# District Budget

**September 1, 2011 - August 31, 2012**

**San Antonio Independent School District**
141 Lavaca Street, San Antonio, Bexar County, TX 78210 • www.saisd.net

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# PREFACE

Most people are not accountants or analysts by profession, and probably have limited knowledge or experience with regard to a District budget. That is why we have prepared this document to make it easier to understand the what, when, where, how and why's of the San Antonio ISD's "District" budget.

Let's begin by reading the questions and answers below in order to provide our readers background information about the "District" budget.

**WHAT IS THE PURPOSE OF A BUDGET?**
The purpose of a budget is to provide a means of communicating educational goals and programs through a financial plan for the Board of Trustees, the public, the Texas Education Agency and school district staff.

**WHAT IS THE DISTRICT BUDGET?**
The District's budget is a financial plan prepared annually that describes the allocations provided to campuses and department offices to maintain daily operations for the budget year September 1 through August 31 of the following year. The District budget for fiscal year 2011-2012 is based upon SAISD's Long-Range District Improvement Plan (DIP) that will guide the School board of Trustees, staff, and community in working toward the mission and goals of educating all students and continuously improving their academic performance. Input from every school, department, advisory group, and stakeholder category, as well as the public at large has been sought. It incorporates essential planning and implementation strategies needed so that all stakeholders focus on what's needed and are working toward the same goals.

**WHAT IS A BALANCED BUDGET?**
This means matching the District's current "needs" with its current "resources" to ensure long-term fiscal health.

**WHAT ARE THE DISTRICT'S NEEDS?**
This translates into operating costs comprised of salary and fringe benefits, purchased and contracted services, supplies and materials, other costs, debt service, and capital outlay.

**WHAT ARE THE DISTRICT'S RESOURCES?**
The District's resources are comprised of Local, State, and Federal revenue. Local revenue consists primarily of property taxes and also includes local grant donations. State revenue accounts for the District's largest share of revenue and is driven mainly by Average Daily Attendance (ADA) and the District's total property value. Federal revenue is a minor component of the operating budget but the major source of revenue for the Food Service Fund and is driven by the number of meals served and the number of students that qualify for the free and reduced price lunch program.

**WHAT ARE PROPERTY TAXES?**
Property taxes provide a source of income for a school District. They are levied, assessed, and collected annually for the further maintenance of our public schools and to pay bonds issued by the school District.

**WHAT IS A TAX RATE?**
A tax rate is the amount of dollars levied per $100 of taxable value (after exemptions). The resulting amount is called Ad Valorem Tax.

**WHAT IS AD VALOREM TAX?**
Ad Valorem tax is the property tax (after exemptions) that is placed on all real estate property within the district's jurisdiction. The appraised value is determined by the Bexar Appraisal District (BAD).

**HOW ARE PROPERTY TAXES CALCULATED?**
The formula used to calculate property taxes due is: Taxable Value (after exemptions) divided by $100 and multiplied by the district's tax rate. Refer to the sample calculation below:

| Residences | 2011 Proposed Tax Rate |
|---|---|
| Average Market Value | $ 80,100 |
| Average Taxable Value | $ 64,417 |
| SAISD Tax Rate | $ 1.3076 |
| Tax Calculation | $64,417/ $100 = $644.17 x $1.3076 = $842.32 |
| **Total Property Taxes Due** | **$ 842.32** |

**WHAT IS THE EFFECT OF A ONE CENT INCREASE IN TAXES FOR A RESIDENTIAL OWNER?**
To see what effect a one penny increase has on a homeowner on an annual basis refer to the sample calculation below:

| Taxable Value / $100 | $644.17 |
|---|---|
| Taxes Due with a $1.3076 rate | $842.32 |
| Taxes Due with a One cent increase or a $1.3176 rate | $848.76 |
| **Cost of One Cent Tax Increase per year** | **$ 6.44** |

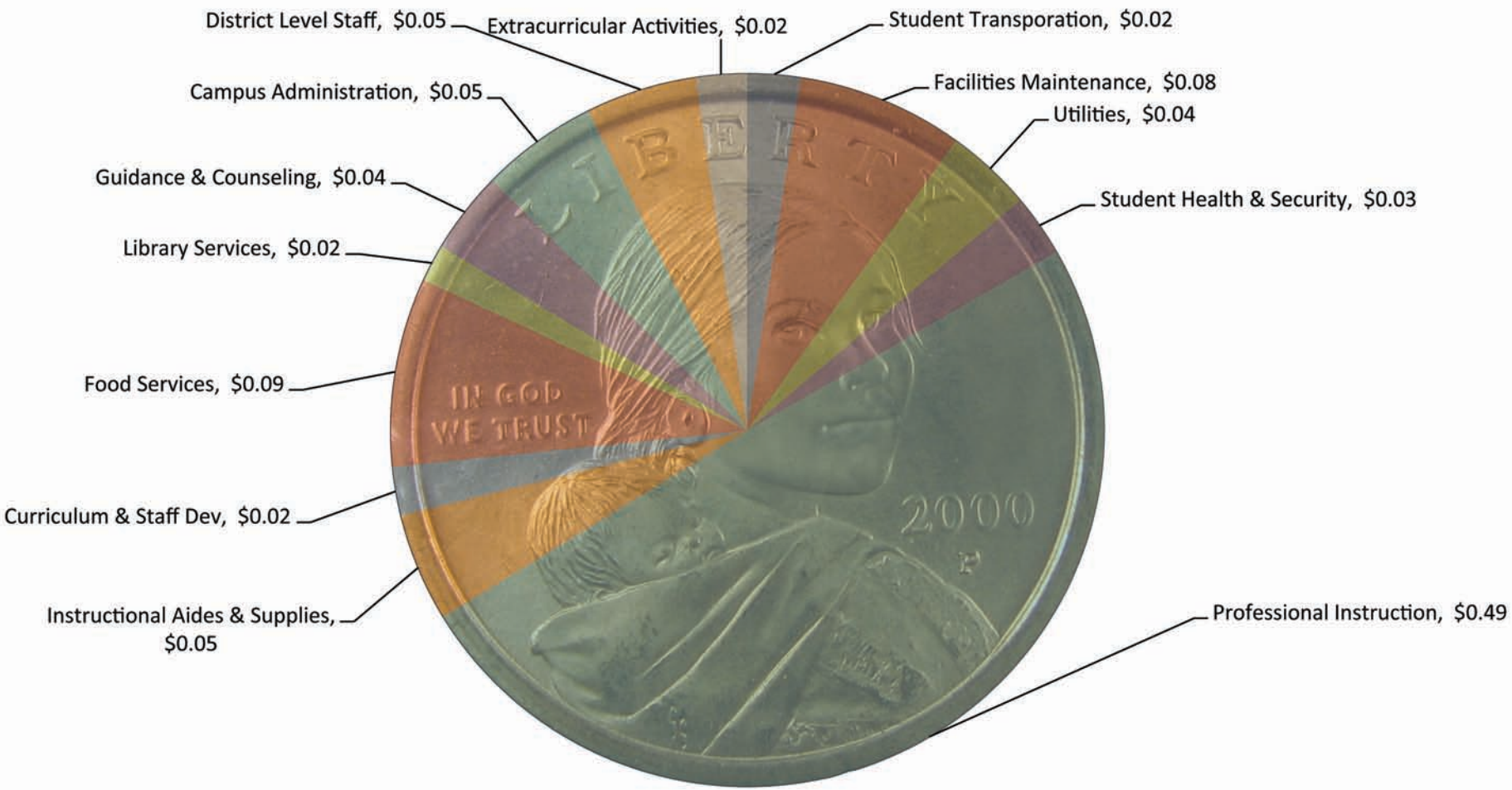
**WHERE CAN I GET MORE INFORMATION ABOUT THE SAN ANTONIO ISD DISTRICT BUDGET FOR 2011-2012?**
To request additional information regarding the district budget, several options are available:

- ✓ SAISD Web Page: http://www.saisd.net/ Click on **departments** followed by **Planning & Budget**

- ✓ E-mail: Mr. Steven J. Bassett, CPA, RTSBA, Associate Superintendent of Financial Services, Business Operations & Food Services at SBASSETT1@saisd.net or
- ✓ Mrs. Dorothy Carreon, Director of Planning & Budget at DCarreon1@saisd.net

- ✓ Write to: San Antonio Independent School District
  Planning & Budget Office
  141 Lavaca St
  San Antonio, TX 78210-1095

# Tracking the Education Dollar
# General Fund and Food Service
# 2011-2012 Budget



# SAISD Students
**(on the cover)**

## Washington Elementary

| | |
|---|---|
| Zion La Grant | 2nd grade |
| Julianna Treviño | 5th grade |
| Justin Stevenson | 6th grade |

## Austin Elementary

| | |
|---|---|
| Julen Navarrete | 3rd grade |
| Savannah Jaime | 4th grade |
| Antonio Guzman | 6th grade |

## Tafolla Middle School

| | |
|---|---|
| Carina Garcia | 8th grade |
| Juan Carreon | 8th grade |
| Angela Avila | 8th grade |

## Highlands High School

| | |
|---|---|
| Sean Dunaway | 10th grade |
| Mark Guadiano | 10th grade |
| Raquel Lott | 10th grade |

# INTRODUCTION SECTION

# San Antonio Independent School District

**141 Lavaca Street • San Antonio, Texas 78210-1095**
**Telephone (210) 554-8590 • Fax (210) 299-5572**



**BOARD OF EDUCATION**

**JAMES HOWARD**
**President**
**RUBÉN D. CUERO**
**Vice President**
**OLGA M. HERNANDEZ**
**Secretary**
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**PATTI RADLE**
**Member**
**CARLOS VILLARREAL**
**Member**

**DR. ROBERT J. DURÓN**
**Superintendent**


August 29, 2011

The Honorable Board of Education
San Antonio Independent School District
141 Lavaca Street
San Antonio, Texas 78210-1095

Dear Board Members:

The San Antonio Independent School District (the "District") budget for fiscal year 2011-2012 is the District's finance plan that will guide the Board, staff and stakeholders in working toward the District's mission: "To graduate all of our students and prepare them for success in higher education."

## Introduction

The District is proud to publish and disseminate budget information to the Board of Trustees and to our community. Vision 2012 is the District's strategic plan that guides the budget, school board, administration and staff, and the community in working toward the goals of educating all children and continuously improving the quality of teaching and learning.

The development, review and consideration of the 2011-12 Budget (the Operating Fund, the Food Service Fund, the Debt Service Fund, and the Special Revenue Fund) was completed with a review of every campus and department budget within the context of the District's Vision 2012 mission, goals, and financial policies. Information on each of the fund budgets is provided in this budget document.

This budget document and the year-end Comprehensive Annual Financial Report (CAFR) are the primary sources used to present Vision 2012's financial plan and the results of programs and services of the District. This report, the 2011-12 District Budget, is comprised of four sections:

- **Executive Summary**
- **Campus Local and Federal Budgets**
- **Department Budgets**
- **Supplemental Section – Budget Enhancements**

Our most important objective in the presentation of the budget data is to improve the quality of information provided to our community about the financial support plan for the District's mission and goals, and educational programs and services for the 2011-12 fiscal year. The material in the budget document includes information that has been suggested by the Board Members, staff, and the community.

The budget reflects the allocation of revenues and expenditures to support educational programs and services. It presents the vision of the District and staff and is articulated through financial and operating policies. It also represents a responsive balance between the educational needs of students and the ability of the community and the State to provide the necessary financial support to serve them.

**Mission Statement**

To graduate all of our students and prepare them for success in higher education.

**Core Beliefs and Commitments:**

- **Every student can learn and achieve at high levels.**
  - We will make all decisions based on attaining student achievement at or above grade level.
- **We are responsible for the education and safety of every student.**
  - We will ensure that all decisions, actions, and resource allocations are made in the best interest of the students.
  - We will ensure a safe learning and working environment for all students and employees.
- **We are responsible for the efficient and effective operation of the school system.**
  - We will ensure fiscal responsibility to the taxpayers of the District.
- **Everyone should be treated with respect.**
  - We will ensure a high level of professionalism, customer service, and respect for everyone.
  - We will lead by example.
- **People support what they help create.**
  - We will maintain the collaborative process for decision-making.

**Vision 2012 – District Priorities and Goals**

The District prepares a comprehensive District Improvement Plan which guides the organization in the pursuit of our goals and the achievement of our mission to graduate all of our students and prepare them for success in higher education. The District Improvement Plan is the product of a collaborative effort between all Administrative departments. The document serves as the District plan for all major functions to include, but not limited to finance, organization operations, and constituent services. Monitoring of goals and objectives identified in each action plan will focus around these specific strategies:

- Fidelity to the Program
- Hyper Monitoring
- Data Analysis
- Frequent Assessments
- Teamwork

The District Improvement Plan is supported by individual Campus Improvement Plans and detailed departmental action plans including goals, measureable performance objectives, and timelines for completion. This document is posted on our District website to communicate to families, staff, and the community the priorities and goals of the District in support of our mission.

## 2011-12 Budget

The budget process is comprised of seven phases – planning, preparation and submission, review and coordination, adoption, implementation, monitoring, and evaluation. The preparation of the budget commenced in October 2010 with the initial student enrollment forecast, property value projections, and the development and adoption of the budget calendar. The budget process continues through August and includes budget reviews of each of the department's base level budget and proposed budget enhancements. Recommendations from schools, parents, employee union groups, and stakeholders of the District were considered during the budget process. The final 2011-12 budget was approved by the Board of Trustees on August 29, 2011.

## Legislative Changes

The Texas Legislature meets in regular session in odd-numbered years. During these sessions, the Legislature approves the state budget, which includes funding for local school districts. The 82nd Legislative Session, which convened in January 2011, approved Senate Bill (SB) 1 for school finance effective for the school years 2011-12 and 2012-13.

According to a summary published by TEA in their July 2011 newsletter, the major impacts of SB1 to school districts included the following:

1) SB1 underfunded existing Foundation School Program formulas by $4 billion. This will result in about a 6 percent funding reduction to districts for the 2011-12 school year. The funding cuts will vary for districts in the second year of the biennium.
2) The $4 billion shortfall is a result of two formula adjustments adopted that reduced Foundation school Program entitlements by approximately $2 billion per year.
    a. In both years, changes include a "regular program adjustment factor" (RPAF) which is a reduction to funding according to the current formulas in place. This year, the RPAF is .9239 and next year the RPAF is .98.
    b. In the 2012-13 school year, the funds that school districts currently receive for the 2006 tax rate reduction, often called "target revenue", is being reduced in addition to the RPAF reduction mentioned above. While this funding will be reduced by 7.65 per cent on average, the amount of reduction that each district absorbs will be determined by their property wealth.
3) A large number of competitive grant programs were eliminated or reduced in this biennium. Approximately $1.4 billion in general revenue was reduced by the Texas Education Agency (TEA) which included these grants as well as support to the education service centers.

## Priorities for the 2013-14 Biennium

While the 82nd legislative session has just recently ended, there is already much discussion and planning for the upcoming 83rd session which will convene in 2013. The 82nd session ended with another call for a joint legislative interim committee to conduct a comprehensive study of the

public school finance system. The committee is charged with providing recommendations to the 83rd Legislature as public school districts in Texas are now facing a significant decrease in funding from current levels.

In the midst of the budgetary concerns, the state, school districts, and students in Texas are gearing up for significant changes in assessment and accountability measures with the State of Texas Assessments of Academic Readiness (STAAR) assessment beginning in the 2011-12 school year. The goal of these changes is to increase student achievement and to provide greater accountability for administrators and teachers.

There is no doubt that there remains a significant fiscal challenge ahead for state government in general and for public education.

**Major Changes for the 2011-12 Budget**

The District faced a significant reduction in funding due to the state budget crisis. This reduction resulted in a shortfall of more than $28.1 million from our prior year budget. The difficult process of planning for this reduction spanned many months and ultimately resulted in a reduction of 272 staff positions, a restructuring of the Curriculum Department, a significant loss of Federal Title funding, a loss of grant-funded teacher incentive pay, and many others. Fortunately, the Education Jobs funding, which is a one-time Federal source of funding for schools, was passed in April of 2011 and provided $9.2 million of funding for the 2011-12 year to assist in retaining classroom jobs.

The District experienced its first increase in enrollment in the 2010-11 school year after eight years of small declines. During the budget development process, enrollment for 2011-12 was projected to increase again to 55,504 students. This change is due to an increase in the number of Head Start slots that our District was authorized to serve by the City of San Antonio, who manages the Head Start program for San Antonio.

**Internal Service Funds**

At the start of the 2010-11 school year, the district implemented internal service funds for both Worker's Compensation and Dental Insurance. One purpose in establishing these service funds is to better capture all costs that are applicable to the service in order to more accurately price these services to internal users. The financial structure is meant to simulate an enterprise where all costs of operating the business are charged to the fund and operating efficiency can be assessed. With approval of the Board, it is our goal to implement a Self-Funded Health Insurance Fund in January of 2013. We believe that this initiative will facilitate cost containment and help manage risk for the district. In order to begin establishing the needed reserves, the district has implemented an internal service fund for Health Insurance in the 2010-11 year.

**Looking Beyond 2011-12**

On November 2, 2010 SAISD voters approved a $515 million bond to make much-needed renovations and upgrades to schools across the District. The Board of Trustees had previously approved the formation of a community-based committee to work towards this bond election, and also approved initial recommendations for the first phase of implementation of a restructuring

plan, contingent upon approval of the bond by voters. This plan will involve the consolidation of six of the District's 91 schools, extensive renovation of the main receiving schools, program enhancements for high schools and middle schools, and additional campus upgrades. Funds from the bond will pay for improvements to schools across the district where some buildings are more than 100 years old, and almost half are more than 50 years old. In addition, major renovations are slated for the Alamo Stadium and Convocation Center. It is anticipated that completion of these renovations and the resulting consolidation of facilities will save the District $10 million in operating costs annually.

**Budget Comparison**

The following table presents a comparison of the 2010-11 Budget for selected Governmental Funds with the 2011-12 budget year. The budget for the Governmental Funds shown below are required by the Texas Education Agency to be formally adopted by the Board of Trustees. These funds are the General Fund, Food Service Fund and the Debt Service Fund.

**Total Budgets for All Governmental Funds**

| Funds | Final Amended Budget * 2010-2011 | Approved Budget ** 2011-2012 | % Change |
|---|---|---|---|
| Local Operating Fund | $ 404,775,623 | $ 390,747,869 | (3.5%) |
| Food Service Fund | $ 36,832,161 | $ 35,727,631 | (3.0%) |
| Debt Service Fund | $ 42,613,531 | $ 44,102,319 | 3.5% |
| **Total Appropriations** | $ 484,221,315 | $ 470,577,819 | (2.8%) |

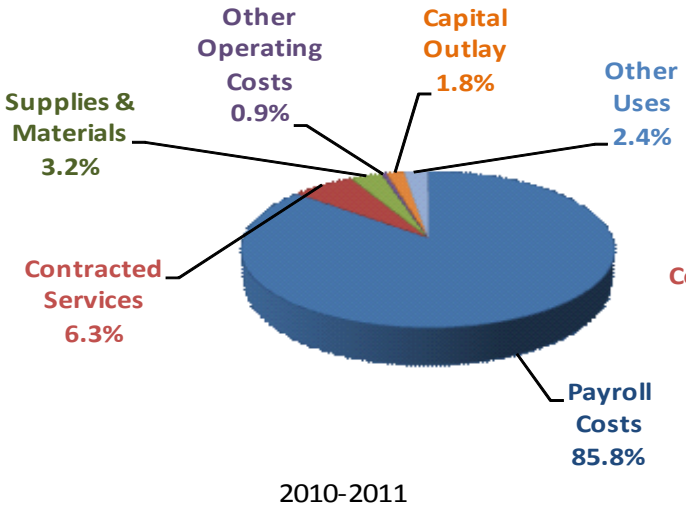
***State Fiscal Stabilization Fund 266 included in 2010-11 local operating fund**
**** Education Jobs Fund 287 included in 2011-12 local operating fund**

## Analysis of Adopted Budget

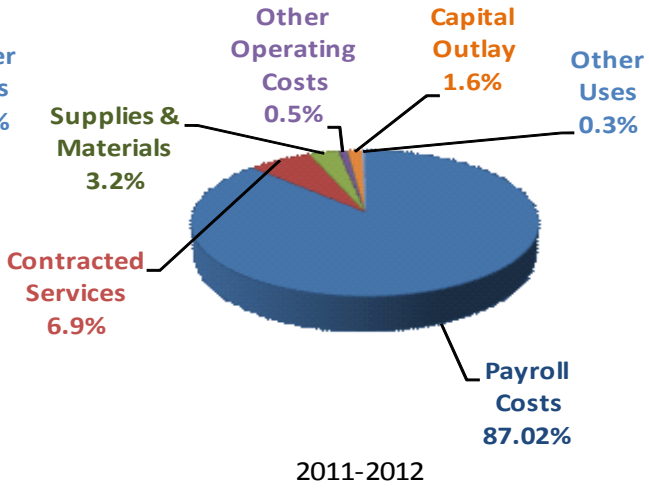
The composition of the District's workforce is determined by the staffing formulas, policies and guidelines of the Board of Trustees on the basis of projected student membership and curriculum requirements. For the 2011-12 fiscal year, salaries and fringe benefits are budgeted to consume 87.0% of the General Operating Fund resources.

**General Funds Expenditures by Object**
**(Comparison of Total Expenditures – Actual and Budget)**

| Object | Actual 2009-10 | Actual 2010-11 | Approved Budget 2011-12 | % Change |
|---|---|---|---|---|
| Payroll Costs | $ 344,030,436 | $ 347,130,225 | $ 341,067,547 | -1.7% |
| Contracted Services | 25,774,981 | 25,603,374 | 27,207,990 | 6.3% |
| Supplies & Materials | 13,237,624 | 12,869,796 | 12,673,707 | -1.5% |
| Other Operating Costs | 2,421,955 | 2,105,707 | 3,463,967 | 64.5% |
| Debt Service | - | - | - | 0.0% |
| Capital Outlay | 9,870,373 | 7,103,329 | 6,334,658 | -10.8% |
| Other Uses | 8,285,700 | 9,600,136 | 1,188,130 | -87.6% |
| **Total General Fund Expenditure** | $ 403,621,069 | $ 404,412,567 | $ 391,935,999 | -3.1% |



2010-2011



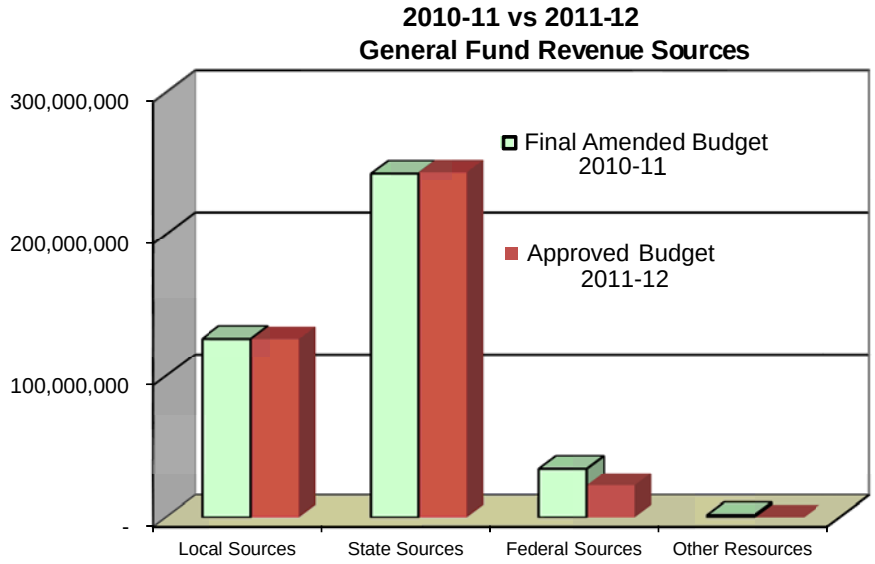
2011-2012

Payroll costs in 2011-12 are projected to consume over 87.0% of the entire budget.

## General Fund Revenues

Programs and services included in the General Fund Budget are primarily supported by local and state sources of revenue. A comparison of General Fund revenue sources is presented below.

| Revenue Sources | Final Amended Budget 2010-11 | Approved Budget 2011-12 | Change Increase (Decrease) |
|---|---|---|---|
| Local Sources | $ 126,392,034 | $ 126,227,988 | $ (164,046) |
| State Sources | 242,917,873 | 243,824,994 | 907,121 |
| Federal Sources | 34,333,993 | 22,283,600 | (12,050,393) |
| Other Resources | 1,556,929 | - | (1,556,929) |
| **Total Operating Fund Revenues** | $ 405,200,829 | $ 392,336,582 | $ (12,864,247) |




The local sources of revenue that support the General Fund Budget represent 32% of General Fund funding for the 2011-12 school year. Of this amount, the largest source of revenue available to the District is the property tax that is derived from current and delinquent real estate tax payments. The decrease in local sources is a result of slightly lower property values.

State revenue represents 62% of the General Fund revenue. The 2011-12 state revenue projections are based on an estimated average daily attendance (ADA) of 48,850 students and certified taxable property values of $11,795,672,887.

Federal revenues represent 6% of the General Fund revenue budget of which $9M is from The Education Jobs Fund. These funds are granted by the Ed Jobs program, a new federal program intended to support educational and related services.

## Debt Service Fund

The following table illustrates a comparison of the actual revenues for 2009-10, the budget for 2010-11 and the 2011-12 estimated revenue reflecting the Interest and Sinking Fund (I&S) tax rate of $0.2097 per $100 of assessed property value in 2009-10, $0.2397 in 2010-11 and $0.2676 in 2011-12

| Debt Service Fund | Actual Revenue 2009-2010 | Final Amended Budget 2010-2011 | Approved Budget 2011-2012 | Percent Change |
|---|---|---|---|---|
| Local | $ 25,417,474 | $ 28,204,567 | $ 31,337,653 | 11.1% |
| State (IFA & EDA) | 9,971,331 | 10,725,319 | 13,361,187 | 24.6% |
| Total | $ 35,388,805 | $ 38,929,886 | $ 44,698,840 | 14.5% |

The expenditure budget for 2011-12 consists of the following amounts: $16,570,000 for bond principal payments and $27,532,319 for bond interest payments. This budget supports payments for the new as well as existing bond issues. Additional detailed debt service requirements are found in the Debt Service Fund section of this budget book.

For Fiscal Year 2011-12, the Board of Trustees adopted an I&S tax rate of $0.2676. The adopted I&S tax rate will generate sufficient tax collections to meet the FY 2011-12 debt service requirement.

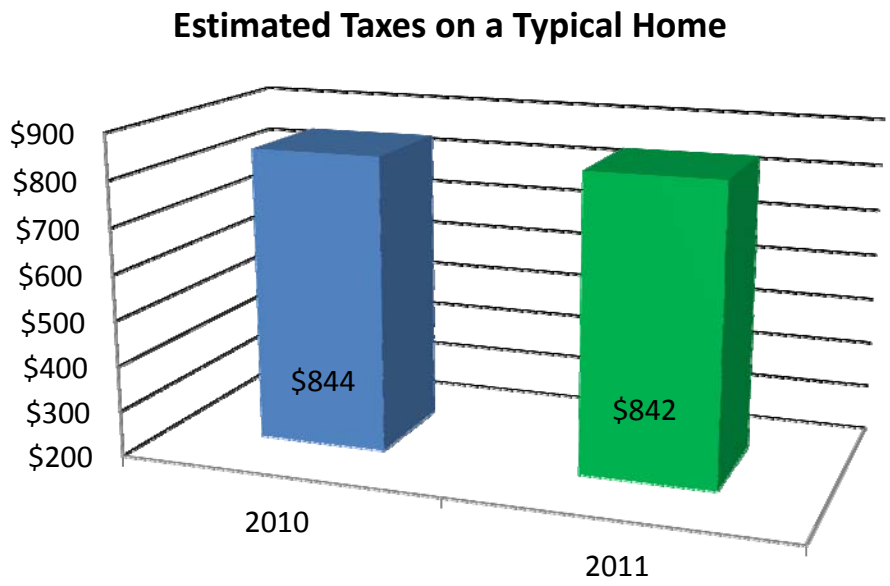
## Personnel Allocation

The goals and objectives of the District are achieved through the dedicated efforts of teachers, aides, administrators, and other support personnel. Student membership projections and campus staffing formulas direct the allocation of teachers and other staff among the campuses. The District has undertaken many innovative approaches to help reach specific goals. The following table illustrates the change in staffing allocations from last year to the current year.

### Staffing Allocations

| AUTHORIZED POSITIONS-ALL FUNDS | Current 2010-11 | Projection 2011-12 | Position Change | Percentage Change* | $ Value Savings |
|---|---|---|---|---|---|
| Teachers | 3,507.7 | 3,464.5 | (43.2) | -1.2% | $2.6 M |
| District Para-Professionals & Classified | 3,451.5 | 3,317.5 | (134.0) | -3.9% | $5.1 M |
| District Professionals | 1,143.9 | 1,048.6 | (95.3) | -8.3% | $7.5 M |
| Total FTE's | 8,103.1 | 7,830.6 | (272.5) | -3.4% | $15.2 M |

## Tax Information



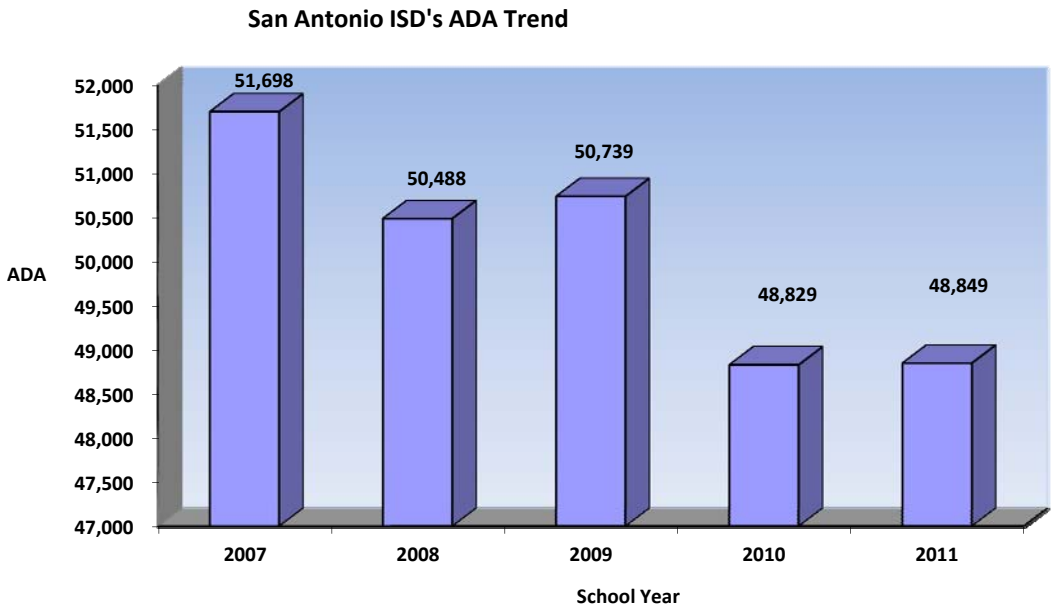

| | | | | |
|---|---|---|---|---|
| 2011 | Average Market Value: | $82,558 | Average Taxable Value: | $65,937 |
| 2012 | Average Market Value: | $80,100 | Average Taxable Value: | $64,417 |
| Change | | ($2,458) | | ($1,520) |

The District's initial certification report from the Bexar Appraisal District reflects a total estimated net freeze adjusted taxable value for the 2011-12 fiscal year of $11,189,250,614 compared to $11,285,562,681 for the 2010-11 year. Taxes to fund programs and services for the 2011-12 fiscal year for the average homeowner decreased due to a decline in local property tax values. The tax bill in 2010-11 for a home with an average market value of $82,558 and average taxable value of $65,937 was estimated to be $844 and the estimated tax bill in 2011-12 for the same home now with an average market value of $80,100 and average taxable value of $64,417 will be $842. It is estimated that the District will experience relatively modest increases in the tax base over the next several years.

## Demographics and Student Enrollment

San Antonio is now the seventh largest city in the United States and is the fastest growing city in Texas. It is located in South-Central Texas, southwest of Austin, approximately 140 miles northwest of the Gulf of Mexico and 150 miles northeast of the city of Laredo on the Mexican border. It is located on the edge of the Gulf Coastal Plains, the fastest growing region within the state.

According to the San Antonio Economic Foundation, the population of the area is over 1.3 million with a median household income of $61,635. An annual cost of living comparison of selected cities produced by the Council for Community and Economic Research reflected that San Antonio's cost of living is much more affordable than other large cities such as Los Angeles, Chicago, Denver, and Phoenix.




*** Source: PEIMS Edit+ Reports**

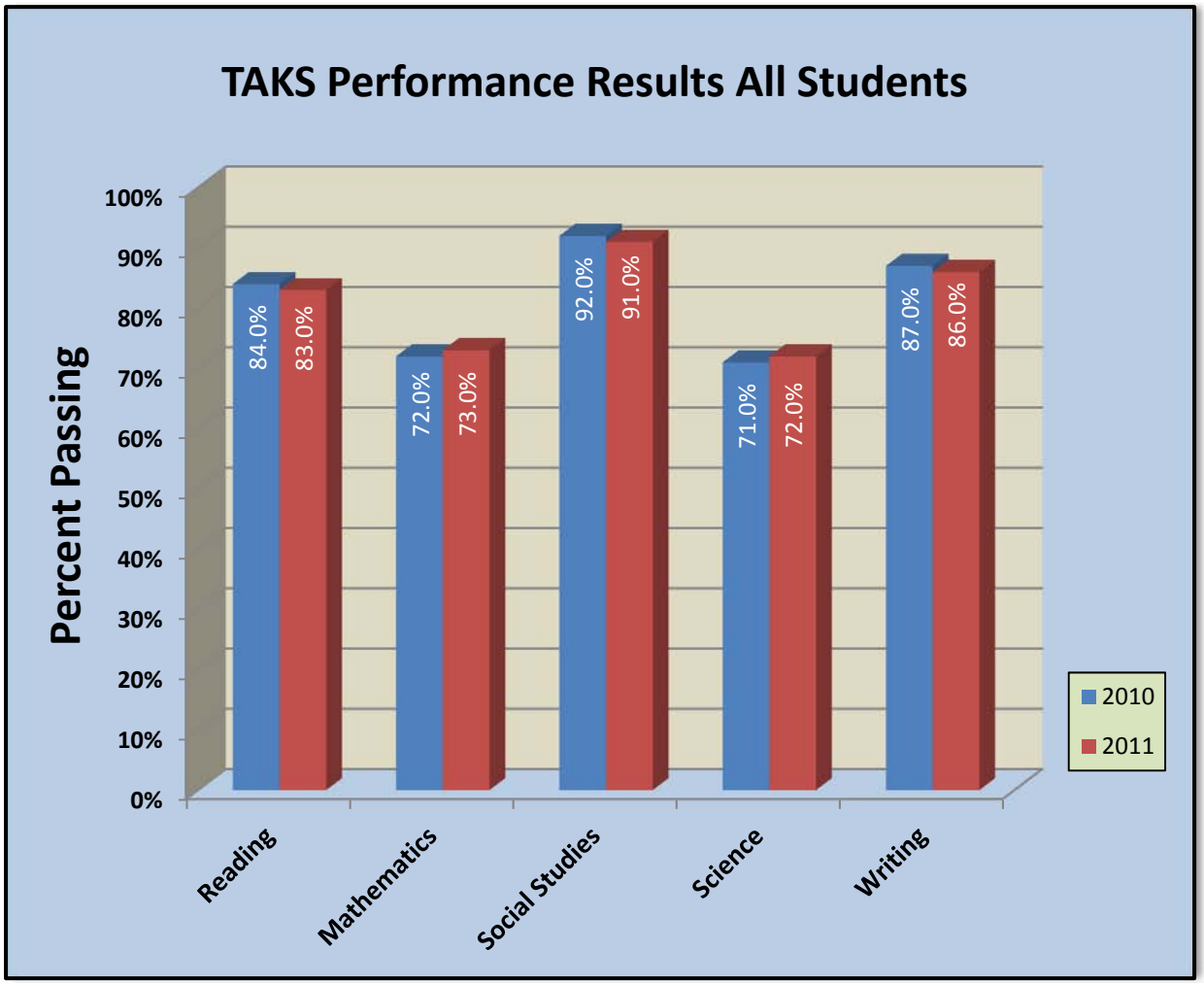
## Performance Measurement

HB3 has also placed Texas in the forefront of states working to ensure students graduate college and career ready. Beginning in the 2011-12 school year, the state has adopted a new, more rigorous assessment system. The new testing system, called State of Texas Assessments of Academic Readiness (STARR), has placed greater emphasis on alignment of the assessments across grades and alignment to college and career readiness. A student's journey through the STAAR will come in two phases – the first will be a series of tests in core subject areas in grades 3-8. The second phase launches when students begin taking high school level core classes.

Students at grades five and eight must pass their reading and mathematics tests to be promoted to the next grade. (This promotion requirement will begin in the 2012-13 school year). In High School, students in the recommended and distinguished programs will take 12 end-of-course exams in the four core subject areas, English/Language Arts, Mathematics, Science and Social Studies. Student on the minimum graduation plan will only be required to take end-of-course exams associated with classes in which they enroll.

On January 2010, House Bill (HB) 3, passed by the 81$^{st}$ Texas Legislature, which includes changes to graduation requirements. The new requirements were effective beginning in the 2010-11 school year.

The chart below reflects the District's TAKS performance for the assessment administered in the spring of the 2010 and 2011 school years.



## 2011-12 District Budget Highlights

The following selection of highlights is presented as a brief overview of the significant items and issues contained in the 2011-12 budget.

- **Student Membership.** During the 2011-12 school year, projected student membership increased. The 2011-2012 student membership is slightly higher than the 2010-2011 membership by 575 students.

- **Budget Projections.** The estimated revenues for fiscal year 2011 were based on the following assumptions:

| | |
|---|---|
| Average Daily Attendance | 52,290 |
| Maintenance and Operations Tax Rate | $1.04 |
| Tax Collection Rate | 98.5% |
| Property Value Growth | (0.9%) |

- **Payroll Share of General Fund.** Salaries and fringe benefits are expected to consume 87.0% of General Fund expenditures.

- **Tax Rate.** The 2011-12 tax rate increased to $1.3076. The maintenance and operations tax rate is $1.0400 and the debt service rate is $0.2676. The District has consistently tried to maintain a low rate while delivering effective educational programs to children.

The District is exploring strategies that focus on instructional productivity, reducing non-instructional expenditures through cost containment, efficiency programs and innovations as well as restructuring programs, such as reallocating existing teaching staff. The District intends to continue this focus on instructional outcomes.

## Summary

I appreciate the fiscal support provided by the Board of Trustees and the community for development, implementation, and maintenance of the excellent educational program for children of the District. The 2011-12 budget supports the District's commitment to improving student achievement and maintaining strict public accountability for quality instructional services. This budget is a sound, school-centered proposal that has been built to facilitate cost-effective management and an ongoing open relationship with the entire community.

Respectfully,

Dr. Robert Durón
Superintendent

## ADDENDUM

This budget report was prepared in a format necessary to meet the requirements of the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award program and the Association of School Business Officials International (ASBO) Meritorious Budget Award program. To receive these awards, an entity must publish a budget document that meets a number of specific program criteria and serves as a policy document, an operations guide, a financial plan, and a communications device. These awards represent the highest level of recognition in budgeting for school entities. The SAISD was awarded the Distinguished Budget Presentation Award (shown on the following page) for fiscal year 2010-11. It was also awarded the Meritorious Budget Award by ASBO for fiscal year 2010-11 (shown on the following page). We believe our current budget is structured to meet the requirements of both programs, and are submitting it to these organizations to determine its continuing eligibility for these awards.

**Distinguished Budget Presentation Award**

The Government Financial Offices Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to San Antonio Independent School District, Texas for its annual budget for the fiscal year beginning September 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Association of School Business Officials International®

This Meritorious Budget Award is presented to

**San Antonio Independent School District**

For excellence in the preparation and issuance
of its school system budget
for the Fiscal Year 2010-2011.
The budget is judged to conform
to the principles and standards of the
ASBO International® Meritorious Budget Awards
Program.

President

Executive Director

# Budget Highlights

# 2011-2012

The following section presents a brief overview of significant factors that impact the District's official budget for 2011-2012.

- Estimated revenue for 2011-12:
  - ❖ Governmental Funds including Special Revenue Funds - $558,737,821
  - ❖ General Fund, Food Service Fund and Debt Service Fund - $473,427,192

  Local revenue is expected to decrease slightly based on a drop in taxable values within the District. State revenue is expected to increase by $907,121 based on lower property values. Senate Bill 1 (SB1) Total Revenue for San Antonio ISD is $5,076 per Weighted Average Daily Attendance (WADA).

- Total appropriations for 2011-12:
  - ❖ Total appropriations for all Governmental Funds including Special Revenue Funds - $609,806,581
  - ❖ Total appropriations for General Fund, Food Service Fund and Debt Service Fund - $470,577,819

- An increase in General Fund Balance of $400,583 is expected for the 2011-12 school year.

- Estimated Average Daily Attendance (ADA) is 49,399. The District's average daily attendance is expected to increase by 550 from last year, due in part to an increase in the number of Head Start students served. In this challenging urban environment, the District is exploring various means of increasing daily attendance. The District continues to focus on a variety of academic offerings including college readiness programs, high school re-design, more internal charter academies, and a Young Women's Leadership Academy that allow students from other school districts to enroll in SAISD. In addition, the District is investing in numerous creative strategies aimed at improving graduation rates and preparing students for future endeavors. The District remains committed to both the Pre-K and Head Start Programs allowing students to begin their education at a younger age and enhancing their educational success.

- State law mandates a lower class size for elementary classrooms in grades kindergarten to 4$^{th}$ grade with a maximum class size of 22 students to 1 teacher. The District will maintain a student/teacher ratio of 22:1 in these elementary grade levels.

- Federal law mandates a lower class size for Head Start classrooms. The District is required to maintain a student/teacher ratio of 17:1 in the 3 year old classrooms and 20:1 in the 4 year old classrooms.

# Budget Highlights

## 2011-2012

- Maintenance & Operations Tax Rate of $1.04/$100 valuation. House Bill 1 (HB1) required school districts to incorporate a new rollback tax rate calculation beginning with the 2006-2007 year. For 2011-2012 the M&O tax rate was continued at the rate of $1.04 per $100 property valuation.

- Debt Service Tax Rate of $0.2676/$100 valuation. The calculation of this tax was not impacted by HB1. Based on current debt service requirements, the district tax rate was increased by $0.0279 to $0.2676/$100 property valuation due to debt issued as a result of the 2010 bond election.

- Total Tax Rate is $1.3076/$100 valuation. This year's total tax rate is a $0.0279 increase over last year's rate; however, the amount of the increase to taxpayers is tempered in part by a slight decline in property values.

- The total appraised property value for San Antonio ISD in support of the 2011-12 school year is $15,303,374,180. As local property values continue to decrease in our city, Local Revenue is negatively impacted. However, a decrease in local tax revenues is generally offset by an increase in state funding due to the "equalization" in the state funding formula. The burden to finance our schools has shifted from the state to the local taxpayers, as this works in reverse when there is growth in property values.

- Projected Property Value Growth for the District is expected to show a decline of 0.9% for the 2011-12 school year. The San Antonio ISD is situated in the heart of the San Antonio metropolitan area and the economic development and trends of the city impact the future of the District. The recent decrease in property values is due to the current economic downturn and the anticipated slow recovery of the real estate market. A gradual increase in values is expected in future years.

# ACKNOWLEDGEMENTS

The District would like to acknowledge all the departments below who contributed to the development and publishing of the "2011-2012 Budget" document, thus making it possible to submit to the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Awards program and the Association of School Business Officials International Meritorious Budget Awards program.

Accountability, Testing, Research & Evaluation
*Theresa Urrabazo, Rene Ikebunor,*
*Liza Rosenthal*

Communication Services
*Rene Lynn, John Lawler*

Facilities Services
*Kamal ElHabr*
*Allison Day*

Financial Services & Business Operations
*Lisa Pepi, Teri Reese*

Food & Child Nutrition Services
*Sally Cody, Shannon Thompson*

Human Resources
*Lisa Contreras*

Printing Services
*Gus Lopez, Catalina Anderson*

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Planning and Budget Department Staff

| | |
|---|---|
| Director: | Dorothy Carreon |
| Comptroller: | Barbara Flores, CTSBS |
| Senior Budget Analyst: | Lisa M. Villanueva |
| Executive Assistant: | Velinda F. Salas |

# SAISD District Recognitions and Accomplishments

## TAKS era ends with increases in math, science and completion rate

With confirmation that academic progress is being made, the new school year will get off to an optimistic start for SAISD overall, while staff and students at 29 District campuses can enjoy reaching the state's top rankings. Although work remains to attain the level of achievement to which SAISD aspires for all students, the District rose to the challenge of higher standards to return to an academically-acceptable rating. This is due to a significant increase in the percentage of students graduating or continuing their education for a fifth year in high school and improved performance on the Texas Assessment of Knowledge and Skills.

Other SAISD accountability highlights include passing rates of 73 percent in math and 72 percent for science, the highest since TAKS began in 2003. About a third of SAISD schools end this era rated among the state's top academic achievers, including repeat performers. Among the District's trio of *exemplary* schools, Travis Early College HS and the Young Women's Leadership Academy consecutively have achieved the Texas Education Agency's highest ranking since they opened in the 2008-09 school year, while Arnold ES makes this list for the fourth straight time. The majority of the 26 *recognized* campuses also are perennial high achievers, while M.L. King Academy and Pershing ES are noteworthy as the District's most-improved schools.

This was the last year for the state's public school students to take the TAKS, which was more rigorous than its predecessor, the Texas Assessment of Academic Skills. Ratings will be suspended until 2013 for this year's inauguration of the next generation of student assessments - the State of Texas Assessment of Academic Readiness. Significantly more challenging than TAKS, STAAR will measure performance as well as academic growth. The class of 2015 will be the first that must meet the end-of-course testing requirements - as well as pass their classes - in order to earn a diploma.

# 2011 TAKS highlights

Districtwide, social studies remains *exemplary*, while reading and writing continue to be *recognized*. Other highlights are:

- 41 schools had gains in both math and science
- 34 schools had gains in writing
- 23 schools had gains in reading
- 12 schools had gains in social studies
- 9 schools had double-digit gains in science
- 8 schools had double-digit gains in writing
- 7 schools had double-digit gains in math

**2011** *Exemplary* schools

Travis Early College HS

Young Women's Leadership Academy

Arnold ES

**2011** *Recognized* schools

Austin Academy
Baskin ES
Briscoe ES
Cameron ES
Cotton ES
Douglass ES
Forbes ES
Green ES
Hawthorne Academy
Highland Hills ES
Huppertz ES
J.T. Brackenridge ES
Kelly ES
Lamar ES
ML King Academy
Madison ES
Maverick ES
Mission Academy
Nelson ES
Pershing ES
Rogers ES
Schenck ES
Steele ES
Storm ES
Wilson ES
Woodlawn Hills ES

***Congratulations to our exemplary and recognized schools!***

# District campuses recognized for college and career readiness

The National Center for Educational Achievement has named nine SAISD campuses to its 2011 NCEA Higher Performing Schools List.

This is the second consecutive year Arnold ES has earned this distinction in all of the tested areas: math, reading, science, and writing.

The District's other repeat performers recognized in at least one category are: Baskin; J.T. Brackenridge; Briscoe; Margil; Maverick and Miller elementaries. Joining them this year are Travis Early College HS and the Young Women's Leadership Academy.

Only one of the 16 other Bexar County area school districts fared as well as SAISD.

The Higher Performing Schools (formerly known as Just for the Kids Schools) are identified by two measures: consistent improvement in student achievement from previous years (growth) and/or absolute student achievement using the school's Commended Performance results on the spring 2009-11 Texas Assessment of Knowledge and Skills test.

NCEA's higher-performing methodology controls for school and student demographics to allow for an apples-to-apples comparison of school achievement and to demonstrate that with the commitment of educators, all schools can have success, no matter the Zip Code.

NCEA is a department of ACT Inc., a not-for-profit organization committed to helping people achieve education and workplace success.

# SAISD and HISD partner, secure $27 million grant for college readiness

The San Antonio Independent School District, in partnership with the Harlandale Independent School District, has been awarded a seven-year, $27.1 million federal grant to promote college readiness and awareness.

The funding for the GEAR UP program, formally known as Gaining Early Awareness and Readiness for Undergraduate Programs, will help provide a tight support network for all of this year's seventh-graders (Class of 2017) – all the way through the students' first year of college. The grant will pay for a host of services and activities, including college readiness coaches, academic support, test preparation, mentoring, case management, parental engagement and college visits.

SAISD will receive $21.5 million of the awarded amount over the seven years, and Harlandale ISD will receive $5.6 million over the same time period.

"The GEAR UP program will have a life-changing impact on these students," said Dr. Robert Durón, SAISD superintendent. "This comprehensive program provides them with the guidance, support, resources, experiences, skills and motivation to be successful in college and beyond."

"From summer enrichment camps to overnight college visits, starting in middle school, the funding will go a long way in helping us in our mission to graduate college-ready students," Durón said.

This is the second GEAR UP grant for SAISD, which was awarded $18 million by the U.S. Department of Education in 2005 to implement the program for the Class of 2012, this year's seniors. District data show that a greater percentage of those GEAR UP students passed state tests and took more advanced math and science courses than students in the Class of 2011.

SAISD and Harlandale were among 47 partnership applicants in the nation, out of a pool of 262, to receive a GEAR UP grant. SAISD and Harlandale will share with each other successful strategies in the areas of parental involvement and college readiness.

"We are truly honored to be receiving the GEAR UP grant in partnership with the San Antonio ISD," Harlandale Superintendent Robert Jaklich said. "The grant will help our students make a successful transition from high school to their post-secondary education. It also will allow us the opportunity to monitor data and choose the right resources so that all our children succeed."

Each seventh-grader this year will be assigned a college readiness "coach," who will get to know assigned students and their parents on a personal basis and continue with the student over the seven years. The coach's role is one of advocate and will include helping students remove educational barriers and seeing them through the college application and financial aid process, along with taking students and their parents on overnight college visits to give them a taste of college life. The visits range from in-state college visits to Ivy League visits on the East Coast.

That individualized attention will be combined with a strong academic component, including the implementation of a science, technology, engineering and math focus in middle schools. Students will also participate in “bridge” programs, between the eighth and ninth grade years and during the summer after graduation, which will help pave a smoother transition for what are the most challenging transitional years.

“The GEAR UP program represents a fully comprehensive and integrated approach to preparing our students with the skills and experience they need to succeed in post-secondary education and eventually the globally competitive marketplace,” San Antonio Congressman Charlie Gonzalez said.

“This program not only invests in the success of thousands of local students over the course of several years, but it also includes strong parental involvement to create a better understanding of post-secondary education options and financing. I was honored to support the Districts’ application because I know that given the proper resources and encouragement, San Antonio’s students will be the leaders of tomorrow’s economy. Congratulations to the San Antonio and Harlandale Independent School districts for your commitment to your students’ future and for this well-deserved award,” Gonzalez said.

Mayor Julián Castro, whose SA 2020 initiative includes city-wide goals for improved education, also expressed his support for the program.

"This grant is great news for the San Antonio and Harlandale Independent School Districts because it goes to the heart of the aspirations we have for our city," Mayor Castro said. "By focusing on seventh-graders today, more of them will realize their dreams in the future by graduating from high school with a sense of hope and expectation to attend college."

# Board of Education • Administration

San Antonio Independent School District

## Board of Education

**James Howard**
*President*

**Ed Garza**
*President-Elect*

**Rubén D. Cuero**
*Vice President*

**Patti Radle**
*Trustee*

**Olga M. Hernandez**
*Secretary*

**Carlos Villarreal**
*Trustee*

**Adela R. Segovia**
*Assistant Secretary*

**Dr. Robert J. Durón**
*Superintendent of Schools*

## Superintendent's Cabinet

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*Deputy Superintendent*
*Teaching and Learning*

**Toni Thompson**
*Associate Superintendent*
*Human Resources*

**Steven J. Bassett, CPA, RTSBA**
*Associate Superintendent*
*Financial Services, Business Operations and Food Services*

**Kamal ElHabr**
*Associate Superintendent*
*Facilities Services*

**Jose H. Moreno**
*Leadership Executive Director*
*Elementary School Team I*

**Leslie Price**
*Executive Director*
*Communications & Printing Services*

**Mary Macias**
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*Elementary School Team II*

**Rachel Cervantes**
*Executive Director*
*Curriculum & Instruction*

**Marcos Zorola**
*Chief Information Officer*
*Technology & Management Information Systems*

**Dr. Carol Saxenian**
*Leadership Executive Director*
*High School*

**Tiffany Grant**
*Director*
*Board and Superintendent Services*

**Carmen Vasquez-Gonzalez**
*Executive Director*
*Governmental & Community Relations*

# MEET THE SEVEN TRUSTEES OF OUR DISTRICT

## James Howard

**President- District 2**

Mr. Howard was elected to the Board in May 1998 and re-elected in 2002 and 2006. He is an employee relations specialist for the Texas American Federation of Teachers and a member of the Board of Directors for the Texas Association of School Boards. He is a product of SAISD and an alumnus of Prairie View A&M University where he majored in music education. He has two children both SAISD graduates. Mr. Howard was elected President of the Board by his peers in May 2008 serving as the first African American chairman in the history of SAISD. His current term expires in 2015.

## Rubén D. Cuero

**Vice President - District 1**

Mr. Cuero was elected to the Board in May 2009. He immigrated from Colombia as an adolescent and holds a Bachelors degree in Electrical Engineering and a Masters degree in Business Administration. He worked for the IBM Corporation for 10 years and owned a small business for 7 years. He currently works as an independent small business consultant. Mr. Cuero is married and has two young daughters, both of whom attend SAISD schools. His current term expires in 2013.

## Olga M. Hernandez

**Secretary - District 6**

Mrs. Hernandez was elected to the Board in May 2006 and proudly represents the people of the Thomas Edison Cluster. She is a life-long SAISD resident, a graduate of Thomas Jefferson High School and an SAISD retiree. She holds an Honorary Life Membership of the Texas Congress of Parents and Teachers Association. Mrs. Hernandez, her husband and their two daughters are all products of SAISD. Her term expires in 2015.

## Adela R. Segovia

**Assistant Secretary - District 4**

Mrs. Segovia was elected to the Board in May 2009. She is a graduate of Fox Tech High School and earned a Bachelor's degree in social work from Our Lady of the Lake University. She has served as a volunteer certified surrogate parent, SAISD Parent Advisory Council Member, President of SAISD Council of PTAs, Area 7 Texas PTA Vice President, and in other levels of PTA. She also volunteers her time as an active member of Saint Agnes Catholic Church. Mrs. Segovia has three sons who attend SAISD schools. Her current term expires in 2013.

## Ed Garza

**President-Elect - District 7**

Mr. Garza was elected to the Board in May 2009. He is a third generation SAISD graduate of Thomas Jefferson High School. He earned a Bachelor's degree in landscape architecture-urban planning and a Master of Science degree in land development from Texas A&M University. Mr. Garza previously served two terms both on the City Council and as Mayor of San Antonio. Mr. Garza and his wife are active members of St. Paul Catholic Church, the Jefferson-Woodlawn Lake neighborhood and other local charitable organizations. Mr. Garza's current term expires in 2013.

## Patti Radle

**Trustee - District 5**

Mrs. Radle was elected to the San Antonio Independent School District Board of Trustees in May of 2011. She is a graduate of Marquette University with a major in Theology. She obtained her teacher and bilingual certification and a second major in English from Our Lady of the Lake University. She taught elementary in SAISD for 12 years and taught high school and middle school in other Districts. She served on the San Antonio City Council from 2003-2007. Ms. Radle has also served, with her husband, as the Volunteer Director of Inner City Development since 1972. Her current term expires in 2015.

## Carlos Villarreal

**Trustee - District 3**

Mr. Villarreal was elected to the Board in May 2004 and re-elected in 2009. He is a graduate of Fox Tech High School and a member of the Texas Association of School Boards. Mr. Villarreal is a retired SAISD employee. He has three children, two stepchildren, and six grandchildren. His current term expires in 2013.

## SCHOOL BOARD HIGHLIGHTS

The Board of Education, composed of seven SAISD residents elected by voters of the districts they serve, is the school system's policy-making body. Prior to 1986 when single-member districts were implemented School Board members were elected at-large. Trustees serve four-year terms.

The Board's major duties include:

- Adopting goals and objectives for the District
- Reviewing and acting on policies
- Adopting an annual budget and setting the tax rate
- Electing school personnel as recommended by the superintendent
- Reporting to the public on the District's progress

## AWARDS AND HONORS

The ongoing efforts of SAISD's elected officials for excellence in leadership have earned them both state and national recognition. They include:

- 2007 - The Good Governance Matters Award from TASB/TASA, the Texas Association of School Boards/Texas Association of School Administrators for demonstrating "a sustained commitment to effective and efficient governance to education leadership."

- 2005 – Urban School Board of Excellence finalist. SAISD Trustees were the only from the San Antonio area selected for this honor from the National School Boards Association's Council of Urban Boards of Education, bestowed for epitomizing "the pinnacle of urban public school governance," CUBE chairman Brian Perkins said.

- 2005 - TASB/TASA Honor Board. SAISD was one of only six named for the state award presented in recognition of "vision, commitment, and leadership as policy makers; commitment to the improvement of student performance; evidence of strong community support for the district; cooperation among board members and between the board and superintendent; and evidence of successful school-business partnerships."

The honors are a reflection on the Board's continued improvement on behalf of the students of this school district.

## WHEN AND WHERE THE BOARD MAKES ITS DECISIONS

All District School Board meetings are open to the public, and unless otherwise noted are held at 5:30 p.m. the third Monday of the month at David G. Burnet Center, 406 Barrera St. Upon providing proper notice, Trustees also may hold special meetings and work sessions as needed. In accordance with the Texas Open Meetings Act, portions of a School Board meeting may be closed to the public for topics including, but not limited to: real estate transactions, personnel matters, student hearings, and legal matters.

Business meetings of the SAISD Board of Education are generally held on the third Monday of each month. Board Work Sessions to review the agenda items are held on the second Monday of each month. Additional meetings, if necessary, will be held on the fourth Monday of the month.

- All meetings are subject to change due to conflicts with federal holidays and/or school district events.
- All meetings will be posted in accordance with the requirements of the Texas Open Meetings Act.
- All meetings of the Board are open to the public. Citizens who wish to present any matter of concern must sign up before the meeting begins.

The Board may go into closed (executive) session at any time during a meeting to consider matters regarding personnel, real estate, security, school children, negotiated contracts for prospective gifts or donations, consultation, and/or legal issues, and for receiving information, all as may be permitted under the Open Meetings Act.

A schedule of both work sessions and board meetings is found on the next page and is also posted on the district's web site.

## PUBLIC (CITIZENS') PARTICIPATION

Any citizen wishing to present information to the Board may do so by signing up to speak before the meeting begins. Each presentation is limited to three minutes. Remarks may be related to any topic, whether agenda items or non-agenda items. The overall time limit for public comments at business meetings is 60 minutes and 30 minutes at work sessions.

# 2011- 2012 MEETING SCHEDULE

**Work Sessions for Agenda- Review Calendar**

| MONTH / YEAR | DATE | WEEKDAY |
|---|---|---|
| July 2011 | 11 | Monday |
| August 2011 | 8 | Monday |
| October 2011 | 10 | Monday |
| November 2011 | 1 | Tuesday |
| December 2011 | 5 | Monday |
| January 2012 | 9 | Monday |
| February 2012 | 13 | Monday |
| March 2012 | 5 | Monday |
| April 2012 | 9 | Monday |
| May 2012 | 14 | Monday |

# Board Meetings Calendar

| MONTH / YEAR | DATE | WEEKDAY |
|---|---|---|
| June 2011 | 20 | Monday |
| July 2011 | 18 | Monday |
| August 2011 | 15 | Monday |
| September 2011 | 12 | Monday |
| October 2011 | 17 | Monday |
| November 2011 | 14 | Monday |
| December 2011 | 13 | Tuesday |
| January 2012 | 17 | Tuesday |
| February 2012 | 20 | Monday |
| March 2012 | 19 | Monday |
| April 2012 | 16 | Monday |
| May 2012 | 21 | Monday |

All dates, locations, and times are subject to change.

