8087

\* In-District Charter

\*\* Begins as PK-6 for 2007-08

## ACADEMIES PK-6

735-5921	105 / 7	Baskin	630 Crestview Dr. / 78201	Betty Damiani	735-5962
224-4916	110 / 5	JT Brackenridge	1214 Guadalupe St. / 78207	Noemi Saldivar	224-4933
222-8782	112 / 1	Briscoe*	2015 S. Flores St. / 78204	Julie Benavides	222-0822
532-0603	119 / 2	Douglass	318 Martin L. King Dr. / 78203	Melanie Herr-Zepeda	532-1618

\* In-District Charter

## ACADEMIES PK-5

227-4022	162 / 5	Barkley-Ruiz*	1111 S. Navidad St. / 78207	Carol Fairman	227-4029
534-6951	160 / 4	Riverside Park*	202 School St. / 78210	Beatrice Aleman	534-6987
224-7321	169 / 4	Storm*	435 Brady Blvd. / 78207	Angela Dominguez	224-1998

\* In-District Charter

## SPECIAL CAMPUSES

227-3600	010 / 5	Estrada A.C. (HS)	1112 S. Zarzamora St. / 78207	Della Rodriguez	227-8656
734-2393	180 / 1	Gonzales A.C. (ES)	518 E. Magnolia Ave. / 78212	Dr. Bonnie Marlow	734-2397
224-5700	014 / 1	Navarro Academy (HS)	623 S. Pecos St. / 78207	Nancy York	226-5426
212-4684	063 / 2	Pickett Academy (MS)	1931 E. Houston St. / 78202	Joseph Zatarain	212-3997

**BOARD OF EDUCATION:** Julian H. Treviño, District 1, President; James Howard, District 2, Vice President; Thomas C. Lopez, District 5, Secretary; Carlos Villarreal, District 3, Assistant Secretary; Trustee; Doug Sellers, District 4, Trustee; Olga M. Hernandez, District 6, Trustee; Eliseo E. Cadena, Trustee, District 7.

**SUPERINTENDENT OF SCHOOLS:** Dr. Robert J. Durón

The San Antonio Independent School District does not discriminate on the basis of race, color, gender, religion, national origin, age, disability, or any other basis prohibited by law.



# Our Schools

SAISD's century-old legacy of setting high standards for all is as deeply rooted as is our commitment to continuing that proud tradition for generations. Through personalized instruction, exciting real-world activities and the most effective teaching strategies, SAISD instills students with the knowledge and skills necessary to become successful citizens. We offer parents true school choice in selecting the type of academic environment that best fits their child's unique learning style. Parents may choose from a more traditional setting to Magnet programs and internal charters that specialize in a particular theme or subject matter. Our approximately 54,000 students attend:

- Eight high schools, grades 9-12
- 16 middle schools, grades 6-8 including five internal charter academies
- 51 elementaries, grades pre-kinder to 5 including three internal charter academies
- 12 pre-kinder to grade 6 or 8 academies, including 10 internal charters
- 18 internal charter schools
- Four non-traditional schools
- 13 secondary schools hosting Magnet programs
- All-girls school, opening fall 2008, grades 6-7