# CONSULTANTS & ADVISORS

## LEGAL COUNSEL

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## DEPOSITORY BANK

BANK OF AMERICA CORP.
TREASURY MANAGEMENT
TX 9-329-11-01
300 CONVENT ST.
SAN ANTONIO, TEXAS 78205
(210) 270-5280

# ORGANIZATION SECTION

# OUR MISSION, BELIEFS AND CORE VALUES

Our primary purpose of improving lives through a quality education is driven by an unrelenting determination to graduate all of our students and prepare them for success in higher education. Our ideology is reflected in our fundamental beliefs, commitments and core values that guide us in our daily practices.

## OUR MISSION

The mission of the San Antonio Independent School District is to graduate all of our students and prepare them for success in higher education.

## VISION 2012 FULFILLING THE PROMISE

This represents the vision of the district and staff articulated through financial and operating policies. It also represents a responsive balance between the educational needs of students and the ability of the community and the State to provide the necessary financial support to serve them.

1. **Governance**
   Establishes an effective operations structure that ensures organizational stability and maximizes student performance, effective planning, effective policy development and decision-making and prudent fiscal decision-making. It establishes district-wide accountability for all stakeholders at all levels of the organization.

2. **Teaching and Learning**
   Establishes expectations of excellence and equity in student academic performance and provides high quality instructional programs for all students.

3. **Student Support**
   Establishes expectations of excellence and equity in student social and life skill development and provides high quality and personalized student support services to all students.

4. **Administration**
   Establishes an effective, efficient organizational structure that promotes excellence in the performance of all District staff and ensures high quality administrative support services through a district-wide accountability system.

5. **Human Resources**
   Establishes an effective recruitment, hiring, and retention process to maintain the desired quantity and quality of personnel necessary to achieve the organization's mission.

6. **Technology**
   Establishes and maintains state-of-art technology to support academic instruction, management information, and administrative services.

7. **Communications**
   Provides and maintains effective internal and external two-way communications that inform all stakeholders throughout the school district in a systematic and comprehensive way and that are disseminated continuously and promptly.

8. **School-Community Relations**
   Establishes and maintains student-centered and meaningful relationships with parents, business, civic, and community leaders to provide meaningful support to the public schools.

9. **Special Facilities Construction and Improvement Initiative (Bond Construction)**:
   Ensures effective and efficient implementation of the facilities construction and improvement program.

## OUR BELIEFS AND COMMITMENTS

- **Every student can learn and achieve at high levels**.
    - We will make all decisions based on attaining student achievement at or above grade level.

- **We are responsible for the education and safety of every student.**
    - We will ensure that all decisions, actions, and resource allocations are made in the best interest of the students.
    - We will ensure a safe learning and working environment for all students and employees.

- **We are responsible for the efficient and effective operation of the school system.**
    - We will ensure fiscal responsibility to the taxpayers of the District.

- **Everyone should be treated with respect.**
    - We will ensure a high level of professionalism, customer service and respect for everyone.
    - We will lead by example.

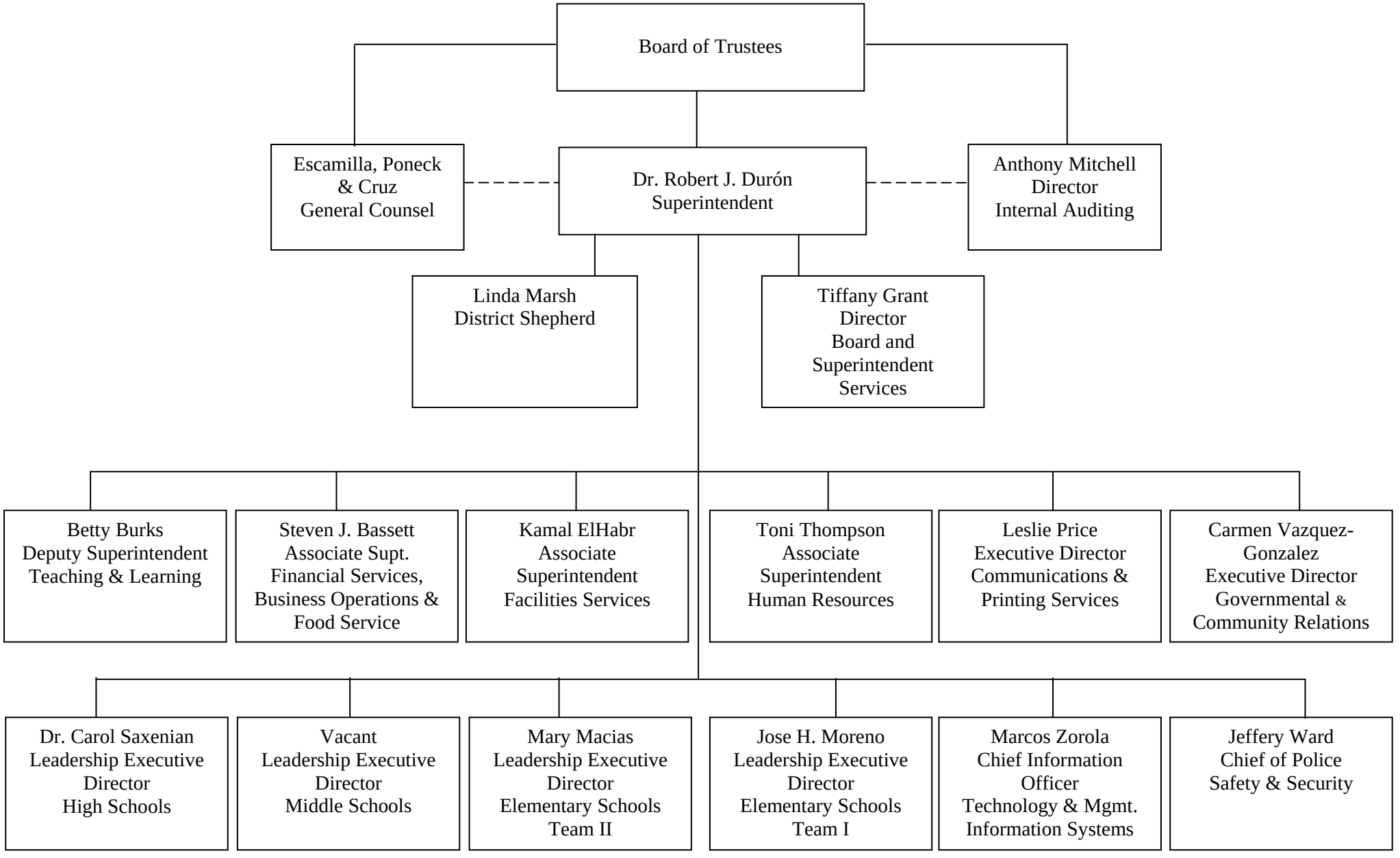
- **People support what they help create.**
    - We will maintain the collaborative process for decision-making.

## OUR CORE VALUES

In order to achieve our goals and attain our commitments we expect the following values to guide the behavior of all District employees:

- Student Centered
- High Expectations
- Commitment
- Passion
- Integrity
- Respect
- Teamwork

# San Antonio Independent School District Organizational Chart



# CAMPUS AND OPERATIONS

Presently the San Antonio ISD has four Leadership Executive Directors and an Executive Director based on grade level and campus type. The four Leadership Executive Directors and Executive Director are responsible for ensuring that schools are operating at optimal levels by providing appropriate and effective educational services to their respective school communities.

The five divisions are organized as follows:

| **Mary Macias, Leadership Executive Director**<br><br>**Adrianna Perez, Leadership Instructional Coordinator**<br><br>**Elementary Schools** | **Jose H. Moreno, Leadership Executive Director**<br><br>**Matilde Burgos, Leadership Instructional Coordinator**<br><br>**Elementary Schools** |
|---|---|
| Arnold ES | Barkley/Ruiz ES |
| Austin Academy (PK-8) | Beacon Hill ES |
| Ball ES | Brewer ES |
| Baskin ES (PK-6) | Cameron ES |
| Bonham Academy (PK-8) | Collins Garden ES |
| Bowden ES | Cotton ES |
| Briscoe ES (PK-6) | De Zavala ES |
| Crockett ES | Forbes ES |
| Douglass ES | Foster ES |
| Fenwick ES | Franklin ES |
| Hawthorne Academy (PK - 8) | Gates ES |
| Huppertz ES | Graebner ES |
| M.L. King Academy (PK-8) | Green ES |
| Madison ES | Herff ES |
| Margil ES | Highland Hills ES |
| Maverick ES | Highland Park ES |

| | |
|---|---|
| Mission Academy (PK-8) | Hillcrest ES |
| Nelson ES | Hirsch ES |
| Ogden ES | J.T. Brackenridge ES |
| Riverside Park ES | Japhet ES |
| Sarah King ES | Kelly ES |
| Schenck ES | Lamar ES |
| Steele ES | Miller ES |
| Stewart ES | Neal ES |
| W.W. White ES | Pershing ES |
| Washington ES | Rodriguez ES |
| Woodlawn ES | Rogers ES |
| Woodlawn Hills ES | Smith ES |
| Gonzales A.C. | Storm ES |
| | Wilson ES |

| Rudy Martinez-Interim, Leadership Executive Director<br><br>Graciela Escobedo Bell, Leadership Instructional Coordinator<br><br>Middle Schools | Dr. Carol Saxenian, Leadership Executive Director<br><br>Vacant, Leadership Instructional Coordinator<br><br>High Schools |
|---|---|
| Connell MS<br><br>Irving MS<br><br>Davis MS<br>Harris MS<br><br>Lowell MS<br><br>Longfellow MS<br>Rogers MS<br><br>Twain MS<br><br>Wheatley MS<br>Whittier MS<br><br>Page MS<br><br>Poe MS<br><br>Rhodes MS<br><br>Tafolla MS<br><br>Pickett Academy | Brackenridge HS<br><br>Burbank HS<br><br>Edison HS<br><br>Fox Tech HS<br><br>Highlands HS<br><br>Houston HS<br><br>Jefferson HS<br><br>Lanier HS<br><br>Travis ECHS<br><br>Young Women's Leadership Academy |

| David Udovich, Executive Director<br><br>Alternative Campuses |
|---|
| Cooper LC<br><br>Estrada A. C.<br><br>Navarro Academy<br><br>Satellite Campuses |

# FROM OUR ORIGINS TO THE PRESENT

For more than 100 years, San Antonio Independent School District has been educating some of San Antonio's most notable citizens- those whose contributions have made the world a better place. Today, SAISD serves approximately 55,000 students and is the third largest public school system in the Bexar County area. SAISD provides a comprehensive instructional program and related services for students from pre-kindergarten through 12th grade, including a college preparatory curriculum, Magnet programs and specialized schools as options for middle and high school students, career and technology education, bilingual education, special education, and a variety extracurricular opportunities

SAISD's century-old legacy of setting high standards for all is as deeply rooted as is our commitment to continuing that proud tradition for generations. Through personalized instruction, exciting real-world activities and the most effective teaching strategies, SAISD instills students with the knowledge and skills necessary to become successful citizens.

## CHOICES AVAILABLE TO PARENTS

We offer parents true school choice in selecting the type of academic environment that best fits their child's unique learning style. Parents may choose from a more traditional setting to Magnet programs and internal charters that specialize in a particular theme or subject matter. Our approximately 55,000 students attend:

- Eight traditional high schools, grades 9-12

- Two specialized college preparatories

- 14 middle schools, grades 6-8 including four in-district charter schools

- Five pre-kinder to grade 8 academies, including four in-district charter schools

- 53 elementaries, grades pre-kinder to 5, including four in-district charter schools

- Four non-traditional schools

- 14 secondary schools hosting Magnet programs

## WHAT SAISD OFFERS STUDENTS

• **Travis Early College High School.**
Offered at no cost, in partnership with San Antonio College, this academically-advanced environment is designed to immerse students in a culture of higher education. Starting in 2008-09 with 9th-graders, students can earn an associate's degree and/or up to 60 hours, or two years of college credit, toward a bachelor's degree upon high school graduation. The school will expand to grade 12 by 2011.

• **Young Women's Leadership Academy.**
Young women in grades 6-7 are inaugurating this college preparatory for the 2008-09 school year. The focus of San Antonio's first all-girls public school is on math, science, **and technology,** along with college preparation, career development, and community involvement. The academy will expand to grade 12 by 2013.

• **Early Childhood Education.** Qualified youngsters starting at age 3 are afforded the firm academic foundation necessary for life-long success through this full-day program available at all SAISD elementaries and pre-kinder to grades 5-8 academies.

• **Full Day Kindergarten** is provided at all SAISD elementaries and pre-kinder to grade 8 academies.

• **Free breakfast and lunch** for students who qualify.

• **Pre-kinder to Grade 8 Academies**. Five schools are taking a lesson from the past to create a learning experience that's thoroughly modern by serving both elementary- and middle school-age youngsters at the same campus.

• **In-District Charter Schools.** Youngsters, 'tweens and teens can start cultivating the talents and abilities that could lead to future careers while receiving challenging academics at any of the District's charters. This designation allows open enrollment throughout Bexar County, and permits these schools flexibility to develop programs specifically designed for their students' unique learning styles.

• **The Magnets**. The future is now for students enrolled in the SAISD's Magnet programs where hands-on experiences and advanced academics provide opportunities to explore tomorrow's careers. The District hosts high school and middle school level Magnet programs offering specialties including health professions, the International Baccalaureate Diploma, business and finance, law, media productions, multilingual studies, and science, engineering and technology.

• **College Readiness**. SAISD perpetuates a culture in which higher education isn't just an option; it's expected. A number of programs and partnerships are helping students prepare, including:

- **Advancement Via Individual Determination** to provide a college preparatory path.

- **Advanced Placement** for teens wanting to earn college credit while in high school.

- **ChemBridge,** a collaboration between the University of Texas at Austin and all SAISD high schools allowing students to receive three hours of college chemistry credit while earning concurrent high school credit for an advanced science class.

- **College Connections**, a partnership with the Alamo Community Colleges and all SAISD high schools through which students may apply online to an ACC school from their home campuses. Enrollment is guaranteed.

- **Project STAY** San Antonio, a non-profit college placement service organization.

- **Project Phoenix** based at St. Philip's College Southwest Campus where students earn dual high school and college credit

# FINANCIAL STRUCTURE AND BASIS OF ACCOUNTING

## DESCRIPTION OF ENTITY

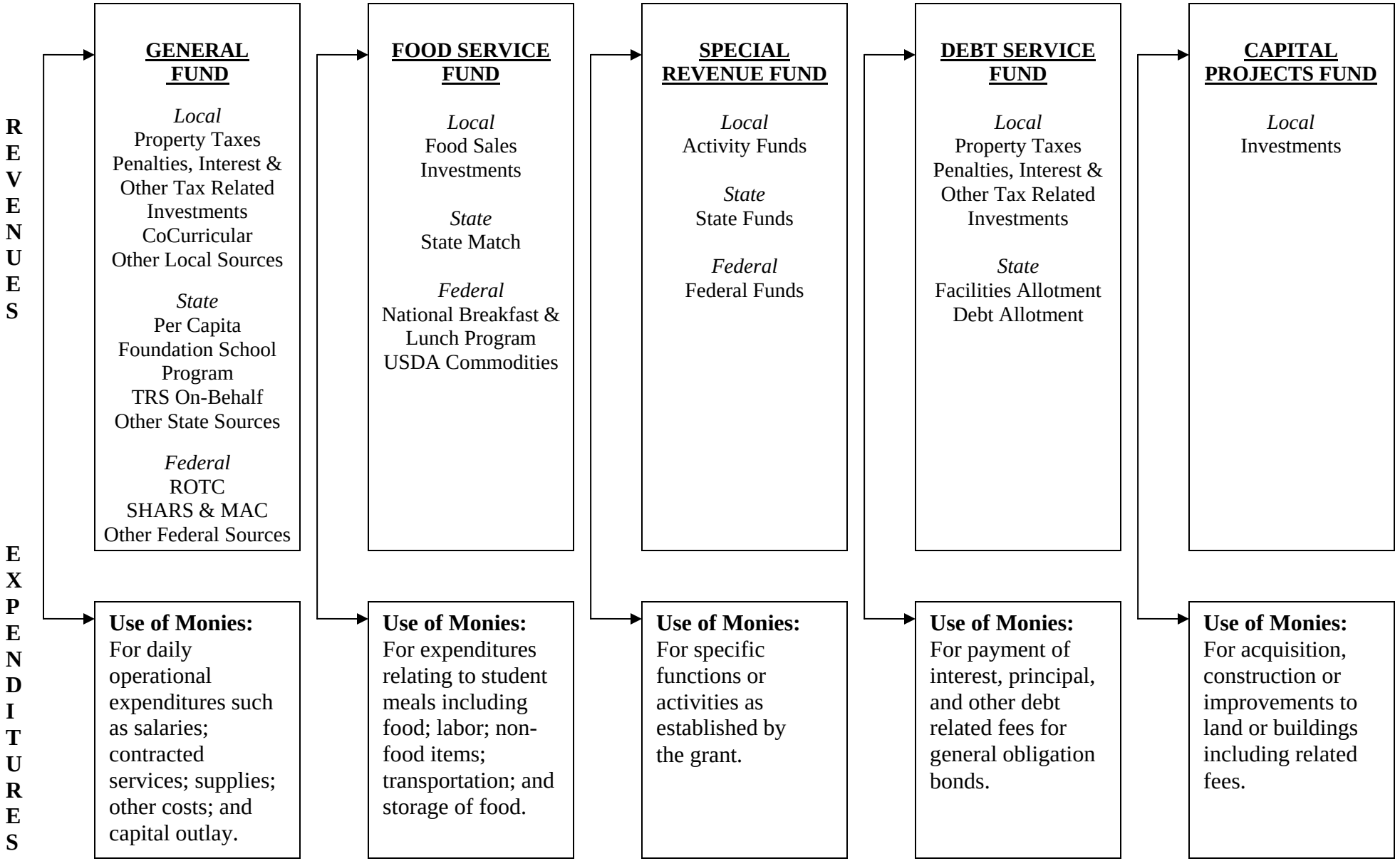
The San Antonio Independent School District is a public educational agency operating under the applicable laws and regulations of the State of Texas. It is governed by a seven member Board of Trustees elected by registered voters of the District. The SAISD offers a wide range of educational opportunities from pre-kindergarten through grade 12 in academics, the arts, and career and technology education. Along with regular education the District offers services for children with disabilities from birth through 21 years of age, English as a second language (ESL) and bilingual education programs. The broad range of elective courses includes the Magnet Schools and extracurricular activities in athletics, fine arts, and UIL competition. During the summer, students may participate in a variety of summer recreation programs, the summer feeding program, summer school for academic and enrichment courses. Our District also provides a community education program which offers academic and enrichment opportunities for both youths and adults.

## FUND ACCOUNTING

The fund accounts of the District have been established under the rules prescribed in the Financial Accounting and Reporting Module of the Texas Education Agency Financial Accountability System Resource Guide. This budget document contains detailed information for all funds for which the Board of Education is required to adopt annual budgets. Budgets for all funds are prepared using the same method of accounting as for financial reports (modified accrual basis of accounting), except for the Capital Projects Fund budget, which is not legally adopted on an annual basis. Under the modified accrual basis of accounting, **revenues** are recognized in the accounting period in which they become both measurable and available. **Expenditures** are recognized in the accounting period in which the fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which is recognized when due.

The diagram found on the next page provides an overview of the relationship between the various types of revenue sources and expenditures for each governmental fund. A discussion explaining the District's revenue sources and governmental fund types immediately follows the diagram.

## WHERE DOES THE MONEY COME FROM and HOW IS IT SPENT?
## GOVERNMENTAL FUNDS



## DISTRICT REVENUE SOURCES

The San Antonio Independent School District has three major sources of revenues: Local, State and Federal Funds.

### LOCAL

This revenue is primarily derived from taxes levied on real estate by the District. Other sources of local funds include interest earnings, athletic events, and other miscellaneous income. The Local tax revenue amounts to approximately 27.3% of the District's total revenue. Local revenue is 29.2% of the total revenue.

### STATE

This revenue is based primarily upon average daily attendance (ADA) of the District's pupils by their educational category (Bilingual, Compensatory, Regular, Special Education, and Career & Technology). The State determines what the total cost for a basic program should be for the District by special formulas and weights for type of students served. The State then deducts the amount of revenue required to be raised by the District. The balance is then provided as State Aid. The State assists with funding Debt Service on new and old bond issues. This amounts to 2.4% of the revenue. State funds account for approximately 47.4% of the total revenue.

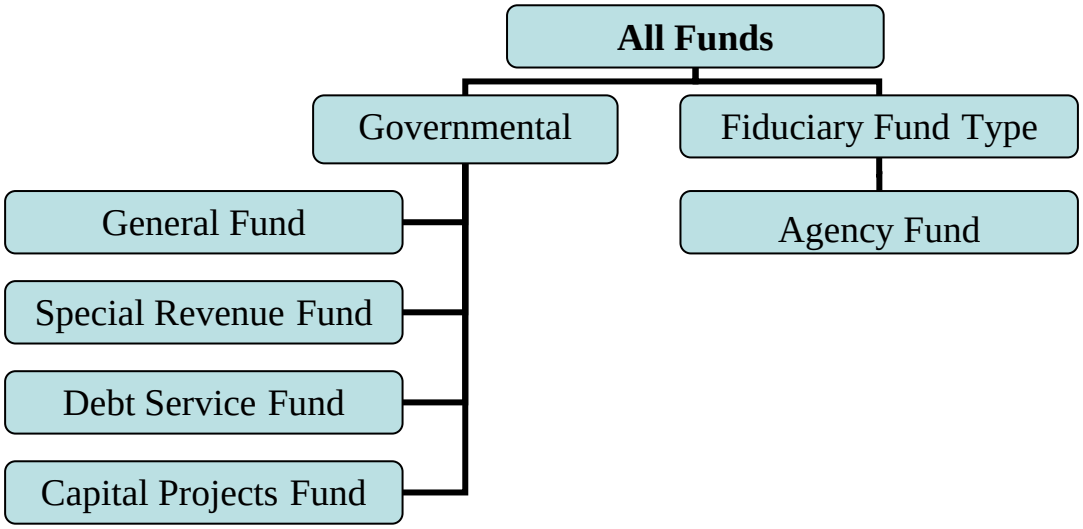
### FEDERAL

This revenue is primarily provided from grants designated for a special purpose. It cannot be spent for any reason other than the one so specified. Federal sources account for approximately 23.4% of the total revenue.

## GOVERNMENTAL FUND TYPES

The fund types used by the District are illustrated in diagram 1 and a description of each fund is provided.

**Diagram 1**




## GENERAL FUND

General Fund accounts for all financial resources of the District, except for those required to be accounted for in another fund type. The major sources of revenue include local property taxes; State of Texas Foundation School Program monies; interest earnings; athletic events; fees; and rental of district property. Expenditures include payroll costs and other costs necessary for the daily operations of the District. The General Fund consists of the Operating Fund.

Additionally, our District breaks down the General Operating fund into locally defined sub-funds which is at the option of the District (refer to Diagram 2). This includes the Transportation Fund, State Bilingual Fund, State Compensatory Fund, Gifted/Talented Fund, Career & Technology Fund, Special Education Fund, Magnet Schools Fund and Local Maintenance Fund. For additional information regarding the various sub-funds, refer to the Glossary of Funds.

### FOOD SERVICE FUND

The District's Food Service Program is not considered part of the General Fund because students are charged for meals and, if necessary, the General Fund will subsidize the Food Service Fund for all amounts required in excess of the National School Lunch Program reimbursements. Food Service fund balances are used exclusively for child nutrition program purposes.

## SPECIAL REVENUE FUND

Special Revenue Fund accounts for state and federally financed programs where unused balances are returned to the grantors at the close of specified project periods. Project accounting is practiced to maintain integrity for the various sources of funds. Funds included in the Special Revenue Fund category are described in the following pages in the section pertaining to the Special Revenue Funds. To learn more about the various Special Revenue funds found in the District, refer to the Glossary of Funds.

## DEBT SERVICE FUND

The Debt Service budget and Capital Projects budget are closely linked. The Debt Service budget must cover the cost of financing new facilities built under the Capital Projects Fund. It must pay interest expense and payments on all bonded debt of the District. The primary sources of revenue for the Debt Service Fund are local property taxes and the State Instructional Facilities Allotment and Existing Debt Allotment.

## CAPITAL PROJECTS FUND

Although the Texas Education Agency does not require an annual adopted budget for the Capital Projects Fund, a budget is approved by the board through the District's budget amendment process at the start of a project. This fund accounts for proceeds from bond issues, revenues and expenditures related to authorized construction and other capital asset acquisition.

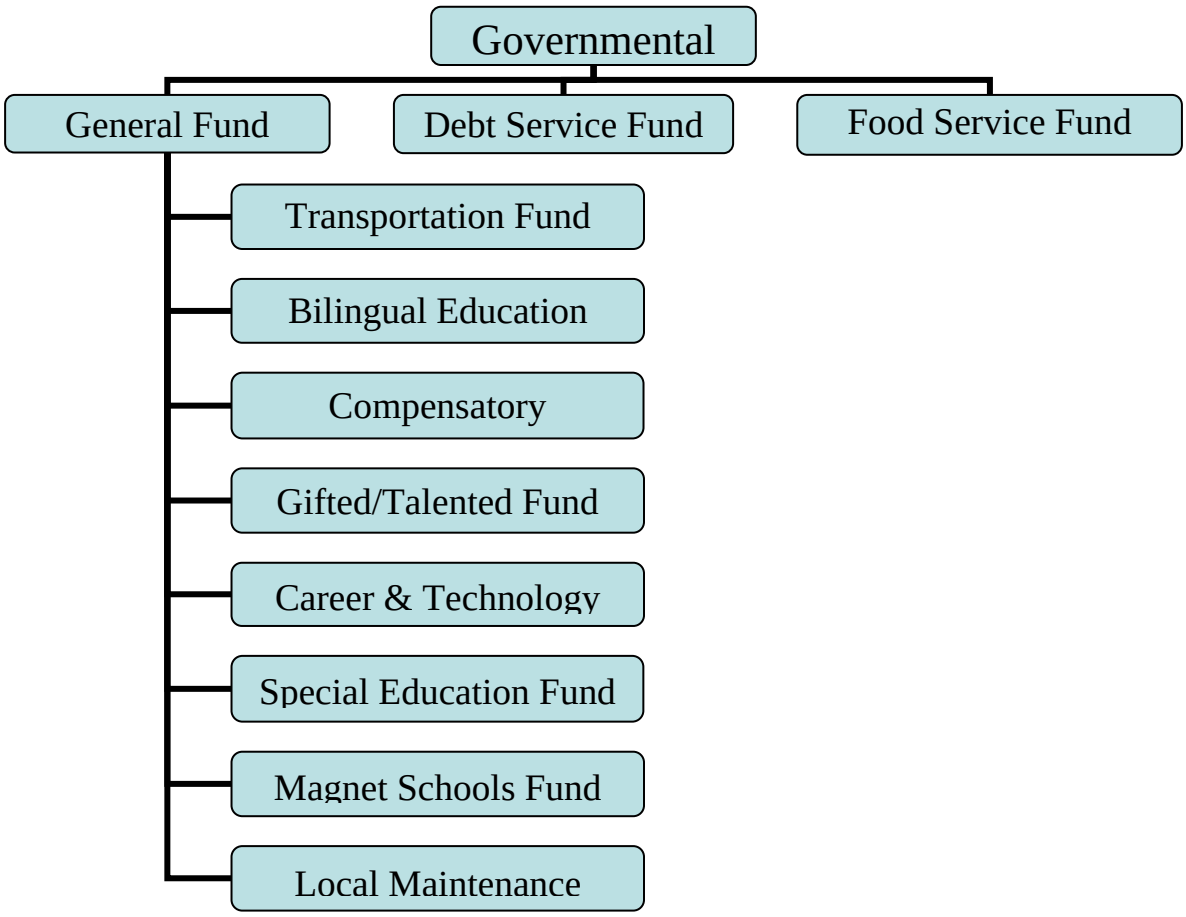
## FIDUCIARY FUND

The District is the trustee, or fiduciary, for money raised by student activities. The District accounts for these monies in a custodial capacity as an Agency Fund. These are not budgeted funds and the District cannot use them to support its operations. The District, however, is responsible for ensuring that the assets reported in these funds are used for their intended purpose. All of the District's Fiduciary activities are reported in the Comprehensive Annual Financial Report (CAFR) in Exhibit E-1.

## OFFICIAL DISTRICT BUDGET

Although the SAISD has a number of funds as shown in diagram 1, "All Funds," the Texas Education Agency requires only the adoption of budgets shown in **diagram 2**. The Special Revenue and Capital Project Fund budgets are included in this document for information only.

**Diagram 2**



## BASIS OF ACCOUNTING CODE STRUCTURE

A major purpose of the Texas Education Agency's Financial Accountability Resource Guide is to establish a standard school district fiscal accounting system. Although certain codes within the 20-digit account code structure may be used at local option, the sequence of the codes within the structure, the fund numbers and the chart of accounts, are to be uniformly used by the Texas school districts in accordance with Generally Accepted Accounting Principles.

## OVERVIEW OF ACCOUNT CODE STRUCTURE

- *Fund Code* – A mandatory 3-digit code is to be used for all financial transactions to identify the fund group and specific funds. The first digit refers to the fund group and the second and third digits specify the fund.
- *Function Code* – A mandatory 2-digit code that identifies the purpose of the transaction is used when coding expenditures. The first digit identifies the major class and the second digit refers to the specific function within the area.
- *Object Code* – A mandatory 4-digit code identifying the nature and object of an account, or a transaction. The first of four digits identifies the type of account or transaction, the second digit identifies the major area, and the third and four digits provide further sub-classifications.
- *Sub Object* – A 2-digit code for optional use. It may be used at the discretion of the district to distinguish between different types of expenditures where separate accounting is desired.
- *Organization Code* – A mandatory 3-digit code identifying the organization. There are two distinct types of organization units: (1) A school/campus organization and (2) administrative or other unit which performs specific support responsibilities.
- *Fiscal Year Code* – A mandatory single digit code that identifies the fiscal year of the transaction or the project year of inception of a grant project.
- *Program Intent Code* – A 2-digit code used to designate the cost of instruction and other services provided to students.
- *Optional Code 3, 4 and 5* – These codes are used at the option of the district to further describe the transaction.

## FUND CODES

The following are the fund codes that the District used in the current school year budget.

### GENERAL FUND

The general fund is a governmental fund with budgetary control, which is used to show transactions resulting from operations of on-going organizations and activities from a variety of revenue sources for which fund balance is controlled by and retained for the use of the local education agency. The general fund utilizes the modified accrual basis of accounting and uses the classifications defined below to maintain separate revenue and expenditure accounts to assure the integrity of specific revenue purposes when required by law or rule.

| Fund | Title | Fund | Title |
|---|---|---|---|
| 162 | Transportation | 167 | Career and Technology |
| 163 | State Bilingual | 168 | Special Education |
| 164 | State Compensatory | 177 | Magnet Schools |
| 165 | Gifted & Talented | 199 | Local Maintenance |

## SPECIAL REVENUE FUND (Federal Programs)*

This group of funds is used to account for federally funded special revenue funds. Member districts of shared services arrangements are to use these codes to account for the member district portion of a shared services arrangement.

| Fund | Title | Fund | Title |
|---|---|---|---|
| 204 | Drug Free Sch. & Comm. | 224 | IDEA-B Formula (Sp Ed) |
| 205 | Head Start Program | 225 | IDEA-B Preschool (Sp Ed) |
| 206 | McKinney-VENTO Homeless ED. | 226 | IDEA-B Discretionary Deaf |
| 211 | ESEA Title I Part A, Regular | 240 | Food Service |
| 212 | ESEA Title I Part C, Migrant | 244 | Federal Vocational Basic Grant (Carl D. Perkins) |
| 215 | ESEA Title I Part D, Delinquent Programs | 287 | Education Jobs Fund** |
| 220 | Adult Basic Ed. (Federal) | | |

## SPECIAL REVENUE FUND (State Programs)*

State Programs in which the District is not acting as a fiscal agent for shared services arrangement are designated by fund codes 380 and 429.

| Fund | Title | Fund | Title |
|---|---|---|---|
| 381 | Adult Basic Ed. (State) | 386 | State Deaf Education |
| 385 | Visually Handicapped | 394 | Life Skills Grant for Students (was PEP) |

## SPECIAL REVENUE FUND (Local Programs)*

The District uses fund Codes 460 through 499 to account for local programs such as campus student activity funds or grants from local business or organizations that require that the funds be expended for a specific purpose.

| Fund | Title | Fund | Title |
|---|---|---|---|
| 461 | School Activity Fund | 490 | Citicorp Foundation |

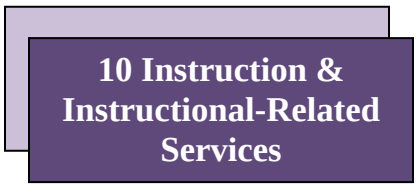
* Some Special Revenue Funds from prior years may continue into 2011-2012. Other Special Revenue Funds may be added.

****** For PEIMS purposes, this fund is included with the General Fund.

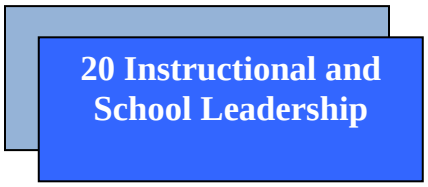
## FUNCTION CODES

A function code identifies the purpose of an activity. Our school District uses all of the functions in the process of educating students or organizing the resources to educate students. For example, in order to provide the appropriate atmosphere for learning, our school District transports students to schools, teaches students, feeds students, and provides health services. Each of these activities is a function.

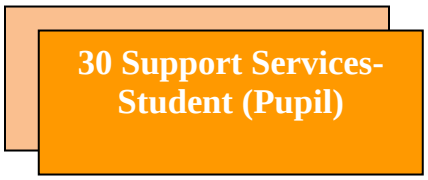
Function codes are grouped according to related activities in the following areas:




This function code series is used for expenditures that provide direct interaction between staff and students to achieve learning. Provide staff members with the appropriate resources to achieve appropriate learning outcome through either materials or development.

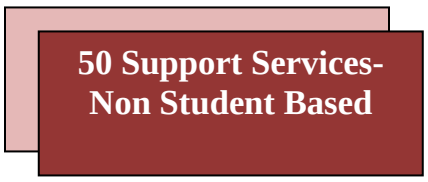



This function code series is used for expenditures that relate to the managing, directing, supervising and leadership of staff who are providing either instructional or instructional-related services. This function code series also includes the general management and leadership of a school campus.

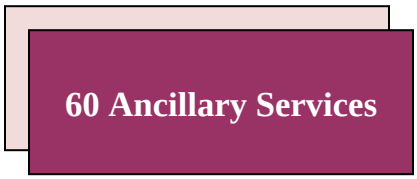



This function code series is used for expenditures/expenses that are used directly for non-instructional student activities or services, including administrative and supervisory costs that are non-general in nature and are incurred directly and exclusively for a non-instructional student activity or service.

This function code series is used for the overall general administrative support services of the school district.



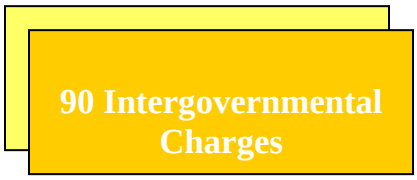

This function code series is used for expenditures/expenses that are used for school district support services that are non-student based (as opposed to the function 30 series that includes costs directly related to providing services to students).




This function code series is used for expenditures/expenses that are for school district support services supplemental to the operation of the school district.

This function code series is used for expenditures/expenses for the payment of debt principal and interest.

This function code series is used for expenditures/expenses that are for acquisitions, construction, or major renovations of school district facilities.




"Intergovernmental" is a classification that is appropriate when one governmental unit transfers resources to another. In particular, Chapter 41 purchase of WADA (Weighted Average Daily Attendance) and the transfer of students where one school district pays another school district for educating students are examples of intergovernmental charges.

Each of the above major function areas is further defined by detail function codes and described in the glossary.

## OBJECT CODES

An object code identifies the nature and object of an account, a transaction, or a source. When the first digit of an object code begins with the digit "5" it denotes Revenue. The three major categories of revenue sources are:

5700's Local Revenue
5800's State Revenue
5900's Federal Revenue

Additional information regarding our District's revenue can be found in the section titled District Revenue Sources.

When an object code codes begins with the digit "6" it identifies it as an expenditure account or transaction. There are six major expenditure classifications and are described on the next page.

| Major Object Code | Major Expenditure Classification |
|---|---|
| 6100 | Payroll Costs |
| 6200 | Professional & Contracted Services |
| 6300 | Supplies & Materials |
| 6400 | Other Operating Costs |
| 6500 | Debt Service |
| 6600 | Capital Outlay |

## ORGANIZATION CODES

There are two distinct types of organizational units in a school district. (1) A school/campus organization and (2) an administrative or other unit which performs specific support responsibilities. Campus organization codes are specified for each district in the Texas School Directory.

| Org. No.'s | Description |
|---|---|
| 001 - 008 | High School Campuses (Also org. no. 024) |
| 041 - 064 | Middle School Campuses (Also org. no. 023) |
| 101 - 179 | Elementary Campuses (Also org no. 210) |
| 240 - 244 | Early Childhood Education Centers |
| 180 - 699 | Special Campuses (Excludes 240-244) |
| 701 - 743 | Administrative Organizations |
| 805 - 893 | Instructional Support Organizations |
| 920 - 960 | Other Support Organizations |
| 999 | Undistributed District Wide Organization |

## FISCAL YEAR CODES

The fiscal year code is a mandatory code to be used by all Texas school districts. The fifteenth digit of the budget code is the fiscal year. The fiscal year for the SAISD is September 1 through August 31. For the District's 2011- 2012 fiscal year, the last digit of the school year would be represented by the digit two "2."

## PROGRAM INTENT CODES (PIC)

A 2-digit code used to designate the intent of a program provided to students. These codes are used to account for the cost of instruction and other services that are directed toward a particular need of a specific set of students. The student group toward which the instructional or other service is directed determines the program intent code, not the demographic make up of the students served. In the case of state programs, state law may determine the intent and the permissible use of allotments.

| PROGRAM INTENT CODE & DESCRIPTION | |
|---|---|
| **11** | Basic Educational Services |
| **21** | Gifted and Talented |
| **22** | Career and Technology |
| **23** | Services to Students with Disabilities (Sp. Ed.) |
| **24** | Accelerated Education (Compensatory Ed.) |
| **25** | Bilingual Education and Special Language Programs |
| **26** | Non Disciplinary Alternative Education Program-AEP Services |
| **28** | Disciplinary Alternative Education Program-DAEP Basic Services |
| **30** | Title I, Part A, School Wide Activities and State Compensatory Education Costs related to Title I School Wide on Campuses with 40% or more Educationally Disadvantaged Students |
| **31** | High School Allotment |
| **91** | Athletics and Related Activities |
| **99** | Undistributed District Wide **(*Not for a specific program.)*** |

# SIGNIFICANT FINANCIAL POLICIES AND PROCEDURES

The following financial policies and procedures of the District influence the development of the annual budget.

## BALANCED BUDGET

The District's Board of Trustees is committed to having a balanced budget (revenue equals expenditures per fund) under normal circumstances. When budget enhancements require the District to adopt a budget that is not balanced, full disclosure of the circumstances surrounding the decision are itemized for all interested parties in budget reports, such as this one. Furthermore, plans for implementing cost saving strategies for future budgets are also discussed in the Executive Summary.

## CASH MANAGEMENT

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from date of acquisition.

The District's cash management goals are safety, liquidity, and maximize yield. Specifically by:

- Ensuring proper collateralization of deposits
- Ensuring adequate balances to cover cash disbursements
- Maximizing interest earnings
- Minimizing bank charges

Cash balances are monitored daily by the District through on-line banking. Using this system allows the Director of Cash and Treasury Management to determine the best investment opportunities on an ongoing basis.

## INVESTMENT POLICIES

The Board of Trustees has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act of 1995. This policy authorizes the District to invest in obligations of the U.S. Treasury, the State of Texas, or certain U.S. Agencies, certificates of deposit, repurchase agreements, commercial paper, money market and no-load mutual funds, and public funds investment pools as permitted by Chapter 2256, Texas Government Code.

The main goal of the investment program is to ensure safety, as well as to maximize financial returns within current market conditions in accordance with the District's investment policy. Monitoring is performed quarterly as investment reports are submitted to the Board of Trustees for review.

At August 31, 2011 the District was invested in local government investment pools, no load money market mutual funds, federal agency coupon securities and municipal obligations.

## DEBT ADMINISTRATION

Debt Service is a major area of cost due to the District's building program, which is primarily financed by the sale of general obligation bonds. At August 31, 2011, the ratio of total tax supported debt to net taxable assessed value for the District is 4.11%. Educational legislation has eliminated limits on outstanding debt. However, prior law limited debt to 10% of the assessed value, and the District is well below that level. All principal and interest payments are due February 15th and August 15th of each year. On February 1st of each year, outstanding taxes become delinquent which permits the collection of a large majority of taxes levied before the long-term debt payments are due.

The Districts unlimited ad valorem tax-supported indebtedness has an underlying rating of "AA" by Fitch Ratings ("Fitch") and "Aa2" by Moody's Investors Service, Inc. ("Moody's). The ratings from Moody's and Fitch represent changes from "A1" and "AA-", respectively, received on April 23, 2010 and April 30, 2010 respectively, as a result of such rating agencies recalibrating their respective ratings for municipal debt.

As of August 31, 2011, the District's bond ratings on all unlimited ad valorem tax-supported indebtedness, by virtue of guarantee of the Permanent School Fund of the State of Texas were as follows:

| | Moody's | Fitch |
|---|---|---|
| General Obligation Bonds | Aaa | AAA |

An explanation of the significance of such ratings may be obtained from Fitch and Moody's.

## ENCUMBRANCES

Purchase orders, contracts, and other commitments are recorded in the general ledger in order to reserve that portion of the applicable appropriation. Once expenditure is recorded then the encumbrance is liquidated. Encumbrances outstanding at year-end are commitments that do not constitute expenditures or liabilities, but are reported as reservations of fund balances. Since all General Fund appropriations lapse at the end of each fiscal year, outstanding encumbrances approved by the Associate Superintendent of Finance, Business Services & Food Services are appropriately provided for in the subsequent fiscal year's budget to provide for the liquidation of the prior commitments.

## FUND BALANCE

- General Fund – The Fund Balance of the General Fund provides for a contingency fund that will allow the District to maintain financial and program stability and flexibility. The Unreserved Undesignated Fund Balance needs to be sufficient to cover anticipated normal operating cash flow deficits. In addition, it should provide additional protection for possible budgeted revenue and expenditure variances.

  A threshold of no less than 10% of the prior fiscal year's Total Expenditures as a minimum Unreserved Undesignated Fund Balance is established to ensure that revenue and expenditure fluctuation do not place the District in jeopardy of dropping into a negative cash flow position.

- Food Service Fund – The fund balance for food service should not exceed three months of average Food Service operations expenditures. Average monthly food service expenditures are calculated by the prior year's expenditures by ten months since the Food Service program only operates for ten months out of the year.

- Debt Service Fund – The District maintains a debt service fund balance for the payment of scheduled debt service payments. The Federal Tax Reform Act of 1986 requires issuers of tax-exempt debt to make payment to the U.S. Treasury for investment income received at yields that exceed the issuer's tax exempt borrowing rates. The US Treasury requires payment for each issue every five years.

## CAPITAL IMPROVEMENTS

The District defines capital expenditures and projects as follows:

- Capital Expenditures–Any purchase of furniture, equipment, vehicles, land or permanent improvement having a per unit cost of $5,000 or more and a useful life of more than one year is classified as a capital asset.

- Capital Project – An activity that does not occur routinely or annually, has a scheduled and definitive beginning and ending, and results in a capital improvement or acquisition. Funding for this activity is from local revenue sources.

- Capital Projects Bond Program – Major technology infrastructure and facility needs such as new construction, or upgrading existing facilities are funded through the sale or refunding of bonds. As part of a bond elections process, the District develops a framework of the projects to be addressed. These projects are determined through internal staff analysis and input from the community. Once the projects are identified, specific project budgets are established on a project basis.

## RISK MANAGEMENT

The District is self-funded with regard to the majority of dental and worker compensation benefits provided to employees and their dependents. Both self-funded programs are administered by external administrators whose primary function is to settle claims. The District's Risk Management office monitors activities performed by these external administrators. The District, in cooperation with the Workers Compensation Plan administrator, initiated an Accident Prevention Program. The program implements various risk control techniques to minimize accident-related losses.

## PROPERTY TAXES

Property taxes are levied by October 1 in conformity with Subtitle E, Texas Property Tax Code. Taxes are due upon receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. On January 1 of each year, a tax lien attaches to the property to secure the payment of all taxes, penalties, and interest ultimately imposed. The Bexar Appraisal District (BAD) of Bexar County, Texas, establishes appraised values. Taxes are levied by the District's Board of Trustees based on the appraised values received from the BAD. Property tax rates, established in accordance with state law, are levied on real and personal property within the District's boundaries for use in financing general operating and debt service expenditures.

## PROPERTY TAX EXEMPTIONS

SAISD grants the homestead exemption of $5,000 from the market value of all individual residential homesteads and additional exemption of $10,000 from the market value of the residence homestead of persons 65 or over or disabled.

## TAX ABATEMENTS

The District has a moratorium on tax abatements pending favorable legislative change that does not penalize the District in the loss of state aid.

## TAX RATE ADOPTION

The acceptance of the Bexar Appraisal District Certification of the 2011 Appraisal Records occurred on August 29, 2011. The required legal notice was published on August 18, 2011. The Board of Trustees held the required public meeting hearing and adopted the tax rate at the August 29th meeting.

## INDEPENDENT AUDIT AND FINANCIAL REPORTING

In accordance with Section 221.256, Texas Education Code, public school districts in Texas shall have their accounts audited annually by a firm of licensed certified public accountants. The audit shall be made on an organization-wide basis, and shall involve all fund types and account groups of the school district. In addition to meeting the requirements set for in State statues, the audit is also designed to meet the requirements of the federal Single Audit Act of 1984 and the related provisions of OMB Circular A-133 "Audits of State, Local Governments, and Non-Profit Organizations."

Once the audit is complete, an Annual Financial Report is prepared and submitted to the Texas Agency for review. The Annual Financial Reports is designed to meet the specific monitoring needs of the Texas Education Agency. Thus, a Comprehensive Annual Financial Report, conforming to the standards of both the Association of School Business Official International (ASBOI) and the Government Finance Officers Association (GFOA), is also prepared to better serve the needs of taxpayers and other financial statement users. Since 1989, the District has received the Excellence in Financial Reporting Awards from both the ASBOI and the GFOA.

# BUDGET POLICIES AND DEVELOPMENT PROCEDURES

Legal requirements for school district budgets are formulated by the State of Texas, the Texas Education Agency (TEA), and the local District. This section deals with these requirements for basic budget development, adoption, and submission.

## STATEMENT OF TEXAS LAW

Section 44.001 through 44.006 of the *Texas Education Code* establishes the legal basis for budget development in school districts. The following seven items summarize the legal requirements from the code:

- The superintendent is the budget officer for the district and prepares or causes the budget to be prepared.
- The District's preliminary budget must be prepared by the date set by the State Board of Education, currently August 20.
- The fiscal year of a school district begins on July 1 or September 1 of each year, as determined by the board of trustees of the district.
- The president of the Board of Trustees must call a public meeting of the board members, giving ten days public notice in a newspaper, for the adoption of the District budget. Any taxpayer in the District may be present and participate in the meeting.
- No funds may be expended in any manner other than as provided for in the adopted budget. The board does have the authority to amend the budget or adopt a supplementary emergency budget to cover unforeseen expenditures.
- The budget must be prepared in accordance with generally accepted accounting principals (GAAP) and state guidelines.
- The budget must be legally adopted before the adoption of the tax rate.

## TEXAS EDUCATION AGENCY (TEA) LEGAL REQUIREMENTS

Additional requirements imposed by the TEA for school district budget preparation are as follows:

- The budget must be adopted by the Board of Trustees, inclusive of amendments, no later than August 31.
- Minutes from the District's board meeting will be used to record budget adoption and amendments to the budget.
- Budgets for the General Fund, the Food Service Fund (whether accounted for in the General Fund, a Special Revenue Fund or an Enterprise Fund) and the Debt Service fund must be included in the official District budget (legal for fiscal year basis). This budget must be prepared and approved at least at the fund and function level to comply with the state's legal level of control mandates.

- The officially adopted District budget, as amended, must be filed with the TEA through the Public Education Information Management System (PEIMS) by the date prescribed in the annual system guidelines. Revenues, other sources, other uses, and fund balances must be reported by fund, object (at the fourth level), fiscal year, and amount. Expenditures must be reported by fund, function, object (at the second level), organization, fiscal year, program intent, and amount.

- A school district must amend the official budget before exceeding a functional expenditure category (i.e., instruction, administrations, etc.) in the total district budget. The Comprehensive Annual Financial Report (CAFR) should reflect the amended budget and actual amounts. The requirement for filing the amended budget with the TEA is satisfied when the school district files its Comprehensive Annual Financial Report.

## DISTRICT BUDGET REQUIREMENTS

In addition to state legal requirements, the San Antonio Independent School District Board of Trustees has established its own requirements for annual budget preparation through Board Policy CE (LOCAL) *Annual Operating Budget*.

| | |
|---|---|
| FISCAL YEAR | The District shall operate on a fiscal year beginning September 1 and ending August 31. |
| BUDGET PLANNING | Budget planning shall be an integral part of overall program planning so that the budget effectively reflects the District's programs and activities and provides the resources to implement them. In the budget planning process, general educational goals, specific program goals, and alternatives for achieving program goals shall be considered, as well as input from the District- and campus-level planning and decision-making committees. Budget planning and evaluation are continuous processes and shall be a part of each month's activities. |
| AVAILABILITY OF PROPOSED BUDGET | After it is presented to the Board and prior to adoption, a copy of the proposed budget shall be available upon request from the finance office or Superintendent. The Superintendent or designee shall be available to answer questions arising from inspection of the budget. |

**BUDGET MEETING**

The annual public meeting to discuss the proposed budget and tax rate shall be conducted as follows:

1. The Board President shall request at the beginning of the meeting that all persons who desire to speak on the proposed budget and/or tax rate sign up on the sheet provided.

2. Prior to the beginning of the meeting, the Board may establish time limits for speakers.

3. Speakers shall confine their remarks to the appropriation of funds as contained in the proposed budget and/or the tax rate.

4. No officer or employee of the District shall be required to respond to questions from speakers at the meeting.

**AUTHORIZED EXPENDITURES**

The adopted budget provides authority to expend funds for the purposes indicated and in accordance with state law, Board policy, and the District's approved purchasing procedures. The expenditure of funds shall be under the direction of the Superintendent or designee who shall ensure that funds are expended in accordance with the adopted budget.

**BUDGET AMENDMENTS**

The budget shall be amended when a change is made to fund balance.

**MONTHLY REPORTS TO BOARD**

A monthly statement showing budget appropriations, expenditures for the current month and for the year-to-date, together with a statement of receipts and the balances in the several funds, shall be presented to the Board.

## BUDGET DEVELOPMENT PROCESS

Parents, school personnel, employee union groups, and community members of the district under the direction of the Superintendent, Associate Superintendent of Financial Services, Business Operations and Food Service, Budget Office, and other staff of the District, develop the budget. All expenditure allocations are determined and based on projected revenue from State and local sources with the goals of adopting a balanced budget, maintaining an appropriate fund balance and combined tax rate, while still achieving the District's goals identified in Vision 2012.

Sometimes the balanced budget objective is met through the use of Fund Balance to pay for services that are needed. Such uses of Fund Balance must be in accordance with applicable state and local policies.

The budget process is comprised of several major phases: planning, coordination and preparation, review, adoption, implementation, submission, monitoring and evaluation.

## PLANNING

The budget process is a continuous cycle that begins in January with the planning phase during which a Budget Calendar is developed with the dates and activities to accomplish during a typical budget cycle. The calendar prepared for budget 2011-2012 is found at the end of this section. The budget process typically ends in December with the results of operations for the previous year presented in the District's Comprehensive Annual Financial Report (CAFR).

## COORDINATION AND PREPARATION

The preparation of the budget commences with student enrollment projections, the basis for significant budgetary decisions, including per pupil allocations to each campus, instructional staffing allocations, and other required service levels. Per pupil allocations are also important since it an equitable way of distributing funds between campuses. These allocations are for equipment repairs, supplies and materials, student travel, professional development and other appropriate instructional costs. Principals are responsible for taking into consideration recommendations from their school's PTA, employee representatives, their school community, and business partners. Decisions concerning utilization of these allocations are made by the campus-based decision making teams.

The Associate Superintendent of Financial Services, Business Operations and Food Service prepares revenue projections for all funding. These projections are based on student enrollment projections, estimates of local tax revenue, State funding formulas, and other significant factors. The State funding formulas are extremely complex. The complexity is compounded by changes that the Legislature regularly makes when they meet every other year to consider changes to the State Funding formula and other issues.

Salaries and benefits comprise approximately 87% of the annual General Fund Operating budget. Therefore, the Board of Trustees gives careful consideration to pay increases and staffing allocations for both instructional and non-instructional positions. Personnel units are allocated to each campus based on projected student enrollment. The budget amounts are then developed for each position based on the average cost of employees currently filling each position.

Budgets for non-campus units are developed by each department head who is the budget manager for their organization's budget. The non-campus organizations utilize Budget Action Plans which break up the budget into discrete activities or operations. There are three possible levels of Budget Action Plans:

- Level I makes use of modified zero-based budgeting. It supports the current level of staffing and funding. Level I is required of all department heads. These are not ranked.

- Level II identifies new initiatives or District Enhancements. Level II is optional. These are ranked according to District priorities by the Superintendent's cabinet.

- Level III identifies programs for possible elimination. Level III is optional unless mandated by the Board of Trustees or the Superintendent.

These non-campus budgets are reviewed by the Superintendent's Executive Cabinet and focus on district priorities.

The Associate Superintendent of Financial Services, Business Operations and Food Service, and Budget Office staff develop the Debt Service Fund budget. This budget is constructed based primarily on tax base assumptions (for local revenue projections), State funding estimates, and required projected debt retirement obligations.

The Food Service Fund budget is prepared by the Executive Director for the Child Nutrition Program and is then evaluated by the Associate Superintendent of Financial Services, Business Operations and Food Service.

## REVIEW

Following this development process, consolidated budgetary information is presented to the Board of Trustees in budget workshops and regular business meetings. This information is summarized in different presentations and line item detail is provided, as requested, through written and verbal supporting information.

## ADOPTION

The culmination of the budget process is reached when the proposed budget is adopted by the Board of Trustees. This year the public notice was published on August 18, 2011 followed by a public hearing and adoption of the 2011-2012 District Budget which took place at the Board meeting of August 29, 2011.

## IMPLEMENTATION

The district's adopted budget is interfaced with the Region 20 system approximately two working days prior to September 1st. Meanwhile, school campuses and departments are sent an electronic version of its respective operating budget for the new fiscal year. On September 1st all campuses, schools and departments, may begin the requisition process against the new budget.

## MONITORING

TEA monitors for compliance at the district level only. The monitoring is a legal requirement to ensure mandatory expenditure levels in certain areas. Performance monitoring of the budget is also conducted regularly. This includes such items as comparing the planned effectiveness of educational programs with actual student achievement results, reviewing a particular department's effectiveness at using allocated resources to achieve specified results, and reviewing a school or department budget against standard ratios to monitor unusual expenditure patterns.

Similarly, the District's administrators monitor the entire district budget by means of an interactive, on-line budgetary accounting and control system. The system provides many useful reports to assist finance/business personnel, internal auditors, and budget managers across the District in administering, monitoring, and controlling the implementation of the budget. The system also provides many checks on account balances to ensure that funds are not over expended at the budgetary line-item accounts. If sufficient funds are not available in the account, purchase orders and check requisitions cannot be generated. The Budget and Accounting Offices monitor comparison between budget and actual expenditures to maintain cost control and to ensure against overspending for payroll and related accounts.

On a monthly basis, management reviews financial projection reports generated by the Accounting Planning & Budget Offices. This process of reviewing projected revenue and year-end expenditure levels, as well as current expenditure levels, provides an increased level of comfort in assuring budgetary compliance.

Relevant financial reports are submitted to the Board of Trustees on a monthly basis keeping the Board apprised of issues that might affect the district's performance.

## EVALUATION

The last step in the district's budget cycle is evaluation, where performance data gathered in the monitoring phase are assembled to evaluate individual departments as well as the District in its entirety. The results of the evaluation phase in the budgeting cycle impact the planning phase for the next budget year.

The three main areas of evaluation include schools and programs, stakeholders' satisfaction, and budgetary performance. Schools and programs are evaluated for student achievement using such tools as State of Texas Assessments of Academic Readiness (STAAR) tests, attendance rates, drop-out and graduation rates, SAT and ACT test results, etc. Stakeholders' satisfaction is measured through questionnaires, survey instruments, and indirect measures such as voter approval of bond elections, etc. Budgetary performance evaluation includes measures such as budget-to-actual or budget-to-projected actual comparisons of revenues, expenditures, cash flow, fund balances, and staffing levels.

Periodic evaluations or performance reports are issued to inform both district officials and the public of campus and district performance. The annual budget document will continue to serve as a primary vehicle for delivering evaluation results of the previous fiscal year and communicating the reasons for new or redirected budget allocations.

## SUBMISSION

The District budget must be submitted to TEA via the Public Education Information Management System (PEIMS) transmission process as of the snapshot date established in the annual instructions for the system. This submission is referred to as the Fall submission. During this submission TEA monitors the areas of staffing, student and budget data.

# BUDGET ADMINISTRATION AND MANAGEMENT PROCESS

Adoption of the official budget by the Board of Trustees is a major step in the budget process. Following adoption, the budget administration and management process begins. This process is the means of regulating expenditures throughout the fiscal year to ensure that the District does not exceed authorized amounts and that the resources are used for intended, proper and legal purposes.

## EXPENDITURE CONTROLS

Expenditure appropriations are allocated among approximately 178 organizations or cost centers i.e., campuses or departments. Each organization has a budget manager (principal or department head.) The budget manager is accountable for their organizations portion of the General Fund budget. Each budget manager is authorized to approve the expenditure of funds for their respective organization, provided that funds are expended in accordance with District purchasing procedures and legal requirements.

## PURCHASE ORDER

All purchases of tangible goods and services are processed through an automated purchasing/finance management system with the appropriate approval controls to ensure the availability of funds. Purchase requisitions are initially entered on-line at the campus or department level and are approved by the campus principal or department head. Once a purchase requisition is entered and the system verifies the availability of funds, an encumbrance amount is created in the account code(s) specified. An encumbrance is a commitment of a budgetary amount for open purchase orders for goods or services that have not yet been received. The purpose of the encumbrance is to ensure that obligations are recognized as soon as financial commitments are made in order to prevent inadvertent over expenditure of funds due to lack of information about future commitments. Purchase requisitions for Special Revenue Funds are approved by the appropriate Program Director. When the purchase requisition reaches the Materials Management/Purchasing Department, it is their job to verify compliance with legal purchasing requirements. Upon completion of the review, the purchase requisition is then converted into a Purchase Order and forwarded to the vendor.

When a campus or department receives goods or services, the receiving report must be signed by the principal or department head and sent to accounts payable. Upon receipt of an invoice, accounts payable verifies the receipt of goods, prepares a check to the vendor and closes the purchase order. A very limited number of expenses that can not be processed on a Purchase Order can be submitted on AB-17 form. These requests, along with the appropriate supporting documentation, are forwarded to the finance department for verification, approval and payment.

## BUDGET AMENDMENTS

The budget (General Fund, Food Service Fund & Debt Service) is legally adopted at the fund and function level. The Board of Trustees must, therefore, approve budget amendments that transfer funds between functions or funds. For example, appropriations for school administration (function 23) cannot be transferred to instruction (function 11) without Board approval. Additionally any budget amendment that causes an **increase/decrease** in the fund or revenue would also require Board approval. These budget amendments are presented to the Board at its regular monthly meeting and are reflected in the official minutes.

However, for budget amendments that occur with the same expenditure function, these are reviewed and approved/disapproved by the Planning & Budget department.

## FINAL AMENDED BUDGET

At the last meeting of the fiscal year, the Budget office presents a formal final amended budget. It is a summary of all amendments to revenues and expenditures as well as to other resources and other uses. The final amended budget is approved by the Board of Trustees and recorded in the official minutes.

## REPORTING TO THE TEXAS EDUCATION AGENCY (TEA)

The District's actual expenditures budget must be submitted to TEA via the Public Education Information Management System (PEIMS) transmission process as of the date established in the annual instructions for the system. This PEIMS submission is referred to as the Mid Year Submission. This is a legal requirement to ensure mandatory expenditure levels in certain areas. In addition, amended budgets are reflected on the schedule comparing budget and actual results in the Annual Financial and Compliance Report. The requirement for filing the amended budget with the TEA is formally met when the District submits its Annual Financial and Compliance Report.

# BUDGET CALENDAR

## FOR FISCAL YEAR 2011 – 2012

| Date | Activity |
|---|---|
| January 2011 | • Budget Calendar/Guidance Proposed |
| February - May | • Staff prepares Proposed Budgets for 2011-2012 |
| April 13 | • Board Work Session-<br>✓ Regarding all aspects of SAISD's Financial Status |
| June 22 | • Board Work Session -<br>✓ Regarding all aspects of SAISD's Financial Status |
| July 13 | • Board Work Session -<br>✓ Regarding all aspects of SAISD's Financial Status |
| August 1 | • Board Work Session -<br>✓ Regarding all aspects of SAISD's Financial Status |
| August 18 | • Publish Notice of Public Hearing in<br>✓ Local Newspaper<br>✓ SAISD website |
| August 29 | • Board Meeting-<br>✓ Public Hearing to Discuss Budget and Proposed Tax Rate<br>✓ Approval of Final Amended Budget for 2010-2011<br>✓ Adoption of Budget for 2011-2012<br>✓ Adoption of Tax Rate for 2011-2012 |
| September 1 | • Fiscal Year 2011-2012 Officially Begins |
| September 19-26 | • Publish Notice of Public Hearing in local newspaper once a week for two weeks for State Financial Accountability Rating |
| October 17 | • Public Hearing to Discuss the District's 2009-2010 State Financial Accountability Rating |
| October | • Continue budget monitoring each month of the fiscal year |
| October 28 | • PEIMS snap shot date |
| December 8 | • PEIMS first submission for fall collection due to TEA |
| December 15 | • Submit the District Budget document to GFOA and ASBOI for review |
| January 2012 | • Approve External Auditors' Annual Financial Report |

# FINANCIAL SECTION

# District's Governmental Funds

**GOVERNMENTAL FUNDS***
**SUMMARY OF REVENUES, EXPENDITURES, and CHANGES IN FUND BALANCES**
**MULTI-YEAR COMPARISON FROM 2010 THROUGH 2012**

| | General Operating Fund** | | | Food Service Fund | | | Special Revenue Fund | | |
|---|---|---|---|---|---|---|---|---|---|
| | Audited** 2010 | Actual** 2011 | Budget*** 2012 | Audited 2010 | Actual 2011 | Budget 2012 | Audited 2010 | Actual 2011 | Budget**** 2012 |
| REVENUES | | | | | | | | | |
| **Local Sources** | | | | | | | | | |
| Property Taxes | $ 123,737,538 | $ 120,724,696 | $ 121,402,174 | $ - | $ - | $ - | $ - | $ - | $ - |
| Penalties, Interest & Other Related Inc | 1,811,254 | 1,999,989 | 2,039,305 | - | - | - | - | - | - |
| Investment Income | 338,281 | 181,509 | 360,000 | - | - | - | - | - | - |
| Food Sales | - | - | - | 2,475,443 | 2,277,820 | 2,229,016 | - | - | - |
| CoCurricular Activities | 381,716 | 298,713 | 374,389 | - | - | - | - | - | - |
| Other Local Sources | 3,141,668 | 1,562,074 | 2,052,120 | 65,051 | 25,898 | 60,132 | 2,009,317 | 2,140,357 | 1,879,159 |
| Total Local Revenue | $ 129,410,456 | $ 124,766,981 | $ 126,227,988 | $ 2,540,494 | $ 2,303,718 | $ 2,289,148 | $ 2,009,317 | $ 2,140,357 | $ 1,879,159 |
| **State Sources** | | | | | | | | | |
| Per Capita & Foundation School Prg | $ 222,129,005 | $ 223,800,979 | $ 213,446,612 | $ - | $ - | $ - | $ - | $ - | $ - |
| TRS On-Behalf Payments | 17,442,431 | 18,006,802 | 1,309,552 | - | - | - | - | - | - |
| Facilities Allotment | - | - | - | - | - | - | - | - | - |
| Other State Sources | 80,831 | 188,723 | 29,068,830 | 212,168 | 203,916 | 203,916 | 10,686,297 | 7,378,157 | 7,404,765 |
| Total State Revenues | $ 239,652,267 | $ 241,996,504 | $ 243,824,994 | $ 212,168 | $ 203,916 | $ 203,916 | $ 10,686,297 | $ 7,378,157 | $ 7,404,765 |
| **Federal Sources** | | | | | | | | | |
| Fed Revenue Distributed by TEA | $ 1,734,483 | $ 1,691,036 | $ 1,701,189 | $ - | $ - | $ - | $ 70,070,956 | $ 66,815,781 | $ 72,477,112 |
| Stimulus Funds | 22,191,510 | 21,116,034 | - | - | - | - | - | - | - |
| Education Jobs Fund | - | - | 9,241,947 | - | - | - | - | - | - |
| SHARS & MAC Reimbursement | 9,988,687 | 12,470,119 | 10,325,988 | - | - | - | 287,279 | 214,901 | - |
| Breakfast, Lunch, Snacks & Commodities | - | - | - | 32,443,007 | 32,663,192 | 32,678,128 | - | - | - |
| Other Federal Sources | 902,042 | 964,849 | 1,014,476 | 370,447 | 567,552 | 1,220,578 | $ 16,527,247 | $ 17,707,216 | $ 1,960,165 |
| Total Federal Revenue | $ 34,816,722 | $ 36,242,038 | $ 22,283,600 | $ 32,813,454 | $ 33,230,744 | $ 33,898,706 | $ 86,885,482 | $ 84,737,898 | $ 74,437,277 |
| **TOTAL ALL REVENUES** | $ 403,879,445 | $ 403,005,523 | $ 392,336,582 | $ 35,566,116 | $ 35,738,378 | $ 36,391,770 | $ 99,581,096 | $ 94,256,412 | $ 83,721,201 |
| EXPENDITURES BY FUNCTION | | | | | | | | | |
| Instruction | $ 234,536,852 | 238,046,334 | $ 233,204,893 | $ - | $ - | $ - | $ 58,043,039 | $ 54,136,688 | $ 49,564,032 |
| Instructional Resources & Media Svcs. | 5,140,857 | 5,174,922 | 5,107,342 | - | - | - | 2,899,187 | 2,754,622 | 282,893 |
| Curriculum Develop. & Inst Staff Dev | 4,772,158 | 4,797,439 | 3,821,940 | - | - | - | 16,936,213 | 13,873,488 | 11,117,994 |
| Instructional Leadership | 6,209,125 | 6,089,361 | 5,589,036 | - | - | - | 4,571,640 | 4,771,531 | 4,671,262 |
| School Leadership | 22,245,301 | 22,688,676 | 22,399,704 | - | - | - | 5,831,612 | 6,381,266 | 7,536,185 |
| Guidance, Counseling & Evaluation Svcs | 16,057,391 | 15,465,790 | 13,990,358 | - | - | - | 2,566,618 | 2,286,829 | 3,094,278 |

* Actual 2011 is unaudited and subject to change.
** General Fund Includes State Fiscal Stabilization Fund for Audited 2010 and Actual 2011
***General Fund Includes Education Jobs Fund for Budget 2012
**** Federal Other Sources (primarily Head Start) 2012 budget is lacking approximately $16.4 million of revenue as it was not yet posted at the time of publication.

**GOVERNMENTAL FUNDS***
**SUMMARY OF REVENUES, EXPENDITURES, and CHANGES IN FUND BALANCES**
**MULTI-YEAR COMPARISON FROM 2010 THROUGH 2012**

| | General Operating Fund** | | | Food Service Fund | | | Special Revenue Fund | | |
|---|---|---|---|---|---|---|---|---|---|
| | Audited** 2010 | Actual** 2011 | Budget*** 2012 | Audited 2010 | Actual 2011 | Budget 2012 | Audited 2010 | Actual 2011 | Budget**** 2012 |
| Social Work Services | 1,790,440 | 1,934,187 | 1,733,893 | - | - | - | 926,449 | 1,886,507 | 966,606 |
| Health Services | 6,457,148 | 6,417,429 | 6,929,871 | - | - | - | 972,982 | 912,546 | 280,058 |
| Student (Pupil) Transportation | 9,895,262 | 10,776,353 | 10,103,438 | - | - | - | 294,283 | 746,961 | 294,144 |
| Food Services | 116,251 | 201,485 | 390,597 | 31,264,322 | 32,342,105 | 34,426,195 | 339,351 | 71,598 | 273 |
| Cocurricular /Extracurricular Activities | 9,658,040 | 9,393,423 | 9,587,619 | - | - | - | 173,712 | 110,463 | 194,400 |
| General Administration | 12,684,089 | 12,333,528 | 12,123,654 | 4,784 | 3,500 | 3,500 | - | 56,119 | - |
| Plant Maintenance & Operations | 46,774,795 | 44,690,284 | 46,221,161 | 1,406,267 | 1,773,857 | 1,297,936 | 325,181 | 451,683 | 173,669 |
| Security & Monitoring Services | 5,811,769 | 5,701,714 | 5,300,924 | 17,326 | 9,327 | - | 20,721 | 12,880 | 19,713 |
| Data Processing Services | 7,492,678 | 7,926,366 | 10,672,098 | - | - | - | 714,698 | 673,054 | 163,319 |
| Community Services | 1,600,239 | 1,690,653 | 1,983,200 | - | - | - | 4,530,271 | 4,674,022 | 5,374,433 |
| Debt Service-Principal on Long Term Debt | - | - | - | - | - | - | - | - | - |
| Debt Services-Interest on Long Term Debt | - | - | - | - | - | - | - | - | - |
| Debt Services-Bond Issuance Cost and Fees | - | - | - | - | - | - | - | - | - |
| Facilities Acquisition & Construction | 3,113,446 | 594,408 | 541,953 | 20,779 | - | - | 225,602 | 257,970 | 322,068 |
| Payments to Members SSA | - | - | - | - | - | - | 158,610 | 184,902 | 173,433 |
| Payments to JJAEP | 68,333 | 28,121 | 90,000 | - | - | - | - | - | - |
| Intergovernmental Payments | 911,195 | 861,959 | 956,188 | - | - | - | - | - | - |
| **TOTAL EXPENDITURES** | $ 395,335,369 | $ 394,812,430 | $ 390,747,869 | $ 32,713,478 | $ 34,128,789 | $ 35,727,631 | $ 99,530,169 | $ 94,243,129 | $ 84,228,762 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | $ 8,544,076 | $ 8,193,093 | $ 1,588,713 | $ 2,852,638 | $ 1,609,589 | $ 664,139 | $ 50,927 | $ 13,283 | $ (507,561) |
| OTHER FINANCING RESOURCES (USES) | | | | | | | | | |
| Other Resources | $ 89,549 | $ 1,556,929 | $ - | $ 873,006 | $ 300,670 | $ 304,268 | $ - | $ - | $ - |
| Other Uses | (8,285,700) | (9,600,136) | (1,188,130) | - | - | - | - | - | - |
| Total Other Financing Resources (Uses) | $ (8,196,151) | $ (8,043,207) | $ (1,188,130) | $ 873,006 | $ 300,670 | $ 304,268 | $ - | $ - | $ - |
| Estimated Change in Fund Balance | $ 347,925 | $ 149,886 | $ 400,583 | $ 3,725,644 | $ 1,910,259 | $ 968,407 | $ 50,927 | $ 13,283 | $ (507,561) |
| Estimated Beginning Fund Balance 9/1 | 62,760,566 | 63,108,491 | 63,258,376 | $ 2,776,469 | $ 6,502,113 | $ 8,412,372 | 444,151 | 495,078 | 508,361 |
| Estimated Ending Fund Balance 8/31 | $ 63,108,491 | $ 63,258,376 | $ 63,658,959 | $ 6,502,113 | $ 8,412,372 | $ 9,380,779 | $ 495,078 | $ 508,361 | $ 800 |

* Actual 2011 is unaudited and subject to change.
** General Fund Includes State Fiscal Stabilization Fund for Audited 2010 and Actual 2011
***General Fund Includes Education Jobs Fund for Budget 2012
**** Federal Other Sources (primarily Head Start) 2012 budget is lacking approximately $16.4 million of revenue as it was not yet posted at the time of publication.

**GOVERNMENTAL FUNDS***
**SUMMARY OF REVENUES, EXPENDITURES, and CHANGES IN FUND BALANCES**
**MULTI-YEAR COMPARISON FROM 2010 THROUGH 2012**

| | Debt Service Fund | | | Capital Projects Fund | | | Total Governmental Funds | | |
|---|---|---|---|---|---|---|---|---|---|
| | Audited 2010 | Actual 2011 | Budget 2012 | Audited 2010 | Actual 2011 | Budget 2012 | Audited 2010 | Actual 2011 | Budget 2012 |
| REVENUES | | | | | | | | | |
| **Local Sources** | | | | | | | | | |
| Property Taxes | $ 24,906,274 | $ 27,718,283 | $ 30,907,653 | $ - | $ - | $ - | $ 148,643,812 | $ 148,442,979 | $ 152,309,827 |
| Penalties, Interest & Other Related Inc | 350,008 | 414,434 | 150,000 | - | - | - | 2,161,262 | 2,414,423 | 2,189,305 |
| Investment Income | 161,192 | 152,533 | 280,000 | 760,258 | 729,740 | 1,589,428 | 1,259,731 | 1,063,782 | 2,229,428 |
| Food Sales | - | - | - | - | - | - | 2,475,443 | 2,277,820 | 2,229,016 |
| CoCurricular Activities | - | - | - | - | - | - | 381,716 | 298,713 | 374,389 |
| Other Local Sources | - | - | - | - | - | - | 5,216,036 | 3,728,329 | 3,991,411 |
| Total Local Revenue | $ 25,417,474 | $ 28,285,250 | $ 31,337,653 | $ 760,258 | $ 729,740 | $ 1,589,428 | $ 160,137,999 | $ 158,226,046 | $ 163,323,376 |
| **State Sources** | | | | | | | | | |
| Per Capita & Foundation School Prg | $ - | $ - | $ - | $ - | $ - | $ - | $ 222,129,005 | $ 223,800,979 | $ 213,446,612 |
| TRS On-Behalf Payments | - | - | - | - | - | - | 17,442,431 | 18,006,802 | 1,309,552 |
| Facilities Allotment | 9,971,331 | 10,838,314 | 13,361,187 | - | - | - | 9,971,331 | 10,838,314 | 13,361,187 |
| Other State Sources | - | 1,842,110 | - | - | - | - | 10,979,296 | 9,612,906 | 36,677,511 |
| Total State Revenues | $ 9,971,331 | $ 12,680,424 | $ 13,361,187 | $ - | $ - | $ - | $ 260,522,063 | $ 262,259,001 | $ 264,794,862 |
| **Federal Sources** | | | | | | | | | |
| Fed Revenue Distributed by TEA | $ - | $ - | $ - | $ - | $ - | $ - | $ 71,805,439 | $ 68,506,817 | $ 74,178,301 |
| Stimulus Funds | - | - | - | - | - | - | 22,191,510 | 21,116,034 | - |
| Education Jobs Fund | - | - | | - | - | | - | - | 9,241,947 |
| SHARS & MAC Reimbursement | - | - | - | - | - | - | 10,275,966 | 12,685,020 | 10,325,988 |
| Breakfast, Lunch, Snacks & Commodities | - | - | - | - | - | - | 32,443,007 | 32,663,192 | 32,678,128 |
| Other Federal Sources | $ - | $ - | $ - | - | - | - | 17,799,736 | 19,239,617 | 4,195,219 |
| Total Federal Revenue | $ - | $ - | $ - | $ - | $ - | $ - | $ 154,515,658 | $ 154,210,680 | $ 130,619,583 |
| **TOTAL ALL REVENUES** | $ 35,388,805 | $ 40,965,674 | $ 44,698,840 | $ 760,258 | $ 729,740 | $ 1,589,428 | $ 575,175,720 | $ 574,695,727 | $ 558,737,821 |
| EXPENDITURES BY FUNCTION | | | | | | | | | |
| Instruction | $ - | $ - | $ - | $ - | $ 685,082 | $ - | $ 292,579,891 | $ 292,868,104 | $ 282,768,925 |
| Instructional Resources & Media Svcs. | - | - | - | - | 78,708 | - | 8,040,044 | 8,008,252 | 5,390,235 |
| Curriculum Develop. & Inst Staff Dev | - | - | - | - | - | - | 21,708,371 | 18,670,927 | 14,939,934 |
| Instructional Leadership | - | - | - | - | - | - | 10,780,765 | 10,860,892 | 10,260,298 |
| School Leadership | - | - | - | - | 14,534 | - | 28,076,913 | 29,084,476 | 29,935,889 |
| Guidance, Counseling & Evaluation Svcs | - | - | - | - | 8,954 | - | 18,624,009 | 17,761,573 | 17,084,636 |

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** General Fund Includes State Fiscal Stabilization Fund for Audited 2010 and Actual 2011
***General Fund Includes Education Jobs Fund for Budget 2012
**** Federal Other Sources (primarily Head Start) 2012 budget is lacking approximately $16.4 million of revenue as it was not yet posted at the time of publication.

**GOVERNMENTAL FUNDS***
**SUMMARY OF REVENUES, EXPENDITURES, and CHANGES IN FUND BALANCES**
**MULTI-YEAR COMPARISON FROM 2010 THROUGH 2012**

| | Debt Service Fund | | | Capital Projects Fund | | | Total Governmental Funds | | |
|---|---|---|---|---|---|---|---|---|---|
| | Audited 2010 | Actual 2011 | Budget 2012 | Audited 2010 | Actual 2011 | Budget 2012 | Audited 2010 | Actual 2011 | Budget 2012 |
| Social Work Services | - | - | - | - | - | - | 2,716,889 | 3,820,694 | 2,700,499 |
| Health Services | - | - | - | - | 3,964 | - | 7,430,130 | 7,333,939 | 7,209,929 |
| Student (Pupil) Transportation | - | - | - | - | - | - | 10,189,545 | 11,523,315 | 10,397,582 |
| Food Services | - | - | - | - | - | - | 31,719,924 | 32,615,188 | 34,817,065 |
| Cocurricular /Extracurricular Activities | - | - | - | - | - | - | 9,831,752 | 9,503,886 | 9,782,019 |
| General Administration | - | - | - | - | - | - | 12,688,873 | 12,393,147 | 12,127,154 |
| Plant Maintenance & Operations | - | - | - | - | 5,745 | - | 48,506,243 | 46,921,568 | 47,692,766 |
| Security & Monitoring Services | - | - | - | - | - | - | 5,849,816 | 5,723,922 | 5,320,637 |
| Data Processing Services | - | - | - | - | 661 | - | 8,207,376 | 8,600,081 | 10,835,417 |
| Community Services | - | - | - | - | 1,321 | - | 6,130,510 | 6,365,996 | 7,357,633 |
| Debt Service-Principal on Long Term Debt | 14,679,382 | 12,074,970 | 44,102,319 | - | - | - | 14,679,382 | 12,074,970 | 44,102,319 |
| Debt Services-Interest on Long Term Debt | 27,398,868 | 32,350,277 | - | - | - | - | 27,398,868 | 32,350,277 | - |
| Debt Services-Bond Issuance Cost and Fees | 35,829 | 924,060 | - | - | 2,027,251 | - | 35,829 | 2,951,311 | - |
| Facilities Acquisition & Construction | - | - | - | 7,859,101 | 17,074,809 | 55,000,000 | 11,218,928 | 17,927,186 | 55,864,021 |
| Payments to Members SSA | - | - | - | - | - | - | 158,610 | 184,902 | 173,433 |
| Payments to JJAEP | - | - | - | - | - | - | 68,333 | 28,121 | 90,000 |
| Intergovernmental Payments | - | - | - | - | - | - | 911,195 | 861,959 | 956,188 |
| **TOTAL EXPENDITURES** | $ 42,114,079 | $ 45,349,307 | $ 44,102,319 | $ 7,859,101 | $ 19,901,029 | $ 55,000,000 | $ 577,552,196 | $ 588,434,685 | $ 609,806,581 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | $ (6,725,274) | $ (4,383,633) | $ 596,521 | $ (7,098,843) | $ (19,171,289) | $ (53,410,572) | $ (2,376,476) | $ (13,738,957) | $ (51,068,760) |
| OTHER FINANCING RESOURCES (USES) | | | | | | | | | |
| Other Resources | $ 2,102,694 | $ 112,204,322 | $ 883,862 | $ - | $ 212,565,000 | $ - | $ 3,065,249 | $ 326,626,921 | $ 1,188,130 |
| Other Uses | - | (106,409,031) | - | - | - | - | (8,285,700) | (116,009,167) | (1,188,130) |
| Total Other Financing Resources (Uses) | $ 2,102,694 | $ 5,795,291 | $ 883,862 | $ - | $ 212,565,000 | $ - | $ (5,220,451) | $ 210,617,754 | $ - |
| Estimated Change in Fund Balance | $ (4,622,580) | $ 1,411,658 | $ 1,480,383 | $ (7,098,843) | $ 193,393,711 | $ (53,410,572) | $ (7,596,927) | $ 196,878,797 | $ (51,068,760) |
| Estimated Beginning Fund Balance 9/1 | 43,055,983 | 38,433,403 | 39,845,061 | 38,165,094 | 31,066,251 | 224,459,962 | 147,202,263 | 139,605,336 | 336,484,132 |
| Estimated Ending Fund Balance 8/31 | $ 38,433,403 | $ 39,845,061 | $ 41,325,444 | $ 31,066,251 | $ 224,459,962 | $ 171,049,390 | $ 139,605,336 | $ 336,484,132 | $ 285,415,373 |

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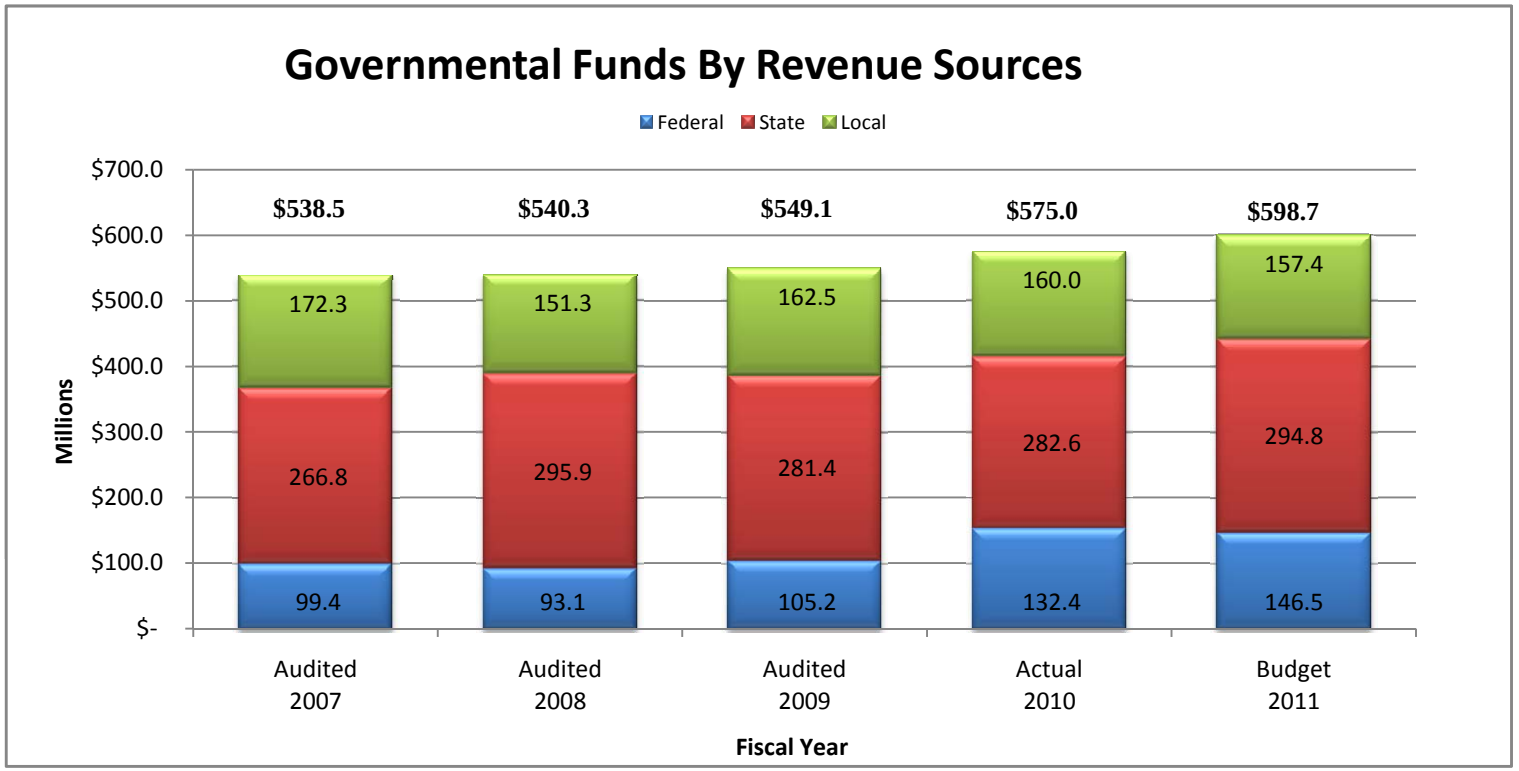
** General Fund Includes State Fiscal Stabilization Fund for Audited 2010 and Actual 2011
***General Fund Includes Education Jobs Fund for Budget 2012
**** Federal Other Sources (primarily Head Start) 2012 budget is lacking approximately $16.4 million of revenue as it was not yet posted at the time of publication.

San Antonio Independent School District

# GOVERNMENTAL FUNDS BY REVENUE SOURCES

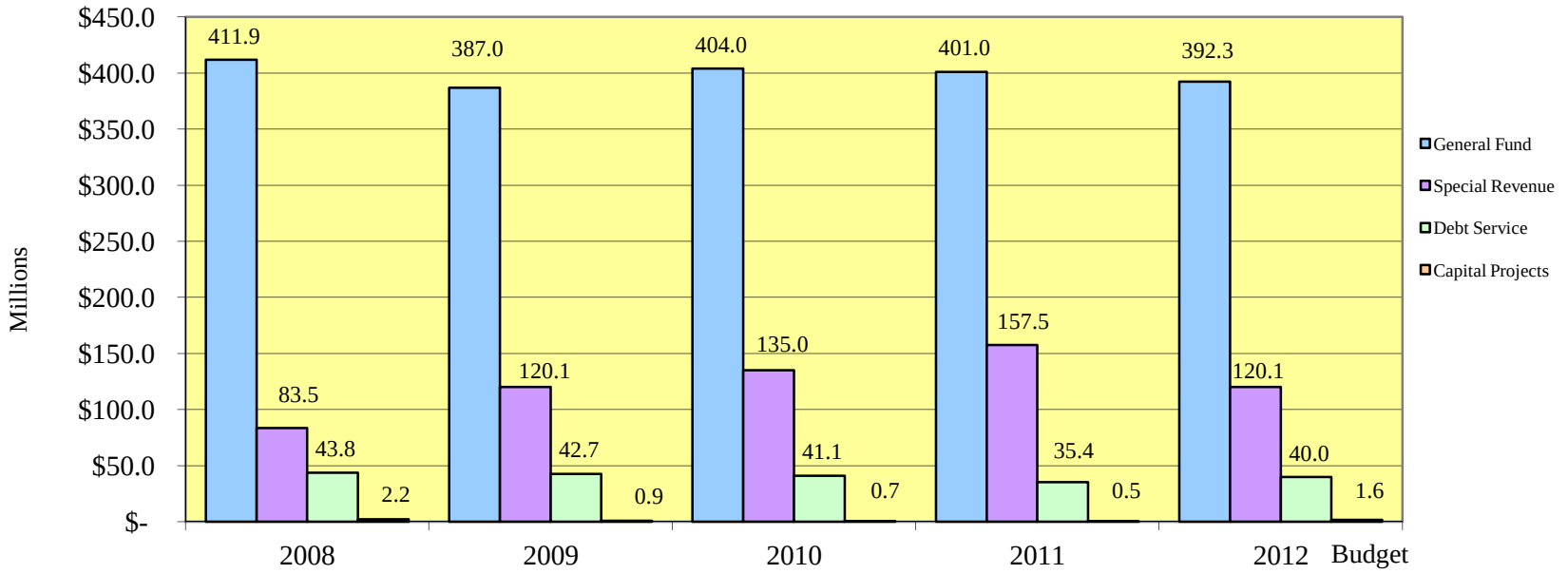
| Fiscal Year | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 | Budget 2011 | Budget 2012 | Increase (Decrease) | Percent Change |
|---|---|---|---|---|---|---|---|---|
| **SOURCE** | | | | | | | | |
| **Revenue from Local** | | | | | | | | |
| Property Taxes | $ 134,837,095 | $ 147,511,907 | $ 148,643,812 | $ 148,442,979 | 147,857,808 | 152,309,827 | $ 4,452,019 | 3.01% |
| Penalties & Interest | 2,258,034 | 2,318,053 | 2,161,262 | 2,414,423 | 1,897,566 | 2,189,305 | 291,739 | 15.37% |
| Investments | 6,944,187 | 2,970,852 | 1,259,731 | 1,063,782 | 850,000 | 2,229,428 | 1,379,428 | 162.29% |
| Other Local | 7,238,689 | 9,727,606 | 8,073,195 | 6,304,862 | 6,792,068 | 6,594,816 | (197,252) | -2.90% |
| Total Local | $ 151,278,005 | $ 162,528,418 | $ 160,137,999 | $ 158,226,046 | $ 157,397,442 | $ 163,323,376 | $ 5,925,934 | 3.76% |
| **Revenue from State** | | | | | | | | |
| FSP and Per Capita | $ 246,921,137 | $ 235,518,916 | $ 222,129,005 | $ 223,800,979 | 226,497,401 | $ 213,446,612 | $ (13,050,789) | -5.76% |
| TRS "On Behalf" | 18,003,404 | 17,236,375 | 17,442,431 | 18,006,802 | 18,024,434 | 1,309,552 | (16,714,882) | -92.73% |
| Facilities | 17,842,377 | 22,798,386 | 9,971,331 | 10,838,314 | 11,564,375 | 13,361,187 | 1,796,812 | 15.54% |
| Other State | 13,185,672 | 5,852,974 | 10,979,296 | 9,612,906 | 16,781,383 | 36,677,511 | 19,896,128 | 118.56% |
| Total State | $ 295,952,590 | $ 281,406,651 | $ 260,522,063 | $ 262,259,001 | $ 272,867,593 | $ 264,794,862 | $ (8,072,731) | -2.96% |
| **Revenue from Federal** | | | | | | | | |
| Nat'l Breakfast & Lunch Snacks & Commodities | $ 26,598,520 | $ 28,996,935 | $ 32,443,007 | $ 32,663,192 | $ 32,735,369 | $ 32,678,128 | $ (57,241) | -0.17% |
| Stimulus Funds | - | - | 22,191,510 | $ 21,116,034 | 21,889,537 | - | (21,889,537) | -100.00% |
| Educatin Jobs Fund | - | - | - | - | - | 9,241,947 | 9,241,947 | 100.00% |
| SHARS & MAC | 643,174 | 6,047,034 | 10,275,966 | 12,685,020 | 8,820,345 | 10,325,988 | 1,505,643 | 17.07% |
| Other Federal | 65,846,227 | 70,162,289 | 89,605,175 | 87,746,434 | 104,980,122 | 78,373,520 | (26,606,602) | -25.34% |
| Total Federal | $ 93,087,921 | $ 105,206,258 | $ 154,515,658 | $ 154,210,680 | $ 168,425,373 | $ 130,619,583 | $ (25,158,200) | -22.45% |
| TOTAL | $ 540,318,516 | $ 549,141,327 | $ 575,175,720 | $ 574,695,727 | $ 598,690,408 | $ 558,737,821 | $ (27,304,997) | -6.67% |


Governmental Funds By Revenue Sources
Federal
State
Local
$700.0
$600.0
$500.0
$400.0
$300.0
$200.0
$100.0
$-
Millions
$538.5
$540.3
$549.1
$575.0
$598.7
172.3
151.3
162.5
160.0
157.4
266.8
295.9
281.4
282.6
294.8
99.4
93.1
105.2
132.4
146.5
Audited 2007
Audited 2008
Audited 2009
Actual 2010
Budget 2011
Fiscal Year

# GOVERNMENTAL FUNDS REVENUES BY FUND TYPE

| Fund Type | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 | Budget 2011 | Budget 2012 | Increase (Decrease) | Percent Change |
|---|---|---|---|---|---|---|---|---|
| General Fund | $ 411,953,707 | $ 387,056,463 | $ 403,879,445 | $ 403,005,523 | $ 401,212,137 | $ 392,336,582 | $ (8,875,555) | -2.21% |
| Special Revenue | 83,479,304 | 120,134,937 | 135,147,212 | 129,994,790 | 157,469,964 | 120,112,971 | $ (37,356,993) | -23.72% |
| Debt Service | 42,666,293 | 41,073,397 | 35,388,805 | 40,965,674 | 39,558,307 | 44,698,840 | $ 5,140,533 | 12.99% |
| Capital Projects | 2,219,212 | 876,530 | 760,258 | 729,740 | 450,000 | 1,589,428 | $ 1,139,428 | 253.21% |
| Total Revenues | $ 540,318,516 | $ 549,141,327 | $ 575,175,720 | $ 574,695,727 | $ 598,690,408 | $ 558,737,821 | $ (39,952,587) | -6.67% |

## GOVERNMENTAL FUNDS REVENUES BY FUND TYPE



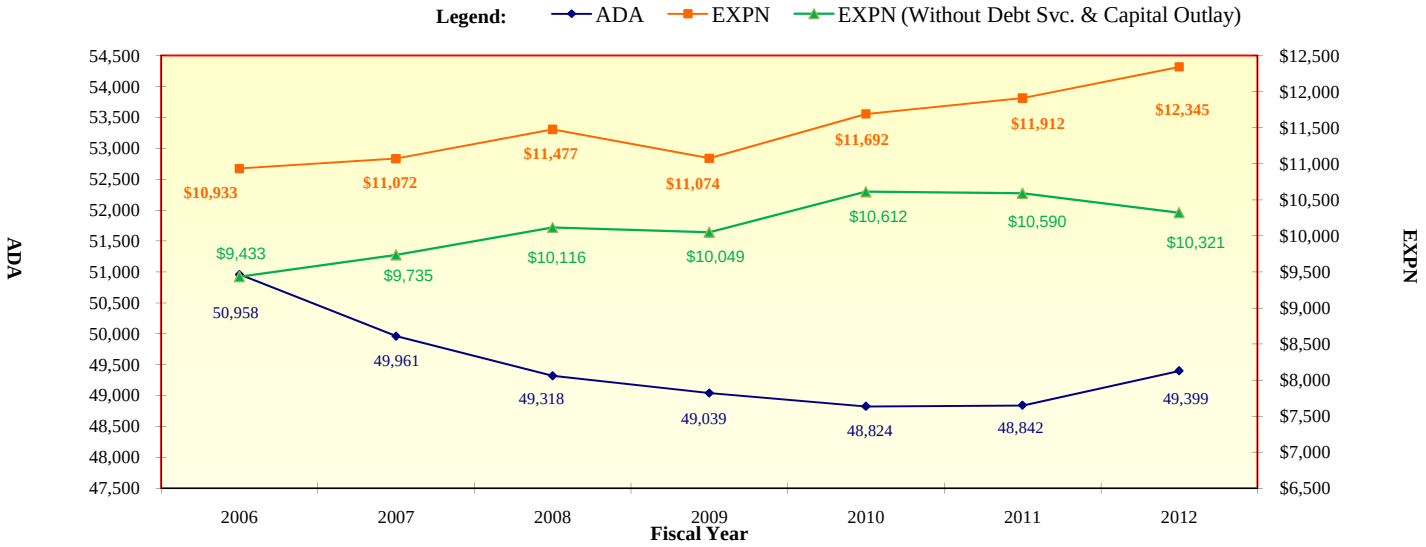
## GOVERNMENTAL FUNDS EXPENDITURES PER STUDENT
## BY MAJOR FUNCTION AND AVERAGE DAILY ATTENDANCE

| | Audited 2006 | Audited 2007 | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 | Budget 2012 |
|---|---|---|---|---|---|---|---|
| Refined Average Daily Attendance | 50,958 | 49,961 | 49,318 | 49,039 | 48,824 | 48,842 | 49,399 |
| Major Function | | | | | | | |
| Instr & Instr Related Svcs | $ 5,839 | $ 5,988 | $ 6,124 | $ 6,178 | $ 6,525 | $ 6,469 | $ 6,136 |
| Instr & School Leadership | 721 | 753 | 782 | 761 | 787 | 809 | 814 |
| Support Services-Student | 1,435 | 1,506 | 1,687 | 1,549 | 1,630 | 1,671 | 1,660 |
| Administrative Supp Svcs | 249 | 253 | 242 | 274 | 257 | 251 | 245 |
| Support Svcs-Nonstudent Based | 1,065 | 1,105 | 1,138 | 1,150 | 1,266 | 1,240 | 1,293 |
| Ancillary Services | 109 | 128 | 124 | 118 | 124 | 129 | 149 |
| Debt Service | 793 | 801 | 831 | 834 | 853 | 959 | 893 |
| Capital Outlay | 707 | 536 | 530 | 191 | 227 | 363 | 1,131 |
| Inter-governmental Charges | 15 | 2 | 19 | 19 | 23 | 22 | 25 |
| | $ 10,933 | $ 11,072 | $ 11,477 | $ 11,074 | $ 11,692 | $ 11,912 | $ 12,345 |

## Governmental Funds Expenditures per Average Daily Attendance

The graph below compares the District's expenditures with Total Refined Average Daily Attendance (ADA). The reader will notice that the gap between expenditures and ADA has taken a turn as ADA and expenditures increase in recent years due to the Head Start Program. The green lines shows expenditures without Debt Service and Capital Outlay expenditures since these fluctuate with bond-funded building programs.

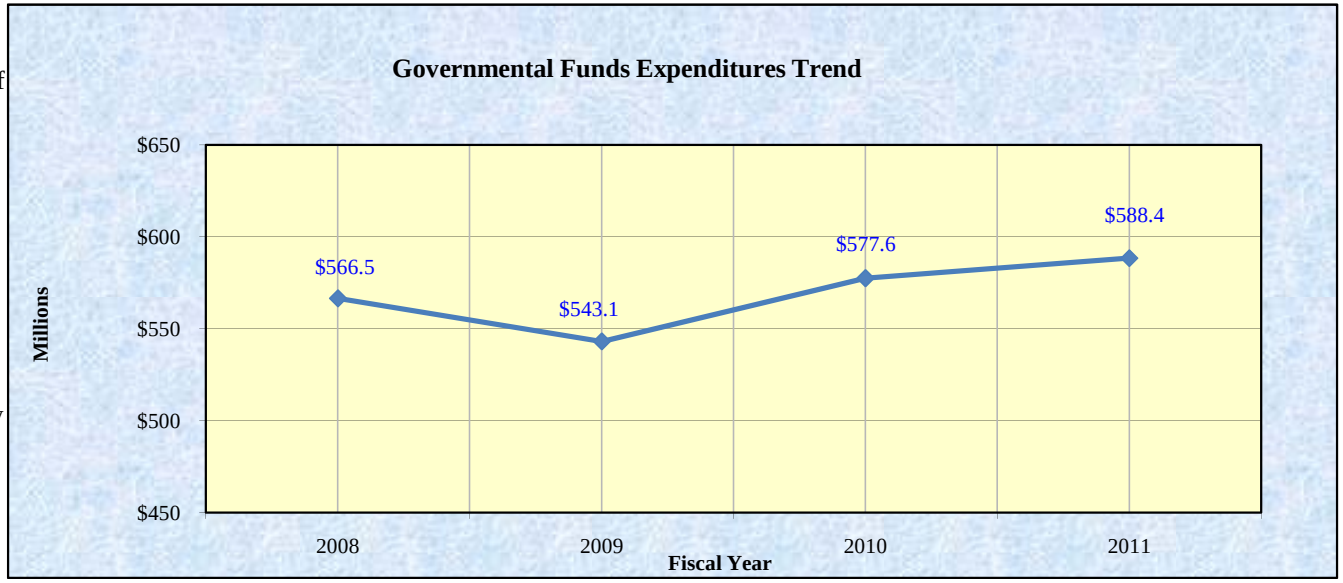
**Governmental Funds from FY 2006 through 2012**



# GOVERNMENTAL FUNDS EXPENDITURES BY MAJOR FUNCTION

| Major Function | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 | Budget 2011 | Budget 2012 | Increase (Decrease) In Budgets | Percent Change |
|---|---|---|---|---|---|---|---|---|
| Instr & Instr Related Svcs | $ 302,020,522 | $ 302,949,067 | $ 322,328,306 | $ 319,547,282 | $ 343,015,471 | $ 303,099,094 | $ (39,916,377) | -11.64% |
| Instr & School Leadership | 39,067,896 | 37,306,244 | 38,857,678 | 39,945,368 | 39,824,311 | 40,196,188 | 371,877 | 0.93% |
| Support Services-Student | 83,213,163 | 75,942,896 | 80,512,249 | 82,558,595 | 83,620,528 | 81,991,731 | (1,628,797) | -1.95% |
| Administrative Supp Svcs | 11,937,961 | 13,429,287 | 12,688,873 | 12,393,147 | 13,077,152 | 12,127,154 | (949,998) | -7.26% |
| Support Svcs-Nonstudent Based | 56,141,561 | 56,414,647 | 62,563,435 | 61,245,571 | 68,705,426 | 63,848,820 | (4,856,606) | -7.07% |
| Ancillary Services | 6,099,706 | 5,810,421 | 6,130,510 | 6,365,996 | 6,374,201 | 7,357,633 | 983,432 | 15.43% |
| Debt Service | 41,021,117 | 40,906,807 | 42,114,079 | 47,376,558 | 39,544,071 | 44,102,319 | 4,558,248 | 11.53% |
| Capital Outlay | 26,118,376 | 9,377,907 | 11,218,928 | 17,927,186 | 8,318,036 | 55,864,021 | 47,545,985 | 571.60% |
| Inter-governmental Charges | 925,170 | 943,936 | 1,138,138 | 1,074,982 | 1,503,299 | 1,219,621 | (283,678) | -18.87% |
| | $ 566,545,472 | $ 543,081,212 | $ 577,552,196 | $ 588,434,685 | $ 603,982,495 | $ 609,806,581 | $ 5,824,086 | 0.96% |

In 2008, The District closed six campuses as a result of declining enrollment and with the purpose of cost containment. These measures resulted in significantly lower expenditures for fiscal year 2009. In fiscal year 2010, expenditures increased as a result of a 4.9% pay increase and the start of the Head Start program. The increase in 2011 was due to an increase in enrollment, new programs, and initial capital outlay due to bond funded projects getting underway.



# District's Official Budget 2011-2012

# Vision 2012
# Budget Enhancements
# 2011-2012 School Year

| | Enhancement Increases |
|---|---|
| ● **Campus Intervention Team External Member State Requirement** | **$ 14,293** |
| A Campus Intervention Team-External Member is required for all Academically Unacceptable or prior year Unacceptable campuses. Based on the 2010-11 preliminary data we are projected to have 8 Unacceptable campuses. While $52,457 was allocated under consulting services based on last year's enhancement request, an additional $14,293 is needed to account for the additional campuses. | |
| ● **Science- Chemical & Lab Safety** | **40,000** |
| Provide funding for chemical clean-up at all secondary campuses on a yearly basis and provide the necessary safety check materials (safety posters, labels, trash cans, etc.) to ensure all labs are safe for use and chemical storage. | |
| ● **Deferred Maintenance Projects** | **500,000** |
| Replace the 20+ year old out dated systems that control the HVAC in the "old" wings at approximately 60 school sites. Estimated completion in 2-3 years. | |
| ● **Teen Parenting Program** | **322,451** |
| Provide funding to support Teen Parent Program, formerly funded by TEA/Life Skills grant. We provide an integrated program of education and support services designed to improve school attendance, increase graduation rates, enhance and model parenting skills for students who are pregnant or who are parenting and at-risk of dropping out of school. | |
| ● **HR Risk Management Analyst** | **76,748** |
| We are in need of a HR Risk Management Analyst (T6) to assist the Human Resources and Risk Management Departments with data analysis, business processes and data reporting and operational technology support. The purpose would be to provide enhancements to our existing business users for expanding development through data analysis, business process automation and reporting solutions. | |
| ● **Junior Database Administrator** | **68,861** |
| Currently there is a need for more data collection, data integration and business intelligence reporting. The needs are based on meeting and communications with other departments. The data needed ranges from student assessments and attendance to employee financial data. With one Junior Database Administrator (JDBS) database projects, tasks and maintenance are backlogged yet the need for more data and information grows. | |

# Vision 2012
# Budget Enhancements
# 2011-2012 School Year

| | Enhancement Increases |
|---|---|
| **● Custodial Supply Budget Enhancement**<br>Steadily rising cost increases in custodial supplies and the addition of foaming hand soap and hand sanitizer have severely impacted the custodial supply budget for the last two years. Foaming hand soap and hand sanitizer were added to regular campus issue in the 2009 - 2010 school year due to the influenza epidemic. Problems with mold growth in the containers in the previously used pink liquid made it necessary to find a safer and more effective way to wash hands. | **50,000** |
| **● Professional Consultant Services- Maintenance**<br>Allocation of funding for consultant services such as geotechnical, architectural, structural, electrical, demographic, environmental, etc. for unforeseen needs throughout the District, not included in Bond 2010. | **50,000** |
| **● Athletics Game Officials**<br>Additional money to pay middle and high school officials for all sports. The University Interscholastic League is continuing to increase mandated fees for all sports and rising fuel costs remain a constant problem. | **45,000** |
| **● STAAR Summer Testing**<br>Starting the summer of 2012, we will be retesting state assessments for STAAR EOC, as well as TAKS Exit Level Retest. With STAAR, it will have one additional day of testing, so we will test for 5 days instead of 4. In addition, we will test 3 STAAR tests per day as well as TAKS Exit Level Retest. It currently costs approximately $16,000-18,000 for high school test administrators for TAKS. The STAAR program for 2012 will double that amount, with additional costs for the campus testing coordinator to work an additional day. | **25,000** |
| **● State Assessment Testing Labels**<br>Starting with the 2011-2012 school year, TEA and Pearson will not be providing testing labels to districts after assessments. The labels will be offered as an optional service by Pearson and will cost $0.15 per label with a processing fee. | **12,000** |
| **● Central Admin File Server & Backup**<br>We are requesting funds to purchase a Centralized Administrative File Server Solution for all District Administrative offices. District administrative offices have various weaknesses for storing shared documents. Those weaknesses include the lack of a server, out of warranty server, out of date technology, and no data backup for existing server. | **223,000** |

# Vision 2012
# Budget Enhancements
# 2011-2012 School Year

| | Enhancement Increases |
|---|---|
| ● **Datacenter Virtualization**<br>Purchase Storage hardware for SAISD Datacenter Virtualization. Virtualizing servers produces the following benefits; reduces utility cost, lowers IT administration costs, improved uptime, fewer hardware purchases, and a smaller real estate footprint. | **127,000** |
| ● **Microsoft SharePoint**<br>Microsoft SharePoint allows staff to easily publish and share ideas, documents, presentations, and other electronic information. All published information is readily accessible to District users via a standard web browser. | **42,000** |
| | **$ 1,596,353** |

SUMMARY OF ESTIMATED REVENUES, EXPENDITURES & OTHER RESOURCES (USES)

**BUDGET FOR FISCAL YEAR 2011-12**

| | | Operating Fund | Food Service Fund | Debt Service Fund | Special Revenue Fund | Total All Funds |
|---|---|---|---|---|---|---|
| ESTIMATED REVENUES | | | | | | |
| 5700 | Local Sources | $ 126,227,988 | $ 2,289,148 | $ 31,337,653 | $ 3,468,587 | $ 163,323,376 |
| 5800 | State Sources | 243,824,994 | 203,916 | 13,361,187 | 7,404,765 | 264,794,862 |
| 5900 | Federal Sources | 22,283,600 | 33,898,706 | - | 74,437,277 | 130,619,583 |
| | Total Revenues | $ 392,336,582 | $ 36,391,770 | $ 44,698,840 | $ 85,310,629 | $ 558,737,821 |
| APPROPRIATED EXPENDITURES | | | | | | |
| **11** | **Instruction** | | | | | |
| 6100 | Payroll | $ 226,658,549 | $ - | $ - | $ 26,724,599 | $ 253,383,148 |
| 6200 | Contracted Svc | 1,066,481 | - | - | 11,967,593 | 13,034,074 |
| 6300 | Supplies | 3,557,746 | - | - | 4,999,729 | 8,557,475 |
| 6400 | Other Costs | 1,182,069 | - | - | 1,186,029 | 2,368,098 |
| 6600 | Capital Outlay | 740,048 | - | - | 4,686,082 | 5,426,130 |
| | Total Fnc 11 | $ 233,204,893 | $ - | $ - | $ 49,564,032 | $ 282,768,925 |
| **12** | **Instructional Resources & Media** | | | | | |
| 6100 | Payroll | $ 4,868,496 | $ - | $ - | $ 14,786 | $ 4,883,282 |
| 6200 | Contracted Svc | 56,612 | - | - | 247 | 56,859 |
| 6300 | Supplies | 181,990 | - | - | 255,079 | 437,069 |
| 6400 | Other Costs | 244 | - | - | 995 | 1,239 |
| 6600 | Capital Outlay | - | - | - | 11,786 | 11,786 |
| | Total Fnc 12 | $ 5,107,342 | $ - | $ - | $ 282,893 | $ 5,390,235 |
| **13** | **Curriculum Development & Instructional Staff Development** | | | | | |
| 6100 | Payroll | $ 1,989,705 | $ - | $ - | $ 4,794,092 | $ 6,783,797 |
| 6200 | Contracted Svc | 364,169 | - | - | 3,660,386 | 4,024,555 |
| 6300 | Supplies | 1,235,590 | - | - | 1,004,159 | 2,239,749 |
| 6400 | Other Costs | 211,907 | - | - | 1,636,410 | 1,848,317 |
| 6600 | Capital Outlay | 20,569 | - | - | 22,946 | 43,515 |
| | Total Fnc 13 | $ 3,821,940 | $ - | $ - | $ 11,117,994 | $ 14,939,934 |
| **21** | **Instructional Leadership** | | | | | |
| 6100 | Payroll | $ 4,983,790 | $ - | $ - | $ 2,766,090.60 | $ 7,749,881 |
| 6200 | Contracted Svc | 302,903 | - | - | 1,245,998 | 1,548,901 |
| 6300 | Supplies | 119,126 | - | - | 198,563 | 317,689 |
| 6400 | Other Costs | 87,145 | - | - | 426,741 | 513,886 |
| 6600 | Capital Outlay | 96,072 | - | - | 33,870 | 129,942 |
| | Total Fnc 21 | $ 5,589,036 | $ - | $ - | $ 4,671,262 | $ 10,260,298 |
| **23** | **School Leadership** | | | | | |
| 6100 | Payroll | $ 22,431,486 | $ - | $ - | $ 5,607,473.97 | $ 28,038,960 |
| 6200 | Contracted Svc | (61,605) | - | - | 132,616 | 71,011 |
| 6300 | Supplies | (54,620) | - | - | 645,902 | 591,282 |
| 6400 | Other Costs | 34,160 | - | - | 1,119,833 | 1,153,993 |
| 6600 | Capital Outlay | 50,283 | - | - | 30,360 | 80,643 |
| | Total Fnc 23 | $ 22,399,704 | $ - | $ - | $ 7,536,185 | $ 29,935,889 |

SUMMARY OF ESTIMATED REVENUES, EXPENDITURES & OTHER RESOURCES (USES)

**BUDGET FOR FISCAL YEAR 2011-12**

| | | Operating Fund | Food Service Fund | Debt Service Fund | Special Revenue Fund | Total All Funds |
|---|---|---|---|---|---|---|
| **31** | **Guidance, Counseling & Evaluation Services** | | | | | |
| 6100 | Payroll | $ 13,443,933 | $ - | $ - | $ 2,205,079.07 | $ 15,649,012 |
| 6200 | Contracted Svc | 123,685 | - | - | 541,599 | 665,284 |
| 6300 | Supplies | 318,827 | - | - | 277,114 | 595,941 |
| 6400 | Other Costs | 85,968 | - | - | 70,486 | 156,454 |
| 6600 | Capital Outlay | 17,945 | - | - | 0 | 17,945 |
| | Total Fnc 31 | $ 13,990,358 | $ - | $ - | $ 3,094,278 | $ 17,084,636 |
| **32** | **Social Work Services** | | | | | |
| 6100 | Payroll | $ 1,545,621 | $ - | $ - | $ 791,985.18 | $ 2,337,606 |
| 6200 | Contracted Svc | 166,000 | - | - | 164,239.34 | 330,239 |
| 6300 | Supplies | 5,947 | - | - | - | 5,947 |
| 6400 | Other Costs | 6,809 | - | - | 10,381.91 | 17,191 |
| 6600 | Capital Outlay | 9,516 | - | - | - | 9,516 |
| | Total Fnc 32 | $ 1,733,893 | $ - | $ - | $ 966,606 | $ 2,700,499 |
| **33** | **Health Services** | | | | | |
| 6100 | Payroll | $ 6,395,042 | $ - | $ - | $ 14,626.75 | $ 6,409,669 |
| 6200 | Contracted Svc | 459,077 | - | - | 216,446.27 | 675,523 |
| 6300 | Supplies | 58,784 | - | - | 23,873.86 | 82,658 |
| 6400 | Other Costs | 5,869 | - | - | 25,111.56 | 30,981 |
| 6600 | Capital Outlay | 11,099 | - | - | - | 11,099 |
| | Total Fnc 33 | $ 6,929,871 | $ - | $ - | $ 280,058 | $ 7,209,929 |
| **34** | **Student Transportation** | | | | | |
| 6100 | Payroll | $ 7,884,552 | $ - | $ - | $ 33,219.46 | $ 7,917,771 |
| 6200 | Contracted Svc | 271,239 | - | - | - | 271,239 |
| 6300 | Supplies | 1,432,554 | - | - | 79.50 | 1,432,634 |
| 6400 | Other Costs | (419,703) | - | - | - | (419,703) |
| 6600 | Capital Outlay | 934,796 | - | - | 260,845.18 | 1,195,641 |
| | Total Fnc 34 | $ 10,103,438 | $ - | $ - | $ 294,144 | $ 10,397,582 |
| **35** | **Food Services** | | | | | |
| 6100 | Payroll | $ 390,597 | $ 15,968,314 | $ - | $ 272.55 | $ 16,359,184 |
| 6200 | Contracted Svc | - | 843,448 | - | - | 843,448 |
| 6300 | Supplies | - | 17,362,509 | - | - | 17,362,509 |
| 6400 | Other Costs | - | 151,924 | - | - | 151,924 |
| 6600 | Capital Outlay | - | 100,000 | - | - | 100,000 |
| | Total Fnc 35 | $ 390,597 | $ 34,426,195 | $ - | $ 273 | $ 34,817,065 |
| **36** | **Extracurricular Activities** | | | | | |
| 6100 | Payroll | $ 6,650,686 | $ - | $ - | $ 434.59 | $ 6,651,121 |
| 6200 | Contracted Svc | 735,679 | - | - | 3,261 | 738,940 |
| 6300 | Supplies | 952,594 | - | - | 27,246 | 979,840 |
| 6400 | Other Costs | 898,524 | - | - | 160,180 | 1,058,704 |
| 6600 | Capital Outlay | 350,136 | - | - | 3,279 | 353,415 |
| | Total Fnc 36 | $ 9,587,619 | $ - | $ - | $ 194,400 | $ 9,782,019 |

SUMMARY OF ESTIMATED REVENUES, EXPENDITURES & OTHER RESOURCES (USES)

**BUDGET FOR FISCAL YEAR 2011-12**

| | | Operating Fund | Food Service Fund | Debt Service Fund | Special Revenue Fund | Total All Funds |
|---|---|---|---|---|---|---|
| **41** | **General Administration** | | | | | |
| 6100 | Payroll | $ 8,438,812 | $ - | $ - | $ - | $ 8,438,812 |
| 6200 | Contracted Svc | 2,352,443 | 3,500 | - | - | 2,355,943 |
| 6300 | Supplies | 708,723 | - | - | - | 708,723 |
| 6400 | Other Costs | 520,740 | - | - | - | 520,740 |
| 6600 | Capital Outlay | 102,936 | - | - | - | 102,936 |
| | Total Fnc 41 | $ 12,123,654 | $ 3,500 | $ - | $ - | $ 12,127,154 |
| **51** | **Plant Maintenance & Operations** | | | | | |
| 6100 | Payroll | $ 25,408,075 | $ 463,172 | $ - | $ 1,608.93 | $ 25,872,856 |
| 6200 | Contracted Svc | 16,535,777 | 834,764 | - | 154,317 | 17,524,858 |
| 6300 | Supplies | 3,035,092 | - | - | 15,796 | 3,050,888 |
| 6400 | Other Costs | 686,509 | - | - | 766 | 687,275 |
| 6600 | Capital Outlay | 555,708 | - | - | 1,182 | 556,890 |
| | Total Fnc 51 | $ 46,221,161 | $ 1,297,936 | $ - | $ 173,669 | $ 47,692,766 |
| **52** | **Security & Monitoring** | | | | | |
| 6100 | Payroll | $ 4,890,601 | $ - | $ - | $ 72.12 | $ 4,890,673 |
| 6200 | Contracted Svc | 58,753 | - | - | 7,802 | 66,555 |
| 6300 | Supplies | 242,561 | - | - | 7,336 | 249,897 |
| 6400 | Other Costs | 4,479 | - | - | 2,690 | 7,169 |
| 6600 | Capital Outlay | 104,530 | - | - | 1,814 | 106,344 |
| | Total Fnc 52 | $ 5,300,924 | $ - | $ - | $ 19,713 | $ 5,320,637 |
| **53** | **Data Processing Services** | | | | | |
| 6100 | Payroll | $ 3,976,934 | $ - | $ - | $ 91,878.34 | $ 4,068,812 |
| 6200 | Contracted Svc | 3,269,084 | - | - | 37,734.84 | 3,306,819 |
| 6300 | Supplies | 465,628 | - | - | 30,066.66 | 495,695 |
| 6400 | Other Costs | 126,332 | - | - | 3,411.77 | 129,744 |
| 6600 | Capital Outlay | 2,834,120 | - | - | 227.17 | 2,834,347 |
| | Total Fnc 53 | $ 10,672,098 | $ - | $ - | $ 163,319 | $ 10,835,417 |
| **61** | **Community Services** | | | | | |
| 6100 | Payroll | $ 1,069,246 | $ - | $ - | $ 1,683,389.59 | $ 2,752,636 |
| 6200 | Contracted Svc | 461,505 | - | - | 2,345,120.20 | 2,806,625 |
| 6300 | Supplies | 412,634 | - | - | 561,488.11 | 974,122 |
| 6400 | Other Costs | 32,915 | - | - | 772,873.60 | 805,789 |
| 6600 | Capital Outlay | 6,900 | - | - | 11,561.93 | 18,462 |
| | Total Fnc 61 | $ 1,983,200 | $ - | $ - | $ 5,374,433 | $ 7,357,633 |
| **71** | **Debt Services** | | | | | |
| 6500 | Debt Service | $ - | $ - | $ 44,102,319 | $ - | $ 44,102,319 |
| | Total Fnc 71 | $ - | $ - | $ 44,102,319 | $ - | $ 44,102,319 |