## What we offer

- **Young women's academy.** Starting fall 2008 young women in grades 6-7 will be empowered to excel in a college preparatory environment designed exclusively for them at San Antonio's first all-girls public school. The focus of the academy will be math, science, and technology, along with college preparation, career development, and community involvement. The school is to expand to grade 12 by 2013.
- **Early Childhood Education.** Qualified youngsters starting at age 3 are afforded the firm academic foundation necessary for life-long success through this full-day program available at all SAISD elementaries and pre-kinder to grades 5-8 academies.
- **Full Day Kindergarten** is provided at all SAISD elementaries and pre-kinder to grades 5-8 academies.
- **Free breakfast and lunch** for all, regardless of ability to pay.
- **Pre-kinder to Grade 6 or 8 Academies.** A dozen schools are taking a lesson from the past to create a learning experience that's thoroughly modern by serving both elementary- and middle school-age youngsters at the same campus. The academies are designed to provide a smaller, more nurturing learning environment, particularly beneficial for the older students. Enrollment is kept small, despite the increase in grade levels, by adjusting attendance boundaries.
- **Internal Charter Schools.** Youngsters, 'tweens and teens can start cultivating the talents and abilities that could lead to future careers while receiving challenging academics at any of the District's charters. This designation allows open enrollment throughout Bexar County, and permits these schools flexibility to develop programs specifically designed for their students' unique learning styles.
- **The Magnets.** The future is now for students enrolled in the SAISD's Magnet programs where hands-on experiences and advanced academics provide opportunities to explore tomorrow's careers. The District hosts high school and middle school level Magnet programs offering specialties including health professions, the world-renown International Baccalaureate Diploma, international banking and business, law, media productions, multilingual studies, performing and fine arts, and science, engineering and technology.
- **College Readiness.** SAISD perpetuates a culture in which higher education isn't just an option; it's expected. A number of programs and partnerships are helping students prepare, including:
  - **Advancement Via Individual Determination** to provide a college preparatory path.
  - **Advanced Placement** for teens wanting to earn college credit while in high school.
  - **ChemBridge**, a collaboration between the University of Texas at Austin and all SAISD high schools allowing students to receive three hours of college chemistry credit while earning concurrent high school credit for an advanced science class.

- **College Connections**, a partnership with the Alamo Community Colleges and all SAISD high schools through which students may apply online to an ACC school from their home campuses. Enrollment is guaranteed.
- **Project STAY San Antonio**, a non-profit college placement service organization.
- **Project Phoenix** based at St. Philip's College Southwest Campus where students earn dual high school and college credit.

**Close Window**



Elementary

Middle

High

Academies

Special

Magnets

# The Magnets

## San Antonio Independent School District Middle and High School Magnet Descriptions

The magnet schools at SAISD operate as cohorts of students pursuing an area of specialization within designated magnet electives. All magnet students will be assigned to a "school within a school." These magnet students will be evenly distributed throughout the school in the core subject areas.

### Multilingual Magnets at Davis and Tafolla Middle Schools

The SAISD Multilingual Magnet provides an opportunity for students to achieve proficiency in another language – Spanish, French, German, Russian and Japanese. Multilingual students prepare and participate in language contests and programs as individuals and groups.

**Davis Middle School, 4702 E. Houston Street, 78220, 210-662-8184**

**Tafolla Middle School, 1303 W. Durango Blvd., 78207, 210-227-3383**

### American Heritage Magnet at Poe Middle School

The goal of American Heritage Academy is to empower life-long learners who are cognizant that their skills, abilities, and actions are powerful changing agents in our democratic society and the world. American Heritage Academy is founded on the principles of democracy. It encourages freedom of thought, individual responsibility, and striving for social equality. High-quality learning expeditions form the design model used for teaching and learning our core beliefs of citizenship, community, and leadership. Certified gifted and talented (GT) educators develop a personalized education that emphasizes the use of interdisciplinary teaming, experiential learning, flexible scheduling, meaningful collaboration with peers and teachers, and offering options such as single-gender classes. Students, teachers, and parents engage in long-term partnerships that center on preparing students for success in high school and beyond.

Programa Magnet de La Academia de Herencia Americana de la Secundaria Poe. La meta de la Academia de Herencia Americana existe para reconocerle y alentar al estudiante acerca de sus habilidades, capacidades, y acciones, ya que son agentes de cambio poderoso en nuestra sociedad democrática y el mundo. La Academia de Herencia Americana se funda en los principios de la democracia. Anima la libertad del pensamiento, de la responsabilidad individual, y de esforzarse para la igualdad social. Las expediciones de alta calidad en las que aprenden forman el diseño de modelo utilizado para enseñar y aprender nuestras convicciones de ciudadanía, de la comunidad, y de liderazgo. Los educadores certificados y talentosos desarrollan una educación personalizada que acentúa el uso de la interdisciplina en grupo, experiencias del aprendizaje (teaming), programa flexibles, colaboración significativa con estudiantes y maestros, y la opción de clases de un solo-género. Los profesores, estudiantes, y los padres de familia se asocian para concentrarse en la preparación de los estudiantes hacia la preparatoria y el futuro.