SUMMARY OF ESTIMATED REVENUES, EXPENDITURES & OTHER RESOURCES (USES)

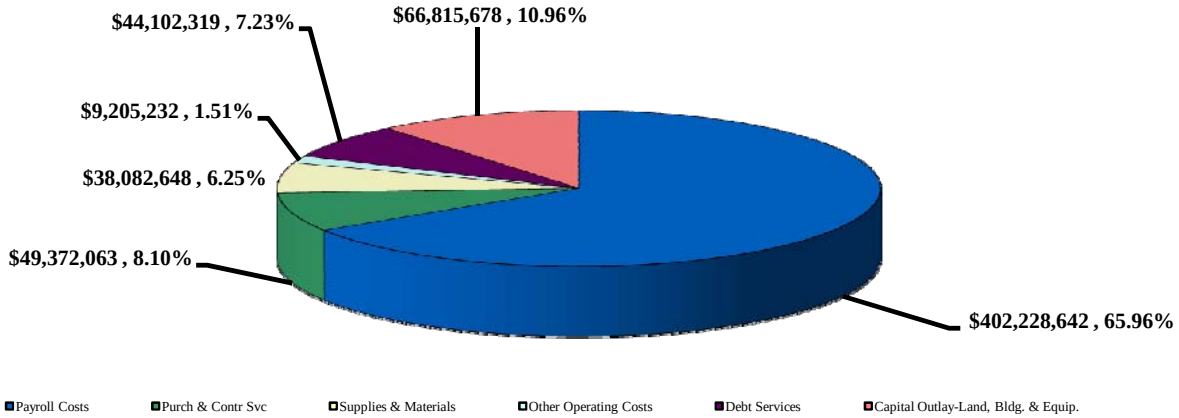
**BUDGET FOR FISCAL YEAR 2011-12**

| | | Operating Fund | Food Service Fund | Debt Service Fund | Special Revenue Fund | Total All Funds |
|---|---|---|---|---|---|---|
| **81** | **Facilities Acquisition & Construction** | | | | | |
| 6100 | Payroll | $ 41,422 | $ - | $ - | $ - | $ 41,422 |
| 6200 | Contracted Svc | - | - | - | 5,000.00 | 5,000 |
| 6300 | Supplies | 531 | - | - | - | 531 |
| 6400 | Other Costs | - | - | - | - | - |
| 6600 | Capital Outlay | 500,000 | - | - | 55,317,067.73 | 55,817,068 |
| | Total Fnc 81 | $ 541,953 | $ - | $ - | $ 55,322,068 | $ 55,864,021 |
| **93** | **Payments to SSA Members** | | | | | |
| 6100 | Payroll | $ - | $ - | $ - | $ - | $ - |
| 6200 | Contracted Svc | - | - | - | - | - |
| 6300 | Supplies | - | - | - | - | - |
| 6400 | Other Costs | - | - | - | 173,433.00 | 173,433 |
| 6600 | Capital Outlay | - | - | - | - | - |
| | Total Fnc 93 | $ - | $ - | $ - | $ 173,433 | $ 173,433 |
| **95** | **Payments to JJAEP** | | | | | |
| 6100 | Payroll | $ - | $ - | $ - | $ - | $ - |
| 6200 | Contracted Svc | 90,000 | - | - | - | 90,000 |
| 6300 | Supplies | - | - | - | - | - |
| 6400 | Other Costs | - | - | - | - | - |
| 6600 | Capital Outlay | - | - | - | - | - |
| | Total Fnc 95 | $ 90,000 | $ - | $ - | $ - | $ 90,000 |
| **99** | **Intergovernmental Funds** | | | | | |
| 6100 | Payroll | $ - | $ - | $ - | $ - | $ - |
| 6200 | Contracted Svc | 956,188 | - | - | - | 956,188 |
| 6300 | Supplies | - | - | - | - | - |
| 6400 | Other Costs | - | - | - | - | - |
| 6600 | Capital Outlay | - | - | - | - | - |
| | Total Fnc 99 | $ 956,188 | $ - | $ - | $ - | $ 956,188 |
| Total All | Expenditures | $ 390,747,869 | $ 35,727,631 | $ 44,102,319 | $ 139,228,762 | $ 609,806,581 |
| | Excess (Deficiency) of Revenues Over (Under) Expenditures | $ 1,588,713 | $ 664,139 | $ 596,521 | $ (53,918,133) | $ (51,068,760) |
| | OTHER FINANCING RESOURCES (USES) | | | | | |
| 7900 | Other Resources | $ - | $ 304,268 | $ 883,862 | $ - | $ 1,188,130 |
| 8900 | Other Uses | (1,188,130) | - | - | | (1,188,130) |
| | Total Other Financing Resources | $ (1,188,130) | $ 304,268 | $ 883,862 | $ - | $ - |
| | Excess (Deficiency) of Revenues and Other Resources Over (Under) Expenditures and Other Uses | $ 400,583 | $ 968,407 | $ 1,480,383 | $ (53,918,133) | $ (51,068,760) |
| | From/ (To) Fund Balance | $ (400,583) | $ (968,407) | $ (1,480,383) | $ 53,918,133 | $ 51,068,760 |
| | Net Difference | $ - | $ - | $ - | $ - | $ - |

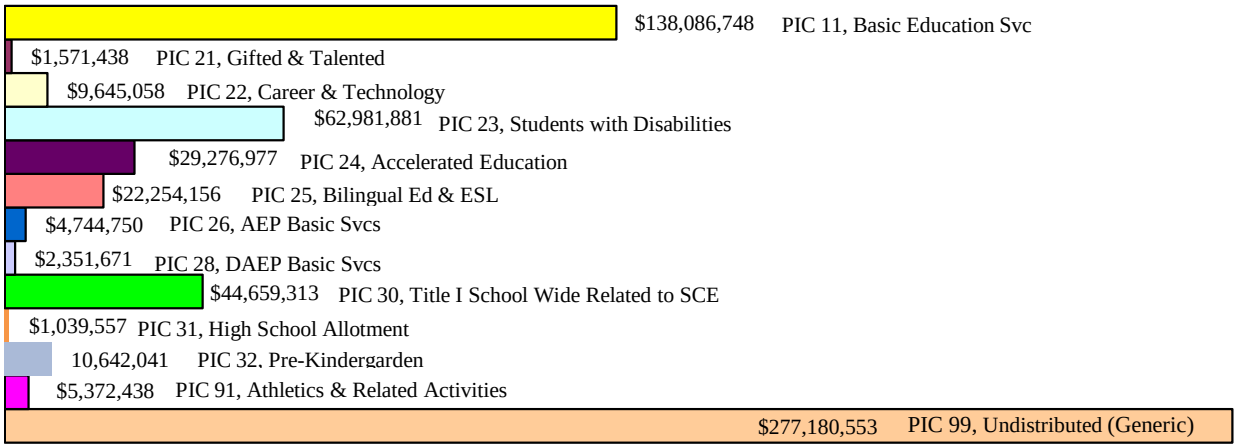
# Appropriations by Major Object & Program Intent Code
## Budget For Fiscal Year 2011-12

| Prog. Intent Code (PIC) | Description | 6100 Payroll Costs | 6200 Purchased, Contracted Services | 6300 Supplies & Materials | 6400 Other Operating Costs | 6500 Debt Services | 6600 Capital Outlay- Land, Bldg., Equip. | Total by Program Intent Code | Percentage of Total PIC | Prog. Intent Code (PIC) |
|---|---|---|---|---|---|---|---|---|---|---|
| 11 | Basic Education Services | $ 135,659,822 | $ (87,321) | $ 383,776 | $ 449,332 | $ - | $ 1,681,139 | $ 138,086,748 | 22.64% | 11 |
| 21 | Gifted and Talented | 1,409,967 | 68,417 | 64,621 | 26,858 | - | 1,575 | 1,571,438 | 0.26% | 21 |
| 22 | Career & Tech | 7,701,294 | 320,687 | 1,035,990 | 294,667 | - | 292,421 | 9,645,058 | 1.58% | 22 |
| 23 | Students w/Disabilities | 55,195,029 | 3,643,282 | 1,953,056 | 536,338 | - | 1,654,177 | 62,981,881 | 10.33% | 23 |
| 24 | Accelerated Education | 12,390,902 | 8,100,376 | 4,400,452 | 3,685,445 | - | 699,802 | 29,276,977 | 4.80% | 24 |
| 25 | Bilingual Educ. & ESL | 21,572,392 | 53,167 | 458,173 | 141,658 | - | 28,766 | 22,254,156 | 3.65% | 25 |
| 26 | Alternative Ed Pgm Basic Svcs | 4,555,968 | 107,474 | 51,521 | 7,037 | - | 22,750 | 4,744,750 | 0.78% | 26 |
| 28 | Disciplinary Alternative Ed. Pgm Basic Svcs | 2,277,452 | 6,325 | 28,062 | 29,792 | - | 10,040 | 2,351,671 | 0.39% | 28 |
| 30 | Title-I Schoolwide Related to SCE | 28,430,755 | 9,786,994 | 3,830,205 | 1,115,924 | - | 1,495,435 | 44,659,313 | 7.32% | 30 |
| 31 | High School Allotment | 984,282 | 32,153 | 13,015 | 6,931 | - | 3,176 | 1,039,557 | 0.17% | 31 |
| 32 | Pre-Kindergarden | 8,995,780 | 622,259 | 343,244 | 602,521 | - | 78,237 | 10,642,041 | 1.75% | 32 |
| 91 | Athletics & Related Activ. | 5,372,438 | - | - | - | - | - | 5,372,438 | 0.88% | 91 |
| 99 | Undistributed (Generic) | 117,682,562 | 26,718,249 | 25,520,532 | 2,308,730 | 44,102,319 | 60,848,160 | 277,180,553 | 45.45% | 99 |
| | Total by Major Class Object | $ 402,228,642 | $ 49,372,063 | $ 38,082,648 | $ 9,205,232 | $ 44,102,319 | $ 66,815,678 | $ 609,806,581 | 100.00% | |
| | Percentage of Total Object | 65.96% | 8.10% | 6.25% | 1.51% | 7.23% | 10.96% | 100.00% | | |

## 2011-2012 Budget by Major Object Code
## Total Appropriations in Dollars and Percent




## 2011-2012 Budget By Program Intent Code



# Estimated Revenue
# All Funds 2011-12

| ESTIMATED REVENUE | TEA REQUIRED* Operating Fund | Food Service Fund | Debt Service Fund | Info. Only Special Revenue Fund** | Total All Funds |
|---|---|---|---|---|---|
| Local Revenue | $ 126,227,988 | $ 2,289,148 | $ 31,337,653 | $ 3,468,587 | $ 163,323,376 |
| State Revenue | 243,824,994 | 203,916 | 13,361,187 | 7,404,765 | 264,794,862 |
| Federal Revenue | 22,283,600 | 33,898,706 | - | 74,437,277 | 130,619,583 |
| TOTAL EST. REVENUE | **$ 392,336,582** | **$ 36,391,770** | **$ 44,698,840** | **$ 85,310,629** | **$ 558,737,821** |

* TEA (Texas Education Agency) requires the District to adopt an annual budget for these designated funds.

** For information only. The Special Revenue Fund includes Federal and State funds such as Title I and other grants and entitlements. TEA does not require the District to include these funds in the annual budget to be adopted. The totals here represent those in the Finance System as of 10/31/11.

# Appropriations Budget
# 2011-2012

| ESTIMATED EXPENDITURES | TEA REQUIRED* Operating Fund | Food Service Fund | Debt Service Fund | Info. Only Special Revenue Fund** | Total All Funds |
|---|---|---|---|---|---|
| Instruction | $ 233,204,893 | $ - | $ - | $ 49,564,032 | $ 282,768,925 |
| Instructional Resources & Media | 5,107,342 | - | - | 282,892.53 | 5,390,235 |
| Curriculum & Prof. Development | 3,821,940 | - | - | 11,117,993.83 | 14,939,934 |
| Instructional Administration | 5,589,036 | - | - | 4,671,262.24 | 10,260,298 |
| School Leadership | 22,399,704 | - | - | 7,536,185.44 | 29,935,889 |
| Guidance & Counseling | 13,990,358 | - | - | 3,094,278.00 | 17,084,636 |
| Social Work Services | 1,733,893 | - | - | 966,606.43 | 2,700,499 |
| Health Services | 6,929,871 | - | - | 280,058.44 | 7,209,929 |
| Student Transportation | 10,103,438 | - | - | 294,144.14 | 10,397,582 |
| Food Services | 390,597 | 34,426,195 | - | 272.55 | 34,817,065 |
| Extracurricular | 9,587,619 | - | - | 194,399.98 | 9,782,019 |
| General Administration | 12,123,654 | 3,500 | - | - | 12,127,154 |
| Facilities Maintenance and Operations | 46,221,161 | 1,297,936 | - | 173,669.41 | 47,692,766 |
| Security & Monitoring | 5,300,924 | - | - | 19,713.28 | 5,320,637 |
| Data Processing | 10,672,098 | - | - | 163,318.78 | 10,835,417 |
| Community Services | 1,983,200 | - | - | 5,374,433.43 | 7,357,633 |
| Debt Services | - | - | 44,102,319 | - | 44,102,319 |
| Facilities Acq. & Constr. | 541,953 | - | - | - | 541,953 |
| Payments to Members SSA | - | - | - | - | - |
| Payments to JJAEP | 90,000 | - | - | 55,322,067.73 | 55,412,068 |
| Intergovernmental Payments | 956,188 | - | - | 173,433.00 | 1,129,621 |
| TOTAL EST. EXPENDITURES | $ 390,747,869 | $ 35,727,631 | $ 44,102,319 | 139,055,328.63 | $ 609,806,581 |
| Total Other Uses | $ 1,188,130 | $ - | $ - | - | $ 1,188,130 |
| Total Expenditures | **$ 391,935,999** | **$ 35,727,631** | **$ 44,102,319** | **$ 139,055,329** | **$ 610,994,711** |

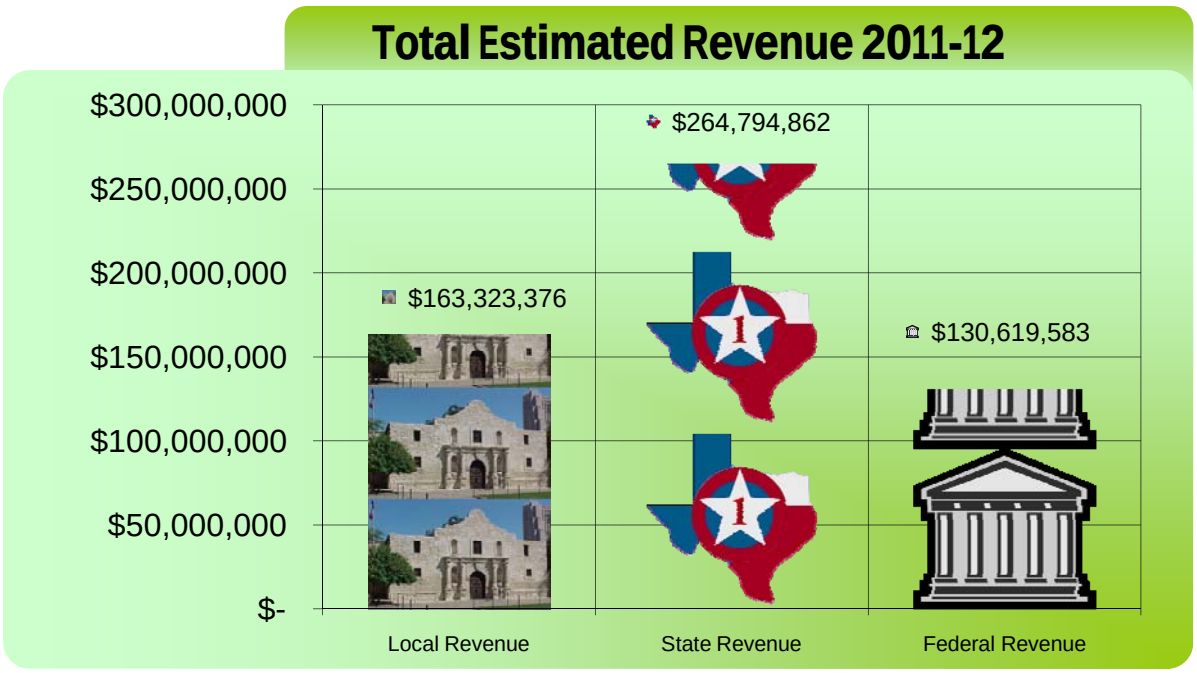
* TEA (Texas Education Agency) requires the District to adopt an annual budget for these designated funds.

** For information only. The Special Revenue Fund includes Federal and State funds such as Title I and other grants and entitlements. TEA does not require the District to include these funds in the annual budget to be adopted. The totals here represent those in the Finance System as of 10/31/11.

# Total Estimated Revenue For All Funds by Source

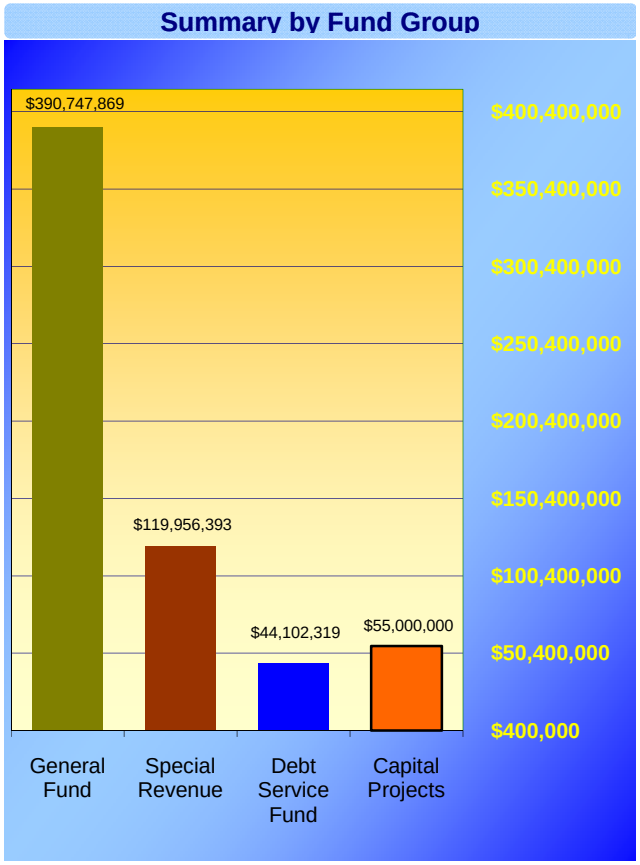
| Source | Description | Amount | Total | Percent of Total |
|---|---|---|---|---|
| ***Local Revenue*** | | | | |
| | Property Taxes M & O | $ 123,737,538 | | |
| | Property Taxes Debt Service | 24,906,274 | | |
| | Food Service (Meals/Misc.) | 2,229,016 | | |
| | Tuition, Interest, & Other | 2,189,305 | | |
| | Other | 10,261,243 | | |
| | Total Local Revenue | | $ 163,323,376 | 29.23% |
| ***State Revenue*** | | | | |
| | Foundation Fund | $ 213,446,612 | | |
| | TRS on Behalf | 1,309,552 | | |
| | Debt Service (Bond) | 13,361,187 | | |
| | Special Revenue | 36,677,511 | | |
| | Total State Revenue | | $ 264,794,862 | 47.39% |
| ***Federal Revenue*** | | | | |
| | Food Service | $ 33,898,706 | | |
| | Ed Jobs Fund | 9,241,947 | | |
| | Special Revenue | 74,437,277 | | |
| | Other Federal | 13,041,653 | | |
| | Total Federal Revenue | | $ 130,619,583 | 23.38% |
| | **Total Estimated Revenue** | | $ 558,737,821 | 100.00% |

*M&O Tax Rate of $1.04



# Summary of Estimated Revenues by Fund

| FUND | DESCRIPTION | AMOUNT | TOTAL |
|---|---|---|---|
| | *Operating Fund* | | |
| **199 | Local Maintenance | $ 390,747,869 | |
| | **General Fund Total** | | **$ 390,747,869** |
| | *Special Revenue Fund* | | |
| 206 | McKinney-Vento Homeless Education | 177,414 | |
| 211 | ESEA Title I, Regular | 38,281,946 | |
| 212 | ESEA Title I, Migrant | 335,260 | |
| 220 | Adult Education and Family Literacy | 1,122,756 | |
| 223 | Federal, TANF | 219,592 | |
| 224 | IDEA-B Formula Fed. Special Ed | 13,628,444 | |
| 225 | IDEA Part B, Preschool | 359,759 | |
| 240 | Food Service | 35,727,631 | |
| 244 | Carl Perkins, CATE | 982,906 | |
| 255 | Title II, Part A, TPTR | 6,431,842 | |
| 258 | PCS School Grant | 1,496,118 | |
| 263 | Title III, Part A, ELA Lang.Enhancement | 1,537,184 | |
| 266 | State Fiscal Stabilization Fund | 773,503 | |
| 274 | Gear Up Project | 1,022,522 | |
| 275 | School Dropout Prevention | 386,596 | |
| 279 | Title II, Part D, Technology - ARRA | 234,600 | |
| 285 | ESA, Title I, Part A - ARRA Stimulus | 121,266 | |
| 286 | Title I SIP Academy Grant - ARRA Stimulu | 6,951,936 | |
| 289 | Federally Funded Special Revenue | 591,723 | |
| 385 | State Supplemental Visually Impaired | 36,186 | |
| 397 | Advanced Placement Incentive | 22,231 | |
| 404 | Student Success Initiative | 2,555,341 | |
| 409 | High School Completion and Success | 254,825 | |
| 411 | Technology Grant | 571,328 | |
| 425 | Teacher Induction and Mentoring Program | 62,258 | |
| 429 | State Funded Special Revenue Funds | 3,677,470 | |
| 461 | Student Activity | 577,988 | |
| 499 | Local Funded Special Revenue | 1,815,768 | |
| | **Total Special Revenue Fund*** | | **119,956,393** |
| 511 | *Debt Service Fund* | | **44,102,319** |
| 6xx | Capital Projects | | **55,000,000** |
| | **Total Estimated Resources** | | **$ 609,806,581** |



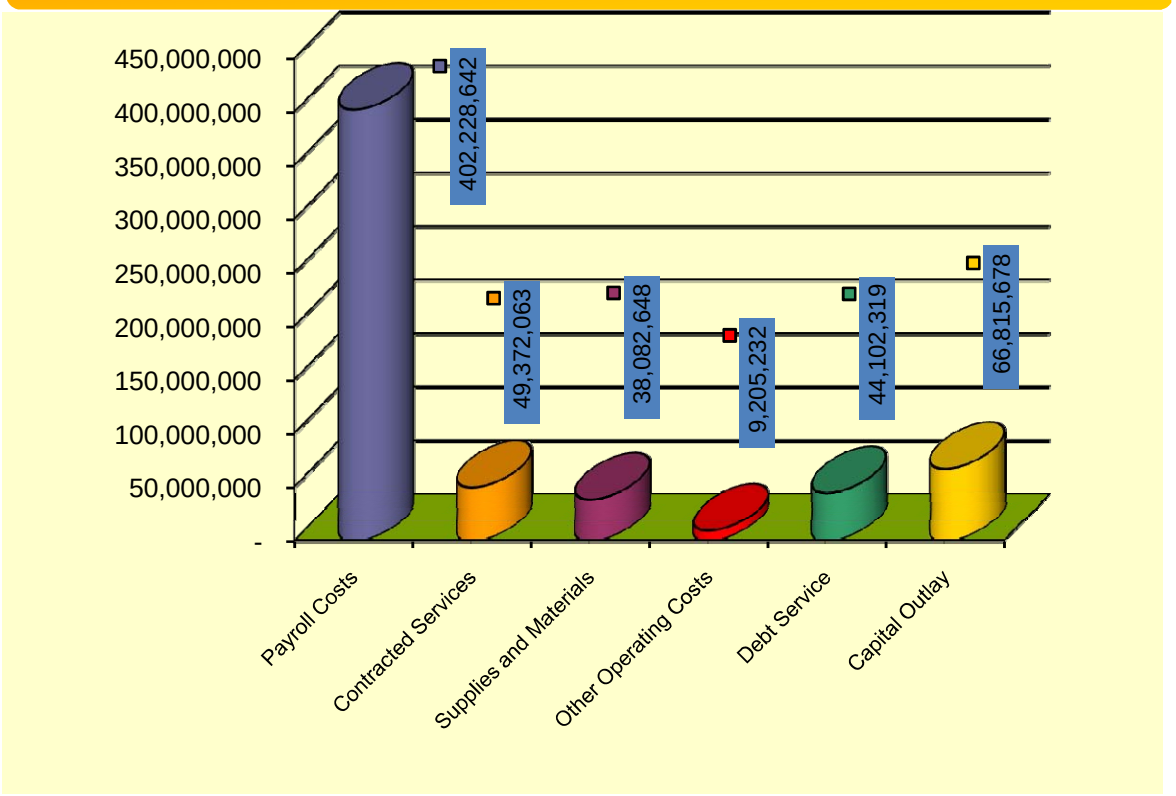

* Special Revenue changes as grants and amounts change during the year.

# Total Estimated
# *Expenditures*

The estimated SAISD expenditures for all funds are as follows:

| EXPENDITURE TYPE | BUDGET 2011-12 | PERCENT OF TOTAL |
|---|---|---|
| Payroll Costs | 402,228,642 | 65.96% |
| Contracted Services | 49,372,063 | 8.10% |
| Supplies and Materials | 38,082,648 | 6.25% |
| Other Operating Costs | 9,205,232 | 1.51% |
| Debt Service | 44,102,319 | 7.23% |
| Capital Outlay | 66,815,678 | 10.96% |
| TOTAL BUDGET | $ 609,806,581 | 100.00% |

## Total Estimated Expenditure

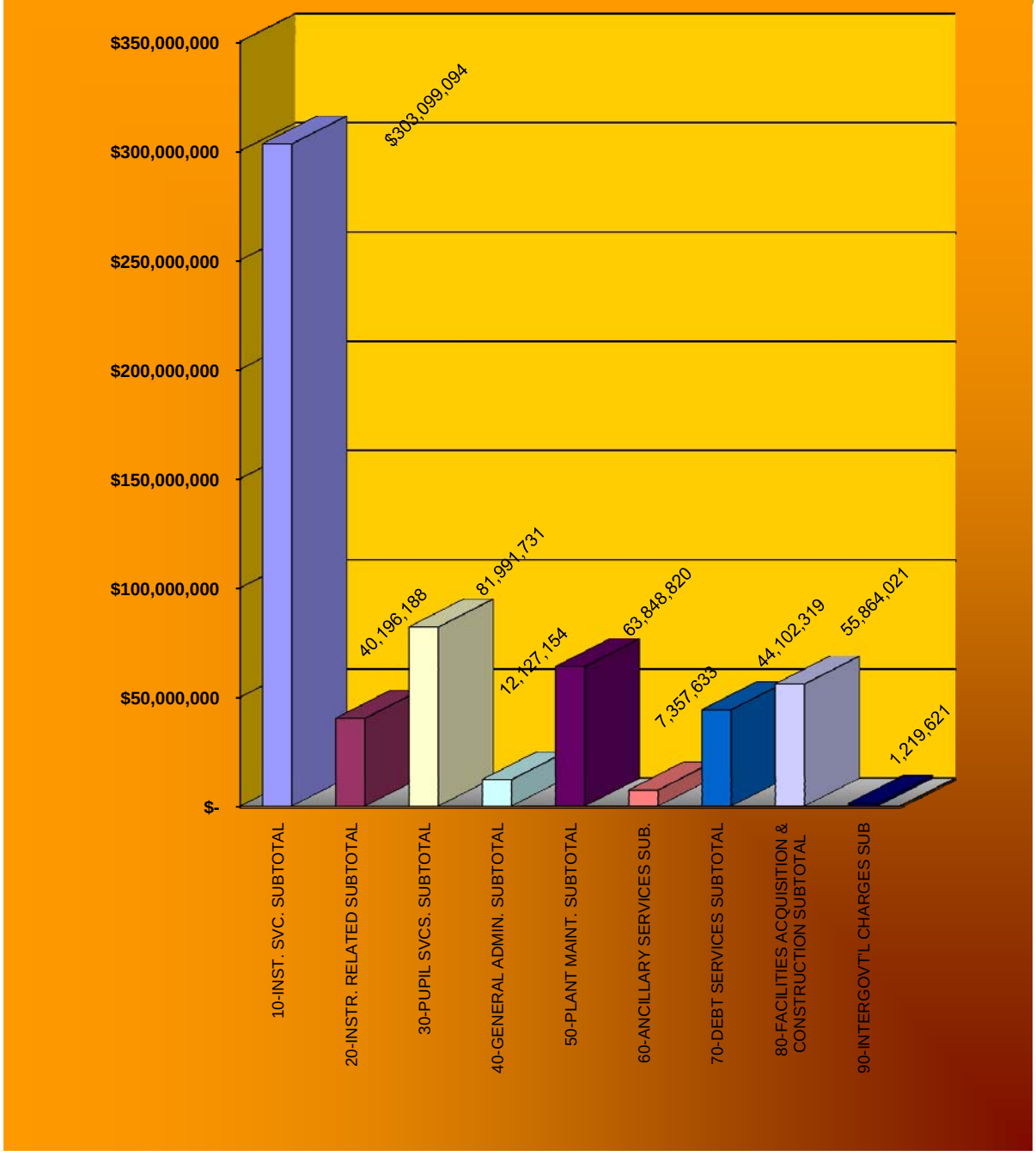


# Estimated Expenditures by Function and Fund Type

## *Fund Type for All Funds*

| DESCRIPTION | General Fund | Food Service | Debt Service | Special Revenue Fund | Function Total | Major Function Total |
|---|---|---|---|---|---|---|
| 11-Instruction | $ 233,204,893 | $ - | $ - | $ 49,564,032 | $ 282,768,925 | |
| 12-Inst. Resources & Media Svc | 5,107,342.00 | - | - | 282,892.53 | 5,390,235 | |
| 13-Curriculum & Inst Staff Dev. | 3,821,940.00 | - | - | 11,117,993.83 | 14,939,934 | |
| 10-INST. SVC. SUBTOTAL | | | | | | $ 303,099,094 |
| 21-Instructional Administration | 5,589,036 | - | - | 4,671,262 | 10,260,298 | |
| 23-School Administration | 22,399,704 | - | - | 7,536,185 | 29,935,889 | |
| 20-INSTR. RELATED SUBTOTAL | | | | | | 40,196,188 |
| 31-Guidance & Counseling Svc. | 13,990,358 | - | - | 3,094,278 | 17,084,636 | |
| 32-Attendance & Social Work | 1,733,893 | - | - | 966,606 | 2,700,499 | |
| 33 Health Services | 6,929,871 | - | - | 280,058 | 7,209,929 | |
| 34-Pupil Transportation | 10,103,438 | - | - | 294,144 | 10,397,582 | |
| 35-Food Services | 390,597 | 34,426,195 | - | 273 | 34,817,065 | |
| 36-Extracurricular Activities | 9,587,619 | - | - | 194,400 | 9,782,019 | |
| 30-PUPIL SVCS. SUBTOTAL | | | | | | 81,991,731 |
| 41-General Administration | 12,123,654 | 3,500 | - | - | 12,127,154 | |
| 40-GENERAL ADMIN. SUBTOTAL | | | | | | 12,127,154 |
| 51-Facilities Maintenance and Operations | 46,221,161 | 1,297,936 | - | 173,669 | 47,692,766 | |
| 52-Security & Monitoring | 5,300,924 | - | - | 19,713 | 5,320,637 | |
| 53-Data Processing | 10,672,098 | - | - | 163,319 | 10,835,417 | |
| 50-PLANT MAINT. SUBTOTAL | | | | | | 63,848,820 |
| 61-Community Services | 1,983,200 | - | - | 5,374,433 | 7,357,633 | |
| 60-ANCILLARY SERVICES SUB. | | | | | | 7,357,633 |
| 71-Debt Service | - | - | 44,102,319 | - | 44,102,319 | |
| 70-DEBT SERVICES SUBTOTAL | | | | | | 44,102,319 |
| 81-Facilities Acquisition & Construction | 541,953 | - | - | 55,322,068 | 55,864,021 | |
| 80-FACILITIES ACQUISITION & CONSTRUCTION SUBTOTAL | | | | | | 55,864,021 |
| 93-Payments to members SSA | - | - | - | 173,433 | 173,433 | |
| 95-Payments to JJAEP | 90,000 | - | - | - | 90,000 | |
| 99-Intergovernmental Payments | 956,188 | - | - | - | 956,188 | |
| 90-INTERGOVT'L CHARGES SUB | | | | | | 1,219,621 |
| Function Total | $ 390,747,869 | $ 35,727,631 | $ 44,102,319 | $ 139,228,762 | $ 609,806,581 | $ 609,806,581 |

## Estimated Expenditures by Function
## Major Function - All Funds



# General Fund

# GENERAL FUND

This fund group accounts for all financial resources of the District, except for those required to be accounted for in another fund type. The major sources of revenue include local property taxes; State of Texas Foundation School Program monies, interest earnings, athletic events, tuition, and rental of district property. Expenditures include payroll costs, contracted services, supplies, capital outlay, and other costs necessary for the daily operations of the district. The General Fund does not include the Food Service Fund effective September 1, 2008.

The District's Food Service Program is not considered part of the General Fund when the fund meets the following criteria: User fees are charged to supplement the National School Lunch Program reimbursements, The General Fund subsidizes the Food Service Fund and the district does not intend for the Food Service Fund to be self sustaining.

Additionally, our District breaks down the Operating Fund into locally defined sub-funds which is at the option of the district. This includes the Transportation Fund, State Bilingual Fund, State Compensatory Fund, Gifted/Talented Fund, Career & Technology Fund, Special Education Fund, Magnet Schools Fund and Local Maintenance Fund. For additional information regarding the various sub-funds, refer to the Glossary of Funds.

For fiscal year 2010 and 2011, the General Fund included the State Fiscal Stabilization Fund (SFSF). This fund, which is accounted for by use of Fund 266, is included in the General Fund because it is part of the State Foundation Program via HB3646 of the 81st Texas Legislature. The SFSF is included in the General Fund for reporting the budget through the PEIMS system.

In 2011-12, The General Fund includes the Education Jobs Fund. This Fund, which is accounted for by use of Fund 287, is included with the General Fund for comparative purposes.

San Antonio Independent School District

# GENERAL FUND REVENUE SOURCES

## LAST TEN FISCAL YEARS

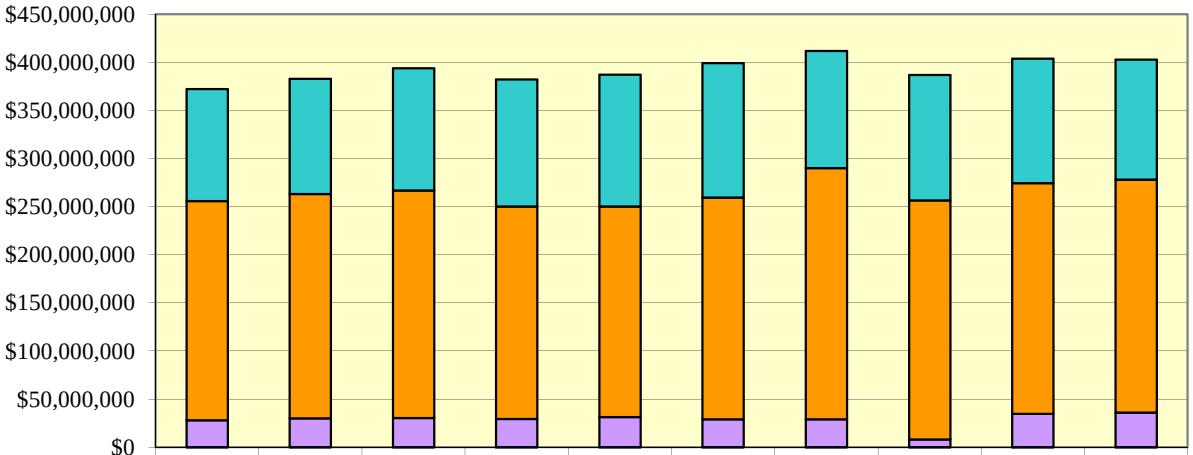
| Fiscal Year | Audited 2002 | Audited 2003 | Audited 2004 | Audited 2005 | Audited 2006 | Audited 2007 | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 | % of Total |
|---|---|---|---|---|---|---|---|---|---|---|---|
| SOURCE | | | | | | | | | | | |
| Revenue from Local, Intermediate, and Out-of-State | | | | | | | | | | | |
| Property Taxes | $ 108,981,002 | $ 112,433,399 | $ 120,532,035 | $ 124,841,126 | $ 129,182,932 | $ 131,562,205 | $ 112,585,926 | $ 122,799,624 | $ 123,737,538 | $ 120,724,696 | 29.96% |
| Tuition | 115,159 | 136,174 | 109,825 | 176,547 | 131,480 | 135,887 | 139,389 | 52,047 | 117,740 | 52,047 | 0.01% |
| Other | 7,287,151 | 7,081,047 | 6,652,224 | 6,832,327 | 7,649,438 | 8,035,894 | 9,206,844 | 7,525,261 | 5,555,178 | 3,990,238 | 0.99% |
| Total Local | $ 116,383,312 | $ 119,650,620 | $ 127,294,084 | $ 131,850,000 | $ 136,963,850 | $ 139,733,985 | $ 121,932,159 | $ 130,376,932 | $ 129,410,456 | $ 124,766,981 | 30.96% |
| Revenue from State | | | | | | | | | | | |
| FSP and Per Capita | $ 211,511,048 | $ 217,240,054 | $ 220,482,256 | $ 205,611,215 | $ 203,190,744 | $ 213,802,536 | $ 242,469,553 | $ 231,167,195 | $ 222,129,005 | $ 223,800,979 | 55.53% |
| TRS "On Behalf" | 15,248,308 | 15,362,510 | 15,428,592 | 15,052,845 | 15,363,616 | 16,312,320 | 17,199,385 | 17,236,375 | 17,442,431 | 18,006,802 | 4.47% |
| Other | 903,347 | 673,863 | 476,223 | 442,426 | 476,104 | 524,554 | 1,358,521 | 208,830 | 80,831 | 188,723 | 0.05% |
| Total State | $ 227,662,703 | $ 233,276,427 | $ 236,387,071 | $ 221,106,486 | $ 219,030,464 | $ 230,639,410 | $ 261,027,459 | $ 248,612,400 | $ 239,652,267 | $ 241,996,504 | 60.05% |
| Revenue from Federal | | | | | | | | | | | |
| Fed Rev from TEA | $ 23,540,737 | $ 25,906,912 | $ 26,082,400 | $ 26,015,381 | $ 27,482,731 | $ 25,280,928 | $ 27,629,186 | $ 1,203,401 | $ 1,734,483 | $ 1,691,036 | 0.42% |
| Stimulus Funds | | | | | | | | | 22,191,510 | 21,116,034 | 5.24% |
| SHARS & MAC | | | | | | | 595,125 | 6,047,034 | 9,988,687 | 12,470,119 | 3.09% |
| Other | 4,718,817 | 4,169,978 | 4,293,006 | 3,245,052 | 3,826,323 | 3,691,513 | 769,778 | 816,696 | 902,042 | 964,849 | 0.24% |
| Total Federal | $ 28,259,554 | $ 30,076,890 | $ 30,375,406 | $ 29,260,433 | $ 31,309,055 | $ 28,972,441 | $ 28,994,089 | $ 8,067,131 | $ 34,816,722 | $ 36,242,038 | 8.99% |
| TOTAL | $ 372,305,569 | $ 383,003,937 | $ 394,056,561 | $ 382,216,919 | $ 387,303,369 | $ 399,345,837 | $ 411,953,707 | $ 387,056,463 | $ 403,879,445 | $ 403,005,523 | 100.00% |

As of Audited 2009, General Fund does not include revenues for Food Service. In Audited 2008, the Food Service revenue was $32,758,842.

General Fund includes SFSF for Audited 2010 and Actual 2011

# GENERAL FUND REVENUE TRENDS

## Last Ten Fiscal Years




| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|---|---|---|---|
| Local | 116,383,31 | 119,650,62 | 127,294,08 | 131,850,00 | 136,963,8 | 139,733,9 | 121,932,1 | 130,376,9 | 129,410,4 | $124,766, |
| State | 227,662,70 | 233,276,42 | 236,387,07 | 221,106,48 | 219,030,4 | 230,639,4 | 261,027,4 | 248,612,4 | 239,652,2 | $241,996, |
| Federal | 28,259,554 | 30,076,890 | 30,375,406 | 29,260,433 | 31,309,05 | 28,972,44 | 28,994,08 | 8,067,131 | 34,816,72 | $36,242,0 |

San Antonio Independent School District

# GENERAL FUND EXPENDITURES BY MAJOR FUNCTION

## LAST TEN FISCAL YEARS

| Fiscal Year | Audited 2002 | Audited 2003 | Audited 2004 | Audited 2005 | Audited 2006 | Audited 2007 | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 |
|---|---|---|---|---|---|---|---|---|---|---|
| FUNCTION | | | | | | | | | | |
| Instr & Instr Related Svcs | $ 219,218,776 | $ 233,831,102 | $ 232,296,356 | $ 233,717,898 | $ 232,156,244 | $ 233,631,377 | $ 240,449,258 | $ 236,407,904 | $ 244,449,867 | $ 248,018,695 |
| Instr & School Leadership | 26,791,730 | 28,672,552 | 29,562,818 | 29,770,385 | 26,998,927 | 25,720,503 | 26,843,598 | 26,488,855 | 28,454,426 | 28,778,037 |
| Support Services-Student | 61,805,875 | 64,122,120 | 65,547,802 | 66,090,252 | 67,992,334 | 71,137,988 | 78,384,272 | 41,949,709 | 43,974,532 | 44,188,667 |
| Administrative Supp Svcs | 10,269,632 | 12,449,477 | 12,951,400 | 12,227,360 | 12,647,373 | 12,614,732 | 11,933,056 | 13,418,615 | 12,684,089 | 12,333,528 |
| Support Svcs-Nonstudent Based | 42,205,651 | 49,438,255 | 47,619,540 | 50,383,207 | 52,600,484 | 54,195,821 | 54,837,381 | 54,419,466 | 60,079,242 | 58,318,364 |
| Ancillary Services | 1,477,000 | 1,757,931 | 2,461,453 | 2,163,258 | 2,241,376 | 1,437,583 | 1,223,840 | 1,198,496 | 1,600,239 | 1,690,653 |
| Debt Service | 1,108,973 | - | - | - | - | - | 31,325 | - | - | - |
| Capital Outlay | 353,277 | 1,212,892 | 933,148 | 286,559 | 95,320 | 212,857 | 792,273 | 160,570 | 3,113,446 | 594,408 |
| Inter-governmental Charges | 146,619 | 129,797 | 48,620 | 69,375 | 69,300 | 92,250 | 925,170 | 943,936 | 979,528 | 890,080 |
| TOTAL | $ 363,377,533 | $ 391,614,126 | $ 391,421,137 | $ 394,708,294 | $ 394,801,358 | $ 399,043,112 | $ 415,420,173 | $ 374,987,551 | $ 395,335,369 | $ 394,812,430 |

As of 2009, Food Service Fund is not included in the General Fund. Food Service expenditures for Audited 2008 were $30,671,421.
Audited 2010 and Acutal 2011 include State Fiscal Stabilization Funds

San Antonio Independent School District

# GENERAL FUND EXPENDITURES BY MAJOR FUNCTION PER AVERAGE DAILY ATTENDANCE

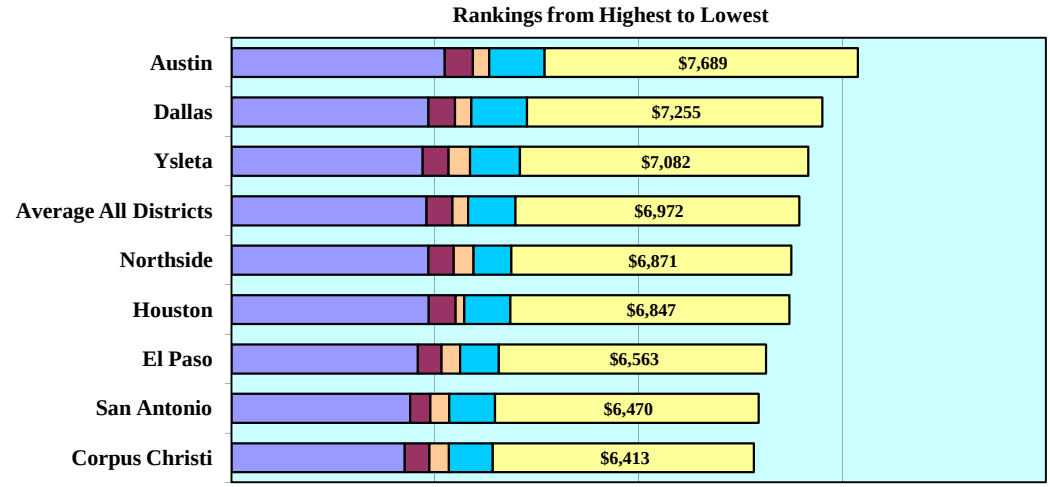
## LAST TEN YEARS

| Fiscal Year | Audited 2002 | Audited 2003 | Audited 2004 | Audited 2005 | Audited 2006 | Audited 2007 | Audited 2008 | Audited 2009 | Audited 2010 | Actual 2011 |
|---|---|---|---|---|---|---|---|---|---|---|
| Average Daily Attendance | 53,948 | 53,475 | 53,371 | 53,035 | 52,877 | 51,698 | 50,488 | 50,740 | 48,830 | 48,849 |
| Function | | | | | | | | | | |
| Instr & Instr Related Svcs | $ 4,063 | $ 4,373 | $ 4,353 | $ 4,409 | $ 4,390 | $ 4,519 | $ 4,763 | $ 4,659 | $ 5,006 | $ 5,077 |
| Instr & School Leadership | 497 | 536 | 554 | 562 | 511 | 498 | 532 | 522 | 583 | 589 |
| Support Services-Student | 1,146 | 1,199 | 1,228 | 1,247 | 1,286 | 1,376 | 1,553 | 827 | 901 | 905 |
| Administrative Supp Svcs | 190 | 233 | 243 | 231 | 239 | 244 | 236 | 264 | 260 | 252 |
| Support Svcs-Nonstudent Based | 782 | 924 | 892 | 950 | 995 | 1,048 | 1,086 | 1,073 | 1,230 | 1,194 |
| Ancillary Services | 27 | 33 | 46 | 41 | 42 | 28 | 24 | 24 | 33 | 35 |
| Debt Service | 21 | - | - | - | - | - | - | - | - | - |
| Capital Outlay | 7 | 23 | 17 | 5 | 2 | 4 | 16 | 3 | 64 | 12 |
| Inter-governmental Charges | 3 | 2 | 1 | 1 | 1 | 2 | 18 | 19 | 20 | 18 |
| TOTAL | $ 6,736 | $ 7,323 | $ 7,334 | $ 7,446 | $ 7,466 | $ 7,719 | $ 8,227 | $ 7,390 | $ 8,096 | $ 8,082 |

As of 2009, Food Service Fund is not included in the General Operating Fund.

## COMPARISON OF BUDGETED PER PUPIL EXPENDITURES *

The cost of educating children varies between school districts throughout the state of Texas. The following graph shows that from the urban school districts represented in this analysis, average per pupil expenditures were $6,972. The district with the highest per pupil expenditures was Austin ISD while the district with lowest was Corpus Christi ISD. Only expenditures for object code 6100 through 6400's for the General Fund are represented in the per pupil comparison.




| | Corpus Christi | San Antonio | El Paso | Houston | Northside | Average All Districts | Ysleta | Dallas | Austin |
|---|---|---|---|---|---|---|---|---|---|
| Inst & Inst-Related Svcs | 4,248 | 4,385 | 4,572 | 4,841 | 4,834 | 4,787 | 4,694 | 4,830 | 5,234 |
| Inst & Sch Leadership | 611 | 496 | 582 | 657 | 623 | 634 | 631 | 656 | 693 |
| Student Support Svcs | 480 | 465 | 454 | 218 | 487 | 383 | 528 | 402 | 402 |
| Support Svcs-Non Stdt Based | 1,074 | 1,123 | 955 | 1,131 | 927 | 1,168 | 1,229 | 1,367 | 1,360 |
| Per Pupil Expenditures of Total Direct Costs | $6,413 | $6,470 | $6,563 | $6,847 | $6,871 | $6,972 | $7,082 | $7,255 | $7,689 |

Average

Source: 2010-11 AEIS District Reports

# GENERAL FUND
# PAYROLL EXPENDITURES AND BUDGET COMPARISON BY FUNCTION

| Fnc | Description | Audited 2006-2007 | Audited 2007-2008 | Audited 2008-2009 | Audited 2009-2010 | Actual 2010-11 | Budget 2011-12 | Increase (Decrease) |
|---|---|---|---|---|---|---|---|---|
| 11 | Instruction | $ 218,778,314 | $ 224,156,598 | $ 217,407,971 | $ 224,434,985 | 228,374,648 | $ 226,658,549 | $ (1,716,099) |
| 12 | Instructional Resources & Media Svcs. | 6,123,034 | 5,823,330 | 4,900,391 | 4,850,895 | 4,895,070 | 4,868,493 | (26,577) |
| 13 | Curriculum Develop. & Inst Staff Dev | 2,086,238 | 2,033,733 | 2,482,116 | 3,968,824 | 3,781,838 | 1,989,705 | (1,792,133) |
| 21 | Instructional Leadership | 4,212,260 | 4,378,640 | 4,343,592 | 5,220,290 | 5,487,834 | 4,983,790 | (504,044) |
| 23 | School Leadership | 20,668,954 | 20,620,613 | 21,203,315 | 21,683,820 | 22,360,925 | 22,431,486 | 70,561 |
| 31 | Guidance, Counseling & Evaluation Svcs | 15,106,464 | 14,530,017 | 14,793,494 | 15,041,326 | 14,965,886 | 13,443,933 | (1,521,953) |
| 32 | Social Work Services | 1,819,530 | 1,787,566 | 1,714,019 | 1,709,337 | 1,705,121 | 1,545,624 | (159,497) |
| 33 | Health Services | 5,320,572 | 5,312,808 | 5,583,590 | 5,994,206 | 5,858,118 | 6,395,042 | 536,924 |
| 34 | Student (Pupil) Transportation | 5,728,895 | 6,322,215 | 7,752,612 | 9,339,313 | 8,925,045 | 7,884,552 | (1,040,493) |
| 35 | Food Services | 15,173,111 | 15,877,822 | 164,103 | 96,514 | 201,244 | 390,597 | 189,353 |
| 36 | Cocurricular /Extracurricular Activities | 6,299,830 | 5,992,246 | 6,167,829 | 6,862,878 | 6,604,734 | 6,650,686 | 45,952 |
| 41 | General Administration | 8,073,960 | 7,576,356 | 8,283,817 | 8,893,353 | 9,113,838 | 8,438,812 | (675,026) |
| 51 | Plant Maintenance & Operations | 26,562,473 | 25,767,744 | 26,130,740 | 26,511,486 | 24,925,544 | 25,408,075 | 482,531 |
| 52 | Security & Monitoring Services | 5,340,591 | 4,921,416 | 4,926,635 | 5,097,730 | 5,092,816 | 4,890,601 | (202,215) |
| 53 | Data Processing Services | 2,390,294 | 2,231,787 | 2,552,954 | 3,306,380 | 3,835,530 | 3,976,934 | 141,404 |
| 61 | Community Services | 754,531 | 655,825 | 676,296 | 992,581 | 973,167 | 1,069,246 | 96,079 |
| 71 | Debt Services | - | - | - | - | - | - | - |
| 81 | Facilities Acquisition & Construction | 37,019 | 82,225 | 39,630 | 26,517 | 28,868 | 41,422 | 12,554 |
| | TOTAL EXPENDITURES | $ 344,476,070 | $ 348,070,941 | $ 329,123,104 | $ 344,030,435 | $ 347,130,225 | $ 341,067,547 | $ (6,062,678) |
| | Percentage Expenditure Increase/ (Decrease) Over Prior Year | 1.22% | 1.04% | -5.44% | 4.53% | 0.90% | | |

For 2009-10 and 2010-11, SFSF are included in the General Fund. In 2011-12, Education Jobs fund is included in Genaral Fund

As of 2009, Food Service Fund is not included in the General Fund. Food Service payroll expenditures for Audit 2008-2009 were $15,350,662.

# GENERAL FUND
# PAYROLL EXPENDITURES & BUDGET COMPARISON BY OBJECT CODE

| Object Code | Description | Audited 2005-2006 | Audited 2006-2007 | Audited 2007-2008 | Audited 2008-2009 | Audited 2009-2010 | Actual 2010-2011 | Budget 2010-2011 | Budget 2011-2012 | Increase (Decrease) |
|---|---|---|---|---|---|---|---|---|---|---|
| 6112 | Substitute-Tchr, Lib., Nurse | $ 4,518,574 | $ 4,366,157 | $ 4,462,465 | $ 4,363,386 | $ 4,950,191 | 5,013,653 | $ 5,060,347 | $ 4,604,384 | $ (455,963) |
| 6116 | Professional-One Time Suppl | - | - | - | 767,750.00 | - | - | - | - | - |
| 6118 | Extra Duty/Suppl Pay Prof. | 4,536,418 | 3,467,503 | 3,306,269 | 3,870,455 | 3,227,543 | 3,253,699 | 2,550,879 | 2,907,369 | 356,490 |
| 6119 | Professional Salaries | 204,237,810 | 206,820,232 | 206,389,874 | 199,953,363 | 209,272,016 | 210,607,349 | 205,998,856 | 203,539,461 | (2,459,395) |
| 6121 | Over Time | 1,602,703 | 1,456,884 | 1,598,781 | 1,401,802 | 1,457,760 | 1,230,816 | 903,505 | 893,716 | (9,789) |
| 6122 | Substitute-Tchr Asst, Paraprof. | 1,090,166 | 883,376 | 1,013,560 | 928,091 | 1,107,066 | 1,142,546 | 1,113,924 | 1,132,448 | 18,524 |
| 6124 | Part Time Extra Duty Paraprof. | 2,337,273 | 2,241,350 | 2,700,545 | 2,894,611 | 2,043,641 | 1,516,194 | 1,512,893 | 1,427,723 | (85,170) |
| 6126 | Paraprof-One Time Supplement | - | - | - | 1,219,000 | - | - | - | - | - |
| 6129 | Paraprof/Classified Salaries | 55,201,558 | 58,348,181 | 57,614,019 | 47,175,110 | 50,012,298 | 50,053,873 | 51,697,842 | 50,266,182 | (1,431,660) |
| 6138 | Sick Leave Buyback | 643,828 | - | - | - | 579,540 | - | - | - | - |
| 6139 | Employee Allowances | 670,598 | 791,153 | 885,253 | 573,610 | 598,664 | 553,256 | 622,030 | 575,360 | (46,670) |
| 6141 | Social Security | 20,698,846 | 21,359,049 | 20,930,071 | 19,514,456 | 20,324,791 | 20,481,387 | 21,537,895 | 20,436,705 | (1,101,190) |
| 6142 | Health/Dental/Life Ins | 20,886,495 | 20,967,802 | 22,896,937 | 22,612,240 | 25,423,086 | 25,664,490 | 29,381,859 | 29,594,775 | 212,916 |
| 6143 | Workers' Compensation | 3,469,768 | 2,162,241 | 2,980,873 | 1,927,509 | 2,461,342 | 3,227,408 | 2,528,350 | 2,359,220 | (169,130) |
| 6144 | TRS On-Behalf Payment | 15,363,616 | 16,312,320 | 18,003,404 | 17,236,376 | 17,442,431 | 18,006,802 | 18,024,000 | 18,024,000 | - |
| 6145 | Unemployment Taxes | 133,616 | 132,340 | 128,192 | 112,770 | 113,164 | 114,391 | 124,849 | 122,520 | (2,329) |
| 6146 | Teacher Retirement System | 4,935,917 | 5,167,483 | 5,160,698 | 4,572,531 | 5,016,715 | 4,756,646 | 4,994,800 | 4,683,684 | (311,116) |
| 6149 | Other Fringes | - | - | - | 46 | 187 | 1,507,717 | 200,000 | 500,000 | 300,000 |
| | TOTAL EXPENDITURES | $ 340,327,185 | $ 344,476,071 | $ 348,070,941 | $ 329,123,104 | $ 344,030,435 | $ 347,130,225 | $ 346,252,029 | $ 341,067,547 | $ (5,184,482) |
| | Percentage Expenditure Increase/ Decrease (-) Over Prior Year | -0.88% | 1.22% | 1.04% | -5.44% | 4.53% | | | - | |

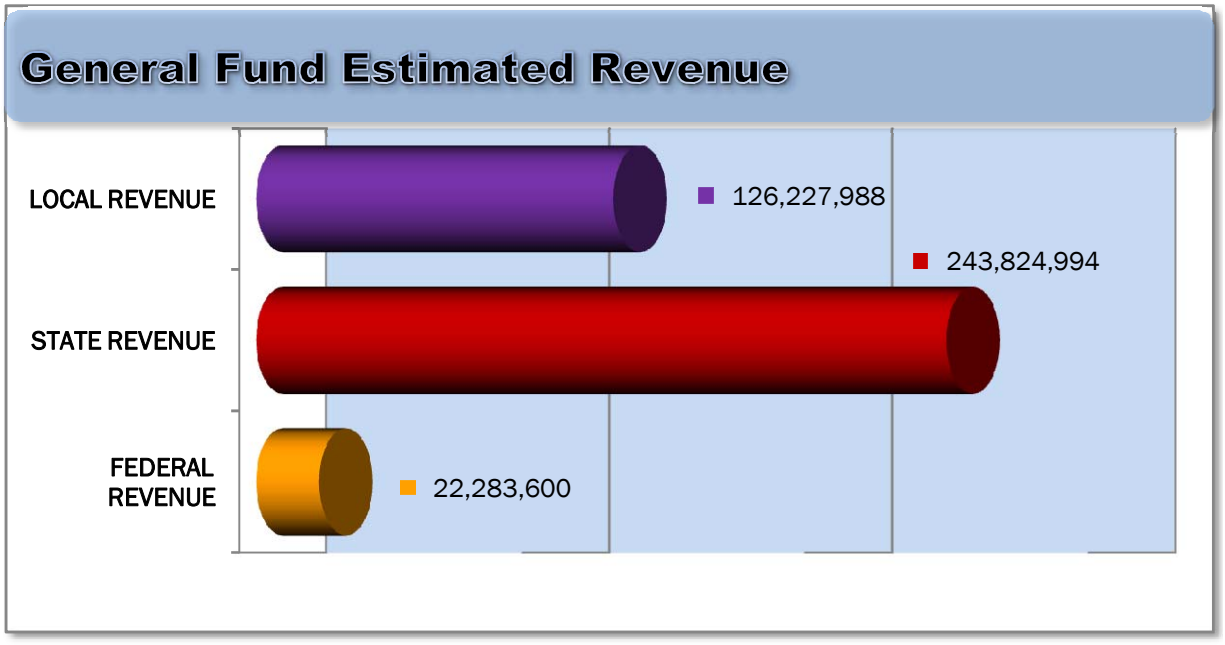
As of 2009, Food Service Fund is not included in the General Fund. Food Service payroll expenditures for Audited 2008-2009 were $15,350,662.

GENERAL FUND
REVENUES AND EXPENDITURES FIVE-YEAR COMPARISON
BUDGET YEAR 2011-2012

| | | 2007-2008 AUDITED | 2008-2009 AUDITED | 2009-2010 AUDITED | 2010-11 ACTUAL | 2011-12 BUDGET |
|---|---|---|---|---|---|---|
| REVENUES | | | | | | |
| 5700 | Local Sources | $ 120,024,394 | $ 130,376,932 | $ 129,410,456 | $ 124,766,981 | $ 126,227,988 |
| 5800 | State Sources | 260,797,980 | 248,612,400 | 239,652,267 | 241,996,504 | 243,824,994 |
| 5900 | Federal Sources | 2,395,569 | 8,067,131 | 34,816,722 | 36,242,038 | 22,283,600 |
| | Total Revenues | $ 383,217,943 | $ 387,056,463 | $ 403,879,445 | $ 403,005,523 | $ 392,336,582 |
| EXPENDITURES BY FUNCTION | | | | | | |
| 11 | Instruction | $ 231,552,700 | $ 228,172,448 | $ 234,536,852 | $ 238,046,334 | $ 233,204,893 |
| 12 | Instructional Resources & Media Svcs. | 6,114,886 | 5,175,200 | 5,140,857 | 5,174,922 | 5,107,342 |
| 13 | Curriculum Develop. & Inst Staff Dev | 2,781,672 | 3,060,256 | 4,772,158 | 4,797,439 | 3,821,940 |
| 21 | Instructional Leadership | 5,992,933 | 5,005,667 | 6,209,125 | 6,089,361 | 5,589,036 |
| 23 | School Leadership | 20,850,665 | 21,483,188 | 22,245,301 | 22,688,676 | 22,399,704 |
| 31 | Guidance, Counseling & Evaluation Svcs | 15,065,616 | 15,356,424 | 16,057,391 | 15,465,790 | 13,990,358 |
| 32 | Social Work Services | 1,910,088 | 1,840,075 | 1,790,440 | 1,934,187 | 1,733,893 |
| 33 | Health Services | 5,588,619 | 5,858,475 | 6,457,148 | 6,417,429 | 6,929,871 |
| 34 | Student ( Pupil) Transportation | 15,887,668 | 9,677,656 | 9,895,262 | 10,776,353 | 10,103,438 |
| 35 | Food Services | 366,338 | 276,277 | 116,251 | 201,485 | 390,597 |
| 36 | Cocurricular /Extracurricular Activities | 8,828,385 | 8,940,802 | 9,658,040 | 9,393,423 | 9,587,619 |
| 41 | General Administration | 11,930,056 | 13,418,615 | 12,684,089 | 12,333,528 | 12,123,654 |
| 51 | Plant Maintenance & Operations | 44,119,598 | 44,201,412 | 46,774,795 | 44,690,284 | 46,221,161 |
| 52 | Security & Monitoring Services | 5,485,767 | 5,448,812 | 5,811,769 | 5,701,714 | 5,300,924 |
| 53 | Data Processing Services | 4,142,069 | 4,769,242 | 7,492,678 | 7,926,366 | 10,672,098 |
| 61 | Community Services | 1,223,840 | 1,198,496 | 1,600,239 | 1,690,653 | 1,983,200 |
| 71 | Debt Services | - | - | - | - | - |
| 81 | Facilities Acquisition & Construction | 31,325 | 160,570 | 3,113,446 | 594,408 | 541,953 |
| 93 | Payments to Members SSA | 466,733 | - | - | - | - |
| 95 | Payments to JJAEP | 59,250 | 77,126 | 68,333 | 28,121 | 90,000 |
| 99 | Intergovernmental Payments | 865,920 | 866,810 | 911,195 | 861,959 | 956,188 |
| | Total Expenditures | $ 383,264,128 | $ 374,987,551 | $ 395,335,369 | $ 394,812,430 | $ 390,747,869 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | | $ (46,185) | $ 12,068,912 | $ 8,544,076 | $ 8,193,093 | $ 1,588,713 |
| OTHER FINANCING RESOURCES (USES) | | | | | | |
| 7900 | Other Resources | $ 7,154,066 | $ 744,372 | $ 89,549 | $ 1,556,929 | $ - |
| 8900 | Other Uses | (6,733,071) | (2,869,858) | (8,285,700) | (9,600,136) | (1,188,130) |
| | Total Other Financing Resources (Uses) | $ 420,995 | $ (2,125,486) | $ (8,196,151) | $ (8,043,207) | $ (1,188,130) |
| | Estimated Change in Fund Balance | $ 374,810 | $ 9,943,426 | $ 347,925 | $ 149,886 | $ 400,583 |
| | Estimated Beginning Fund Balance 9/1 | 52,442,330 | 52,817,140 | 62,760,566 | 63,108,491 | 63,258,376 |
| | Estimated Ending Fund Balance 8/31 | $ 52,817,140 | $ 62,760,566 | $ 63,108,491 | $ 63,258,376 | $ 63,658,959 |

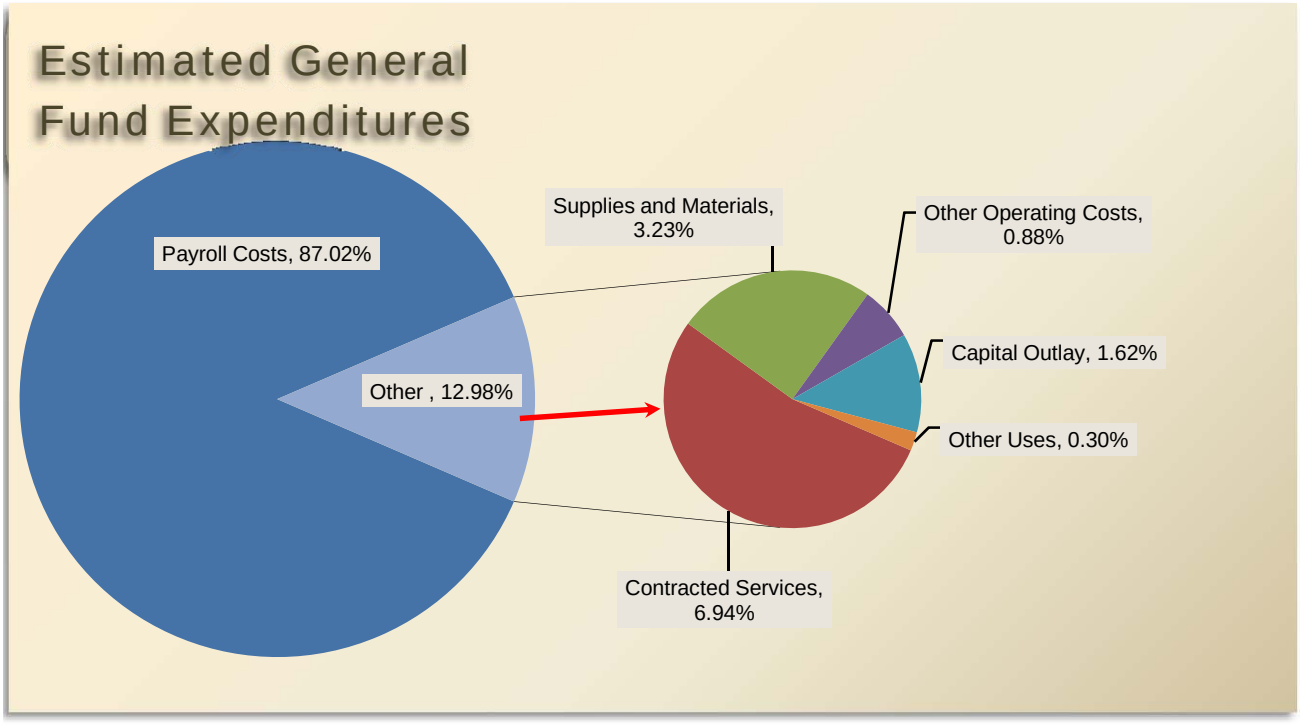
# General Fund
# Estimated Revenue

| REVENUE TYPE | ACTUAL 2010-11 | PERCENT OF TOTAL | BUDGET 2011-2012 | PERCENT OF TOTAL |
|---|---|---|---|---|
| **LOCAL REVENUE** | | | | |
| Local Taxes | $ 120,724,696 | 29.95% | $ 121,402,174 | 30.94% |
| Other Local | 4,042,285 | 1.00% | 4,825,814 | 1.23% |
| Estimated Total Local Revenue | 124,766,981 | 30.95% | 126,227,988 | 32.17% |
| **STATE REVENUE** | | | | |
| State Foundation | 223,800,979 | 55.52% | 213,446,612 | 54.40% |
| TRS On Behalf | 18,006,802 | 4.47% | 1,309,552 | 0.33% |
| Other State Revenue | 188,723 | 0.05% | 29,068,830 | 7.41% |
| Estimated Total State Revenue | 241,996,504 | 60.03% | 243,824,994 | 62.15% |
| State Fiscal Stabilization | 21,116,034 | 5.24% | - | 0.00% |
| Education Jobs Fund | - | 0.00% | 9,241,947 | 2.36% |
| Other Federal Revenue | 15,126,004 | 0.00% | - | 0.00% |
| **FEDERAL REVENUE** | 36,242,038 | 8.99% | 22,283,600 | 5.68% |
| TOTAL ESTIMATED REVENUE | 403,005,523 | 99.98% | 392,336,582 | 100.00% |
| **OTHER RESOURCES** | 89,549 | 0.02% | - | 0.00% |
| **FROM FUND BALANCE** | - | 0.00% | - | 0.00% |
| | 89,549 | 0.02% | - | 0.00% |
| TOTAL ESTIMATED REVENUE & OTHER RESOURCES | $ 403,095,072 | 100.00% | $ 392,336,582 | 100.00% |

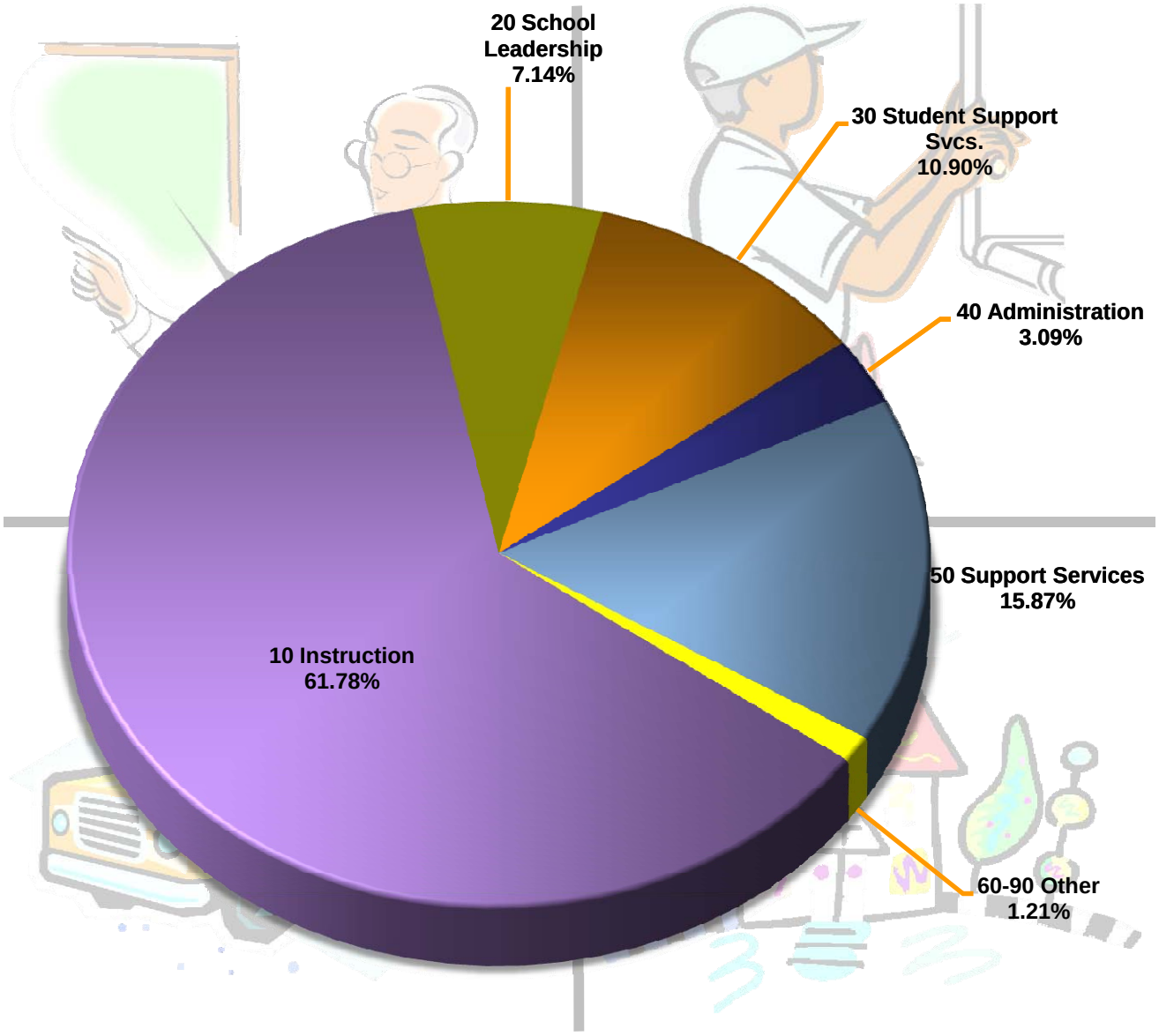


# General Fund
# Estimated Expenditures

| EXPENDITURE TYPE | Actual 2010-2011 | PERCENT OF TOTAL | BUDGET 2011-2012 | PERCENT OF TOTAL | |
|---|---|---|---|---|---|
| Payroll Costs | $ 347,130,225 | 85.84% | $ 341,067,547 | 87.02% | |
| Contracted Services | 25,603,374 | 6.33% | 27,207,990 | 6.94% | Non-Payroll |
| Supplies and Materials | 12,869,796 | 3.18% | 12,673,707 | 3.23% | |
| Other Operating Costs | 2,105,707 | 0.52% | 3,463,967 | 0.88% | |
| Debt Service | - | 0.00% | - | 0.00% | |
| Capital Outlay | 7,103,329 | 1.76% | 6,334,658 | 1.62% | |
| Other Uses | 9,600,136 | 2.37% | 1,188,130 | 0.30% | |
| TOTAL BUDGET | $ 404,412,567 | 100.00% | $ 391,935,999 | 100.00% | |



# General Fund - Major Function



# General Fund
# Function Comparison

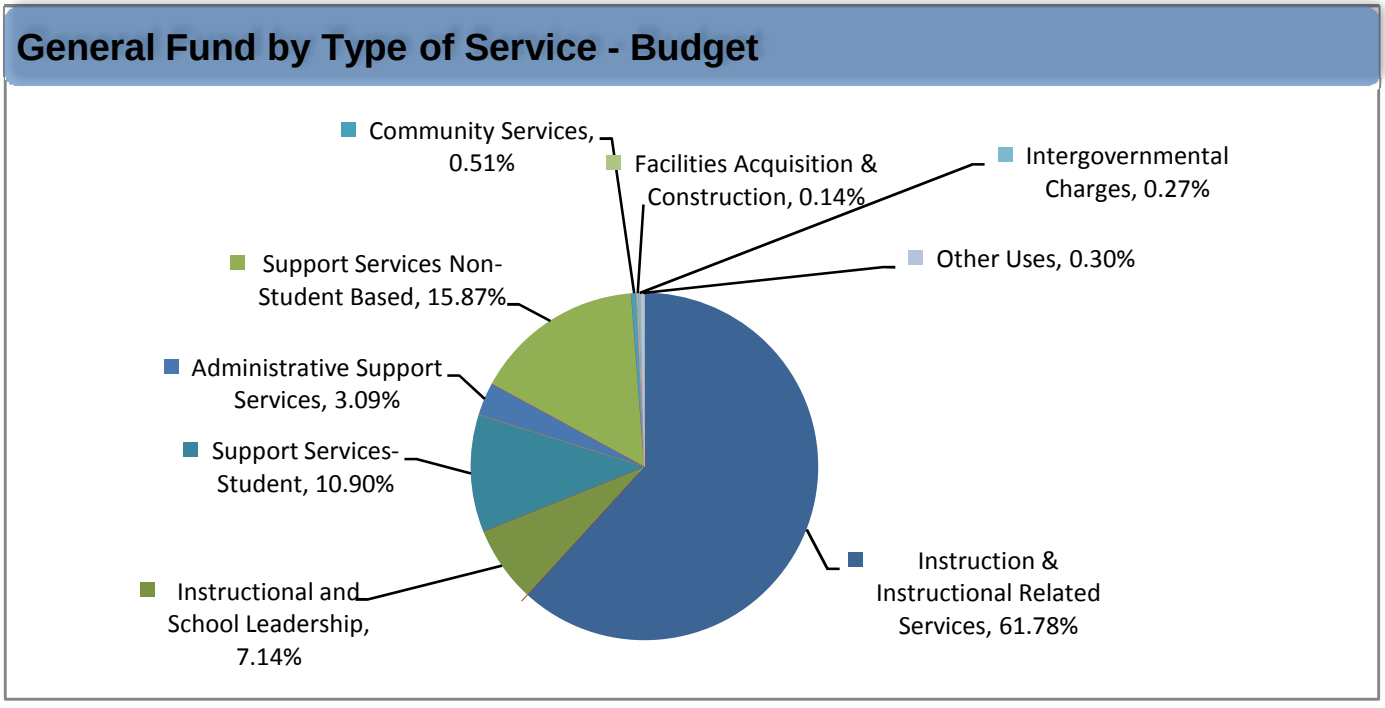
| FUNCTION | FINAL BUDGET* 2010-11 | PERCENT OF TOTAL | BUDGET ** 2011-2012 | PERCENT OF TOTAL |
|---|---|---|---|---|
| Instruction | $ 241,030,210 | 57.98% | $ 233,204,893 | 59.50% |
| Instructional Resource & Media Services | 5,446,678 | 1.31% | 5,107,342 | 1.30% |
| Curr. and Instructional Staff Dev. | 5,192,355 | 1.25% | 3,821,940 | 0.98% |
| Instructional Leadership | 6,332,880 | 1.52% | 5,589,036 | 1.43% |
| School Leadership | 23,075,315 | 5.55% | 22,399,704 | 5.72% |
| Guidance and Counseling | 15,767,878 | 3.79% | 13,990,358 | 3.57% |
| Social Worker Services | 1,975,626 | 0.48% | 1,733,893 | 0.44% |
| Health Services | 7,042,430 | 1.69% | 6,929,871 | 1.77% |
| Student (Pupil) Transportation | 10,932,377 | 2.63% | 10,103,438 | 2.58% |
| Food Services | 294,560 | 0.07% | 390,597 | 0.10% |
| Extracurricular Activities | 9,686,034 | 2.33% | 9,587,619 | 2.45% |
| General Administration | 12,816,202 | 3.08% | 12,123,654 | 3.09% |
| Facilities Maintenance & Operations | 46,054,008 | 11.08% | 46,221,161 | 11.79% |
| Security & Monitoring Services | 6,016,344 | 1.45% | 5,300,924 | 1.35% |
| Data Processing Services | 9,491,286 | 2.28% | 10,672,098 | 2.72% |
| Community Services | 1,792,495 | 0.43% | 1,983,200 | 0.51% |
| Debt Service | 20,000 | 0.00% | - | 0.00% |
| Facilities Acquisition & Construction | 785,805 | 0.19% | 541,953 | 0.14% |
| Payments to Juv. Justice Alt. Ed. Prog. (JJAEP) | 29,940 | 0.01% | 90,000 | 0.02% |
| Intergovernmental Payments | 993,200 | 0.24% | 956,188 | 0.24% |
| Other Uses | 10,928,377 | 2.63% | 1,188,130 | 0.30% |
| TOTAL BUDGET | $ 415,704,000 | 100.00% | $ 391,935,999 | 100.00% |

* Includes State Fiscal Stabilization Funds
** Includes Education Jobs Fund

# General Fund
# by Type of Service

| TYPE OF SERVICE | FINAL BUDGET 2010-11 | PERCENT OF TOTAL | BUDGET 2011-12 | PERCENT OF TOTAL** |
|---|---|---|---|---|
| Instruction & Instructional Related Services | $ 251,669,243 | 60.54% | $ 242,134,175 | 61.78% |
| Instructional and School Leadership | 29,408,195 | 7.07% | 27,988,740 | 7.14% |
| Support Services-Student | 45,698,905 | 10.99% | 42,735,776 | 10.90% |
| Administrative Support Services | 12,816,202 | 3.08% | 12,123,654 | 3.09% |
| Support Services Non-Student Based | 61,561,638 | 14.81% | 62,194,183 | 15.87% |
| Community Services | 1,792,495 | 0.43% | 1,983,200 | 0.51% |
| Debt Service | 20,000 | 0.00% | - | 0.00% |
| Facilities Acquisition & Construction | 785,805 | 0.19% | 541,953 | 0.14% |
| Intergovernmental Charges | 1,023,140 | 0.25% | 1,046,188 | 0.27% |
| Other Uses | 10,928,377 | 2.63% | 1,188,130 | 0.30% |
| TOTAL BUDGET | $ 415,704,000 | 100.00% | $ 391,935,999 | 100.00% |

** NOTE: Totals may vary due to rounding.

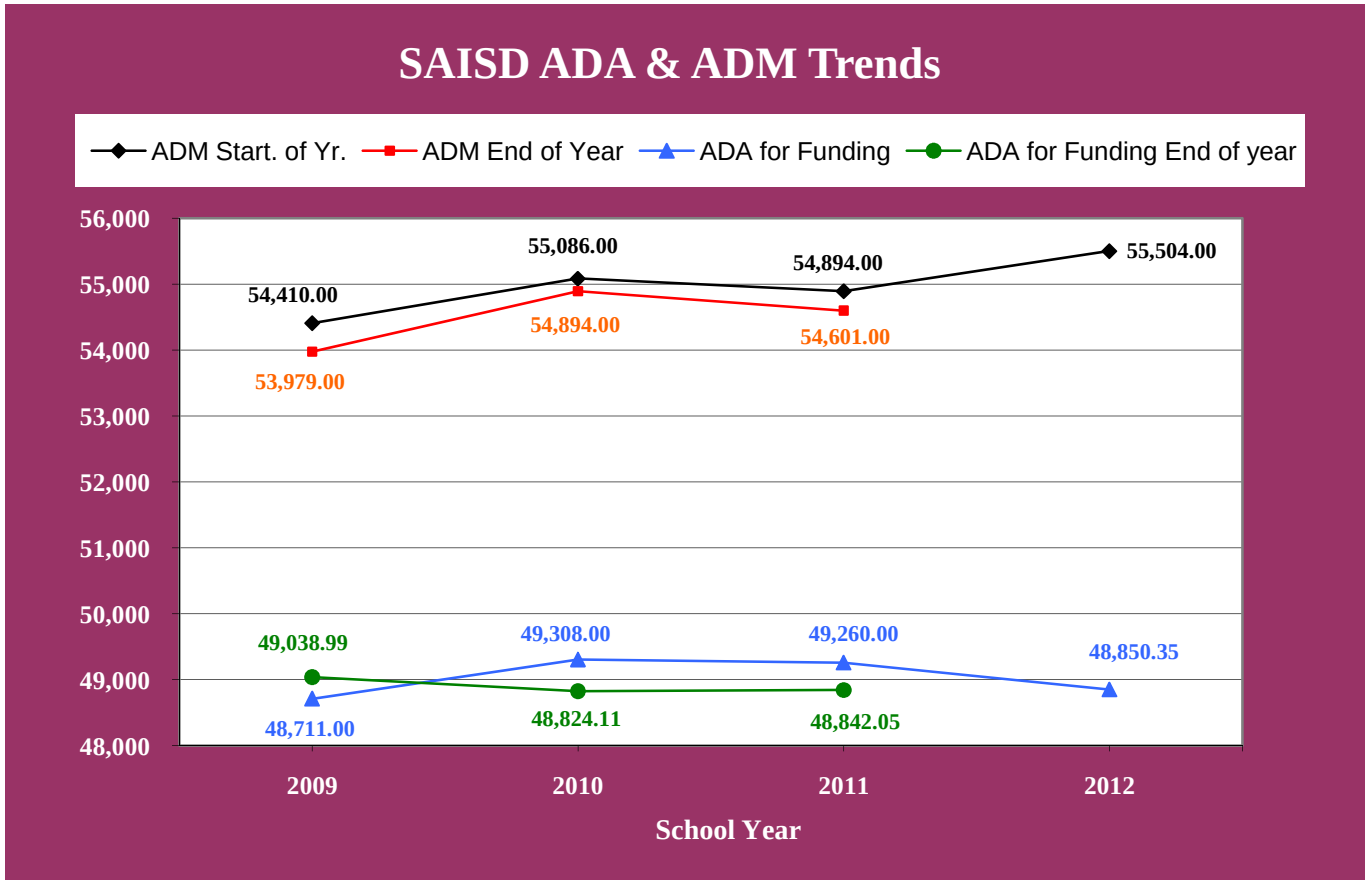


# General Fund by Program Intent and Major Object Code

| P.I.C. | Description | 61XX Payroll Costs | 62XX Purch./Contr. Services | 63XX Supplies & Materials | 64XX Other Oper. Expenses | 65XX Debt Services | 66XX Cap. Outlay Land, Bldg, Eqp. | Total By Program Intent Code |
|---|---|---|---|---|---|---|---|---|
| 11 | Basic Educ Services | $ 130,425,393 | $ (551,131) | $ (147,679) | $ 256,661 | $ - | $ 338,999 | $ 130,322,243 |
| 21 | Gifted and Talented | 1,409,967 | 68,417 | 64,621 | 26,858 | - | 1,575 | 1,571,438 |
| 22 | Career and Tech (VOC) | 7,656,972 | 175,543 | 353,883 | 175,722 | - | 292,421 | 8,654,541 |
| 23 | Student w/Disabilities (Sp Ed) | 47,111,947 | 52,985 | 564,173 | 3,988 | - | 20,250 | 47,753,343 |
| 24 | Accelerated Ed (Compensation) | 2,291,822 | 1,769,345 | 1,803,182 | 331,030 | - | 60,088 | 6,255,467 |
| 25 | Bilingual Ed & ESL | 20,295,577 | 37,847 | 257,040 | 98,662 | - | 28,766 | 20,717,892 |
| 26 | Non-Disciplinary AEP Services | 4,555,968 | 107,474 | 51,521 | 6,785 | - | 22,750 | 4,744,498 |
| 28 | DAEP Basic Services | 2,277,452 | 6,325 | 28,062 | 29,792 | - | 10,040 | 2,351,671 |
| 30 | T-1 Schoolwide Related | 11,541,363 | 56,000 | 1,455,085 | - | - | - | 13,052,448 |
| 31 | High School Allotment | 984,282 | 32,153 | 13,015 | 6,931 | - | 3,176 | 1,039,557 |
| 32 | Prekindergarten (Pre-K) | 6,322,037 | 604,259 | 282,122 | 574,711 | - | 55,332 | 7,838,461 |
| 91 | Athletics & Related Acti. | 5,372,438 | - | - | - | - | - | 5,372,438 |
| 99 | Undistributed (Generic) | 100,822,329 | 24,848,773 | 7,948,682 | 1,952,827 | - | 5,501,261 | 141,073,872 |
| Major Class Object Total | | $ 341,067,547 | $ 27,207,990 | $ 12,673,707 | $ 3,463,967 | $ - | $ 6,334,658 | $ 390,747,869 |
| % of Total | | 87.29% | 6.96% | 3.24% | 0.89% | 0.00% | 1.62% | 100.00% |

# ADA and ADM Impact on State Funding

This graph depicts both membership and attendance statistics since 2009. Positive factors influencing both components are the expansion of Early Childhood programs for three and four year olds and a growing local economy. Adverse factors influencing membership and attendance are attributed to increased competition from charter schools and private schools. In 2012, the membership trend is positive due to the impact of expansion of the Head Start Program.



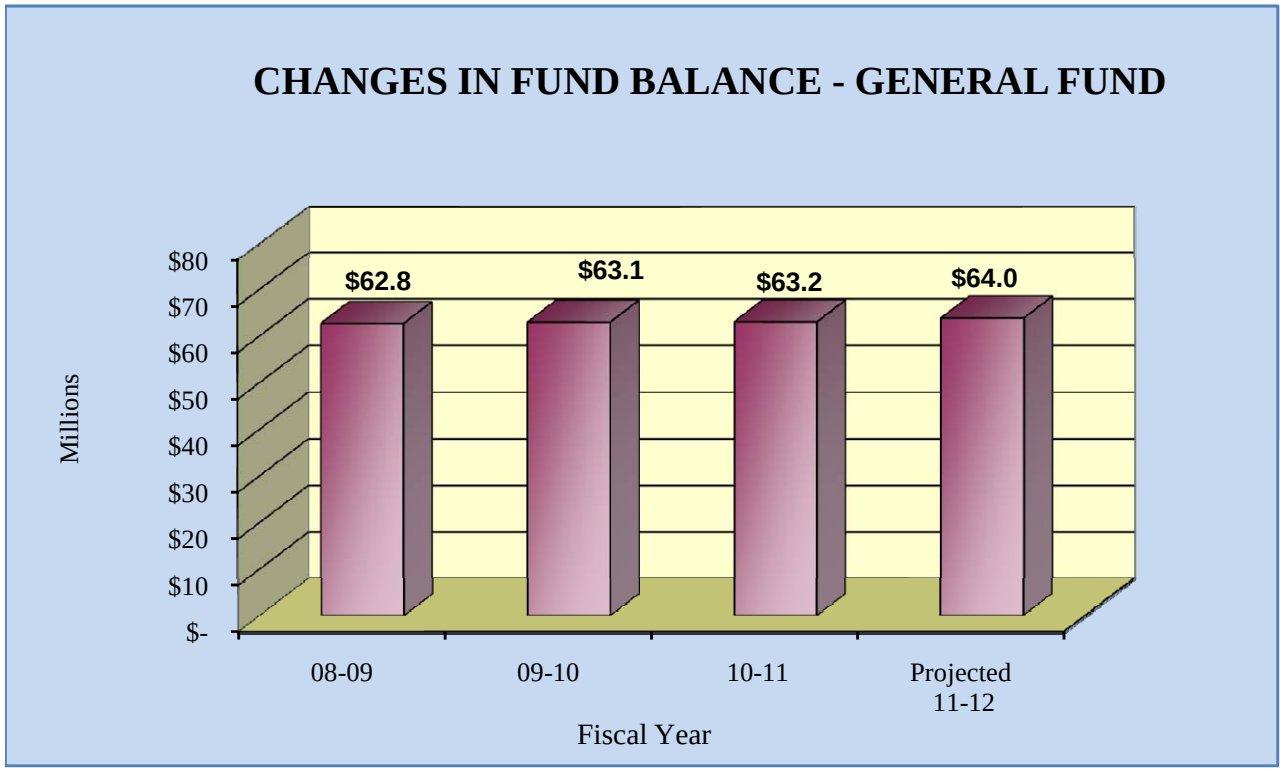
# CHANGES IN FUND BALANCE - GENERAL FUND

Through extensive monitoring of expenditures, implementation of energy saving programs and other cost containment measures, fiscal year 2010-11 is estimating a fund balance increase of $60,308.

For 2011-2012, the District is projected to increase fund balance as well. The District continues its commitment to find ways to implement cost saving initiatives such as with a time & attendance system, a new safety program, and evaluation of an electronic document management system and ERP system.

The projected fund balance represents slightly less than two month's expenditures or approximately 16.4% of the annual budgeted expenditures.

The graph below depicts changes in fund balance to the General Fund from fiscal year 2009 through present.



# Food Service Fund

# 2011-2012

# FOOD SERVICE FUND
# REVENUES AND EXPENDITURES FIVE-YEAR COMPARISON
# BUDGET YEAR 2011-2012

| | | 2007-2008 AUDITED | 2008-2009 AUDITED | 2009-10 AUDITED | 2010-11 ACTUAL | 2011-12 BUDGET |
|---|---|---|---|---|---|---|
| REVENUES | | | | | | |
| 5700 | Local Sources | $ 1,907,765 | $ 3,193,951 | $ 2,540,494 | $ 2,303,718 | $ 2,289,148 |
| 5800 | State Sources | 229,479 | 225,719 | 212,168 | 203,916 | 203,916 |
| 5900 | Federal Sources | 26,598,520 | 29,339,172 | 32,813,454 | 33,230,744 | 33,898,706 |
| | Total Revenues | $ 28,735,764 | $ 32,758,842 | $ 35,566,116 | $ 35,738,378 | $ 36,391,770 |
| EXPENDITURES BY FUNCTION | | | | | | |
| 35 | Food Services | $ 30,737,558 | $ 29,616,748 | $ 31,264,322 | $ 32,342,105 | $ 34,426,195 |
| 41 | General Administration | 3,000 | 3,000 | 4,784 | 3,500 | 3,500 |
| 51 | Plant Maintenance & Operations | 1,089,947 | 1,051,671 | 1,406,267 | 1,773,857 | 1,297,936 |
| 52 | Security & Monitoring Services | - | - | 17,326 | 9,327 | - |
| 81 | Facilities Acquisition & Construction | 325,540 | - | 20,779 | - | - |
| | Total Expenditures | $ 32,156,045 | $ 30,671,419 | $ 32,713,478 | $ 34,128,789 | $ 35,727,631 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | | $ (3,420,281) | $ 2,087,423 | $ 2,852,638 | $ 1,609,589 | $ 664,139 |
| OTHER FINANCING RESOURCES (USES) | | | | | | |
| 7900 | Other Resources | $ 3,419,264 | $ 759,282 | $ 873,006 | $ 300,670 | $ 304,268 |
| 8900 | Other Uses | - | - | - | - | - |
| | Total Other Financing Resources | $ 3,419,264 | $ 759,282 | $ 873,006 | $ 300,670 | $ 304,268 |
| | Net Change in Fund Balance | $ (1,017) | $ 2,846,704 | $ 3,725,644 | $ 1,910,259 | $ 968,407 |
| | Estimated Beginning Fund Balance 9/1 | (69,218) | (70,235) | 2,776,469 | 6,502,113 | 8,412,372 |
| | Estimated Ending Fund Balance 8/31 | $ (70,235) | $ 2,776,469 | $ 6,502,113 | $ 8,412,372 | $ 9,380,779 |

# FOOD & CHILD NUTRITION SERVICES OVERVIEW

## MISSION STATEMENT

The mission of the Financial Services and Business Operations Division is to ***support*** campus and department operations by effectively and efficiently managing resources and providing resource management systems.

The mission of the San Antonio Independent School District Food and Child Nutrition Services is to enhance the learning and health of children by nourishing their bodies and minds through healthy, nutritious meals that meet or exceed the Federal requirements set forth by the National School Breakfast and Lunch Programs. This standard of excellence enables Food and Child Nutrition Services to provide support services to each campus in a way that helps schools to improve student academic performance, attendance, and behavior.

The staff of the Food and Child Nutrition Services Department believes that food is the fuel that allows education to take place.

## FOOD SERVICE FUND OVERVIEW

The District's Food Service Fund is accounted for as a special revenue fund since school year 2008-2009. The Food Service Fund is included in the annual budget adopted by the Board of Trustees as required by the Texas Education Agency regulations. SAISD Food & Child Nutrition Services operates in accordance with Texas Department of Agriculture (TDA) and United States Department of Agriculture (USDA) guidelines.

Students are eligible to receive one type A lunch, one type A breakfast, and one type A snack per day. Funding for SAISD Food Service is based on the total number of type A breakfast, lunches, and area eligible after school snacks served. The federal reimbursement received is based on the eligibility status of the student receiving the meals. The district is required to collect free and reduced lunch applications on an annual basis to establish student eligibility for National School Lunch Program (NSLP) participation every school year.

Currently, SAISD Food and Child Nutrition offers reimbursable meals to all students. All students with a "paid" eligibility must pay $1.80 for an elementary lunch and $2.05 for a middle and high school lunch. The District has opted to pay for all reduced student lunch meals. The District reimburses the Food Service department $0.40 for each reduced lunch served. The Food Service Department offers universal breakfast to all students. This means that all students may eat breakfast free of charge regardless of eligibility and the Food Service Department will absorb the cost for all reduced and paid student breakfasts. The Food Service Department will no longer receive $0.90 for each paid breakfast and $0.30 for each reduced breakfast served.

## OVERVIEW OF 2010-2011 BUDGET

The Food and Child Nutrition Services Department experienced an increase in student breakfast and a decrease in lunch participation. With the numerous cost cutting measures and the implementation of the 100% breakfast program in 2008-2009, the department was able to realize a $1.9M profit in 2010-2011. Total lunch meals served decreased by (92,344), or by (519) per day, while total breakfast meals served increased by 128,823 or 724 per day. Increasing student participation is always an on-going goal for the Food and Child Nutrition department.

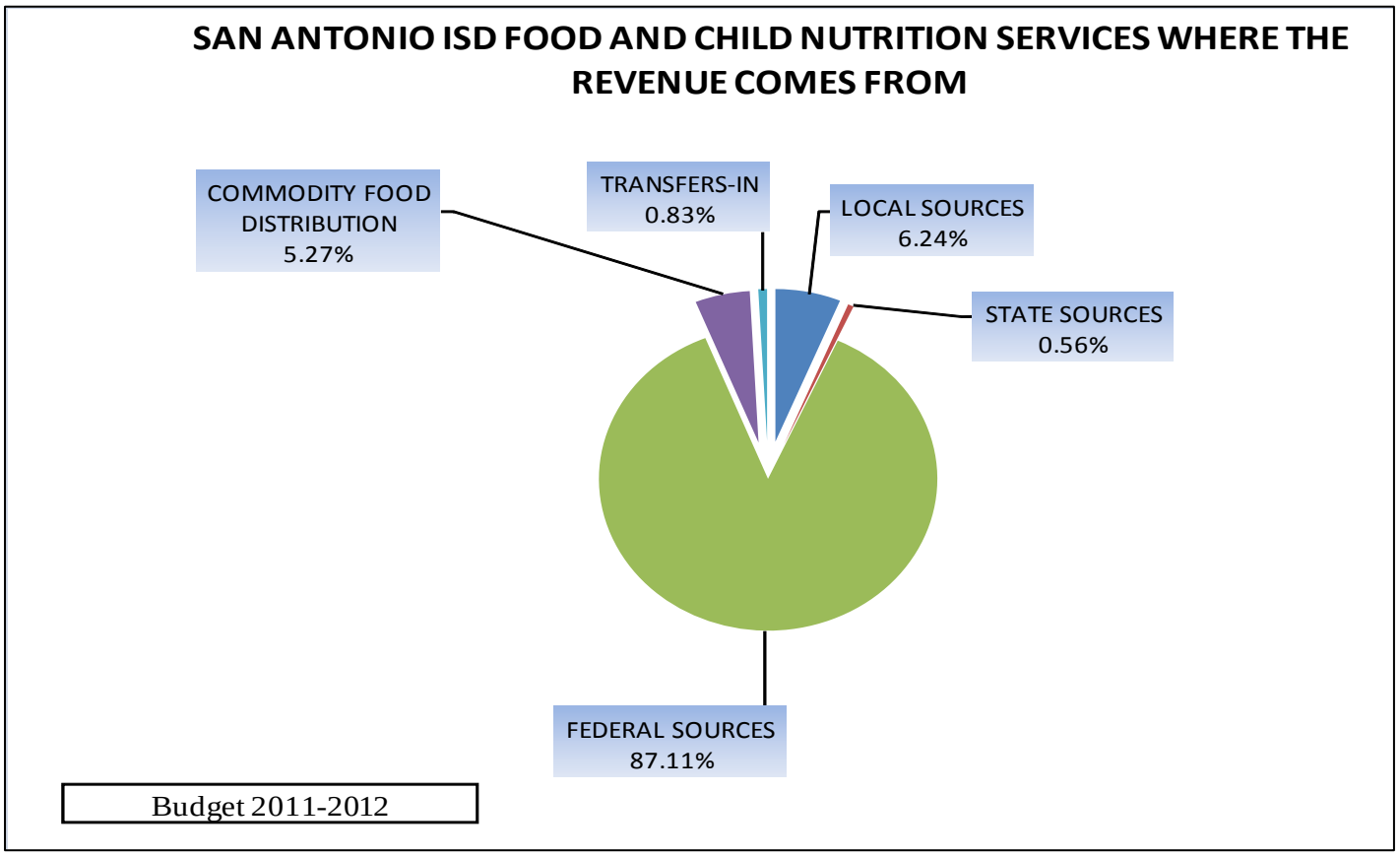
**Food Service Department Updates**

Effective for the 2010-2011 school year, the Food Service program continued to offer universal breakfast to all students in the district. For 2011-2012, the department will continue to offer the universal breakfast program. Students at all grade levels will be allowed to eat breakfast free of charge regardless of their eligibility. The department collects free and reduced applications each year to determine student eligibility for meals served. Funding for the Food and Child Nutrition Services department is based on actual meals served to students eligible for free, reduced, and paid meals based on approved applications.

The Food Service department has recognized a $1.9M profit in 2010-2011, and plans on recognizing a profit in 2011-2012. The Food Service program continues to monitor labor by focusing on campus needs and ensuring that schools maintained their meals per labor hour. The department also continues to observe the labor needs at the central office and warehouse.

## REVENUE SOURCES FOR 2011-2012

Approximately 87.11% of program revenue in the food and child nutrition fund is generated from USDA as reimbursements for meals served under the National School Lunch Program, School Breakfast Program, After School Snack Program, Fresh Fruit and Vegetable Grant, and CACFP Head Start p.m. snacks. The USDA Commodity Food Distribution Program provides another 5.27% of the program revenues for total federal support of 92.38%. The total percentage of revenue from federal sources has increased as revenues from local sources have decreased. Local sources generated primarily from user fees, such as a la carte sales, catering services and paid student lunches provides 6.24% of operating revenues. District reimbursements for the reduced lunches is 0.83%.



## FOODS OF MINIMAL NUTRITIONAL VALUE

Federal regulations prohibit the sale of certain foods determined to be of minimal nutritional value in the food service area during meal periods. The Texas Department of Agriculture has issued policy requirements under the Texas Public School Nutrition Policy (TPSNP) at the elementary school, middle school, and high school levels that further restrict access to foods of minimal nutritional value. Failure to abide by this regulation could result in loss of funding and assessed fines. The San Antonio ISD has taken a strict approach to this regulation by offering foods considered "nutrient dense" and eliminating foods that are high in calories, fats and carbohydrates from serving lines. Both USDA and TDA continue to review and amend the nutrition policy to make it more restrictive and further limit access to non-healthy foods. The benefits of this program are that students will be provided access only to foods that meet the requirement of the 2005 Dietary Guidelines for Americans.

## FOOD SERVICES FUND REVENUES AND EXPENDITURES
## FIVE-YEAR SUMMARY OF REVENUES

| | AUDITED 2007-2008 | AUDITED 2008-2009 | AUDITED 2009-2010 | FINAL AMENDED BUDGET 2010-2011 | BUDGET 2011-2012 | INCREASE (DECREASE) | PERCENT CHANGE |
|---|---|---|---|---|---|---|---|
| *REVENUES* | | | | | | | |
| LOCAL SOURCES | $ 1,907,765 | $ 3,193,951 | $ 2,540,494 | $ 2,311,946 | $ 2,289,148 | $ (22,798) | (0.99%) |
| STATE SOURCES | $ 229,479 | $ 225,719 | $ 212,168 | $ 203,916 | $ 203,916 | $ 0 | 0% |
| FEDERAL SOURCES | $ 24,835,083 | $ 27,395,271 | $ 30,999,654 | $ 31,834,439 | $ 31,966,640 | $ 132,201 | 0.42% |
| COMMODITY FOOD DISTRIBUTION | $ 1,763,437 | $ 1,943,901 | $ 1,813,800 | $ 1,670,083 | $ 1,932,066 | $ 261,983 | 15.69% |
| TRANSFERS - IN Other Resources | $ 0 | $ 759,282 | $ 873,006 | $ 343,231 | $ 304,268 | $ (38,963) | (11.35%) |
| *TOTAL REVENUE* | $ 28,735,764 | $ 33,518,124 | $ 36,439,122 | $ 36,363,615 | $ 36,696,038 | $ 332,423 | 0.91% |

Note: Totals may not add due to rounding.

Program revenues are displaying a slight increase in 2011-2012, according to budget figures. State funding is not anticipating a change in the 2011-2012 school year. Commodity revenue currently shows an increase from prior year. Commodity dollars can fluctuate higher or lower depending on circumstances that affect the government. A small decrease is expected in local funds while a small increase is expected from federal sources. An ongoing goal every year for the department is to increase participation in the breakfast and lunch programs, which in turn will increase federal revenue.

## EXPENDITURES BY FUNCTIONAL CATEGORY

Overall expenses are expected to decrease by $1,104,530 in the 2011-2012 school year as the department continues to monitor all expenses. The Food Service Fund spends over 96% of its budget directly on services to students and staff. The fund also provides over $1.3M to the general fund to pay for maintenance and support services such as utilities, custodial services and audit expenses that are incurred on behalf of the Food and Child Nutrition Program.

| | AUDITED 2007-2008 | AUDITED 2008-2009 | AUDITED 2009-2010 | FINAL AMENDED BUDGET 2010-2011 | BUDGET 2011-2012 | INCREASE (DECREASE) | PERCENT CHANGE |
|---|---|---|---|---|---|---|---|
| *EXPENDITURES* | | | | | | | |
| Food Services | $ 30,737,558 | $ 29,616,748 | $ 31,264,322 | $ 34,774,744 | $ 34,426,195 | $ (348,549) | (1.00%) |
| General Administration | $ 3,000 | $ 3,000 | $ 4,784 | $ 13,500 | $ 3,500 | $ (10,000) | (74.07%) |
| Plant Services | $ 1,089,947 | $ 1,051,671 | $ 1,406,267 | $ 1,994,589 | $ 1,297,936 | $ (696,653) | (34.93%) |
| Security & Monitoring Services | $ 0 | $ 0 | $ 17,326 | $ 24,328 | $ 0 | $ (24,328) | (100%) |
| Construction | $ 325,540 | $ 0 | $ 20,779 | $ 25,000 | $ 0 | $ (25,000) | (100%) |
| *TOTAL EXPENDITURES* | $ 32,156,045 | $ 30,671,419 | $ 32,713,478 | $ 36,832,161 | $ 35,727,631 | $(1,104,530) | (3.00%) |

Note: Totals may not add due to rounding.

## EXPENDITURES BY OBJECT CATEGORY

At the categorical level, 2011-2012 payroll expenditures are expected to decrease due to the department monitoring meals per labor hour and making sure that campuses are staffed accordingly. Supply and material costs are budgeted to increase due to changes in fruit and vegetable serving requirements. Expenditures for capital outlay are shown to decrease; however, the department does plan on investigating ways to increase capital expenses and decrease the department fund balance.

| | AUDITED 2007-2008 | AUDITED 2008-2009 | AUDITED 2009-2010 | FINAL AMENDED BUDGET 2010-2011 | BUDGET 2011-2012 | INCREASE (DECREASE) | PERCENT CHANGE |
|---|---|---|---|---|---|---|---|
| *EXPENDITURES* | | | | | | | |
| PAYROLL | $16,068,786 | $ 15,350,662 | $ 15,858,438 | $ 16,686,946 | $ 16,431,486 | $ (255,460) | (1.53%) |
| CONTRACTED SERVICES | $ 1,027,169 | $ 1,002,517 | $ 1,169,823 | $ 2,452,588 | $ 1,681,712 | $ (770,876) | (31.43%) |
| SUPPLIES & MATERIALS | $14,330,390 | $ 13,677,434 | $ 14,937,363 | $ 16,664,081 | $ 17,362,509 | $ 698,428 | 4.19% |
| OTHER OPERATING | $ 410,048 | $ 320,550 | $ 286,531 | $ 169,874 | $ 151,924 | $ (17,950) | (10.57%) |
| CAPITAL OUTLAY | $ 319,652 | $ 320,258 | $ 461,322 | $ 858,672 | $ 100,000 | $ (758,672) | (88.35%) |
| *TOTAL EXPENDITURES* | $32,156,045 | $ 30,671,421 | $ 32,713,477 | $ 36,832,161 | $ 35,727,631 | $ (1,104,530) | (3.00%) |

Note: Totals may not add due to rounding.

## SCHOOL BREAKFAST PROGRAM

The Food and Child Nutrition Services breakfast program operates under the United States Department of Agriculture guidelines as administered by the Texas Department of Agriculture. The UDSA through the TDA reimburses the program for each reimbursable meal served in accordance with established rates. Meals are reimbursed based on the actual number of eligible free, reduced, and paid students. Campuses that serve 40% or more of their lunches to eligible free/reduced students qualify for severe need reimbursement under the School Breakfast Program. All San Antonio ISD campuses qualify for the severe need reimbursement of $0.29 for each free and reduced breakfast served based on identified free/reduced students. For the 2011-2012 school year, reimbursable breakfast rates have increased by 2.39% from school year 2010-2011. Current and historical reimbursement rates for the School Breakfast Program are provided below.

| School Year | | School Breakfast | | |
|---|---|---|---|---|
| | | Paid | Reduced | Free |
| 2011-2012 | | $ 0.27 | $ 1.50 | $ 1.80 |
| 2010-2011 | | $ 0.26 | $ 1.46 | $ 1.76 |
| 2009-2010 | | $ 0.26 | $ 1.44 | $ 1.74 |
| 2008-2009 | | $ 0.25 | $ 1.38 | $ 1.68 |
| 2007-2008 | | $ 0.24 | $ 1.31 | $ 1.61 |

Includes Severe Need Allocation for districts with 40% or more economically disadvantaged.

## SCHOOL LUNCH PROGRAM

The Food and Child Nutrition Services lunch program operates under the United States Department of Agriculture guidelines as administered by the Texas Department of Agriculture. The USDA through the TDA reimburses the program for each reimbursable meal served in accordance with established rates. Meals are reimbursed based on the actual number of eligible free, reduced, and paid students. The federal government provides an extra $0.02 supplemental lunch rate for every meal served if the district serves 60% or more free and reduced priced lunches. For the 2011-2012 school year, reimbursable lunch rates have increased by 1.86% from school year 2010-2011. Current and historical reimbursement rates for the School Lunch Program are provided below.

| School Year | | School Lunch | | |
|---|---|---|---|---|
| | | Paid | Reduced | Free |
| 2011-2012 | | $ 0.28 | $ 2.39 | $ 2.79 |
| 2010-2011 | | $ 0.28 | $ 2.34 | $ 2.74 |
| 2009-2010 | | $ 0.27 | $ 2.30 | $ 2.70 |
| 2008-2009 | | $ 0.26 | $ 2.19 | $ 2.59 |
| 2007-2008 | | $ 0.25 | $ 2.09 | $ 2.49 |

## FOOD SERVICES AND SCHOOL NUTRITION

As of 2008-2009, the District is required to collect and process free and reduced eligibility applications each school year. Students approved as free will not pay for breakfast or lunch. Students classified as reduced will also not pay for breakfast or lunch because the school district has chosen to pay $0.40 for each reduced lunch and the Food Service Department has chosen to absorb the $0.30 for each reduced breakfast. The Food Service Department has implemented universal breakfast at all campuses. Students at all grade levels will be allowed to eat breakfast free of charge regardless of eligibility. Students classified as paid must pay $1.80 for each elementary lunch and $2.05 for each middle and high school lunch. Currently the percentage of students eligible for benefits is as follows: free – 82.54%, reduced – 8.03%, and paid – 9.43%. Only 9.43% of the students enrolled must pay for their lunches; the remaining 90.57% have the benefit of receiving a free lunch and 100% have the benefit of receiving free breakfast. The Food Service Department also absorbs $0.90 for each paid student breakfast since the department is now offering universal breakfast. Universal breakfast is necessary in order to run breakfast in the classroom as a way to aim for 100% breakfast participation.

## PROGRAM PARTICIPATION

One of the annual goals of the Food and Child Nutrition Program has been to increase student participation in the school breakfast program. As shown below, participation in the school breakfast program in 2010-2011 was 5.9 million, an increase of 128,823 meals from the 2009-2010 school year. This increase reflects the success of the 100% breakfast program. In 2010-2011 average daily participation in the breakfast program was 33,201 compared to an average daily participation of 32,477 in 2009-2010.

## BREAKFAST PARTICIPATION 2007-2008 TO 2010-2011 SCHOOL YEAR

| BREAKFAST SERVED | 2007-2008 | 2008-2009 | INCREASE (DECREASE) OVER PRIOR YEAR | 2009-2010 | INCREASE (DECREASE) OVER PRIOR YEAR | 2010-2011 | INCREASE (DECREASE) OVER PRIOR YEAR |
|---|---|---|---|---|---|---|---|
| ELEMENTARY | 3,012,420 | 3,712,748 | 700,328 | 4,546,957 | 834,209 | 4,544,702 | (2,255) |
| MIDDLE | 593,881 | 601,594 | 7,713 | 643,571 | 41,977 | 719,818 | 76,247 |
| HIGH SCHOOL | 573,454 | 547,106 | (26,348) | 590,362 | 43,256 | 645,193 | 54,831 |
| TOTAL | 4,179,755 | 4,861,448 | 681,693 | 5,780,890 | 919,442 | 5,909,713 | 128,823 |

Participation in the school lunch program decreased in the 2010-2011 school year. Total lunch meals served in 2010-2011 were 8.0 million, a decrease of (92,344) compared to 2009-2010. Over the two year period from 2008-2009 to 2010-2011 participation in the lunch program has increased by 162,820 meals. The department will continue to offer cost effective choices that will strive to increase student participation. In 2010-2011 average daily participation in the lunch program was 45,154 compared to an average daily participation of 45,673 in 2009-2010.

## NATIONAL SCHOOL LUNCH PROGRAM PARTICIPATION 2007-2008 TO 2010-2011 SCHOOL YEAR

| LUNCHES SERVED | 2007-2008 | 2008-2009 | INCREASE (DECREASE) OVER PRIOR YEAR | 2009-2010 | INCREASE (DECREASE) OVER PRIOR YEAR | 2010-2011 | INCREASE (DECREASE) OVER PRIOR YEAR |
|---|---|---|---|---|---|---|---|
| ELEMENTARY | 5,116,424 | 4,931,629 | (184,795) | 5,157,776 | 226,147 | 5,081,415 | (76,361) |
| MIDDLE | 1,557,946 | 1,506,701 | (51,245) | 1,503,446 | (3,255) | 1,520,836 | 17,390 |
| HIGH SCHOOL | 1,630,745 | 1,436,333 | (194,412) | 1,468,605 | 32,272 | 1,435,232 | (33,373) |
| TOTAL | 8,305,115 | 7,874,663 | (430,452) | 8,129,827 | 255,164 | 8,037,483 | (92,344) |

## DEPARTMENTAL GOALS FOR 2011-2012

Goals for 2011-2012 school year for the San Antonio ISD Food and Child Nutrition Program include continuing to increase program participation. Goals for each school have been developed and shared with the Cafeteria Managers. Overall, the department goals for breakfast and lunch are as follows: Breakfast Elementary: 90%; Middle: 40%; High: 30% - Lunch Elementary: 90%; Middle: 80%; High 70%.

The Food Service Department has implemented the universal breakfast program in which all students will be offered a breakfast meal free of charge regardless of eligibility. The department continues attempting to increase middle and high schools breakfast participation.

Other goals include looking at ways to reinvest the positive fund balance. Administration is currently looking at making additional expenditures for capital equipment and food and supplies. The department will replace computers this year at all campuses and food service central office.

# Special Revenue Fund

# SPECIAL REVENUE FUND

This fund group accounts for state and federally financed programs where unused balances are returned to the grantors at the close of specified project periods. Project accounting is practiced to maintain integrity for the various sources of funds. Specific funds included in the Special Revenue Fund category are described in more detail in a section referred to as the Glossary of Funds.

# SPECIAL REVENUE FUND
# REVENUES AND EXPENDITURES FIVE-YEAR COMPARISON
# BUDGET YEAR 2011-2012

| | | 2007-2008 AUDITED | 2008-2009 AUDITED | 2009-2010 AUDITED | 2010-2011 ACTUAL | 2011-2012 BUDGET ** |
|---|---|---|---|---|---|---|
| REVENUES | | | | | | |
| 5700 | Local Sources | $ 2,302,718 | $ 2,113,549 | $ 2,009,317 | $ 2,140,357 | $ 1,879,159 |
| 5800 | State Sources | 17,082,754 | 17,462,591 | 10,686,297 | 7,378,157 | 7,404,765 |
| 5900 | Federal Sources | 64,093,832 | 67,799,955 | 86,885,482 | 84,737,898 | 74,437,277 |
| | Total Revenues | $83,479,304 | $87,376,095 | $99,581,096 | $ 94,256,412 | $ 83,721,201 |
| EXPENDITURES BY FUNCTION | | | | | | |
| 11 | Instruction | $40,729,396 | $47,891,274 | $58,043,039 | 54,136,688 | $ 49,564,032 |
| 12 | Instructional Resources & Media Svcs. | 2,253,102 | 2,783,653 | 2,899,187 | 2,754,622 | 282,893 |
| 13 | Curriculum Develop. & Inst Staff Dev | 18,588,766 | 15,866,236 | 16,936,213 | 13,873,488 | 11,117,994 |
| 21 | Instructional Leadership | 6,083,906 | 5,532,438 | 4,571,640 | 4,771,531 | 4,671,262 |
| 23 | School Leadership | 6,140,392 | 5,284,951 | 5,831,612 | 6,381,266 | 7,536,185 |
| 31 | Guidance, Counseling & Evaluation Svcs | 2,698,778 | 2,604,196 | 2,566,618 | 2,286,829 | 3,094,278 |
| 32 | Social Work Services | 852,227 | 822,151 | 926,449 | 1,886,507 | 966,606 |
| 33 | Health Services | 929,821 | 555,645 | 972,982 | 912,546 | 280,058 |
| 34 | Student ( Pupil) Transportation | 3,765 | 156,411 | 294,283 | 746,961 | 294,144 |
| 35 | Food Services | 129,449 | 116,621 | 339,351 | 71,598 | 273 |
| 36 | Cocurricular /Extracurricular Activities | 214,851 | 121,415 | 173,712 | 110,463 | 194,400 |
| 41 | General Administration | 4,905 | 7,672 | - | 56,119 | - |
| 51 | Plant Maintenance & Operations | 267,802 | 258,381 | 325,181 | 451,683 | 173,669 |
| 52 | Security & Monitoring Services | 61,366 | 35,125 | 20,721 | 12,880 | 19,713 |
| 53 | Data Processing Services | 975,012 | 650,004 | 714,698 | 673,054 | 163,319 |
| 61 | Community Services | 4,875,866 | 4,611,925 | 4,530,271 | 4,674,022 | 5,374,433 |
| 71 | Debt Services | - | - | - | - | - |
| 81 | Facilities Acquisition & Construction | 23,968 | 50,425 | 225,602 | 257,970 | 322,068 |
| 93 | Payments to Members SSA | - | - | 158,610 | 184,902 | 173,433 |
| 95 | Payments to JJAEP | - | - | - | - | - |
| | Total Expenditures | $84,833,372 | $87,348,523 | $99,530,169 | $ 94,243,129 | $ 84,228,762 |
| Excess (Deficiency) of Revenues Over (Under) | | $ (1,354,068) | $ 27,572 | $ 50,927 | $ 13,283 | $ (507,561) |
| OTHER FINANCING RESOURCES (USES) | | | | | | |
| 7900 | Other Resources | $ 917,541 | $ - | $ - | $ - | $ - |
| 8900 | Other Uses | - | - | - | - | - |
| | Total Other Financing Resources (Uses) | $ 917,541 | $ - | $ - | $ - | $ - |
| | Net Change in Fund Balance | $ (436,527) | $ 27,572 | $ 50,927 | $ 13,283 | $ (507,561) |
| | Estimated Beginning Fund Balance 9/1 | 853,106 | 416,579 | 444,151 | 495,078 | 508,361 |
| | Estimated Ending Fund Balance 8/31 | $ 416,579 | $ 444,151 | $ 495,078 | $ 508,361 | $ 800 |

**DISCUSSION**

A decrease in the column **2011-2012 BUDGET** is due in part to the timing of when grants are received. A number of grants are received throughout a fiscal year. Therefore, this comparison only includes grants that the District received as of October 31, 2011 and does not necessarily indicate a decrease in the District's total grants and entitlements for the year.