**Poe Middle School, 814 Aransas Ave., 78210, 210-534-6331**

### Technology Magnet at Rhodes Middle School

The Rhodes Technology Academy provides students who have an interest in technology to develop specific technical skills that will benefit them in high school and introduce them to a college preparatory environment. Within the framework of the magnet school, all students will take technology-supported core classes. Elective courses will range from general technology to specialized technological courses in the areas of radio, television, film, Web design, computer science, audio production, and desktop publishing.

**Rhodes Middle School, 3000 Tampico St., 78207, 210-433-5092**

### Communication Systems, Management and Technology at Sam Houston High School

Communications systems and business management come together to form the foundation for this magnet. Students use technology resources to develop and sharpen their business presentations skills. Internships and mentoring are being explored to ensure a broad range of field experience in professions that will dominate the next century. **Sam Houston High School, 4635 E. Houston St., 78220, 210-661-4134**

### Fine Arts Magnet Academy at Jefferson High School

Students demonstrate their talents through stage productions, musical performances, apparel design, architecture, and exhibits. Motivated students excel beyond the basics through many advanced placement courses, gifted and talented programs, and various partnerships.

**Jefferson High School, 723 Donaldson Ave., 78201, 210-736-1981**

**Health Professions Magnet at Edison High School**

The program was created for students interested in pursuing careers in the health care industry. The school features partnerships with local teaching hospitals giving students close-up, first-hand experience. Upon successful completion of the courses, students may take state certification examinations in several medical careers giving them the opportunity to obtain above entry level employment. Dual credit with local colleges is also available.

**Edison High School, 701 Santa Monica, 78212, 210-733-9147**

**International Baccalaureate Diploma (IB) at Luther Burbank High School**

International Baccalaureate is a rigorous, elite honors program administered from headquarters in Geneva, Switzerland. Coursework emphasizes critical thinking and research skills. Universities in more than 70 countries recognize the IB diploma as the highest measure of academic achievement.

**Luther Burbank High School, 1002 Edwards, 78204, 210-532-4241**

**International Banking and Business Magnet at Lanier High School**

Specialized coursework in entrepreneurship, international banking, and international marketing is enriched through job shadowing, mentorships and internships in students' career interests. An on-site Financial Service Center doubles as a classroom to provide supported experiences from the business and financial world. Following the four-year course sequence, students earn a Distinguished Achievement Program Diploma.

**Lanier High School, 1514 W. Durango Blvd., 78207, 210-223-2926**

**Law and Research at Fox Tech High School**

The program provides a rigorous and enriching curriculum which focuses on developing higher-order thinking skills, adeptness at research, college-level speaking and writing skills, and a facility to attack different venues of study. The magnet offers unique and challenging law-specific courses developed with Fox Tech's collaborating institution, St. Mary's University School of Law. Students are provided additional law-related activities such as mock trials, guest lecturers from the legal field, field trips to St. Mary's, and legal courts, and mentorships with attorneys.

**Fox Tech High School, 637 N. Main Ave., 78205, 210-226-5103**

**Media Productions at Brackenridge High School**

Students attending this magnet experience the excitement and struggle of cutting edge media production through courses in journalism, fine arts, graphic arts, radio, television, speech, and, music. The media-rich campus environment includes state-of-the-art television studios where students produce their own news, cultural and documentary programs.

**Brackenridge High School, 400 Eagleland, 78210, 210-533-8144**

**The Center for Multilingual Studies at Brackenridge High School**

The SAISD Multilingual Magnet is designed to provide an opportunity for students to achieve proficiency in another language by committing to study the language for seven years, grades 6 through 12. The languages in the program are French, German, Japanese, Russian and Spanish. Latin is also offered for a course study offering of four years.

**Brackenridge High School, 400 Eagleland, 78210, 210-533-8144**

**Science, Engineering and Technology Magnet at Highlands High School**

This highly focused magnet incorporates coursework in technology systems, computer applications, and advanced science and mathematics. The campus includes state-of-the-art technology labs, giving students ready access to the latest tools of the science and technology professions. Students also have the opportunity to work toward attaining their A+ certification at the end of the program. Field trips are designed to offer team building, problem solving, college visitations, as well as "hands on" field experiences at NASA and Corpus Christi.

**Highlands High School, 3118 Elgin Ave., 78210, 210-333-0421**

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