** The 2011-2012 BUDGET does not include the Food Service Fund

# Special Revenue Fund
# Estimated Revenues & Expenditures

| REVENUE TYPE | ORIGINAL* BUDGET 2010-11 | PERCENT OF TOTAL | ESTIMATED REVENUE 2011-12 | PERCENT OF TOTAL** |
|---|---|---|---|---|
| **ESTIMATED REVENUE** | | | | |
| Local | $ 1,090,648 | 0.90% | $ 1,879,159 | 2.24% |
| State | 17,435,044 | 14.36% | 7,404,765 | 8.84% |
| Federal Revenue | 102,883,175 | 84.74% | 74,437,277 | 88.91% |
| TOTAL ESTIMATED REVENUE | $ 121,408,867 | 100.00% | $ 83,721,201 | 100.00% |

| EXPENDITURE TYPE | ORIGINAL* BUDGET 2010-11 | PERCENT OF TOTAL | BUDGET 2011-12 | PERCENT OF TOTAL |
|---|---|---|---|---|
| **ESTIMATED EXPENDITURES** | | | | |
| Payroll Costs | $ 65,790,974 | 53.97% | $ 44,729,608 | 53.10% |
| Contracted Services | 29,603,489 | 24.28% | 20,482,361 | 24.32% |
| Supplies and Materials | 12,897,316 | 10.58% | 8,046,432 | 9.55% |
| Other Operating Costs | 5,288,725 | 4.34% | 5,589,341 | 6.64% |
| Capital Outlay | 8,324,540 | 6.83% | 5,381,020 | 6.39% |
| TOTAL ESTIMATED EXPENDITURES | $ 121,905,044 | 100.00% | $ 84,228,762 | 100.00% |

**MAJOR SPECIAL REVENUE FUNDS INCLUDED:**

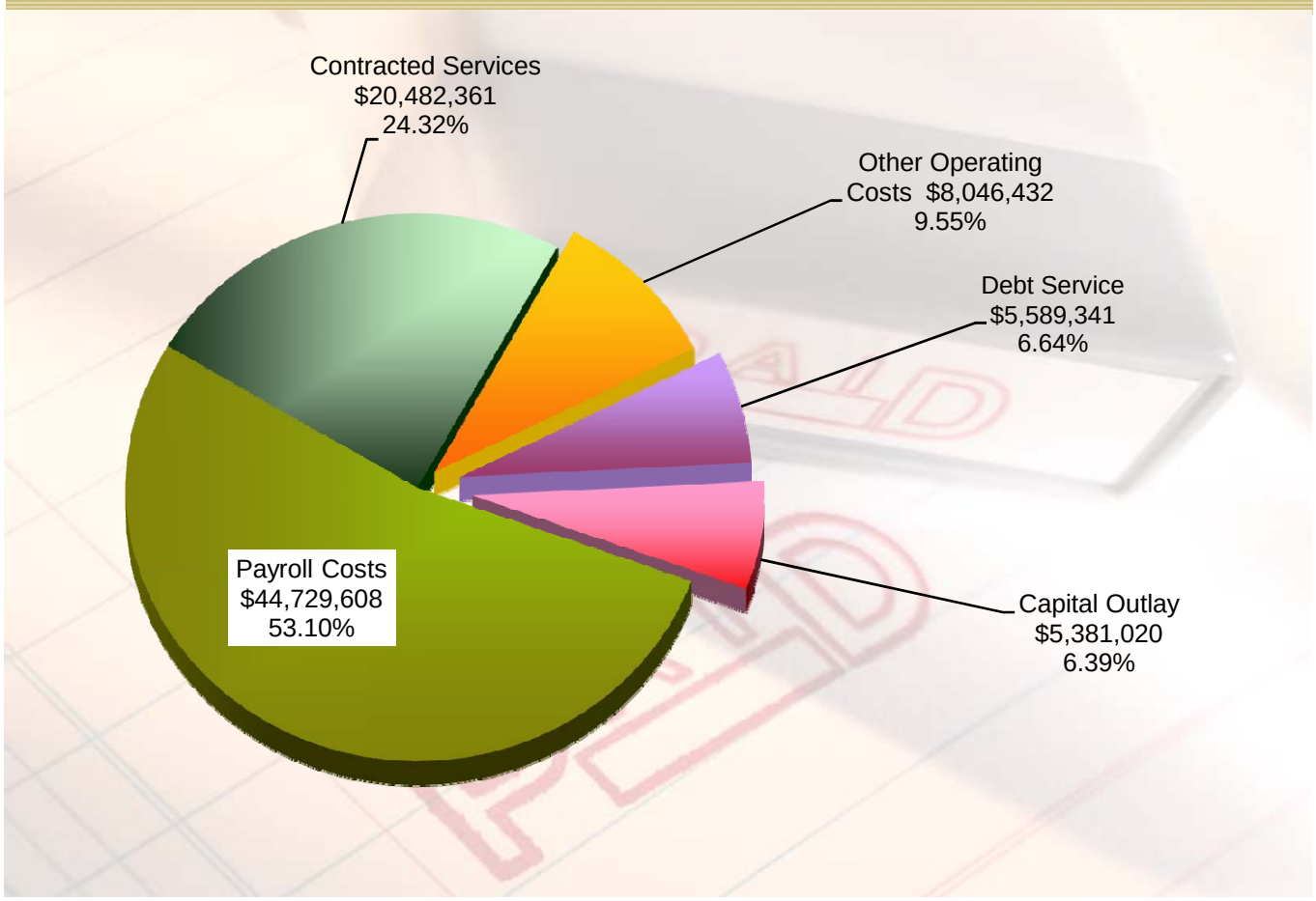
TITLE I, PART A
TITLE II, PART A, TEACHER, PRINCIPAL TRAINING AND RECRUITING
FEDERAL CAREER AND TECHNOLOGY BASIC
IDEA-B FORMULA SPECIAL ED.
IDEA-B PRESCHOOL SPECIAL ED.

***** The original budget is used for Special Revenue comparison because a number of grants are received during the school year. Some grants are multi-year and the balances are carried forward from prior years. The Special Revenue fund decreases for 2011-2012 is due in part to the timing of when grants are approved and does not necessarily indicate a total change in grants and entitlements.

** NOTE: Totals may vary due to rounding.

# Special Revenue Fund Chart

## Estimated Expenditures



# Special Revenue by Function and Major Object Code

| Function | Description | 61XX Payroll Costs | 62XX Purch./Contr. Services | 63XX Supplies & Materials | 64XX Other Oper. Expenses | 65XX Debt Services | 66XX Cap. Outlay Land, Bldg, Eqp. | Function Total | Major Function Total | % of Total |
|---|---|---|---|---|---|---|---|---|---|---|
| 11 | Instruction | 26,724,599 | 11,967,593 | 4,999,729 | 1,186,029 | | 4,686,082 | 49,564,032 | | |
| 12 | Instructional Resources & Media | 14,786 | 247 | 255,079 | 995 | | 11,786 | 282,893 | | |
| 13 | Curriculum & Prof. Development | 4,794,092 | 3,660,386 | 1,004,159 | 1,636,410 | | 22,946 | 11,117,994 | 1X 60,964,919 | 72.38% |
| 21 | Instructional Administration | 2,766,091 | 1,245,998 | 198,563 | 426,741 | | 33,870 | 4,671,262 | | |
| 23 | School Leadership | 5,607,474 | 132,616 | 645,902 | 1,119,833 | | 30,360 | 7,536,185 | 2X 12,207,448 | 14.49% |
| 31 | Guidance & Counseling | 2,205,079 | 541,599 | 277,114 | 70,486 | | - | 3,094,278 | | |
| 32 | Social Work Services | 791,985 | 164,239 | - | 10,382 | | - | 966,606 | | |
| 33 | Health Services | 14,627 | 216,446 | 23,874 | 25,112 | | - | 280,058 | | |
| 34 | Student Transportation | 33,219 | - | 80 | - | | 260,845 | 294,144 | | |
| 35 | Food Services | 273 | - | - | - | | - | 273 | | |
| 36 | Extracurricular | 435 | 3,261 | 27,246 | 160,180 | | 3,279 | 194,400 | 3X 4,829,759 | 5.73% |
| 41 | General Administration | - | - | - | - | | - | - | 4X - | 0.00% |
| 51 | Facilities Maintenance and Operations | 1,609 | 154,317 | 15,796 | 766 | | 1,182 | 173,669 | | |
| 52 | Security & Monitoring | 72 | 7,802 | 7,336 | 2,690 | | 1,814 | 19,713 | | |
| 53 | Data Processing | 91,878 | 37,735 | 30,067 | 3,412 | | 227 | 163,319 | 5X 356,701 | 0.42% |
| 61 | Community Services | 1,683,390 | 2,345,120 | 561,488 | 772,874 | | 11,562 | 5,374,433 | 6X 5,374,433 | 6.38% |
| 81 | Facilities Acquisition | - | 5,000 | - | - | | 317,068 | 322,068 | 8X 322,068 | 0.38% |
| 93 | Payment to Member SSA | - | - | - | 173,433 | | - | 173,433 | 9x 173,433 | 0.21% |
| | **Total by Object** | **44,729,608** | **20,482,361** | **8,046,432** | **5,589,341** | | **5,381,020** | **84,228,762** | XX 84,228,762 | 100% |
| | **Percent of Total** | **53.10%** | **24.32%** | **9.55%** | **6.64%** | **0.00%** | **6.39%** | **100%** | | |

* Excludes fund 287 and 240.

# Debt Service Fund

# DEBT SERVICE FUND

This fund group accounts for resources accumulated and payments made for principal and interest on all bonds of the District. The primary sources of revenue for the Debt Service Fund are local property taxes and the State Instructional Facilities Allotment.

DEBT SERVICE FUND
REVENUES AND EXPENDITURES FIVE-YEAR COMPARISON
BUDGET YEAR 2011-2012

| | | 2006-2007 AUDITED | 2007-2008 AUDITED | 2008-2009 AUDITED | 2009-2010 AUDITED | 2010-2011 ACTUAL | 2011-2012 BUDGET |
|---|---|---|---|---|---|---|---|
| REVENUES | | | | | | | |
| 5700 | Local Sources | $ 23,311,176 | $ 24,823,916 | $ 25,967,456 | $ 25,417,474 | $ 28,285,250 | $ 31,337,653 |
| 5800 | State Sources | 20,505,154 | 17,842,377 | 15,105,941 | 9,971,331 | 12,680,424 | 13,361,187 |
| | Total Revenues | $ 43,816,330 | $ 42,666,293 | $ 41,073,397 | $ 35,388,805 | $ 40,965,674 | $ 44,698,840 |
| DEBT SERVICES | | | | | | | |
| 71 | Principal | 15,300,000 | 16,742,000 | 17,495,000 | 14,679,382 | 12,074,970 | 16,570,000 |
| 72 | Interest & Other Charges | 24,707,472 | 24,247,792 | 23,411,807 | 27,434,697 | 33,274,337 | 27,532,319 |
| | Total Expenditures | $ 40,007,472 | $ 40,989,792 | $ 40,906,807 | $ 42,114,079 | $ 45,349,307 | $ 44,102,319 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | | $ 3,808,858 | $ 1,676,501 | $ 166,590 | $ (6,725,274) | $ (4,383,633) | $ 596,521 |
| OTHER FINANCING RESOURCES (USES) | | | | | | | |
| 7900 | Other Resources* | $ 50,420,232 | $ 2,047,595 | $ 2,110,576 | $ 2,102,694 | $ 112,204,322 | $ 883,862 |
| 8949 | Payment to Refunded Bond Escrow Agent | (49,574,704) | - | - | - | (106,409,031) | - |
| | Total Other Financing Resources | $ 845,528 | $ 2,047,595 | $ 2,110,576 | $ 2,102,694 | $ 5,795,291 | $ 883,862 |
| | Net Change in Fund Balance | $ 4,654,386 | $ 3,724,096 | $ 2,277,166 | $ (4,622,580) | $ 1,411,658 | $ 1,480,383 |
| | Estimated Beginning Fund Balance 9/1 | 32,400,335 | 37,054,721 | 40,778,817 | 43,055,983 | 38,433,403 | 39,845,061 |
| | Estimated Ending Fund Balance 8/31 | $ 37,054,721 | $ 40,778,817 | $ 43,055,983 | $ 38,433,403 | $ 39,845,061 | $ 41,325,444 |

The audited and actual expenditures include Principal and Interest payments (P&I) for both the District's outstanding Unlimited Tax Obligations and the 2007 Maintenance Tax Note & Lease Payments payable to the SAISD Public Facility Corporation under the Lease with an option to purchase dated July 1, 1996. Expenditures for 2010-11 include early payoff of the 2007 Maintenance Tax Note as well as the new 2010 Build America Bond and 2011 Refunding series.

* Other Resources consists of the transfer in from the General Fund for the early payoff of the P&I on the Series 2007 Notes and the Lease Payment.

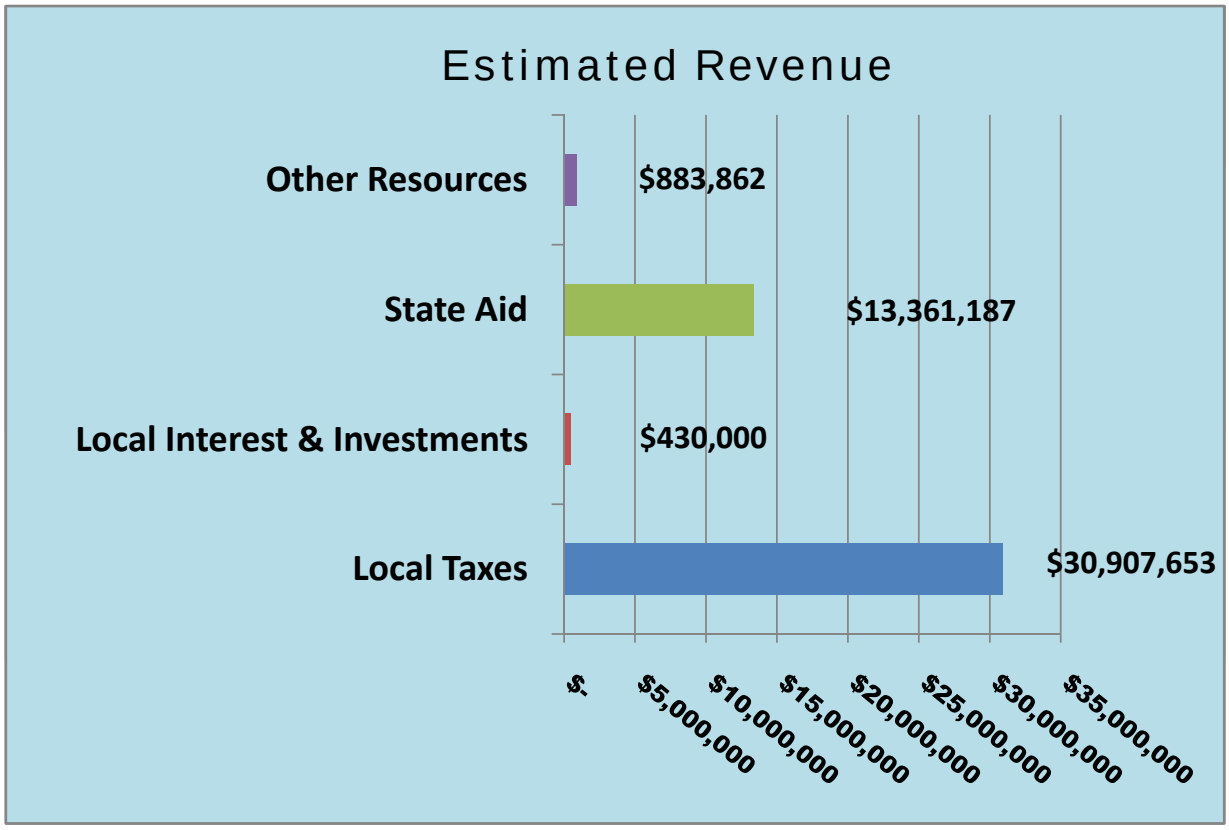
# Debt Service Fund
# Estimated Revenues & Expenditures

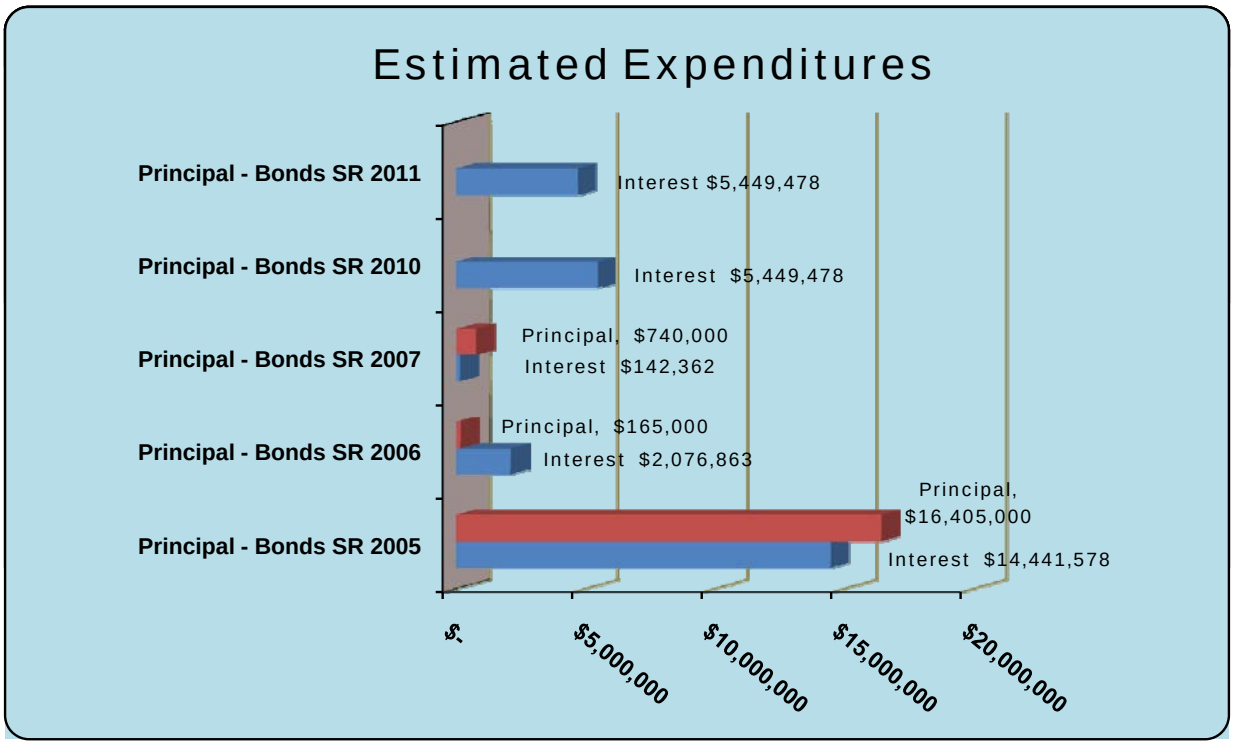
| REVENUE TYPE | FINAL BUDGET 2010-2011 | PERCENT OF TOTAL | ESTIMATED REVENUE 2011-2012 | PERCENT OF TOTAL* |
|---|---|---|---|---|
| **ESTIMATED REVENUE** | | | | |
| Local Taxes | $ 27,920,777 | 18.47% | $ 30,907,653 | 67.81% |
| Local Interest & Investments | 283,790 | 0.18% | 430,000 | 0.94% |
| State Aid | 10,725,319 | 7.10% | 13,361,187 | 29.31% |
| Other Resources | 112,225,944 | 74.25% | 883,862 | 1.94% |
| TOTAL EST REVENUE & OTHER RESOURCES | $ 151,155,830 | 100.00% | $ 45,582,702 | 100.00% |

| EXPENDITURE TYPE | FINAL BUDGET 2010-2011 | PERCENT OF TOTAL | BUDGET 2011-2012 | PERCENT OF TOTAL |
|---|---|---|---|---|
| **ESTIMATED EXPENDITURES** | | | | |
| Principal - Bonds SR 2001 A & B | 6,249,970 | 4.19% | - | 0.00% |
| Principal - Bonds SR 2005 | 995,000 | 0.67% | 16,405,000 | 37.20% |
| Principal - Bonds SR 2006 | 155,000 | 0.10% | 165,000 | 0.37% |
| Principal - Bonds SR 2007 | - | 0.00% | 740,000 | 1.68% |
| Principal - Lease Purchase | 4,696,996 | 3.15% | - | 0.00% |
| Interest - Bonds SR 2001 A & B | 9,216,987 | 6.18% | - | 0.00% |
| Interest - Bonds SR 2005 | 14,471,428 | 9.71% | 14,441,578 | 32.75% |
| Interest - Bonds SR 2006 | 2,083,063 | 1.40% | 2,076,863 | 4.71% |
| Interest - Bonds SR 2007 | - | 0.00% | 142,362 | 0.32% |
| Interest - Lease Purchase | 185,071 | 0.12% | - | 0.00% |
| Interest - Series 2010 | 5,263,172 | 3.53% | 8,383,812 | 19.01% |
| Interest - Series 2010 subsidy | (1,842,110) | -1.24% | (2,934,334) | -6.65% |
| Interest - Series 2011 | 1,130,164 | 0.76% | 4,676,538 | 10.60% |
| Other DS Fees -Arbitrage | 8,790 | 0.01% | 5,500 | 0.01% |
| Other Uses | 106,409,031 | 71.40% | - | 0.00% |
| TOTAL EST EXPENDITURES & OTHER USES | $ 149,022,562 | 100.00% | $ 44,102,319 | 100.00% |

* NOTE: Totals may vary due to rounding.

# Debt Service Fund Charts



# COMPUTATION OF LEGAL DEBT MARGIN

August 31, 2011

(Unaudited)

The Texas Education Code (TEC) authorizes the District to issue negotiable coupon bonds to construct, acquire, or equip school buildings, to purchase necessary sites, and to acquire or refinance property financed under a contract entered into under the Public Property Finance Act. The District is further authorized to levy and assess annual ad valorem taxes sufficient to pay the principal and interest on the bonds as they become due.

Local policy gives the superintendent or his designees management oversight responsibility for the debt service operation of the District. In this capacity, the superintendent recommends all proposed bond sales to the board for its approval.

All bond elections are held in accordance with statutory requirements, and bonds are sold, as authorized by the qualified voters of the District, on a competitive basis under the direction of a fiscal agent selected by the board.

Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 10% of the assessed valuation is used.

The computation of the District's legal debt margin is found below:

| | | |
|---|---|---|
| Assessed Valuation 2011 Tax Roll | | $ 12,423,827,042 |
| Debt Limit - 10% of Assessed Valuation | | $ 1,242,382,704 |
| General Obligation & Lease Revenue Bonds | $ 653,168,689 | |
| **Less**: Amount Available in Debt Service Fund | 39,890,847 | |
| Total Amount of Debt Applicable to Debt Limit | | $ 613,277,842 |
| Legal Debt Margin | | $ 629,104,862 |

# COMPUTATION OF DIRECT AND ESTIMATED OVERLAPPING BONDED DEBT *
## As of August 31, 2011

| Taxing Body | Net Debt Obligation | As of | Estimated Overlapping Percentage | Estimated Overlapping Amount |
|---|---|---|---|---|
| Alamo Community College District | $ 556,075,000 | 11/30/11 | 11.68% | $ 64,949,560 |
| Balcones Heights, City of | 1,336,000 | 11/30/11 | 44.93% | 600,265 |
| Bexar County | 908,240,000 | 11/30/11 | 11.96% | 108,625,504 |
| Bexar County Hospital District | 744,835,000 | 11/30/11 | 11.49% | 85,581,542 |
| Olmos Park, City of | 4,565,000 | 11/30/11 | 5.91% | 269,792 |
| San Antonio River Authority | 34,265,000 | 11/30/11 | 11.30% | 3,871,945 |
| San Antonio, City of | 1,303,345,000 | 11/30/11 | 18.62% | 242,682,839 |
| | | | Subtotal | 506,581,446 |
| San Antonio Independent School District | | 08/31/11 | | 611,697,081 |
| | | | TOTAL | $ 1,118,278,527 |

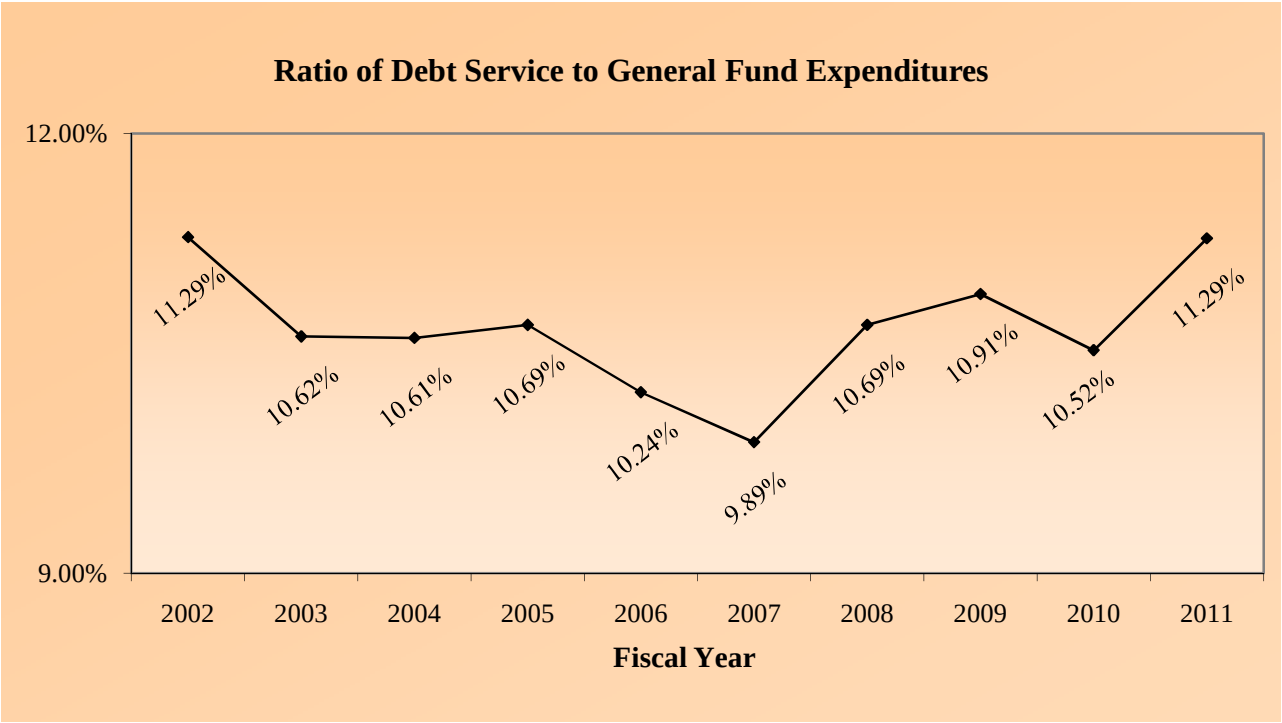
* Information provided by Municipal Advisory Council of Texas.

# RATIO OF ANNUAL DEBT SERVICE FOR GENERAL BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES

**DEBT SERVICE EXPENDITURES**

| Fiscal Year Ended August 31, | Principal | Interest * | Total | Total General Fund Expenditures | Ratio of Debt Service to General Fund Expenditures |
|---|---|---|---|---|---|
| 2002 | 11,675,000 | 29,363,310 | 41,038,310 | 363,377,533 | 11.29% |
| 2003 | 12,255,000 | 29,318,316 | 41,573,316 | 391,614,126 | 10.62% |
| 2004 | 12,830,000 | 28,682,361 | 41,512,361 | 391,421,137 | 10.61% |
| 2005 | 13,970,000 | 28,242,518 | 42,212,518 | 394,708,294 | 10.69% |
| 2006 | 14,410,000 | 25,998,180 | 40,408,180 | 394,801,358 | 10.24% |
| 2007 | 15,300,000 | 24,182,876 | 39,482,876 | 399,043,112 | 9.89% |
| 2008 | 16,742,000 | 24,247,792 | 40,989,792 | 383,264,128 | 10.69% |
| 2009 | 17,495,000 | 23,398,466 | 40,893,466 | 374,987,551 | 10.91% |
| 2010 | 14,679,382 | 27,398,867 | 42,078,249 | 399,929,278 | 10.52% |
| 2011 | 17,310,000 | 26,786,819 | 44,096,819 | 390,747,869 | 11.29% |

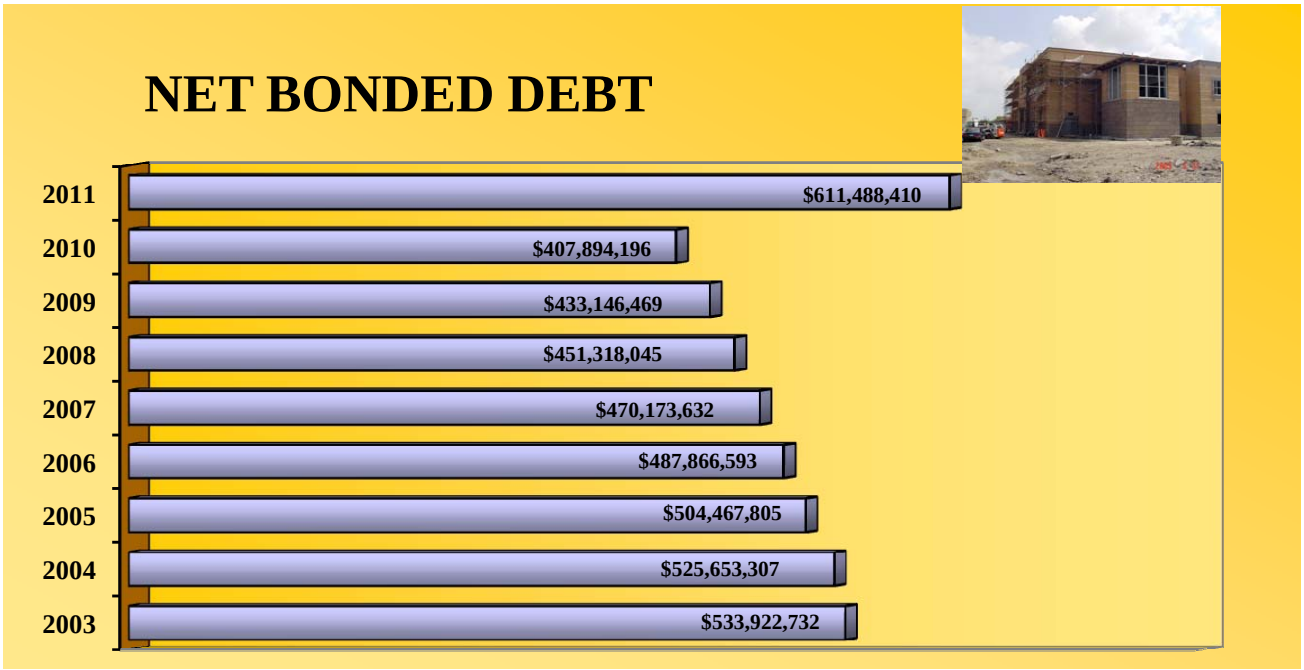
* Interest amounts EXCLUDE other fees



# RATIO OF NET GENERAL OBLIGATION BONDED DEBT TO ASSESSED VALUE AND NET GENERAL OBLIGATION BONDED DEBT PER AVERAGE DAILY MEMBERSHIP

| Fiscal Year Ended August 31, | *Average Daily Membership | Assessed Value | Net Bonded Debt | Ratio of Net Bonded Debt to Assessed Valuation | Net Bonded Debt Per Average Daily Membership |
|---|---|---|---|---|---|
| 2003 | 56,409 | 7,842,137,743 | 533,922,732 | 6.81% | 9,465 |
| 2004 | 56,264 | 8,435,683,746 | 525,653,307 | 6.23% | 9,343 |
| 2005 | 56,075 | 8,645,841,256 | 504,467,805 | 5.83% | 8,996 |
| 2006 | 55,833 | 9,059,120,799 | 487,866,593 | 5.39% | 8,738 |
| 2007 | 54,759 | 9,504,999,050 | 470,173,632 | 4.95% | 8,586 |
| 2008 | 53,422 | 10,730,737,246 | 451,318,045 | 4.21% | 8,448 |
| 2009 | 53,844 | 12,723,716,043 | 433,146,469 | 3.40% | 8,044 |
| 2010 | 52,096 | 12,882,846,677 | 407,894,196 | 3.17% | 7,830 |
| 2011 | 51,715 | 12,423,827,042 | 611,488,410 | 4.92% | 11,824 |

* Average Daily Membership (ADM) is the average daily enrollment of students, district-wide, over the official number of instructional days.



# Capital Projects Fund

# CAPITAL PROJECTS FUND

The District's major capital projects are accounted for in this fund group. The major projects are funded through the sale or refunding of bonds. Although the Texas Education Agency does not require an annual adopted budget for this fund group, a budget is established at the start of a project through the District's budget amendment process. In other words, this fund is budgeted on a project basis and continues until the project's completion.

CAPITAL PROJECTS FUND
REVENUES AND EXPENDITURES FIVE-YEAR COMPARISON
BUDGET YEAR 2011-2012

| | | 2005-2006 ACTUAL | 2006-2007 ACTUAL | 2007-2008 ACTUAL | 2008-2009 ACTUAL | 2009-2010 ACTUAL | 2010-2011 ACTUAL | 2011-2012 BUDGET |
|---|---|---|---|---|---|---|---|---|
| REVENUES | | | | | | | | |
| 5700 | Local Sources | $ 4,945,610 | $ 7,246,788 | $ 2,219,212 | $ 876,530 | $ 760,258 | $ 729,740 | $ 1,589,428 |
| | Total Revenues | $ 4,945,610 | $ 7,246,788 | $ 2,219,212 | $ 876,530 | $ 760,258 | $ 729,740 | $ 1,589,428 |
| EXPENDITURES BY FUNCTION | | | | | | | | |
| 11 | Instruction | $ 79,122 | $ - | $ - | $ - | $ - | $ 685,082 | $ - |
| | Instructional Resources & Media Svcs. | - | - | - | - | - | 78,708 | - |
| | School Leadership | - | - | - | - | - | 14,534 | - |
| | Guidance, Counseling & Evaluation Svcs | - | - | - | - | - | 8,954 | - |
| | Health Services | - | - | - | - | - | 3,964 | - |
| 35 | Food Services | 25,560 | - | - | - | - | - | - |
| 51 | Plant Maintenance & Operations | - | - | - | - | - | 5,745 | - |
| | Data Processing Services | - | - | - | - | - | 661 | - |
| | Community Services | - | - | - | - | - | 1,321 | - |
| 71 | Debt Services | - | - | - | - | - | 2,027,251 | - |
| 81 | Facilities Acquisition & Construction | 35,926,317 | 26,517,928 | 25,302,135 | 9,166,912 | 7,859,101 | 17,074,809 | 55,000,000 |
| | Total Expenditures * | $ 36,030,999 | $ 26,517,928 | $ 25,302,135 | $ 9,166,912 | $ 7,859,101 | $ 19,901,029 | $ 55,000,000 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | | $ (31,085,389) | $ (19,271,140) | $ (23,082,923) | $ (8,290,382) | $ (7,098,843) | $ (19,171,289) | $ (53,410,572) |
| OTHER FINANCING RESOURCES (USES) | | | | | | | | |
| 7900 | Other Resources | $ 148,353 | $ - | $ 15,000 | $ - | $ - | $ 212,565,000 | $ - |
| 8900 | Other Uses | - | - | - | - | - | - | - |
| | Total Other Financing Resources (Uses) | $ 148,353 | $ - | $ 15,000 | $ - | $ - | $ 212,565,000 | $ - |
| | Net Change in Fund Balance | $ (30,937,035) | $ (19,271,140) | $ (23,067,923) | $ (8,290,382) | $ (7,098,843) | $ 193,393,711 | $ (53,410,572) |
| | Estimated Beginning Fund Balance 9/1 | $ 119,731,575 | $ 88,794,540 | $ 69,523,399 | $ 46,455,476 | $ 38,165,094 | $ 31,066,251 | $ 224,459,962 |
| | Estimated Ending Fund Balance 8/31 | $ 88,794,540 | $ 69,523,400 | $ 46,455,476 | $ 38,165,094 | $ 31,066,251 | $ 224,459,962 | $ 171,049,390 |

**DISCUSSION**

At the end of 2011, the Capital Projects Fund fund balance increased by approximately $193.4 million due to SAISD voters overwhelmingly passing a $515 million bond on November 2010 and the selling of the first issue of bonds. The new Bond Construction Programs will focus on major and minor renovation to schools across the District.

The District's Capital Projects Budget for 2011-2012 calls for the design phase for building renovations that are underway, completing work on tracks at all high schools, continuing playground installation, and safety and security and technology upgrades.

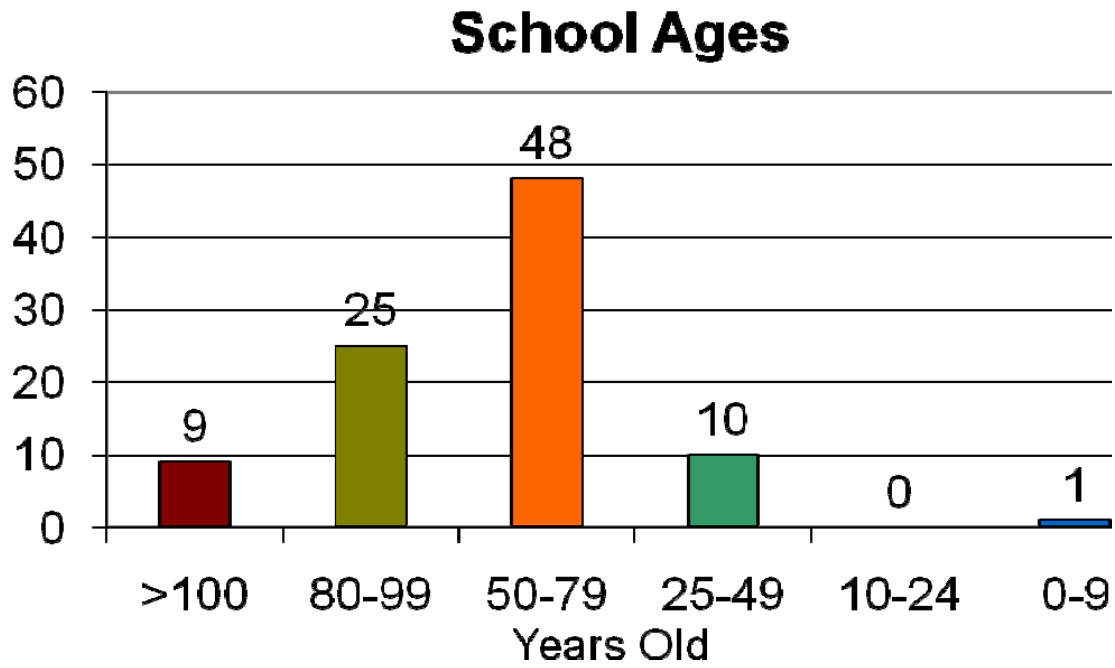
# CAPITAL PROJECTS PROGRAM
# WHERE ARE WE TODAY?

## HISTORY

SAISD voters passed bond elections in 1997 and 2001 to improve and replace aging facilities. On November 2, 2010 SAISD voters once again approved a $515 million bond to continue additions and renovations to schools across the district, where some buildings are more than 100 years old.

The 1997 bond issue of $483.5 million funded new facilities, classroom additions, and extensive renovations, while the 2001 bond issue of $126.5 million built or renovated Early Childhood Education Program facilities at 51 campuses, music facilities at the eight traditional high schools, and continued the improvement of the District's aging facilities. The 2010 bond will continue to fund improvements to schools across the district, program enhancements for high schools and middle schools and additional campus upgrades. In addition, major renovations are slated to the Alamo Stadium and Convocation Center.

The District is more than 100 years old and has been recognized by South Central Texas Chapter of the Council of Educational Facility Planners International (CEFPI) for its significant efforts to preserve historical structures. Two campuses and the SAISD Central Office are listed in the National Register of Historic Places and Jefferson High School is a National Historic Landmark. As the chart below demonstrates, the majority of our school buildings are more than 50 years old.



## 1997 BOND PROGRAM UPDATE

Through the $483.5 million 1997 Bond Program, six campuses received entirely new school buildings. Major additions and renovations were constructed at 76 schools and air-conditioned physical education facilities were added at 51 schools.

Students enrolled at the Estrada Achievement Center are now at the former Barkley Elementary site at 1112 South Zarzamora St. It features renovated classrooms, amenities, a paved parking lot, and a new multi-purpose building.

## 2001 BOND PROGRAM UPDATE

The $126.5 million 2001 Bond Program provided the impetus to create specially-designed facilities for the youngest students – those who are enrolled in the Early Childhood Education Program, and to construct music facilities at the eight traditional high schools.

Stand-alone Early Childhood Education Program facilities were built at 31 elementaries while existing classrooms at 22 were modified to accommodate this program that gives pre-kindergarten students a strong academic foundation. Another new Early Childhood Education Program facility opened at Navarro Academy as a joint project with the University of Texas at San Antonio.

The newly-constructed music buildings feature the latest state-of-the-art facilities for band, choral, mariachi and orchestra students. The buildings have large performance halls, sound module rooms with recording equipment, and computer labs where young composers can create their own music. Total cost for the buildings was $41.5 million.

Interest earnings of approximately $119 million from both programs have funded additional capital projects not originally part of the bond plans. These are: $4.5 million used for a new furniture replacement program; $40 million for deferred maintenance and other projects; approximately $25 million for the new pre-kinder to grade 8 Mission Academy for San Antonio's fast-growing Southeast Side; and $23.6 million for additional improvements.

All of the 1997 and 2001 bond program projects are complete and occupied.

## 2010 BOND PROGRAM UPDATE

The $515 million 2010 bond program will provide $43.9 million in safety and security upgrades, $6.2 million in technology upgrades, $347.4 million for renovations and additions to selected elementary and secondary schools, $73.8 million in vocation & career instruction enhancements, $6.1 million in playgrounds and athletic tracks, $35 million to Alamo Stadium and Convocation Center renovations and $2.5 million in transportation efficiencies.

The 2010 bond program will allow for restructuring plans and consolidating five schools. No bond funds will be used on schools proposed for consolidation- those schools would be maintained out of the District operating budget. The five schools to be consolidated are: Brewer, Nelson, Steele and W.W. White elementary schools and Austin Academy. The consolidation will not take place before the 2013-14 school year, and only after the main receiving schools have been fully renovated to model schools.

For additional information on the status of projects, refer to the program summary and program cost status.

## Impact on Operating Budget

Capital improvements throughout the District have generated both additional costs and lowered expenses.

The Deferred Maintenance Program was successful in replacing old equipment with more efficient equipment, resulting in lower operating costs.

The District's conservation efforts that include new energy-efficient appliances, infrastructure and improved maintenance have resulted in decreased consumption of gas and electricity.

The District expects to save up to $10 million annually in operating costs and generate a total savings of $100 million over a 10 year period, to be reinvested into the classroom. These savings are due to the 2010 bond program restructuring plan and consolidating five schools.

In addition, the District has received a $50,000 rebate for the five consecutive years from the CPS Energy Efficiency Rebate Program for installing or retrofitting a wide range of equipment that reduced demand and saved energy in each location.

# SAISD ENERGY EFFICIENCY INITIATIVES

With utility rates increasing year after year, the District decided to find measures that would help reduce or constrain the impact of these rising costs. Through participation in the programs mentioned below and intensive monitoring by staff, the District has saved hundreds of thousands of dollars.

- CPS Energy Lighting Retro-Fit Program.

  - ✓ Lanier High School was the District's Test Pilot Project with the intent of completing similar projects throughout the District as funds become available. To date the District has completed lighting retrofits to approximately 65 campuses total.

  - ✓ The lighting will be upgraded to more energy and cost efficient lighting.

  - ✓ Old lighting and ballasts will be replaced with new ballasts and T-8/T-5 lamps along with new LED Exit lighting and lighting motion sensors throughout the campus.

  - ✓ The cost for this project is approximately $1,600,000 for 54 campuses. CPS Energy will pay +/- $960,000 of this project. The District's amount will be funded using money that the District received from the 2008, 2009, 2010, and 2011 CPS Energy Commercial Rebate Program.

  - ✓ Estimated annual KWH saved at Lanier High School will be 653,899.

  - ✓ Estimated annual savings at Lanier High School will be $52,311.17.

  - ✓ Estimated savings payback period for the District's cost will be twelve months.

- CPS Energy Commercial Rebate Program. This program encourages installation of energy efficient equipment. Some highlights are:

  - ✓ SAISD participation in the program began in 2006.

  - ✓ Maximum rebate credit allowed per year per commercial customer is $50,000.

  - ✓ Rebate credits for 2006, 2007, 2008, 2009, 2010, and 2011 each reached the maximum amount of $50,000, which was applied to the SAISD CPS electric/gas bills in 2006 and 2007. The 2008, 2009, 2010, and 2011 amounts were used to fund the Lighting Retro-Fit Project at Lanier High School and the additional campuses.

  - ✓ District will apply for participation in this program again for 2012.

- Energy Costs Recovery Program. This initiative was designed by the staff in an effort to closely monitor the consumption of SAISD utilities through out the year.

    - ✓ Water, gas, and electric accounts were researched, sorted, and set up on spreadsheets to monitor actual accounts, credits, over-charges, incorrect billings, actual usages, and dollar amounts. Accounts continue to be added/deleted as needed. Coordination with SAISD Accounts Payable Department continues to take place.

    - ✓ Beginning in spring 2009, the District is now using the more cost efficient and accurate electronic CPS Energy ebilling payment method for gas and electric bills.

- July Fourth Week District Wide Shutdown

    - ✓ All SAISD facilities were closed during the week of July Fourth 2007, 2008, 2009, 2010, and 2011 in order to save on the consumption usage and costs for electricity (measured in KWH).

- San Antonio Water System (SAWS) Commercial Retro-Fit Program. The Retro-Fit installations within SAISD were completed on April 30, 2007:

    - ✓ 1,568 high-flow toilets were replaced with new low-flow toilets at no cost to the District.

    - ✓ District realized a savings of $313,600 if we had to purchase these toilets and have the low-flow toilets installed.

    - ✓ An estimated 50 million gallons of water per year will be saved due to the Retro-Fit Program.

The yearly estimated savings from the reduced water usage is estimated in excess of $200,000. In 2007, the District was named one of the eight “SAWS WaterSaver Award” recipients for taking extraordinary measures to save water at the yearly SAWS WaterSaver Awards Luncheon.

SAISD Bond 2010
Program Administrator: Munoz Jacobs

# Executive Summary

The SAISD Board of Trustees called for a $515 million bond and voters approved on November 2, 2010. The funds would pay for renovations to schools across the district-where some buildings are more than 100 years old, and almost half are more than 50 years old. The bond projects will consist of five (5) district-wide projects, two (2) support facilities, fourteen (14) primary schools and nine (9) secondary schools.

Bond Proposal Summary:

- Safety and Security Upgrades ..... $43.9 million
- Technology Upgrades ..... $6.2 million
- Renovations and Additions ..... $347.4 million
  - Elementary Schools .....$183.1 million
  - Secondary Schools .....$164.3 million
- Vocation & Career Instruction Enhancements ..... $73.8 million
- Playgrounds and Athletic Tracks ..... $6.1 million
- Alamo Stadium and Convocation Center Renovation ..... $35 million
- Transportation Efficiencies ..... $2.5 million
- Total ..... $515 million

Through the current reporting period, SAISD has $1.6 million of expenditures in the "Holding Account" which will be distributed across bond projects at the end of the 2010-2011 Fiscal Year.

BOND SALES

| | |
|---|---|
| SAISD Bond 2010 Total | $515,000,000 |
| Bond Sale #1 issued (December 2010) | $151,450,000 |
| Bond Sale #2 issued (QSCB August 2011) | $ 61,115,000 |
| Unissued Balance | $302,435,000 |

SWMBE

The District's SWMBE participation goal is 20%. Currently, there is a 56% participation of SWMBE. Status date through 7/31/2011.

SCHEDULE

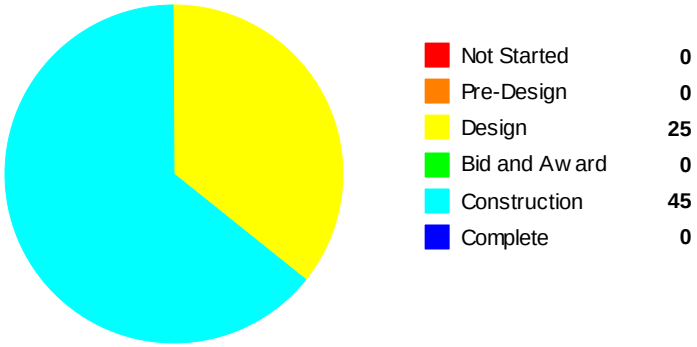
The lag in the schedule is due to the A/E contract negotiations. The contract issues have now been resolved and the project schedule delays can be recovered. Jefferson HS would be the last project to complete. The total program will complete prior to January 2015.

**SAISD Bond 2010**
**Program Administrator: Munoz Jacobs**

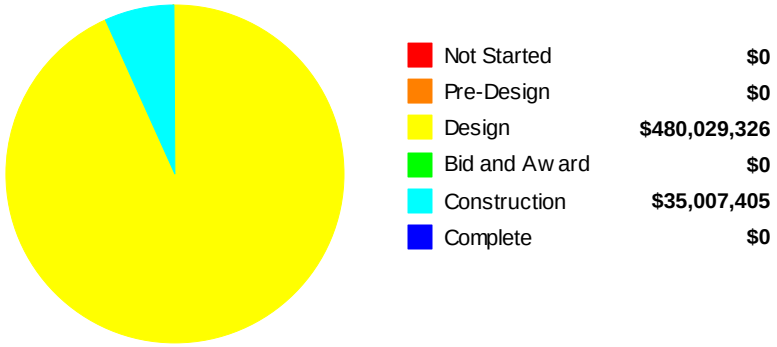
# Program Summary

## Schedule Status:

### Number of Major Projects by Schedule Phase



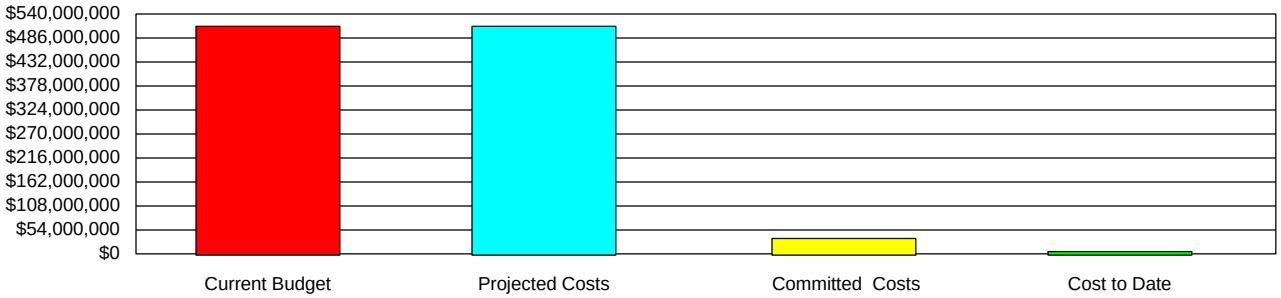

### Value of Major Projects by Schedule Phase




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Not Started | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Pre-Design | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design | $479,992,595 | $0 | $479,992,595 | $34,636,396 | $5,265,640 | $445,392,929 | $480,029,326 | $36,731 |
| Bid and Award | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $35,007,405 | $0 | $35,007,405 | $3,203,740 | $3,203,740 | $31,803,665 | $35,007,405 | $0 |
| Complete | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Sub-Totals:** | **$515,000,000** | **$0** | **$515,000,000** | **$37,840,136** | **$8,469,380** | **$477,196,594** | **$515,036,731** | **$36,731** |
| **Program Totals:** | **$515,000,000** | **$0** | **$515,000,000** | **$37,840,136** | **$8,469,380** | **$477,196,594** | **$515,036,731** | **$36,731** |

**SAISD Bond 2010**
**Program Administrator: Munoz Jacobs**

# Program Cost Status




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| **District 1 - Ruben Cuero** | | | | | | | | |
| Bonham Academy | $13,870,609 | $0 | $13,870,609 | $1,066,180 | $108,388 | $12,804,429 | $13,870,609 | $0 |
| Brackenridge High School | $21,147,225 | $0 | $21,147,225 | $1,381,644 | $149,689 | $19,765,580 | $21,147,225 | $0 |
| Briscoe Elementary School | $637,188 | $0 | $637,188 | $108,198 | $108,198 | $528,990 | $637,188 | $0 |
| Fox Tech High School | $7,748,488 | $0 | $7,748,488 | $1,042,651 | $161,668 | $6,718,511 | $7,761,162 | $12,674 |
| Harris Middle School | $1,279,044 | $0 | $1,279,044 | $2,177 | $2,177 | $1,276,867 | $1,279,044 | $0 |
| Hawthorne Academy | $22,731,719 | $0 | $22,731,719 | $1,649,833 | $197,256 | $21,081,886 | $22,731,719 | $0 |
| Lamar Elementary School | $596,106 | $0 | $596,106 | $122,579 | $122,579 | $473,527 | $596,106 | $0 |
| Pershing Elementary School | $607,313 | $0 | $607,313 | $56,532 | $56,532 | $550,781 | $607,313 | $0 |
| Travis Early College | $469,188 | $0 | $469,188 | $2,214 | $2,214 | $466,974 | $469,188 | $0 |
| **Sub-Total: District 1 - Ruben Cuero** | **$69,086,880** | **$0** | **$69,086,880** | **$5,432,008** | **$908,701** | **$63,667,545** | **$69,099,554** | **$12,674** |
| **District 2 - James Howard** | | | | | | | | |
| Bowden Elementary School | $992,594 | $0 | $992,594 | $182,880 | $182,880 | $809,714 | $992,594 | $0 |
| Cameron Elementary School | $12,347,484 | $0 | $12,347,484 | $931,245 | $130,234 | $11,416,239 | $12,347,484 | $0 |
| Davis Middle School | $1,449,969 | $0 | $1,449,969 | $259,466 | $259,466 | $1,190,503 | $1,449,969 | $0 |
| Douglass Elementary School | $450,000 | $0 | $450,000 | $75,652 | $75,652 | $374,348 | $450,000 | $0 |
| Gates Elementary School | $711,163 | $0 | $711,163 | $39,008 | $39,008 | $672,155 | $711,163 | $0 |
| Herff Elementary School | $450,000 | $0 | $450,000 | $83,357 | $83,357 | $366,643 | $450,000 | $0 |
| Hirsch Elementary School | $13,672,999 | $0 | $13,672,999 | $1,141,957 | $217,080 | $12,531,042 | $13,672,999 | $0 |
| Houston (Sam) High School | $16,985,981 | $0 | $16,985,981 | $1,660,855 | $420,632 | $15,325,126 | $16,985,981 | $0 |
| King (Martin L.) Academy | $1,010,013 | $0 | $1,010,013 | $35,223 | $35,223 | $974,790 | $1,010,013 | $0 |
| Miller Elementary School | $675,144 | $0 | $675,144 | $74,843 | $74,843 | $600,301 | $675,144 | $0 |

**SAISD Bond 2010**
**Program Administrator: Munoz Jacobs**

# Program Cost Status

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Wheatley Middle School | $246,875 | $0 | $246,875 | $2,199 | $2,199 | $244,676 | $246,875 | $0 |
| Young Women's | $1,098,394 | $0 | $1,098,394 | $1,134 | $1,134 | $1,097,260 | $1,098,394 | $0 |
| **Sub-Total: District 2 - James Howard** | **$50,090,616** | **$0** | **$50,090,616** | **$4,487,819** | **$1,521,708** | **$45,602,797** | **$50,090,616** | **$0** |
| **District 3 - Carols Villarreal** | | | | | | | | |
| Connell Middle School | $594,656 | $0 | $594,656 | $2,184 | $2,184 | $592,472 | $594,656 | $0 |
| Forbes Elementary School | $450,000 | $0 | $450,000 | $104,794 | $104,794 | $345,206 | $450,000 | $0 |
| Foster Elementary School | $633,938 | $0 | $633,938 | $106,414 | $106,414 | $527,524 | $633,938 | $0 |
| Highlands High School | $65,742,610 | $0 | $65,742,610 | $4,981,992 | $395,897 | $60,760,618 | $65,742,610 | $0 |
| Highlands Hills Elementary School | $772,431 | $0 | $772,431 | $80,439 | $80,439 | $691,992 | $772,431 | $0 |
| Mission Academy | $237,500 | $0 | $237,500 | $14,854 | $14,854 | $222,646 | $237,500 | $0 |
| Rogers Middle School | $1,530,438 | $0 | $1,530,438 | $2,186 | $2,186 | $1,528,252 | $1,530,438 | $0 |
| Schenck Elementary School | $679,625 | $0 | $679,625 | $129,139 | $129,139 | $550,486 | $679,625 | $0 |
| **Sub-Total: District 3 - Carols Villarreal** | **$70,641,198** | **$0** | **$70,641,198** | **$5,422,002** | **$835,907** | **$65,219,196** | **$70,641,198** | **$0** |
| **District 4 - Adela Segovia** | | | | | | | | |
| Burbank High School | $35,997,431 | $0 | $35,997,431 | $2,624,887 | $537,556 | $33,372,544 | $35,997,431 | $0 |
| Collins Garden Elementary School | $677,656 | $0 | $677,656 | $59,323 | $59,323 | $618,333 | $677,656 | $0 |
| Graebner Elementary School | $698,625 | $0 | $698,625 | $52,015 | $52,015 | $646,610 | $698,625 | $0 |
| Highland Park Elementary School | $631,125 | $0 | $631,125 | $138,428 | $138,428 | $492,697 | $631,125 | $0 |
| Hillcrest Elementary School | $1,419,056 | $0 | $1,419,056 | $269,757 | $204,766 | $1,173,356 | $1,443,113 | $24,057 |
| Japhet Elementary School | $18,634,488 | $0 | $18,634,488 | $1,500,544 | $221,798 | $17,133,944 | $18,634,488 | $0 |
| Kelly Elementary School | $632,888 | $0 | $632,888 | $43,707 | $43,707 | $589,181 | $632,888 | $0 |
| Lowell Middle School | $1,792,588 | $0 | $1,792,588 | $1,134 | $1,134 | $1,791,454 | $1,792,588 | $0 |
| Poe Middle School | $1,224,200 | $0 | $1,224,200 | $1,134 | $1,134 | $1,223,066 | $1,224,200 | $0 |
| Riverside Park Elementary School | $9,774,919 | $0 | $9,774,919 | $829,073 | $117,512 | $8,945,846 | $9,774,919 | $0 |
| **Sub-Total: District 4 - Adela Segovia** | **$71,482,976** | **$0** | **$71,482,976** | **$5,520,002** | **$1,377,373** | **$65,987,031** | **$71,507,033** | **$24,057** |
| **District 5 - Patti Radle** | | | | | | | | |
| Barkley-Ruiz Elementary School | $237,500 | $0 | $237,500 | $44,436 | $44,436 | $193,064 | $237,500 | $0 |
| Crockett Elementary School | $246,875 | $0 | $246,875 | $35,822 | $35,822 | $211,053 | $246,875 | $0 |
| DeZavala Elementary School | $738,281 | $0 | $738,281 | $32,475 | $32,475 | $705,806 | $738,281 | $0 |
| Irving Middle School | $1,460,106 | $0 | $1,460,106 | $135,916 | $135,916 | $1,324,190 | $1,460,106 | $0 |
| JT Brackenridge Elementary School | $1,230,869 | $0 | $1,230,869 | $103,549 | $103,549 | $1,127,320 | $1,230,869 | $0 |

**SAISD Bond 2010**
**Program Administrator: Munoz Jacobs**

# Program Cost Status

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| King (Sarah) Elementary School | $16,935,494 | $0 | $16,935,494 | $1,321,313 | $168,942 | $15,614,181 | $16,935,494 | $0 |
| Lanier High School | $34,172,988 | $0 | $34,172,988 | $2,461,114 | $317,332 | $31,711,874 | $34,172,988 | $0 |
| Margil Elementary School | $237,500 | $0 | $237,500 | $11,240 | $11,240 | $226,260 | $237,500 | $0 |
| Ogden Elementary School | $18,634,488 | $0 | $18,634,488 | $1,441,560 | $191,202 | $17,192,928 | $18,634,488 | $0 |
| Rhodes Middle School | $1,210,268 | $0 | $1,210,268 | $1,134 | $1,134 | $1,209,134 | $1,210,268 | $0 |
| Rodriguez Elementary School | $615,650 | $0 | $615,650 | $72,483 | $72,483 | $543,167 | $615,650 | $0 |
| Tafolla Middle School | $1,872,275 | $0 | $1,872,275 | $54,641 | $54,641 | $1,817,634 | $1,872,275 | $0 |
| **Sub-Total: District 5 - Patti Radle** | **$77,592,294** | **$0** | **$77,592,294** | **$5,715,683** | **$1,169,172** | **$71,876,611** | **$77,592,294** | **$0** |
| **District 6 - Olga Hernandez** | | | | | | | | |
| Arnold Elementary School | $10,496,325 | $0 | $10,496,325 | $758,376 | $95,804 | $9,737,949 | $10,496,325 | $0 |
| Beacon Hill Elementary School | $450,000 | $0 | $450,000 | $176,034 | $176,034 | $273,966 | $450,000 | $0 |
| Cotton Elementary School | $11,340,448 | $0 | $11,340,448 | $799,233 | $165,500 | $10,541,215 | $11,340,448 | $0 |
| Edison High School | $26,096,923 | $0 | $26,096,923 | $2,263,436 | $556,002 | $23,833,487 | $26,096,923 | $0 |
| Franklin Elementary School | $450,000 | $0 | $450,000 | $179,330 | $179,330 | $270,670 | $450,000 | $0 |
| Rogers Elementary School | $18,634,488 | $0 | $18,634,488 | $1,423,922 | $144,885 | $17,210,566 | $18,634,488 | $0 |
| Twain Middle School | $1,206,406 | $0 | $1,206,406 | $1,134 | $1,134 | $1,205,272 | $1,206,406 | $0 |
| Whittier Middle School | $1,425,313 | $0 | $1,425,313 | $97,466 | $97,466 | $1,327,847 | $1,425,313 | $0 |
| Wilson Elementary School | $237,500 | $0 | $237,500 | $61,054 | $61,054 | $176,446 | $237,500 | $0 |
| **Sub-Total: District 6 - Olga Hernandez** | **$70,337,403** | **$0** | **$70,337,403** | **$5,759,985** | **$1,477,209** | **$64,577,418** | **$70,337,403** | **$0** |
| **District 7 - Ed Garza** | | | | | | | | |
| Baskin Elementary School | $600,113 | $0 | $600,113 | $226,898 | $226,898 | $373,215 | $600,113 | $0 |
| Fenwick Elementary School | $11,961,583 | $0 | $11,961,583 | $922,660 | $114,338 | $11,038,923 | $11,961,583 | $0 |
| Jefferson High School | $24,636,675 | $0 | $24,636,675 | $1,984,581 | $279,922 | $22,652,094 | $24,636,675 | $0 |
| Longfellow Middle School | $17,580,056 | $0 | $17,580,056 | $1,217,898 | $99,858 | $16,362,158 | $17,580,056 | $0 |
| Madison Elementary School | $660,088 | $0 | $660,088 | $89,499 | $89,499 | $570,589 | $660,088 | $0 |
| Maverick Elementary School | $450,000 | $0 | $450,000 | $23,439 | $23,439 | $426,561 | $450,000 | $0 |
| Woodlawn Academy | $11,962,269 | $0 | $11,962,269 | $798,486 | $106,180 | $11,163,783 | $11,962,269 | $0 |
| Woodlawn Hills Elementary School | $450,000 | $0 | $450,000 | $75,977 | $75,977 | $374,023 | $450,000 | $0 |
| **Sub-Total: District 7 - Ed Garza** | **$68,300,784** | **$0** | **$68,300,784** | **$5,339,438** | **$1,016,111** | **$62,961,346** | **$68,300,784** | **$0** |
| **Support Facilities** | | | | | | | | |
| Alamo Stadium and Convocation Center Renovations | $34,967,849 | $0 | $34,967,849 | $150,927 | $150,927 | $34,816,922 | $34,967,849 | $0 |

**SAISD Bond 2010**
**Program Administrator: Munoz Jacobs**

# Program Cost Status

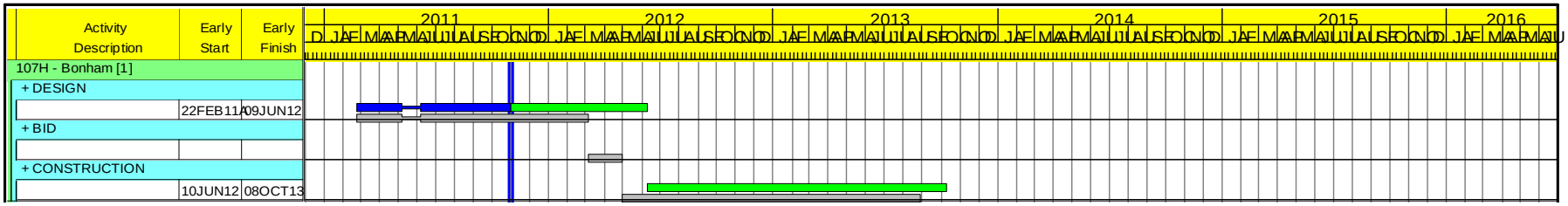
| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Transportation Efficiency | $2,500,000 | $0 | $2,500,000 | $12,272 | $12,272 | $2,487,728 | $2,500,000 | $0 |
| **Sub-Total: Support Facilities** | **$37,467,849** | **$0** | **$37,467,849** | **$163,199** | **$163,199** | **$37,304,650** | **$37,467,849** | **$0** |
| **Sub-Totals:** | **$515,000,000** | **$0** | **$515,000,000** | **$37,840,136** | **$8,469,380** | **$477,196,594** | **$515,036,731** | **$36,731** |
| **Program Totals:** | **$515,000,000** | **$0** | **$515,000,000** | **$37,840,136** | **$8,469,380** | **$477,196,594** | **$515,036,731** | **$36,731** |

# District 1

## Ruben Cuero

**Program Administrator: Munoz Jacobs**
**Project Manager: Charles Schirmer**
**Project Architect: Marmon Mok Architects**
**General Contractor: TBD**
**No. 107 / District 1**

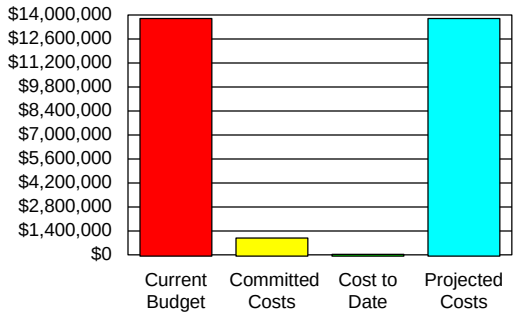
# Bonham Academy




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $250,000 | $0 | $250,000 | $3,550 | $583 | $246,450 | $250,000 | $0 |
| Design Fees | $849,264 | $0 | $849,264 | $637,443 | $0 | $211,821 | $849,264 | $0 |
| Construction | $11,046,675 | $0 | $11,046,675 | $0 | $0 | $11,046,675 | $11,046,675 | $0 |
| Professional Services-Other | $742,871 | $0 | $742,871 | $399,547 | $82,165 | $343,324 | $742,871 | $0 |
| Construction-Other | $111,156 | $0 | $111,156 | $0 | $0 | $111,156 | $111,156 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $216,606 | $0 | $216,606 | $0 | $0 | $216,606 | $216,606 | $0 |
| Other Costs | $58,048 | $0 | $58,048 | $495 | $495 | $57,553 | $58,048 | $0 |
| Project Contingency | $54,426 | $0 | $54,426 | $0 | $0 | $54,426 | $54,426 | $0 |
| SAISD Managed | $541,563 | $0 | $541,563 | $25,146 | $25,146 | $516,417 | $541,563 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$13,870,609** | **$0** | **$13,870,609** | **$1,066,180** | **$108,388** | **$12,804,429** | **$13,870,609** | **$0** |

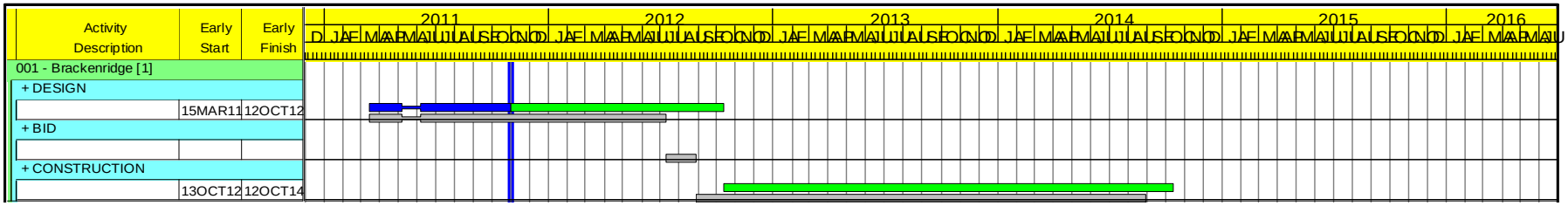
**Comments**

-Design Agreement executed with Marmon Mok Architects.
-Programming Phase in progress.
-Site Survey procurement in progress.
-Construction start anticipated Fall 2012.



**Program Administrator: Munoz Jacobs**
**Project Manager: Oscar Saenz**
**Project Architect: SHW Group**
**General Contractor: TBD**
**No. 001 / District 1**

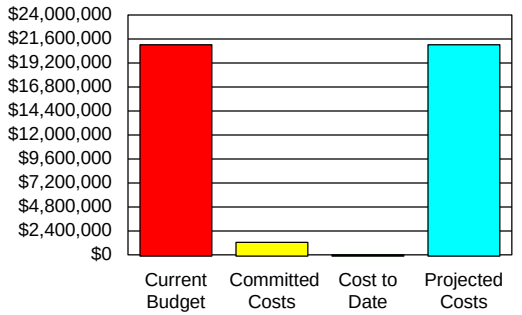
# Brackenridge High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,095,324 | $0 | $1,095,324 | $781,760 | $0 | $313,564 | $1,095,324 | $0 |
| Construction | $15,950,234 | $0 | $15,950,234 | $0 | $0 | $15,950,234 | $15,950,234 | $0 |
| Professional Services-Other | $1,053,033 | $0 | $1,053,033 | $566,757 | $116,562 | $486,276 | $1,053,033 | $0 |
| Construction-Other | $195,024 | $0 | $195,024 | $0 | $0 | $195,024 | $195,024 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $445,960 | $0 | $445,960 | $0 | $0 | $445,960 | $445,960 | $0 |
| Other Costs | $81,549 | $0 | $81,549 | $697 | $697 | $80,852 | $81,549 | $0 |
| Project Contingency | $86,139 | $0 | $86,139 | $0 | $0 | $86,139 | $86,139 | $0 |
| SAISD Managed | $2,239,962 | $0 | $2,239,962 | $32,430 | $32,430 | $2,207,532 | $2,239,962 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$21,147,225** | **$0** | **$21,147,225** | **$1,381,644** | **$149,689** | **$19,765,580** | **$21,147,225** | **$0** |

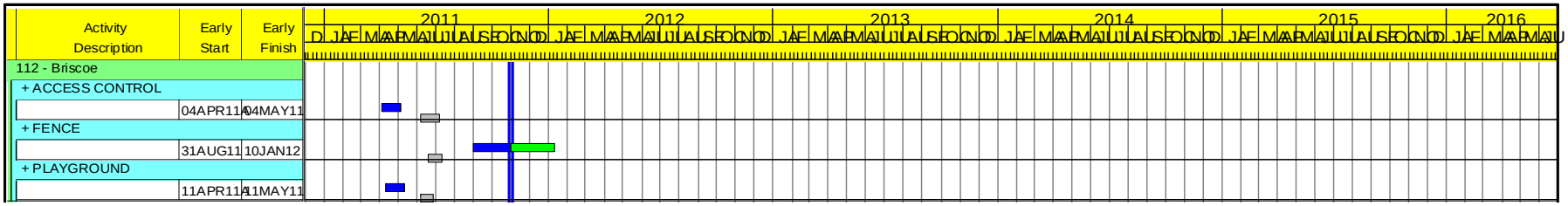
**Comments**

-Design Agreement executed with SHW Group.
-Programming Phase nearing completion.
-Site Survey in progress.
-Construction start anticipated Fall 2012.
-Track-anticipated to start 14-Nov-2011, substantial completion anticipated 31-Jan-2012.



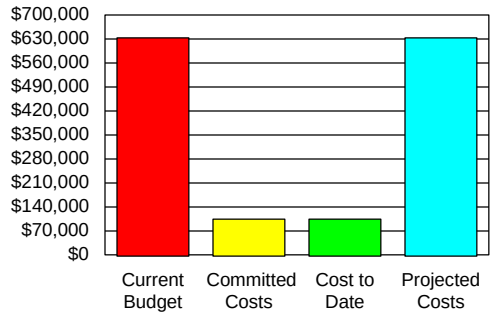
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 112 / District 1**

# Briscoe Elementary School



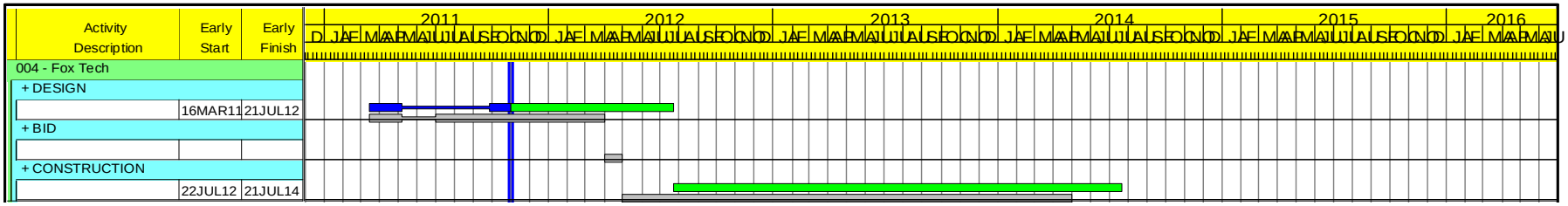

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $637,188 | $0 | $637,188 | $108,198 | $108,198 | $528,990 | $637,188 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$637,188** | **$0** | **$637,188** | **$108,198** | **$108,198** | **$528,990** | **$637,188** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Kevin Hitchcock**
**Project Architect: Noonan Rittiman Architects**
**General Contractor: TBD**
**No. 004 / District 1**

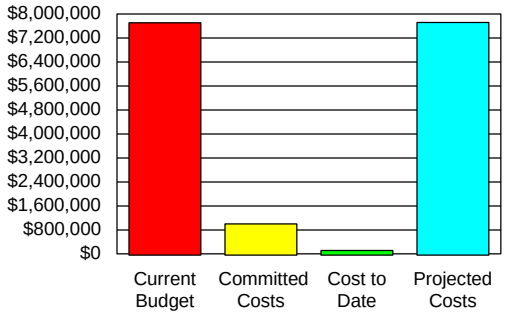
# Fox Tech High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $386,584 | $0 | $386,584 | $344,212 | $13,322 | $48,828 | $393,040 | $6,456 |
| Construction | $5,103,122 | $0 | $5,103,122 | $506,218 | $100,170 | $4,603,122 | $5,109,340 | $6,218 |
| Professional Services-Other | $336,485 | $0 | $336,485 | $191,260 | $47,214 | $145,225 | $336,485 | $0 |
| Construction-Other | $56,323 | $0 | $56,323 | $0 | $0 | $56,323 | $56,323 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $123,779 | $0 | $123,779 | $0 | $0 | $123,779 | $123,779 | $0 |
| Other Costs | $26,771 | $0 | $26,771 | $961 | $961 | $25,810 | $26,771 | $0 |
| Project Contingency | $10,186 | $0 | $10,186 | $0 | $0 | $10,186 | $10,186 | $0 |
| SAISD Managed | $1,705,238 | $0 | $1,705,238 | $0 | $0 | $1,705,238 | $1,705,238 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$7,748,488** | **$0** | **$7,748,488** | **$1,042,651** | **$161,668** | **$6,718,511** | **$7,761,162** | **$12,674** |

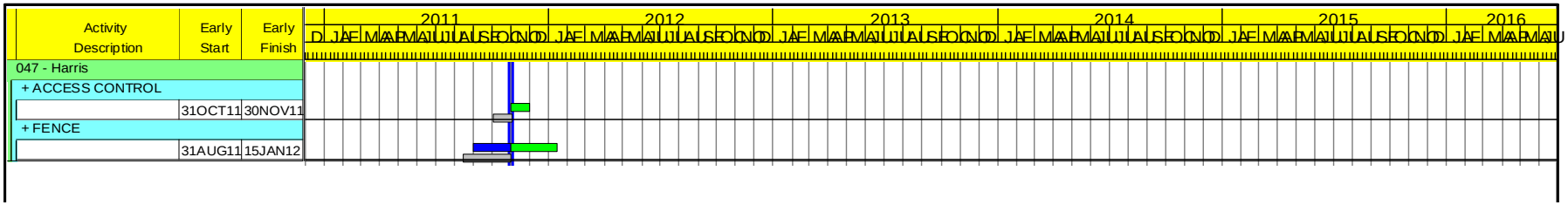
**Comments**

-Design Agreement executed with Noonan Rittimann Architects.
-Programming Phase in progress.
-Surveyor will be engaged upon completion of the Programming Phase.
-Construction start anticipated Fall 2012.
-The $12,674 projected over is a result of the encumbrance for the track and field reconstruction services and associated costs.
-Track-anticipated to start 14-Nov-2011, substantial completion anticipated 31-Jan-2012.



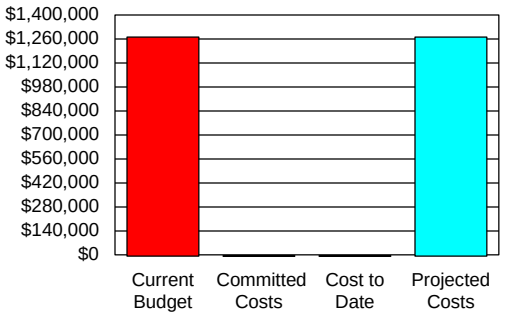
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 047 / District 1**

# Harris Middle School



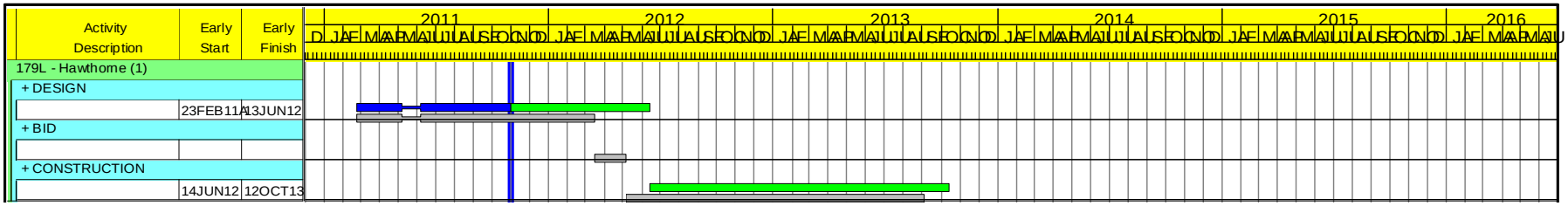

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,279,044 | $0 | $1,279,044 | $2,177 | $2,177 | $1,276,867 | $1,279,044 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,279,044** | **$0** | **$1,279,044** | **$2,177** | **$2,177** | **$1,276,867** | **$1,279,044** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Charles Schirmer**
**Project Architect: Alamo Architects**
**General Contractor: TBD**
**No. 179 / District 1**

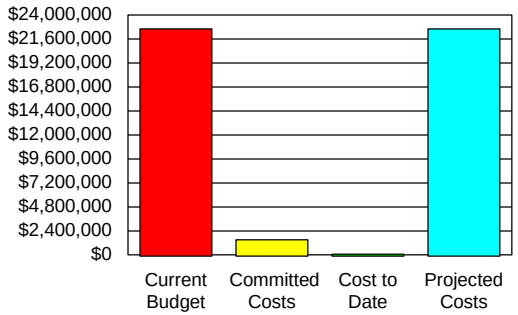
# Hawthorne Academy




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,212,070 | $0 | $1,212,070 | $947,149 | $44,990 | $264,921 | $1,212,070 | $0 |
| Construction | $18,619,714 | $0 | $18,619,714 | $0 | $0 | $18,619,714 | $18,619,714 | $0 |
| Professional Services-Other | $1,232,031 | $0 | $1,232,031 | $686,572 | $136,154 | $545,459 | $1,232,031 | $0 |
| Construction-Other | $250,107 | $0 | $250,107 | $0 | $0 | $250,107 | $250,107 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $707,611 | $0 | $707,611 | $0 | $0 | $707,611 | $707,611 | $0 |
| Other Costs | $95,030 | $0 | $95,030 | $814 | $814 | $94,216 | $95,030 | $0 |
| Project Contingency | $17,156 | $0 | $17,156 | $0 | $0 | $17,156 | $17,156 | $0 |
| SAISD Managed | $598,000 | $0 | $598,000 | $15,298 | $15,298 | $582,702 | $598,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$22,731,719** | **$0** | **$22,731,719** | **$1,649,833** | **$197,256** | **$21,081,886** | **$22,731,719** | **$0** |

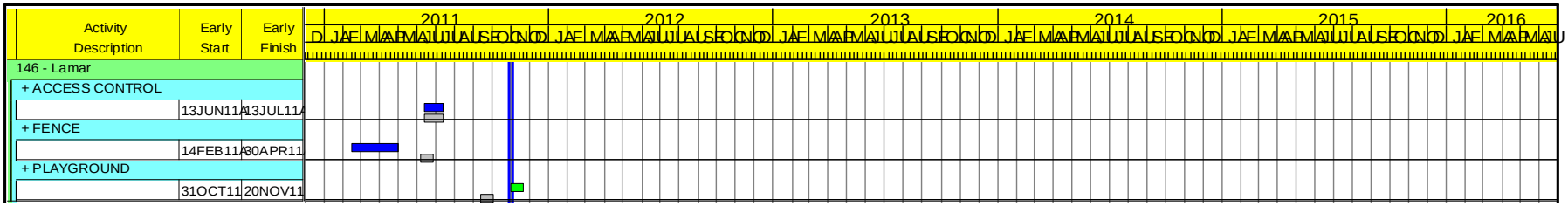
**Comments**

-Design Agreement executed with Alamo Architects.
-Programming Phase in progress.
-Site Survey in progress.
-Construction start anticipated Fall 2012.



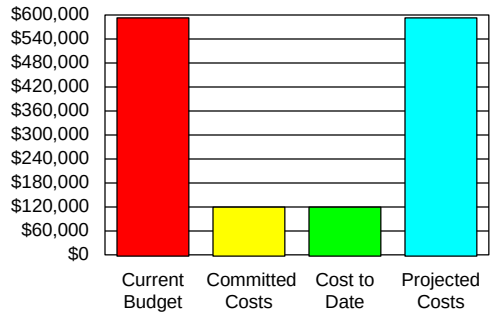
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 146 / District 1**

# Lamar Elementary School



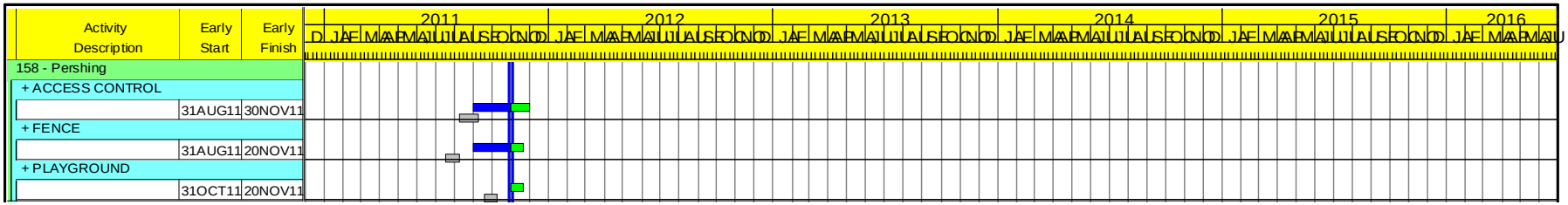

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $596,106 | $0 | $596,106 | $122,579 | $122,579 | $473,527 | $596,106 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$596,106** | **$0** | **$596,106** | **$122,579** | **$122,579** | **$473,527** | **$596,106** | **$0** |

**Comments**



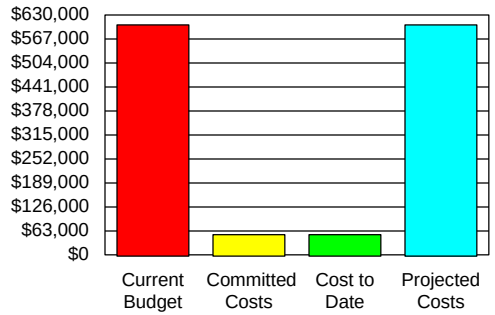
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 158 / District 1**

# Pershing Elementary School



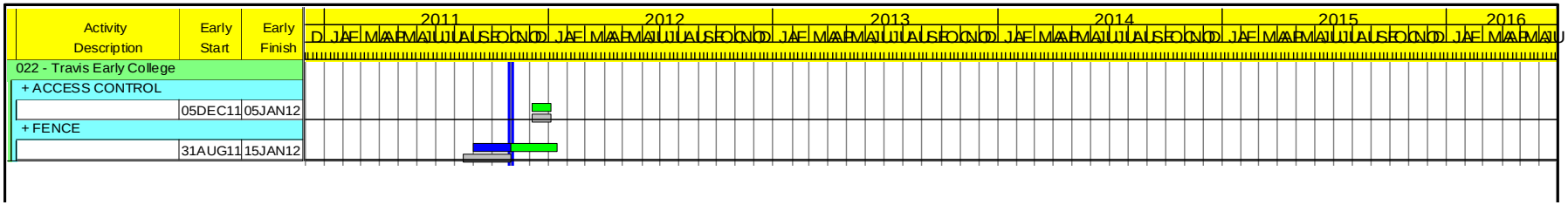

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $607,313 | $0 | $607,313 | $56,532 | $56,532 | $550,781 | $607,313 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$607,313** | **$0** | **$607,313** | **$56,532** | **$56,532** | **$550,781** | **$607,313** | **$0** |

**Comments**



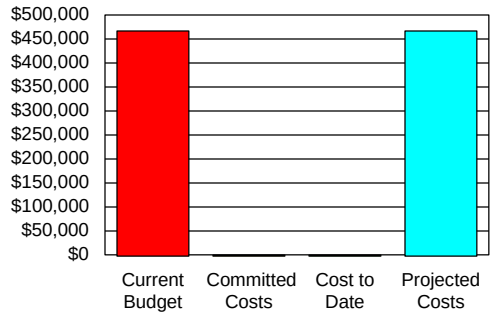
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 022 / District 1**

# Travis Early College




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $469,188 | $0 | $469,188 | $2,214 | $2,214 | $466,974 | $469,188 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$469,188** | **$0** | **$469,188** | **$2,214** | **$2,214** | **$466,974** | **$469,188** | **$0** |

**Comments**

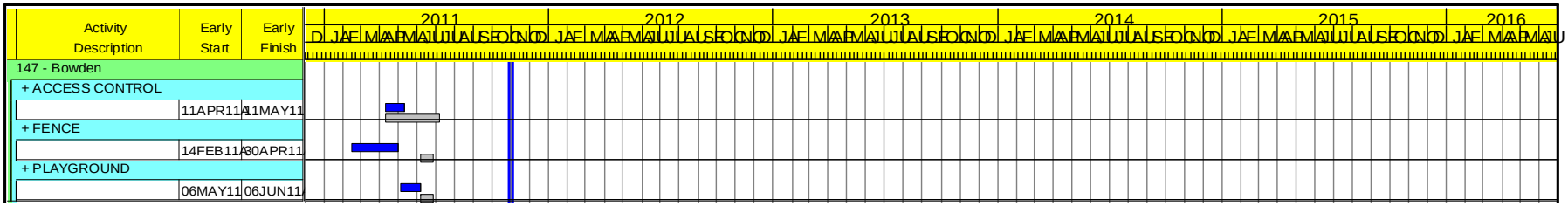


# District 2

## James Howard

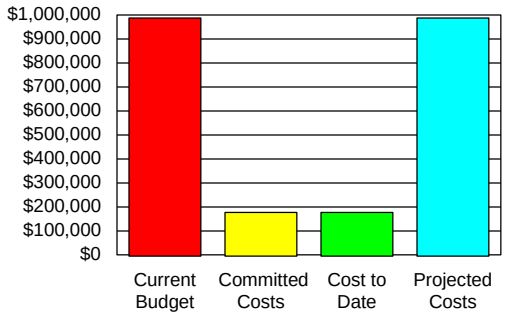
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 147 / District 2**

# Bowden Elementary School



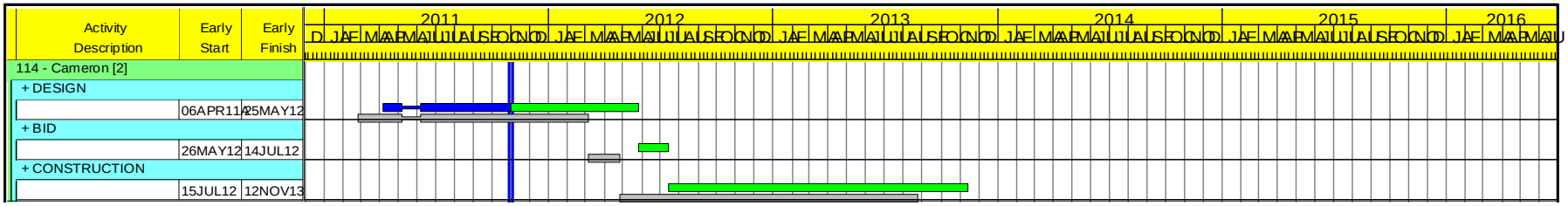

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $992,594 | $0 | $992,594 | $182,880 | $182,880 | $809,714 | $992,594 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$992,594** | **$0** | **$992,594** | **$182,880** | **$182,880** | **$809,714** | **$992,594** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: George Lloyd**
**Project Architect: Metaform & Dillard Architects**
**General Contractor: TBD**
**No. 114 / District 2**

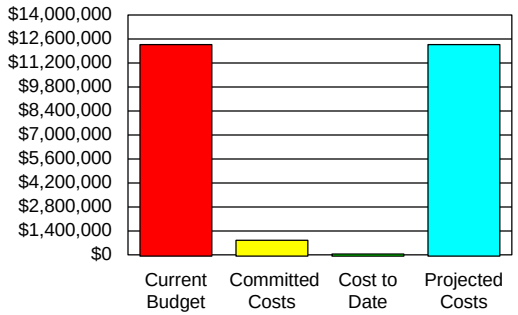
# Cameron Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $750,776 | $0 | $750,776 | $528,282 | $25,093 | $222,494 | $750,776 | $0 |
| Construction | $9,861,296 | $0 | $9,861,296 | $0 | $0 | $9,861,296 | $9,861,296 | $0 |
| Professional Services-Other | $648,465 | $0 | $648,465 | $369,499 | $71,677 | $278,966 | $648,465 | $0 |
| Construction-Other | $97,031 | $0 | $97,031 | $0 | $0 | $97,031 | $97,031 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $192,889 | $0 | $192,889 | $0 | $0 | $192,889 | $192,889 | $0 |
| Other Costs | $50,799 | $0 | $50,799 | $429 | $429 | $50,370 | $50,799 | $0 |
| Project Contingency | $33,666 | $0 | $33,666 | $0 | $0 | $33,666 | $33,666 | $0 |
| SAISD Managed | $712,562 | $0 | $712,562 | $33,035 | $33,035 | $679,527 | $712,562 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$12,347,484** | **$0** | **$12,347,484** | **$931,245** | **$130,234** | **$11,416,239** | **$12,347,484** | **$0** |

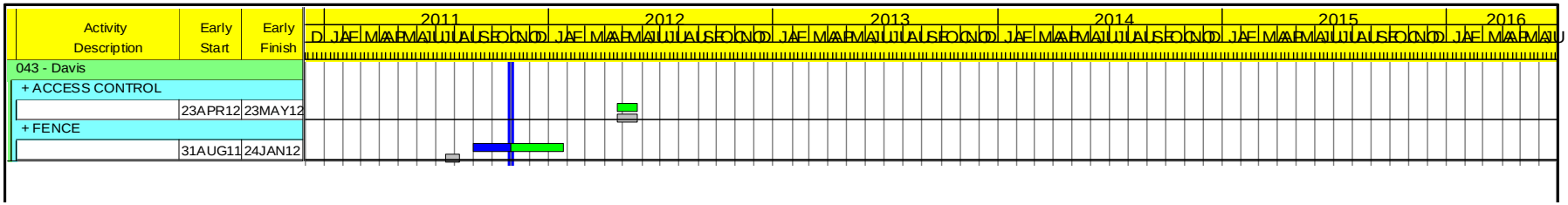
**Comments**

-Design Agreement executed with Metaform & Dillard Architects.
-Programming Phase is complete.
-Schematic Design in progress.
-Site survey in progress.
-Construction start anticipated Fall 2012.



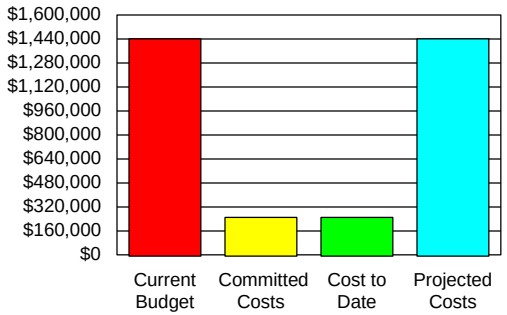
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 043 / District 2**

# Davis Middle School



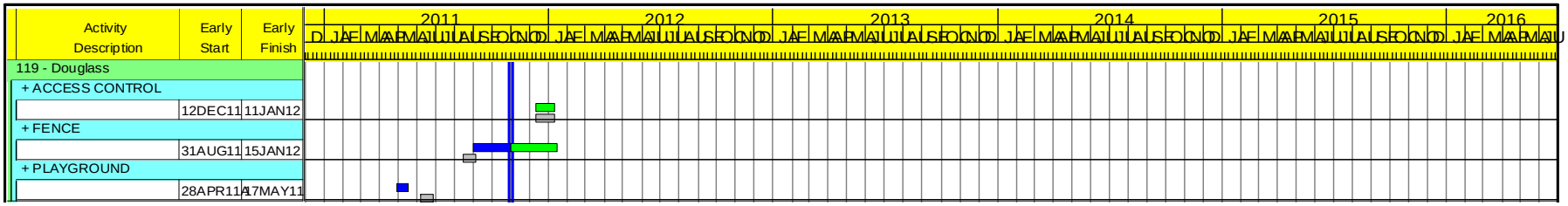

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,449,969 | $0 | $1,449,969 | $259,466 | $259,466 | $1,190,503 | $1,449,969 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,449,969** | **$0** | **$1,449,969** | **$259,466** | **$259,466** | **$1,190,503** | **$1,449,969** | **$0** |

**Comments**



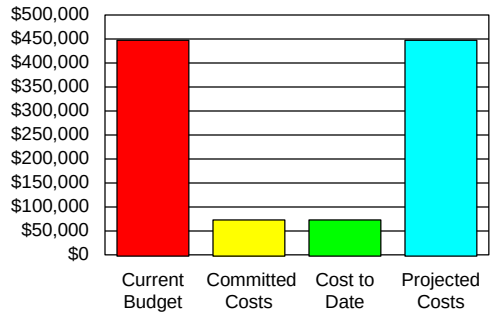
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 119 / District 2**

# Douglass Elementary School



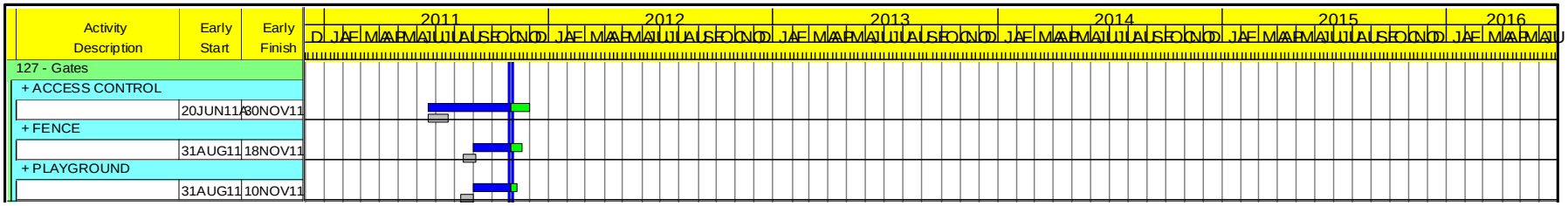

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $75,652 | $75,652 | $374,348 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$75,652** | **$75,652** | **$374,348** | **$450,000** | **$0** |

**Comments**



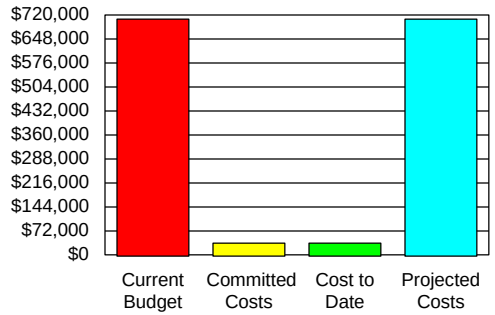
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 127 / District 2**

# Gates Elementary School



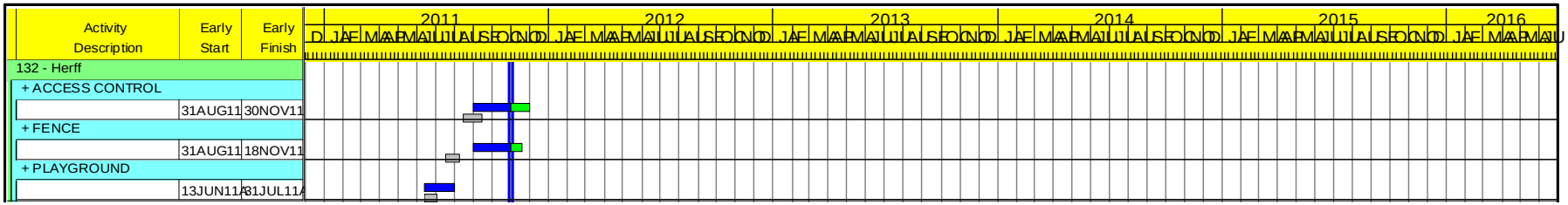

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $711,163 | $0 | $711,163 | $39,008 | $39,008 | $672,155 | $711,163 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$711,163** | **$0** | **$711,163** | **$39,008** | **$39,008** | **$672,155** | **$711,163** | **$0** |

**Comments**



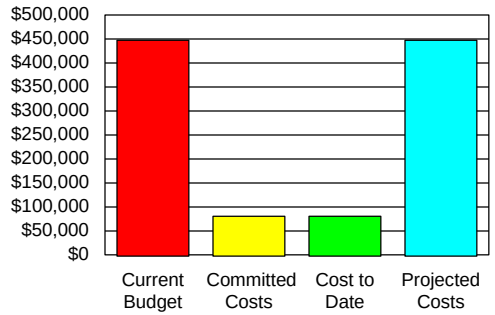
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 132 / District 2**

# Herff Elementary School



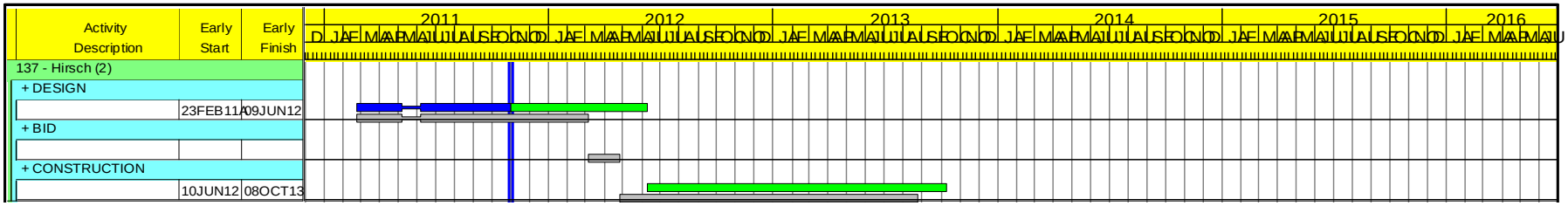

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $83,357 | $83,357 | $366,643 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$83,357** | **$83,357** | **$366,643** | **$450,000** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Charles Schirmer**
**Project Architect: Sprinkle Architects**
**General Contractor: TBD**
**No. 137 / District 2**

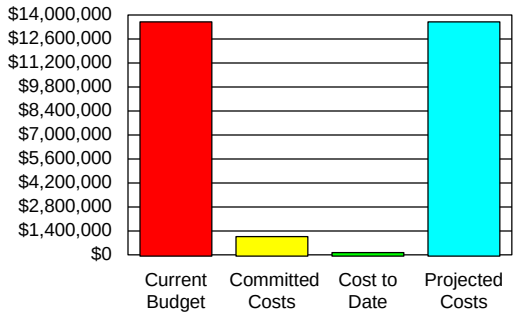
# Hirsch Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $850,036 | $0 | $850,036 | $625,949 | $23,473 | $224,087 | $850,036 | $0 |
| Construction | $11,043,799 | $0 | $11,043,799 | $0 | $0 | $11,043,799 | $11,043,799 | $0 |
| Professional Services-Other | $725,452 | $0 | $725,452 | $402,674 | $80,272 | $322,778 | $725,452 | $0 |
| Construction-Other | $108,589 | $0 | $108,589 | $0 | $0 | $108,589 | $108,589 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $197,063 | $0 | $197,063 | $0 | $0 | $197,063 | $197,063 | $0 |
| Other Costs | $56,771 | $0 | $56,771 | $480 | $480 | $56,291 | $56,771 | $0 |
| Project Contingency | $22,764 | $0 | $22,764 | $0 | $0 | $22,764 | $22,764 | $0 |
| SAISD Managed | $668,525 | $0 | $668,525 | $112,854 | $112,854 | $555,671 | $668,525 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$13,672,999** | **$0** | **$13,672,999** | **$1,141,957** | **$217,080** | **$12,531,042** | **$13,672,999** | **$0** |

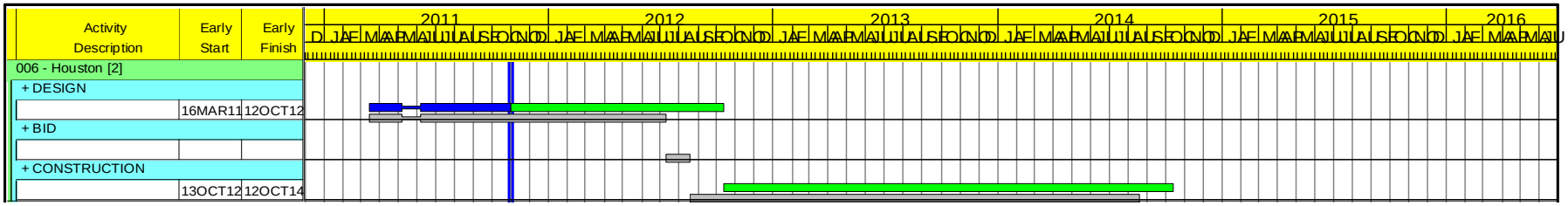
**Comments**

-Design Agreement executed with Sprinkle Architects.
-Programming Phase is complete.
-Schematic Design in progress.
-Site Survey procurement in progress.
-Construction start anticipated Fall 2012.



**Program Administrator: Munoz Jacobs**
**Project Manager: Kevin Hitchcock**
**Project Architect: KAI Texas**
**General Contractor: TBD**
**No. 006 / District 2**

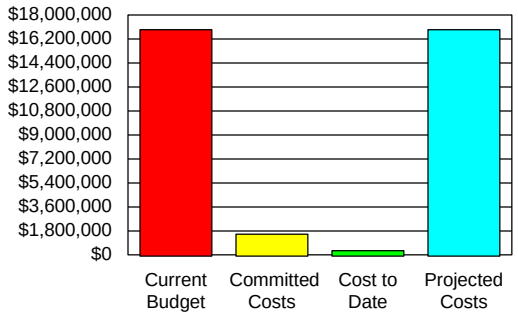
# Houston (Sam) High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $936,898 | $0 | $936,898 | $622,053 | $25,035 | $314,845 | $936,898 | $0 |
| Construction | $12,753,938 | $0 | $12,753,938 | $312,488 | $28,158 | $12,441,450 | $12,753,938 | $0 |
| Professional Services-Other | $840,177 | $0 | $840,177 | $451,958 | $93,083 | $388,219 | $840,177 | $0 |
| Construction-Other | $140,660 | $0 | $140,660 | $0 | $0 | $140,660 | $140,660 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $301,395 | $0 | $301,395 | $0 | $0 | $301,395 | $301,395 | $0 |
| Other Costs | $65,408 | $0 | $65,408 | $875 | $875 | $64,533 | $65,408 | $0 |
| Project Contingency | $39,043 | $0 | $39,043 | $0 | $0 | $39,043 | $39,043 | $0 |
| SAISD Managed | $1,908,462 | $0 | $1,908,462 | $273,481 | $273,481 | $1,634,981 | $1,908,462 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$16,985,981** | **$0** | **$16,985,981** | **$1,660,855** | **$420,632** | **$15,325,126** | **$16,985,981** | **$0** |

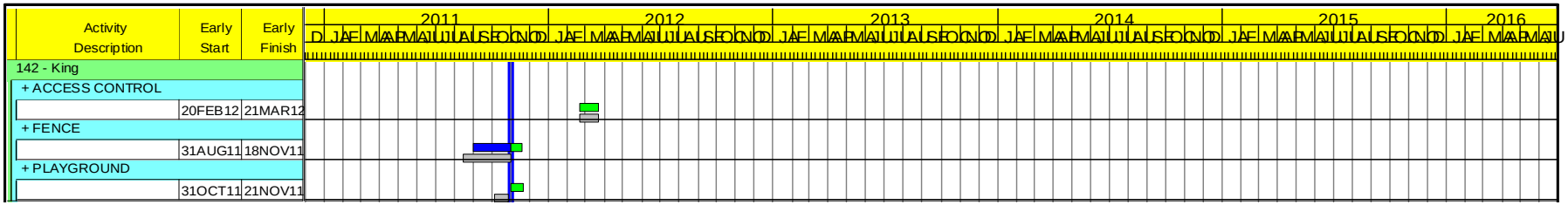
**Comments**

-Design Agreement executed with KAI Texas.
-Programming Phase in progress.
-Surveyor to be engaged after the first of the year.
-Construction start anticipated Fall 2012.
-Track-started 22-Jun-2011, substantial completion received 15-Oct-2011.



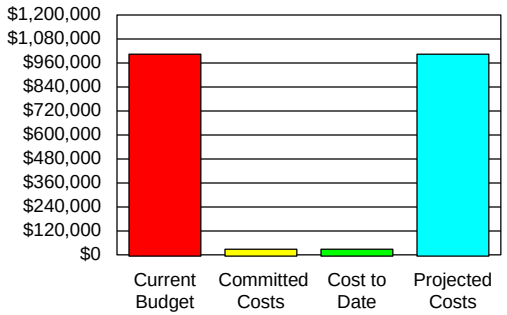
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 142 / District 2**

# King (Martin L.) Academy



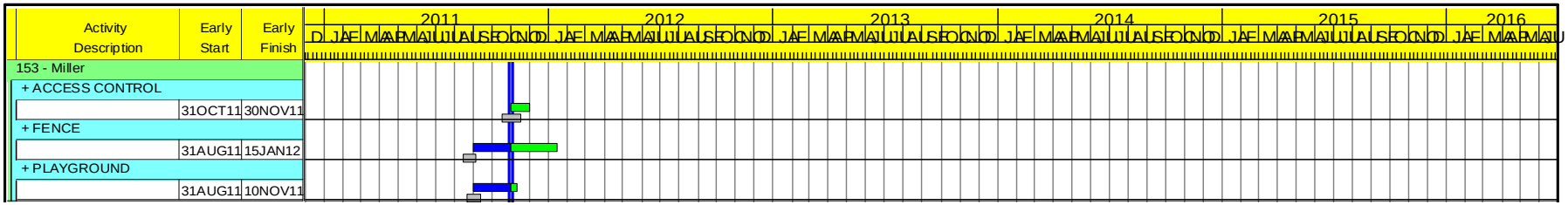

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,010,013 | $0 | $1,010,013 | $35,223 | $35,223 | $974,790 | $1,010,013 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,010,013** | **$0** | **$1,010,013** | **$35,223** | **$35,223** | **$974,790** | **$1,010,013** | **$0** |

**Comments**



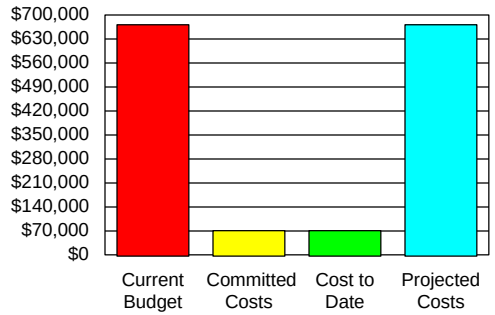
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 153 / District 2**

# Miller Elementary School



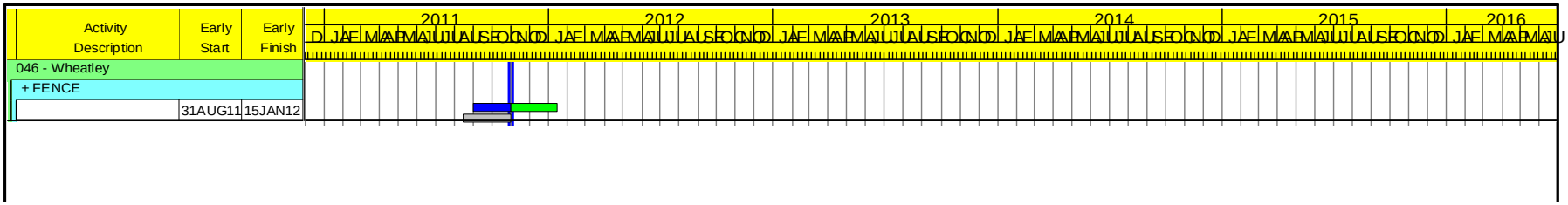

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $675,144 | $0 | $675,144 | $74,843 | $74,843 | $600,301 | $675,144 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$675,144** | **$0** | **$675,144** | **$74,843** | **$74,843** | **$600,301** | **$675,144** | **$0** |

**Comments**



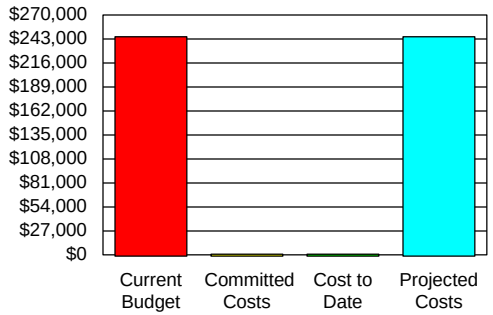
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 046 / District 2**

# Wheatley Middle School



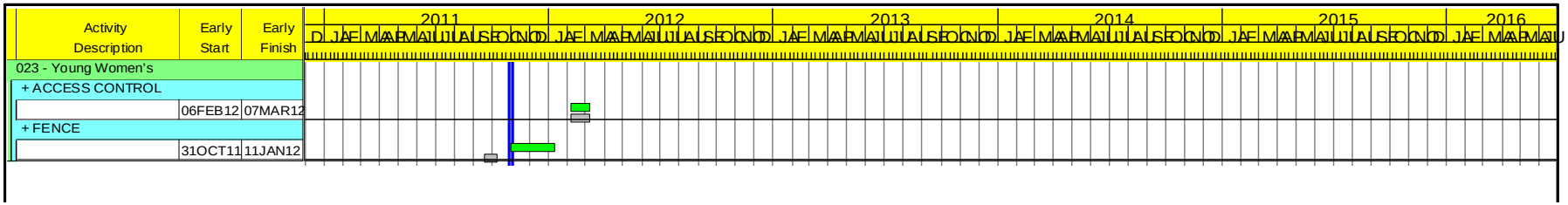

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $246,875 | $0 | $246,875 | $2,199 | $2,199 | $244,676 | $246,875 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$246,875** | **$0** | **$246,875** | **$2,199** | **$2,199** | **$244,676** | **$246,875** | **$0** |

**Comments**



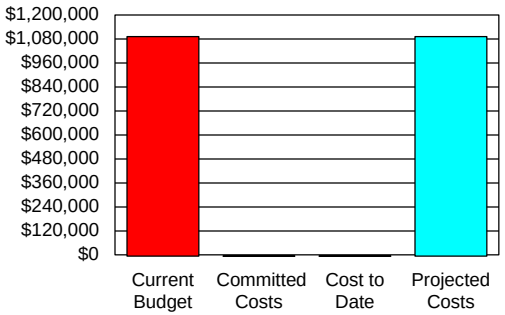
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 023 / District 2**

# Young Women's




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,098,394 | $0 | $1,098,394 | $1,134 | $1,134 | $1,097,260 | $1,098,394 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,098,394** | **$0** | **$1,098,394** | **$1,134** | **$1,134** | **$1,097,260** | **$1,098,394** | **$0** |

**Comments**

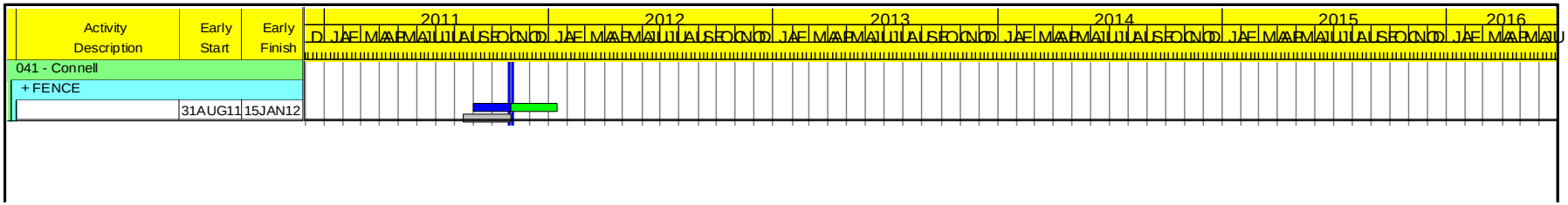


# District 3

## Carlos Villarreal

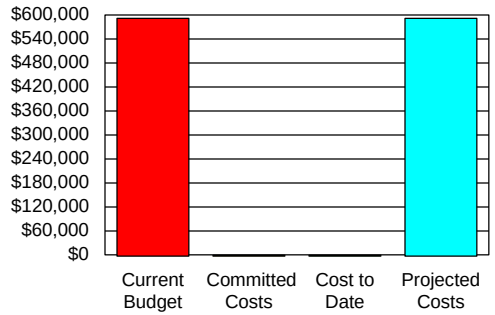
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 041 / District 3**

# Connell Middle School



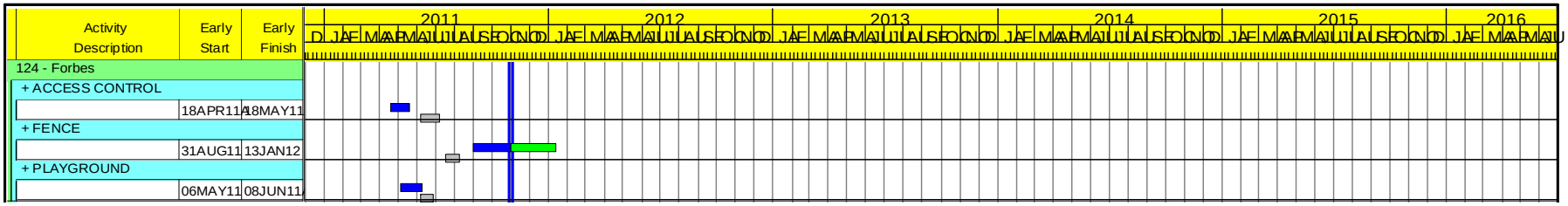

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $594,656 | $0 | $594,656 | $2,184 | $2,184 | $592,472 | $594,656 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$594,656** | **$0** | **$594,656** | **$2,184** | **$2,184** | **$592,472** | **$594,656** | **$0** |

**Comments**



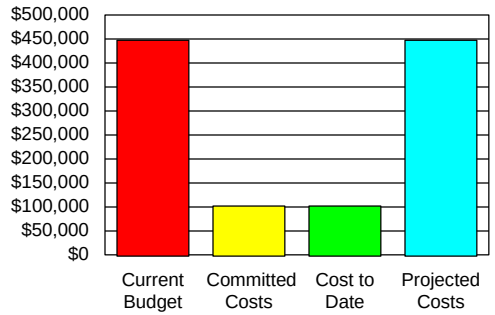
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 124 / District 3**

# Forbes Elementary School



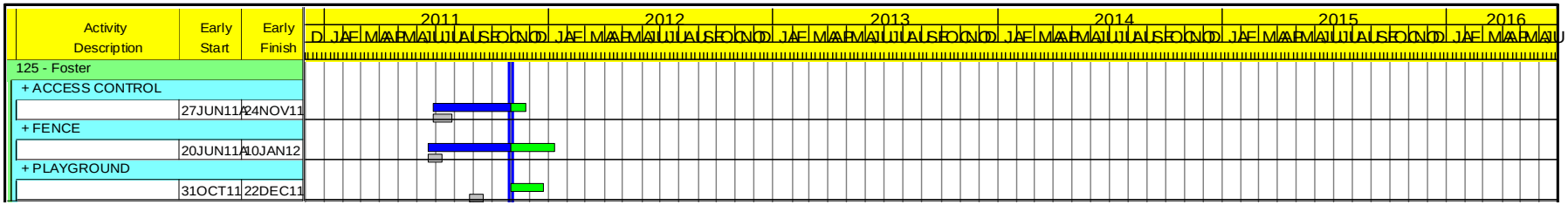

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $104,794 | $104,794 | $345,206 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$104,794** | **$104,794** | **$345,206** | **$450,000** | **$0** |

**Comments**



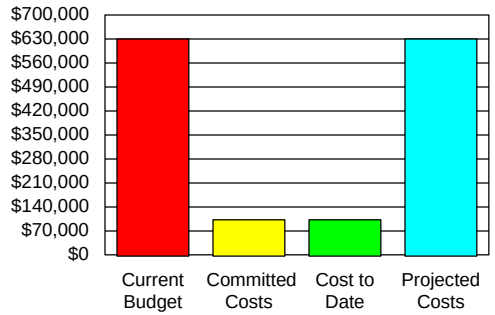
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 125 / District 3**

# Foster Elementary School



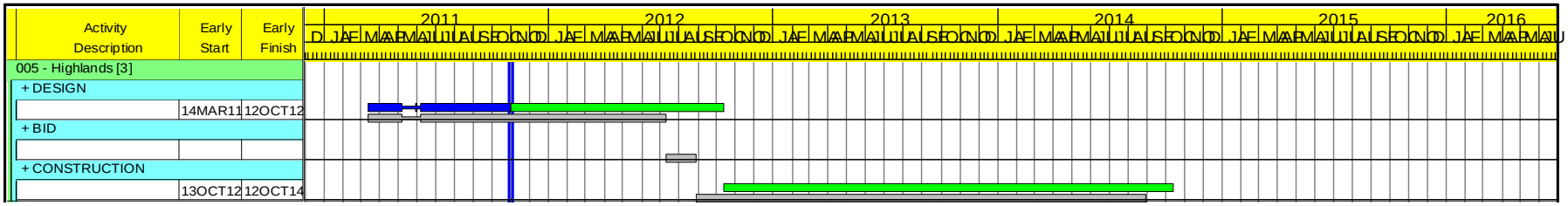

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $633,938 | $0 | $633,938 | $106,414 | $106,414 | $527,524 | $633,938 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$633,938** | **$0** | **$633,938** | **$106,414** | **$106,414** | **$527,524** | **$633,938** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Oscar Saenz**
**Project Architect: Pfluger & Associates**
**General Contractor: TBD**
**No. 005 / District 3**

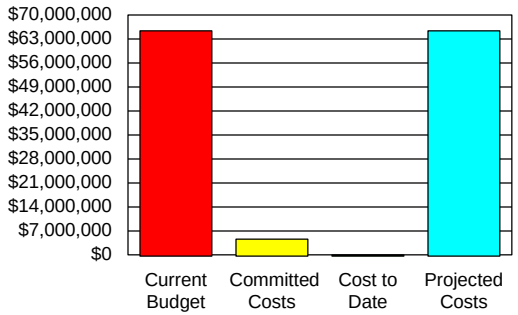
# Highlands High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $3,873,053 | $0 | $3,873,053 | $2,749,650 | $137,483 | $1,123,403 | $3,873,053 | $0 |
| Construction | $54,144,128 | $0 | $54,144,128 | $0 | $0 | $54,144,128 | $54,144,128 | $0 |
| Professional Services-Other | $3,556,904 | $0 | $3,556,904 | $1,982,780 | $8,853 | $1,574,124 | $3,556,904 | $0 |
| Construction-Other | $595,829 | $0 | $595,829 | $0 | $0 | $595,829 | $595,829 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $1,176,244 | $0 | $1,176,244 | $0 | $0 | $1,176,244 | $1,176,244 | $0 |
| Other Costs | $274,428 | $0 | $274,428 | $0 | $0 | $274,428 | $274,428 | $0 |
| Project Contingency | $59,662 | $0 | $59,662 | $0 | $0 | $59,662 | $59,662 | $0 |
| SAISD Managed | $2,062,362 | $0 | $2,062,362 | $249,562 | $249,562 | $1,812,800 | $2,062,362 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$65,742,610** | **$0** | **$65,742,610** | **$4,981,992** | **$395,897** | **$60,760,618** | **$65,742,610** | **$0** |

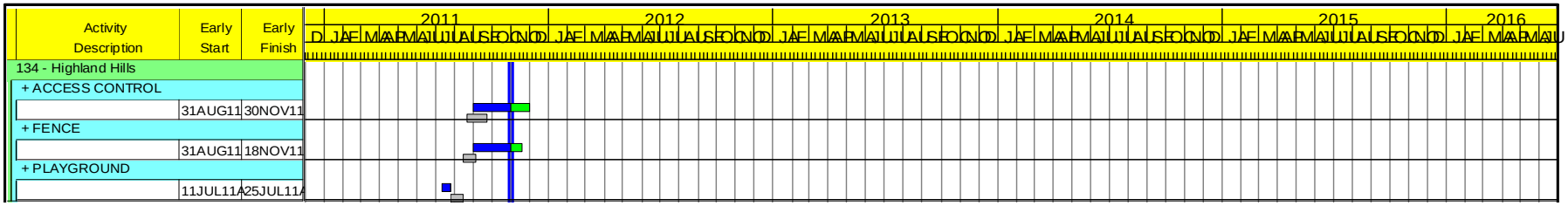
**Comments**

-Design Agreement executed with Pfluger & Associates.
-Programming Phase nearing completion.
-Site survey in progress.
-Construction start anticipated Fall 2012.
-Track-started 22-Jun-2011, substantial completion received 15-Oct-2011.



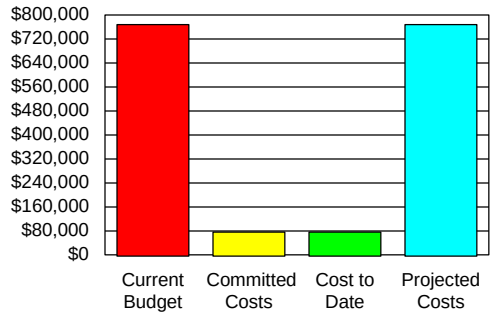
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 134 / District 3**

# Highlands Hills Elementary School



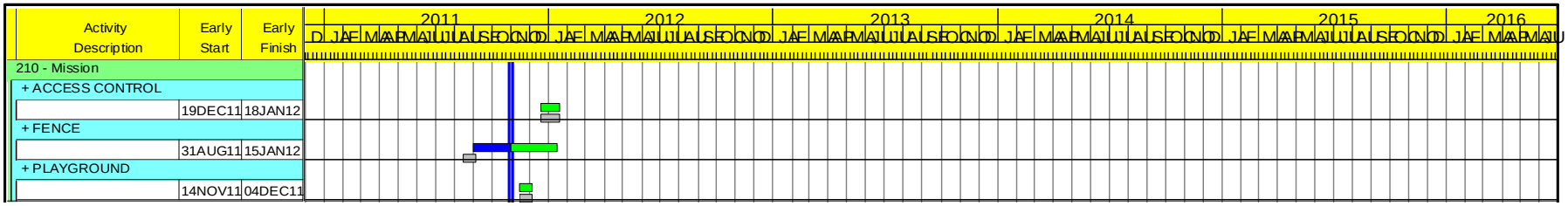

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $772,431 | $0 | $772,431 | $80,439 | $80,439 | $691,992 | $772,431 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$772,431** | **$0** | **$772,431** | **$80,439** | **$80,439** | **$691,992** | **$772,431** | **$0** |

**Comments**



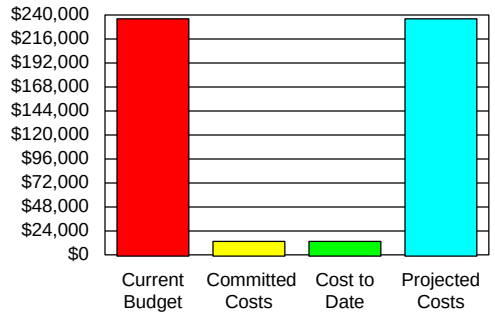
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 210 / District 3**

# Mission Academy



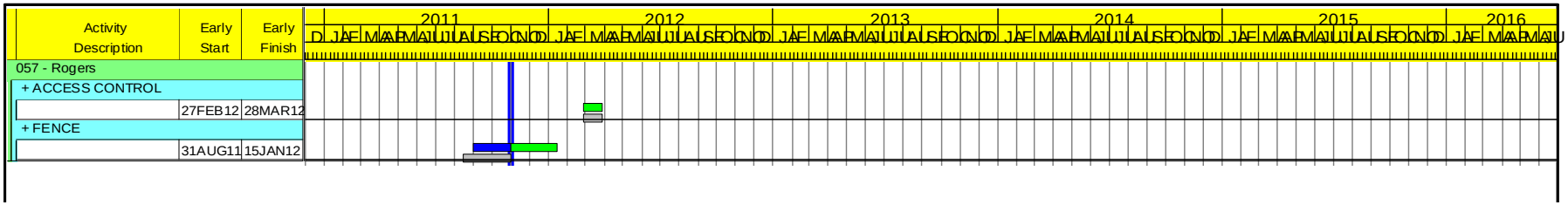

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $237,500 | $0 | $237,500 | $14,854 | $14,854 | $222,646 | $237,500 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$237,500** | **$0** | **$237,500** | **$14,854** | **$14,854** | **$222,646** | **$237,500** | **$0** |

**Comments**



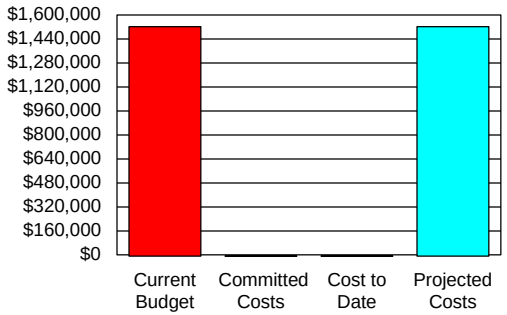
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 057 / District 3**

# Rogers Middle School



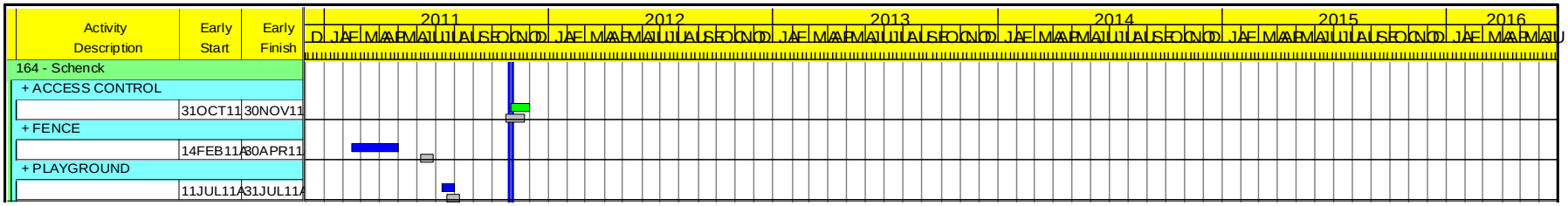

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,530,438 | $0 | $1,530,438 | $2,186 | $2,186 | $1,528,252 | $1,530,438 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,530,438** | **$0** | **$1,530,438** | **$2,186** | **$2,186** | **$1,528,252** | **$1,530,438** | **$0** |

**Comments**



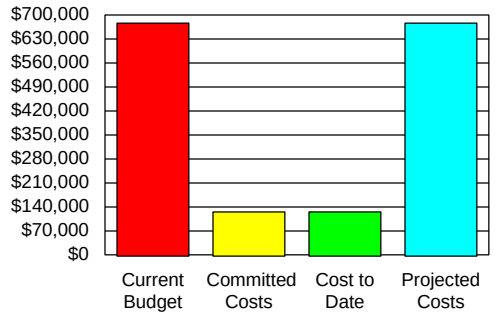
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 164 / District 3**

# Schenck Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $679,625 | $0 | $679,625 | $129,139 | $129,139 | $550,486 | $679,625 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$679,625** | **$0** | **$679,625** | **$129,139** | **$129,139** | **$550,486** | **$679,625** | **$0** |

**Comments**

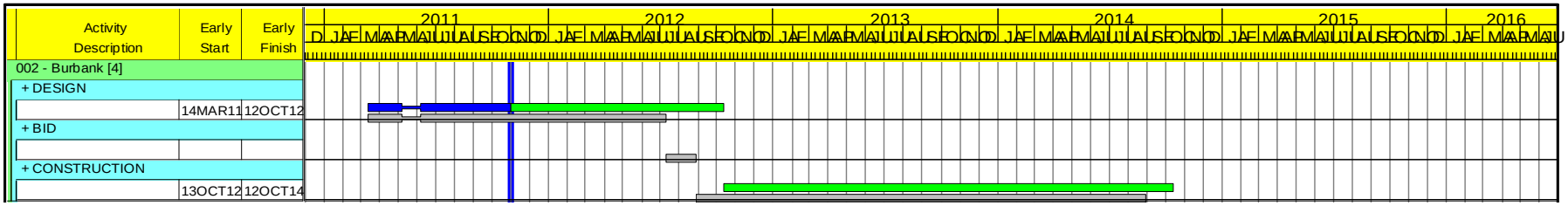


# District 4

## Adela Segovia

**Program Administrator: Munoz Jacobs**
**Project Manager: George Lloyd**
**Project Architect: Garza Bomberger & Associates**
**General Contractor: TBD**
**No. 002 / District 4**

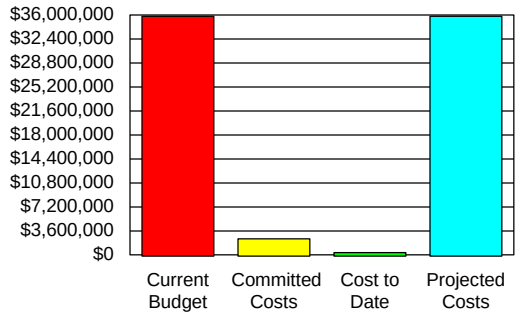
# Burbank High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,857,629 | $0 | $1,857,629 | $1,226,471 | $0 | $631,158 | $1,857,629 | $0 |
| Construction | $28,726,935 | $0 | $28,726,935 | $0 | $0 | $28,726,935 | $28,726,935 | $0 |
| Professional Services-Other | $1,898,481 | $0 | $1,898,481 | $1,071,165 | $210,304 | $827,316 | $1,898,481 | $0 |
| Construction-Other | $385,408 | $0 | $385,408 | $0 | $0 | $385,408 | $385,408 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $949,931 | $0 | $949,931 | $0 | $0 | $949,931 | $949,931 | $0 |
| Other Costs | $146,071 | $0 | $146,071 | $1,258 | $1,258 | $144,813 | $146,071 | $0 |
| Project Contingency | $107,051 | $0 | $107,051 | $0 | $0 | $107,051 | $107,051 | $0 |
| SAISD Managed | $1,925,925 | $0 | $1,925,925 | $325,994 | $325,994 | $1,599,931 | $1,925,925 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$35,997,431** | **$0** | **$35,997,431** | **$2,624,887** | **$537,556** | **$33,372,544** | **$35,997,431** | **$0** |

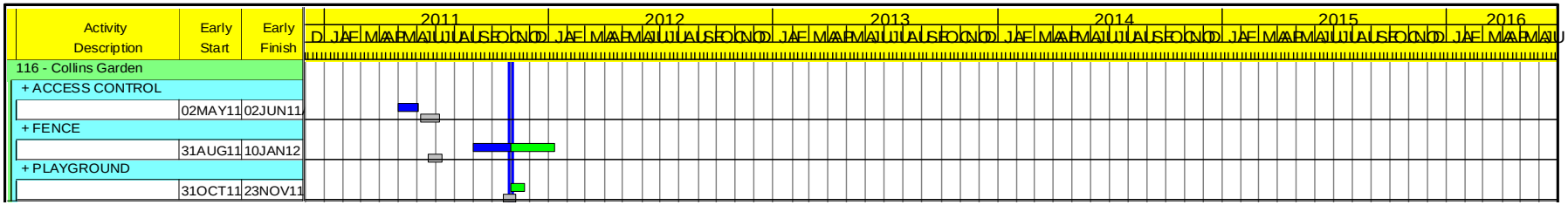
**Comments**

-Design Agreement executed with Garza-Bomberger & Associates.
-Programming Documents have been received and currently under review.
-Site Survey in progress and completion anticipated in 30 days.
-Schematic Design Phase to begin in next 30 days.
-Construction start anticipated Fall 2012.
-Track-started 22-Jun-2011, substantial completion anticipated 04-Nov-2011.



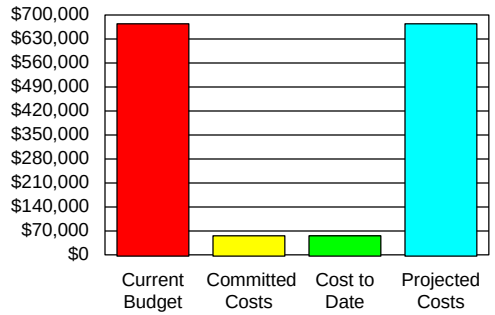
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 116 / District 4**

# Collins Garden Elementary School



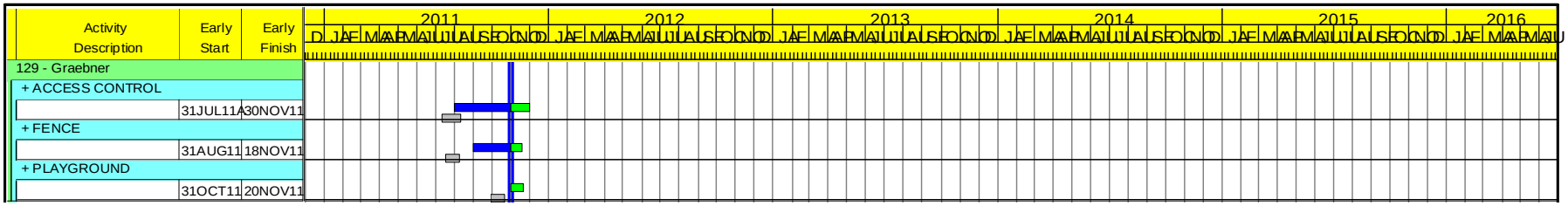

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $677,656 | $0 | $677,656 | $59,323 | $59,323 | $618,333 | $677,656 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$677,656** | **$0** | **$677,656** | **$59,323** | **$59,323** | **$618,333** | **$677,656** | **$0** |

**Comments**



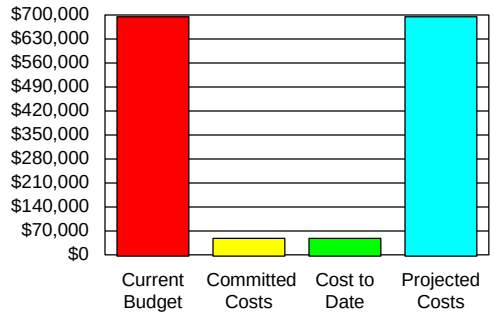
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 129 / District 4**

# Graebner Elementary School



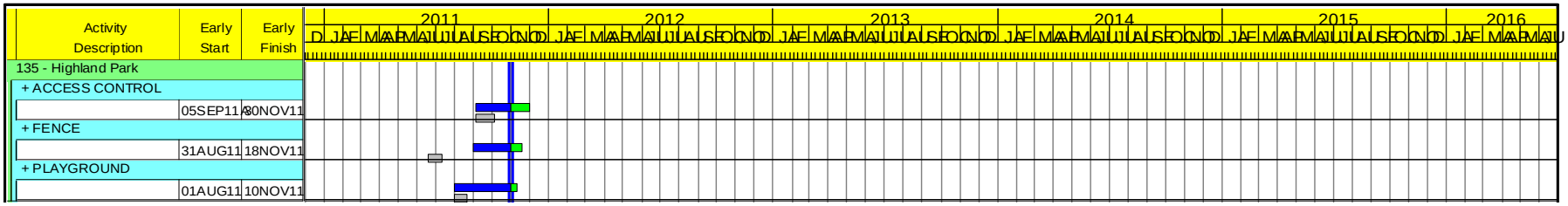

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $698,625 | $0 | $698,625 | $52,015 | $52,015 | $646,610 | $698,625 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$698,625** | **$0** | **$698,625** | **$52,015** | **$52,015** | **$646,610** | **$698,625** | **$0** |

**Comments**



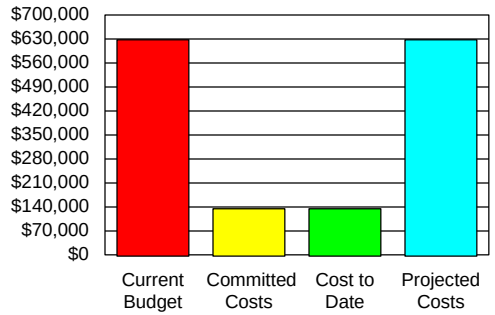
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 135 / District 4**

# Highland Park Elementary School



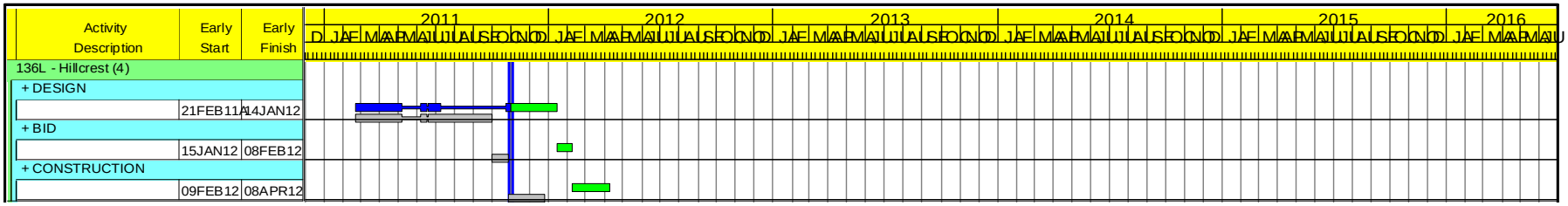

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $631,125 | $0 | $631,125 | $138,428 | $138,428 | $492,697 | $631,125 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$631,125** | **$0** | **$631,125** | **$138,428** | **$138,428** | **$492,697** | **$631,125** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Tray Pham**
**Project Architect: Noonan Rittimann Architects**
**General Contractor: TBD**
**No. 136 / District 4**

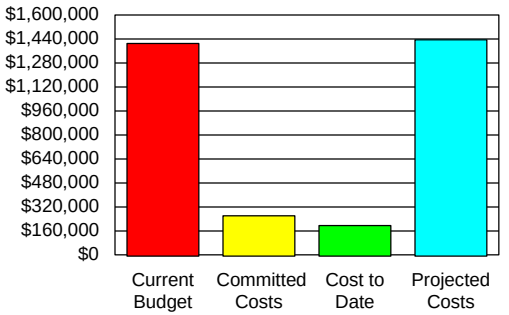
# Hillcrest Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $64,827 | $0 | $64,827 | $55,125 | $7,993 | $33,759 | $88,884 | $24,057 |
| Construction | $630,000 | $0 | $630,000 | $0 | $0 | $630,000 | $630,000 | $0 |
| Professional Services-Other | $41,570 | $0 | $41,570 | $22,482 | $4,622 | $19,088 | $41,570 | $0 |
| Construction-Other | $4,443 | $0 | $4,443 | $0 | $0 | $4,443 | $4,443 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $5,250 | $0 | $5,250 | $0 | $0 | $5,250 | $5,250 | $0 |
| Other Costs | $3,682 | $0 | $3,682 | $0 | $0 | $3,682 | $3,682 | $0 |
| Project Contingency | $228 | $0 | $228 | $0 | $0 | $228 | $228 | $0 |
| SAISD Managed | $669,056 | $0 | $669,056 | $192,150 | $192,150 | $476,906 | $669,056 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,419,056** | **$0** | **$1,419,056** | **$269,757** | **$204,766** | **$1,173,356** | **$1,443,113** | **$24,057** |

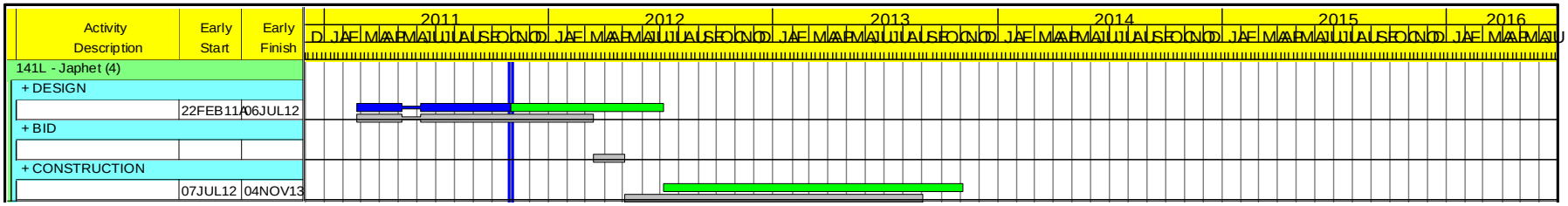
**Comments**

-Design Agreement executed with Noonan Rittimann Architects.
-Schematic Design is complete.
-Design Development in progress.
-Construction start for the kitchen renovation anticipated Spring 2012.
-The $24,057 projected over is due to an anticipated amendment to the Architect's contract for the design of the kitchen and platform construction committed in the previous bond.
-Playground-substantial completion received on 08-Jul-2011.
-Fence-substantial completion received 30-Apr-2011.
-Access Control-substantial completion received 29-Sep-2011.



**Program Administrator: Munoz Jacobs**
**Project Manager: Phil Condra**
**Project Architect: HKS Inc**
**General Contractor: TBD**
**No. 141 / District 4**

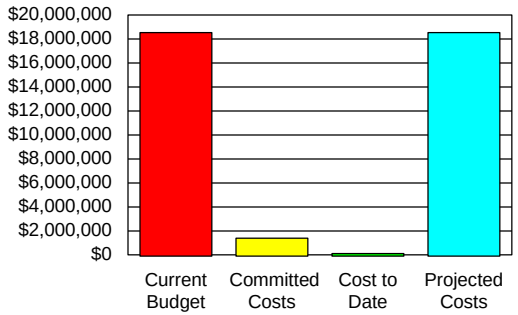
# Japhet Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,001,759 | $0 | $1,001,759 | $850,288 | $0 | $151,471 | $1,001,759 | $0 |
| Construction | $15,121,547 | $0 | $15,121,547 | $0 | $0 | $15,121,547 | $15,121,547 | $0 |
| Professional Services-Other | $999,119 | $0 | $999,119 | $538,817 | $110,360 | $460,302 | $999,119 | $0 |
| Construction-Other | $167,167 | $0 | $167,167 | $0 | $0 | $167,167 | $167,167 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $433,553 | $0 | $433,553 | $0 | $0 | $433,553 | $433,553 | $0 |
| Other Costs | $77,364 | $0 | $77,364 | $660 | $660 | $76,704 | $77,364 | $0 |
| Project Contingency | $174,666 | $0 | $174,666 | $0 | $0 | $174,666 | $174,666 | $0 |
| SAISD Managed | $659,313 | $0 | $659,313 | $110,778 | $110,778 | $548,535 | $659,313 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$18,634,488** | **$0** | **$18,634,488** | **$1,500,544** | **$221,798** | **$17,133,944** | **$18,634,488** | **$0** |

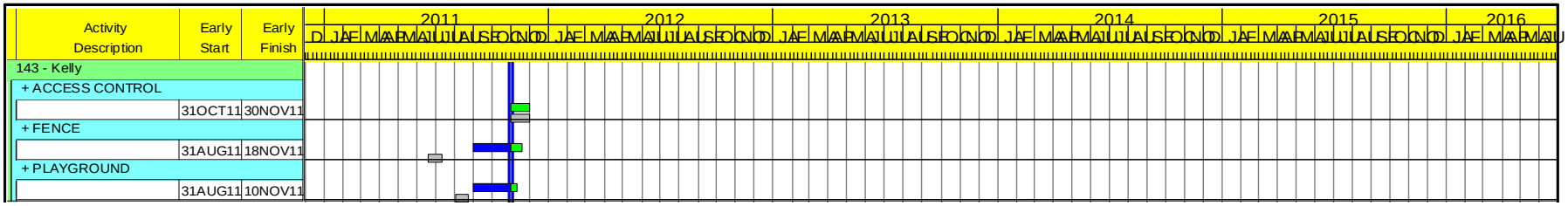
**Comments**

-Design Agreement executed with HKS Inc.
-Programming Documents have been received and currently under review.
-Site Surveyor to submit scope of work in the next 30 days.
-Construction start anticipated Fall 2012.



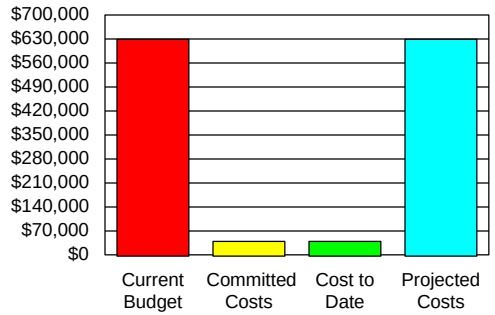
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 143 / District 4**

# Kelly Elementary School



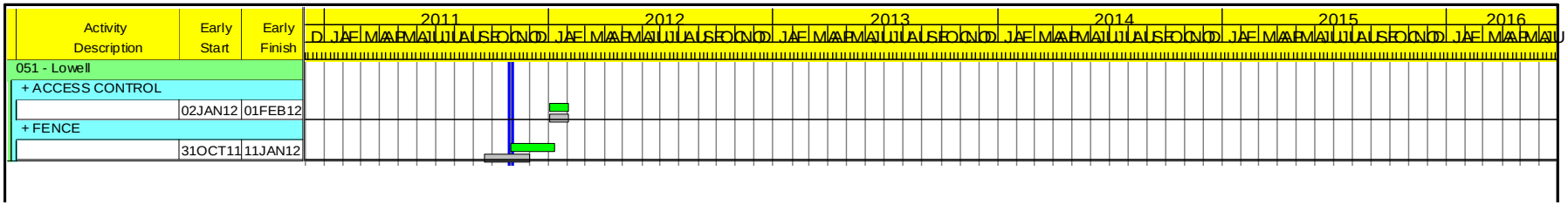

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $632,888 | $0 | $632,888 | $43,707 | $43,707 | $589,181 | $632,888 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$632,888** | **$0** | **$632,888** | **$43,707** | **$43,707** | **$589,181** | **$632,888** | **$0** |

**Comments**



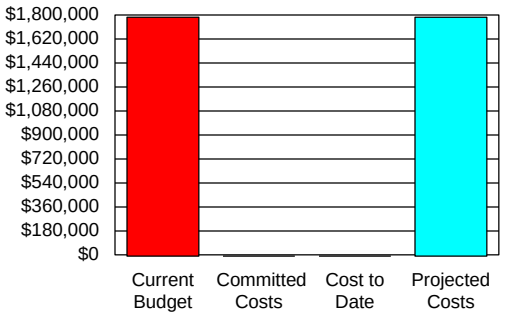
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 051 / District 4**

# Lowell Middle School



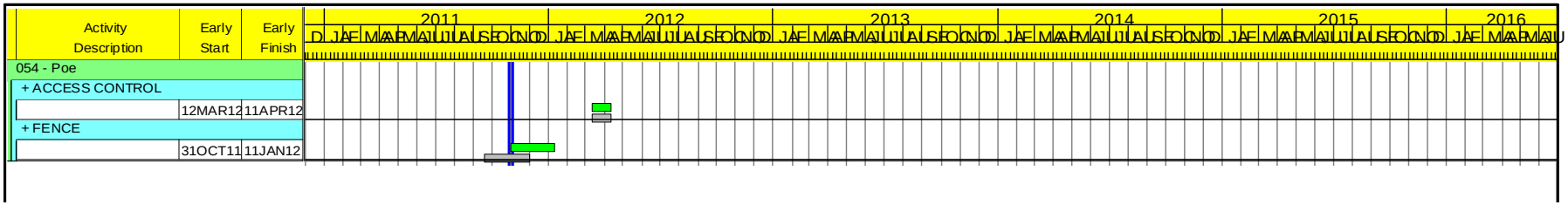

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,792,588 | $0 | $1,792,588 | $1,134 | $1,134 | $1,791,454 | $1,792,588 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,792,588** | **$0** | **$1,792,588** | **$1,134** | **$1,134** | **$1,791,454** | **$1,792,588** | **$0** |

**Comments**



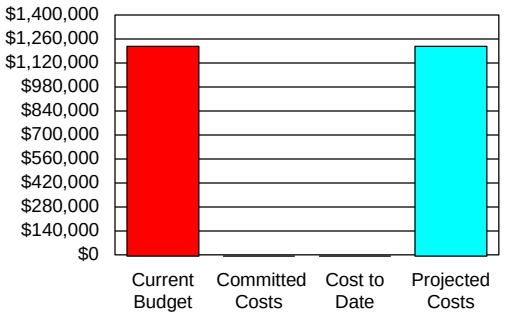
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 054 / District 4**

# Poe Middle School



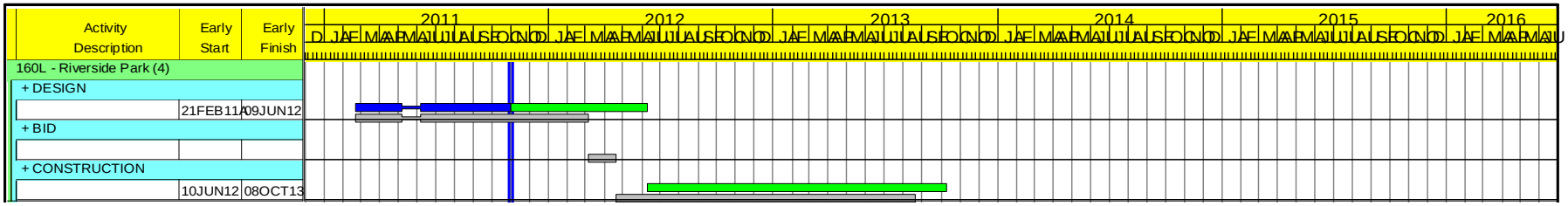

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,224,200 | $0 | $1,224,200 | $1,134 | $1,134 | $1,223,066 | $1,224,200 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,224,200** | **$0** | **$1,224,200** | **$1,134** | **$1,134** | **$1,223,066** | **$1,224,200** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: George Lloyd**
**Project Architect: Tetra Tech**
**General Contractor: TBD**
**No. 160 / District 4**

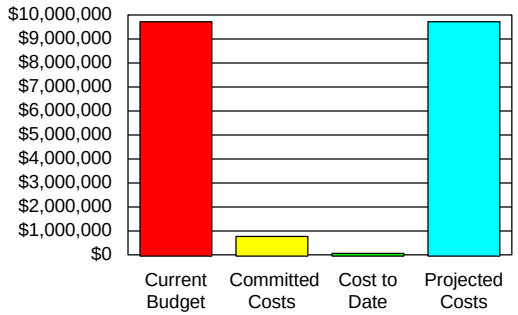
# Riverside Park Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $641,870 | $0 | $641,870 | $492,527 | $0 | $149,343 | $641,870 | $0 |
| Construction | $7,838,298 | $0 | $7,838,298 | $0 | $0 | $7,838,298 | $7,838,298 | $0 |
| Professional Services-Other | $513,606 | $0 | $513,606 | $275,762 | $56,728 | $237,844 | $513,606 | $0 |
| Construction-Other | $64,101 | $0 | $64,101 | $0 | $0 | $64,101 | $64,101 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $97,796 | $0 | $97,796 | $0 | $0 | $97,796 | $97,796 | $0 |
| Other Costs | $40,583 | $0 | $40,583 | $339 | $339 | $40,244 | $40,583 | $0 |
| Project Contingency | $3,290 | $0 | $3,290 | $0 | $0 | $3,290 | $3,290 | $0 |
| SAISD Managed | $575,375 | $0 | $575,375 | $60,445 | $60,445 | $514,930 | $575,375 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$9,774,919** | **$0** | **$9,774,919** | **$829,073** | **$117,512** | **$8,945,846** | **$9,774,919** | **$0** |

**Comments**

-Design Agreement executed with Tetra Tech.
-Programming Phase in progress.
-Surveyor to be begin in next 30 days.
-Construction start anticipated Fall 2012.

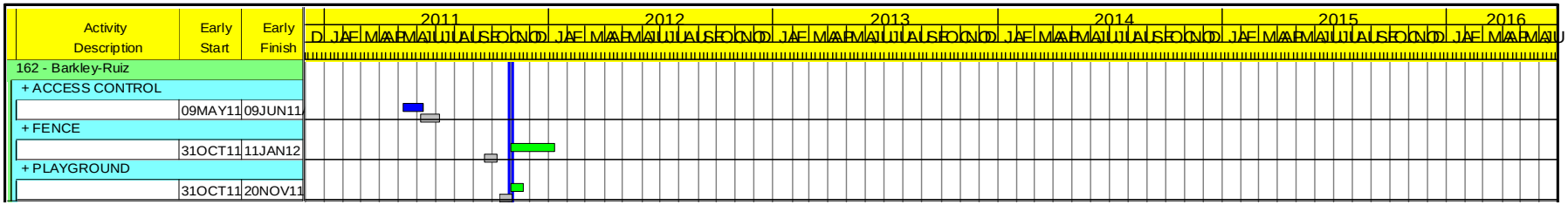


# District 5

## Patti Radle

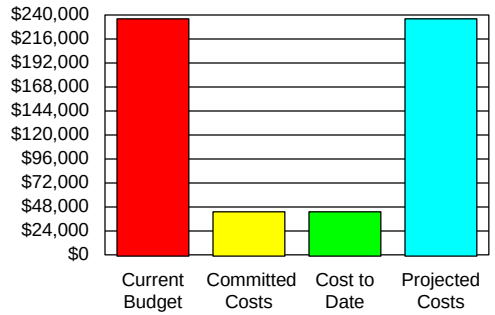
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 162 / District 5**

# Barkley-Ruiz Elementary School



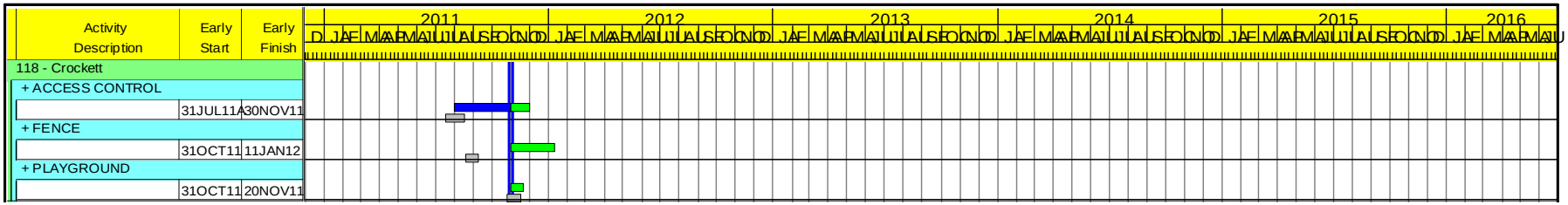

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $237,500 | $0 | $237,500 | $44,436 | $44,436 | $193,064 | $237,500 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$237,500** | **$0** | **$237,500** | **$44,436** | **$44,436** | **$193,064** | **$237,500** | **$0** |

**Comments**



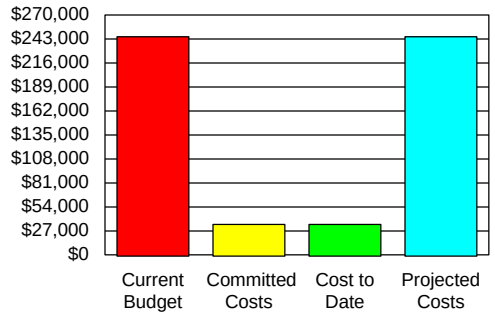
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 118 / District 5**

# Crockett Elementary School



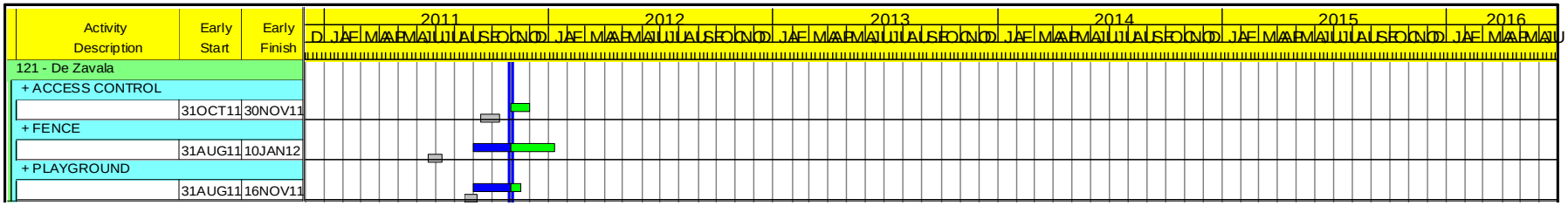

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $246,875 | $0 | $246,875 | $35,822 | $35,822 | $211,053 | $246,875 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$246,875** | **$0** | **$246,875** | **$35,822** | **$35,822** | **$211,053** | **$246,875** | **$0** |

**Comments**



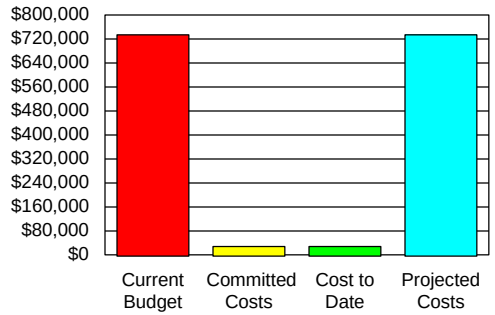
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 121 / District 5**

# DeZavala Elementary School



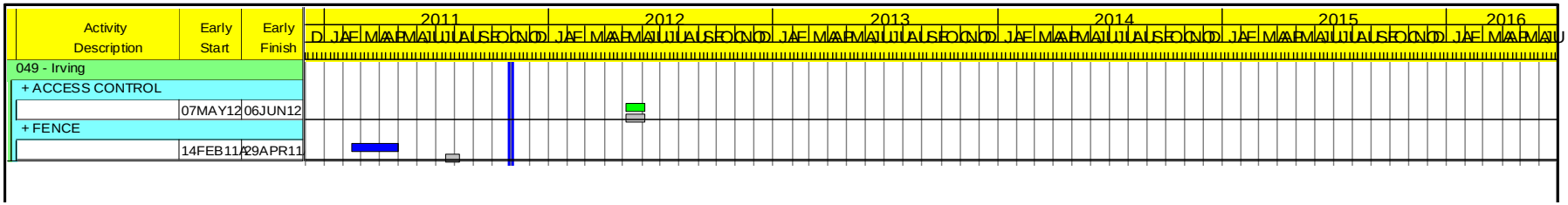

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $738,281 | $0 | $738,281 | $32,475 | $32,475 | $705,806 | $738,281 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$738,281** | **$0** | **$738,281** | **$32,475** | **$32,475** | **$705,806** | **$738,281** | **$0** |

**Comments**



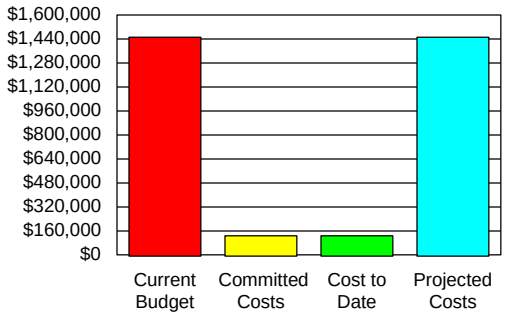
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 049 / District 5**

# Irving Middle School



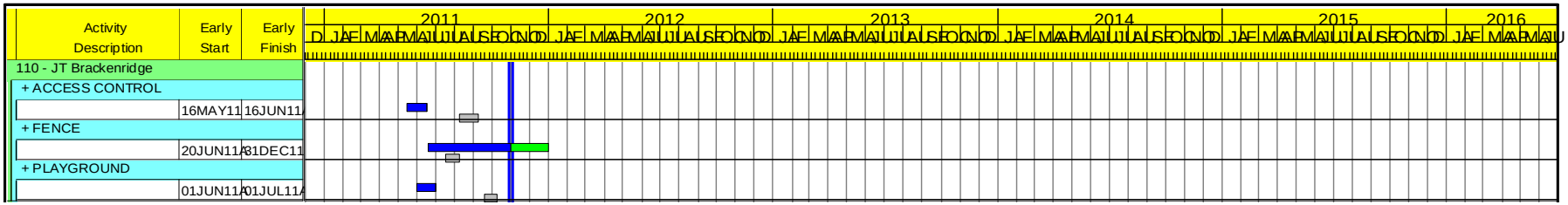

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,460,106 | $0 | $1,460,106 | $135,916 | $135,916 | $1,324,190 | $1,460,106 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,460,106** | **$0** | **$1,460,106** | **$135,916** | **$135,916** | **$1,324,190** | **$1,460,106** | **$0** |

**Comments**



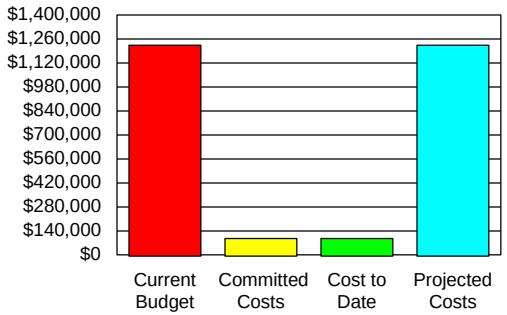
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 110 / District 5**

# JT Brackenridge Elementary School



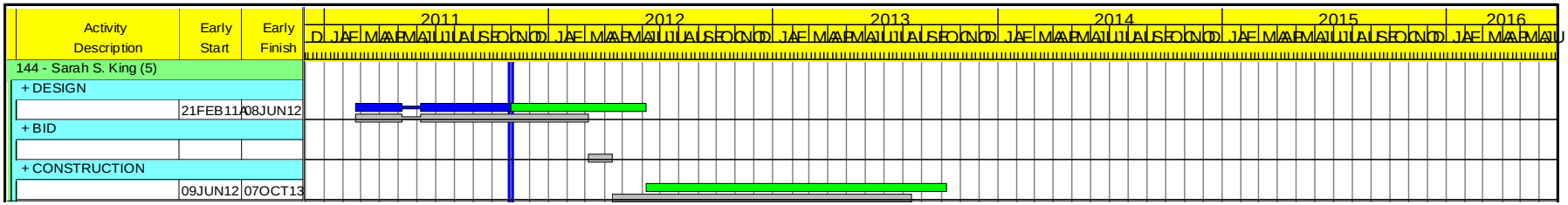

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,230,869 | $0 | $1,230,869 | $103,549 | $103,549 | $1,127,320 | $1,230,869 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,230,869** | **$0** | **$1,230,869** | **$103,549** | **$103,549** | **$1,127,320** | **$1,230,869** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Benito Polendo**
**Project Architect: Saldana & Associates**
**General Contractor: TBD**
**No. 144 / District 5**

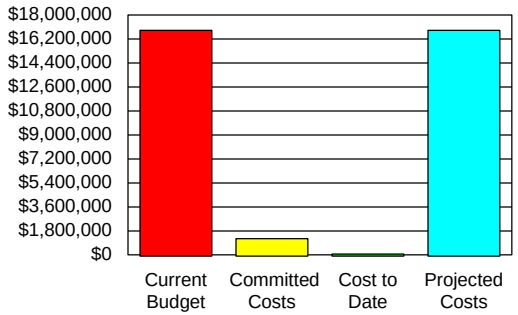
# King (Sarah) Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $924,694 | $0 | $924,694 | $784,917 | $35,321 | $139,777 | $924,694 | $0 |
| Construction | $13,729,385 | $0 | $13,729,385 | $0 | $0 | $13,729,385 | $13,729,385 | $0 |
| Professional Services-Other | $908,462 | $0 | $908,462 | $502,762 | $99,987 | $405,700 | $908,462 | $0 |
| Construction-Other | $184,421 | $0 | $184,421 | $0 | $0 | $184,421 | $184,421 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $470,667 | $0 | $470,667 | $0 | $0 | $470,667 | $470,667 | $0 |
| Other Costs | $70,333 | $0 | $70,333 | $598 | $598 | $69,735 | $70,333 | $0 |
| Project Contingency | $33,032 | $0 | $33,032 | $0 | $0 | $33,032 | $33,032 | $0 |
| SAISD Managed | $614,500 | $0 | $614,500 | $33,035 | $33,035 | $581,465 | $614,500 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$16,935,494** | **$0** | **$16,935,494** | **$1,321,313** | **$168,942** | **$15,614,181** | **$16,935,494** | **$0** |

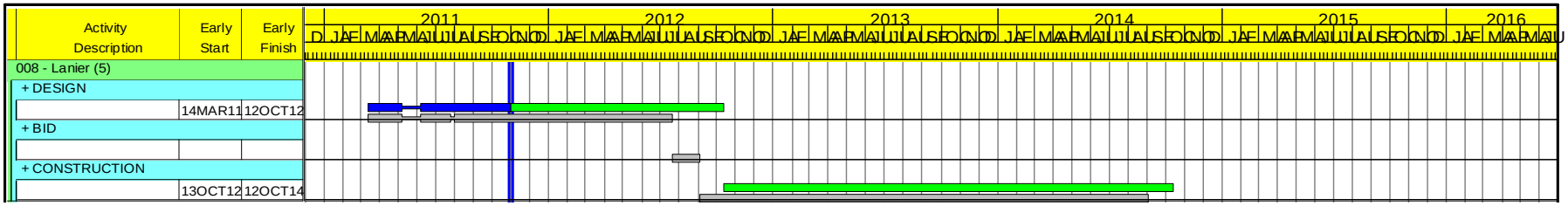
**Comments**

-Design Agreement executed with Saldana & Associates.
-Programming Phase in progress.
-Surveyor to be engaged in next 30-60 days.
-Construction start anticipated Fall 2012.



**Program Administrator: Munoz Jacobs**
**Project Manager: Benito Polendo**
**Project Architect: Richard Sanchez Architects**
**General Contractor: TBD**
**No. 008 / District 5**

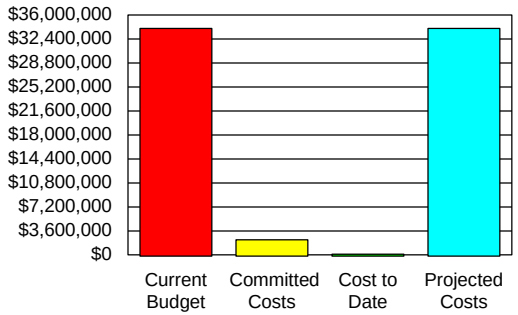
# Lanier High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,714,305 | $0 | $1,714,305 | $1,374,523 | $0 | $339,782 | $1,714,305 | $0 |
| Construction | $27,191,101 | $0 | $27,191,101 | $0 | $0 | $27,191,101 | $27,191,101 | $0 |
| Professional Services-Other | $1,798,903 | $0 | $1,798,903 | $968,618 | $199,359 | $830,285 | $1,798,903 | $0 |
| Construction-Other | $365,185 | $0 | $365,185 | $0 | $0 | $365,185 | $365,185 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $982,465 | $0 | $982,465 | $0 | $0 | $982,465 | $982,465 | $0 |
| Other Costs | $138,316 | $0 | $138,316 | $1,192 | $1,192 | $137,124 | $138,316 | $0 |
| Project Contingency | $123,250 | $0 | $123,250 | $0 | $0 | $123,250 | $123,250 | $0 |
| SAISD Managed | $1,859,463 | $0 | $1,859,463 | $116,780 | $116,780 | $1,742,683 | $1,859,463 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$34,172,988** | **$0** | **$34,172,988** | **$2,461,114** | **$317,332** | **$31,711,874** | **$34,172,988** | **$0** |

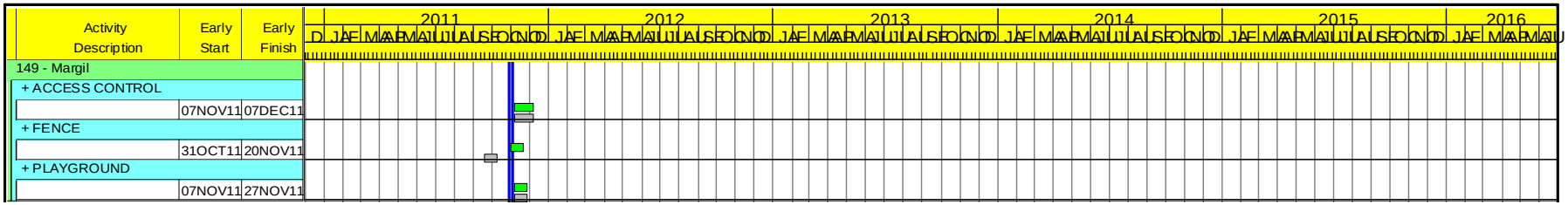
**Comments**

-Design Agreement executed with Richard Sanchez Architects.
-Programming Documents have been received and currently under review.
-Surveyor to be engaged in next 30 days.
-Construction start anticipated Fall 2012.
-Track-anticipated to start 14-Nov-2011, substantial completion anticipated 31-Jan-2012.



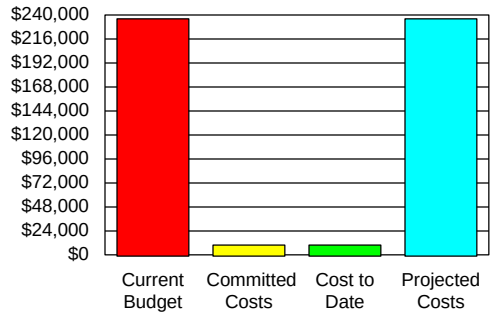
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 149 / District 5**

# Margil Elementary School



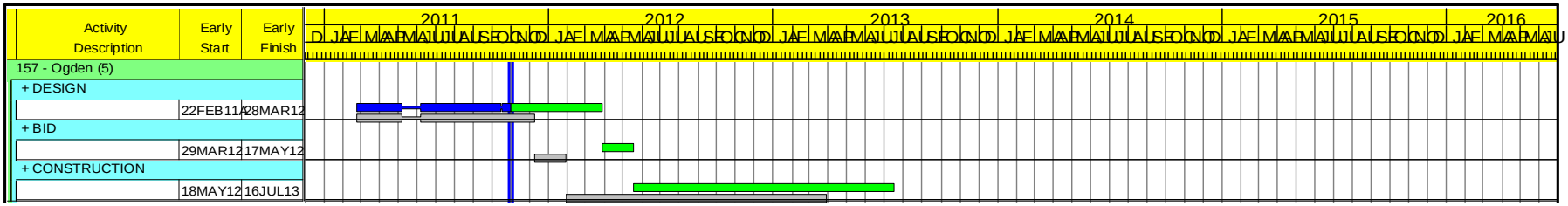

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $237,500 | $0 | $237,500 | $11,240 | $11,240 | $226,260 | $237,500 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$237,500** | **$0** | **$237,500** | **$11,240** | **$11,240** | **$226,260** | **$237,500** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Charles Schirmer**
**Project Architect: O'Connell Robertson**
**General Contractor: TBD**
**No. 157 / District 5**

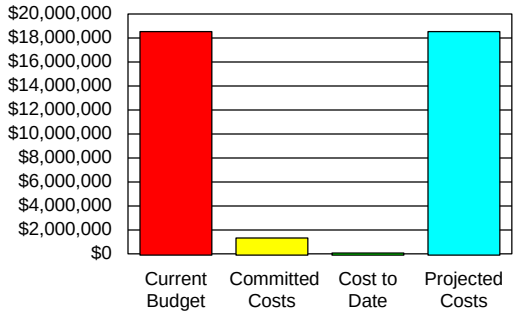
# Ogden Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $991,298 | $0 | $991,298 | $855,682 | $47,063 | $135,616 | $991,298 | $0 |
| Construction | $15,132,888 | $0 | $15,132,888 | $0 | $0 | $15,132,888 | $15,132,888 | $0 |
| Professional Services-Other | $1,000,334 | $0 | $1,000,334 | $552,182 | $110,443 | $448,152 | $1,000,334 | $0 |
| Construction-Other | $167,353 | $0 | $167,353 | $0 | $0 | $167,353 | $167,353 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $434,072 | $0 | $434,072 | $0 | $0 | $434,072 | $434,072 | $0 |
| Other Costs | $77,421 | $0 | $77,421 | $661 | $661 | $76,760 | $77,421 | $0 |
| Project Contingency | $200,653 | $0 | $200,653 | $0 | $0 | $200,653 | $200,653 | $0 |
| SAISD Managed | $630,469 | $0 | $630,469 | $33,035 | $33,035 | $597,434 | $630,469 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$18,634,488** | **$0** | **$18,634,488** | **$1,441,560** | **$191,202** | **$17,192,928** | **$18,634,488** | **$0** |

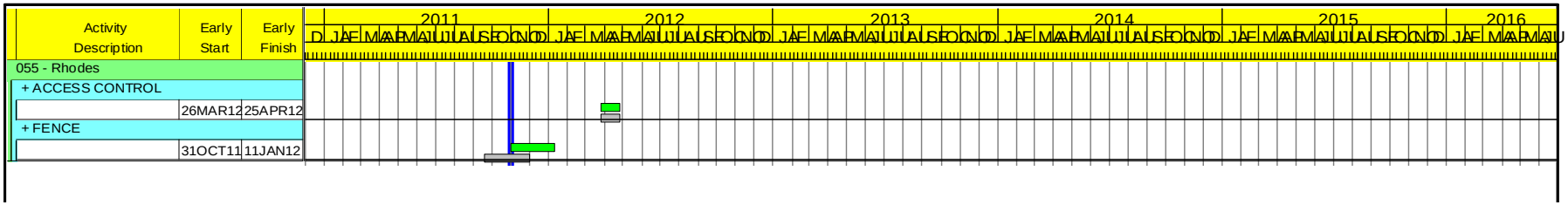
**Comments**

-Design Agreement executed with O'Connell Robertson Architects.
-Programming Phase is complete.
-Schematic Design in progress.
-Site survey in progress.
-Geotechnical survey procurement in progress.
-Construction start anticipated Spring 2012.



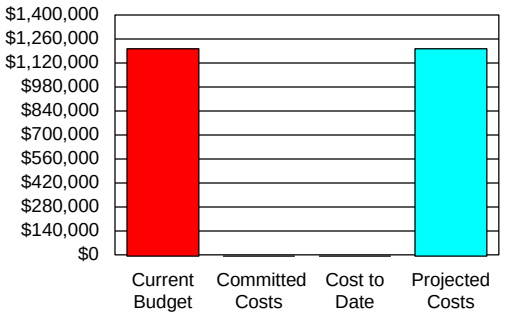
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 055 / District 5**

# Rhodes Middle School



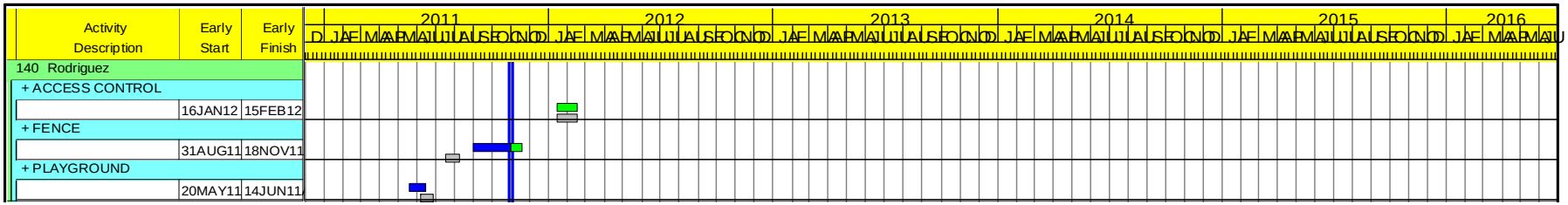

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,210,268 | $0 | $1,210,268 | $1,134 | $1,134 | $1,209,134 | $1,210,268 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,210,268** | **$0** | **$1,210,268** | **$1,134** | **$1,134** | **$1,209,134** | **$1,210,268** | **$0** |

**Comments**



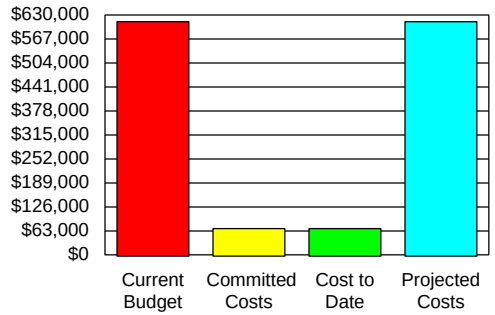
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 140 / District 5**

# Rodriguez Elementary School



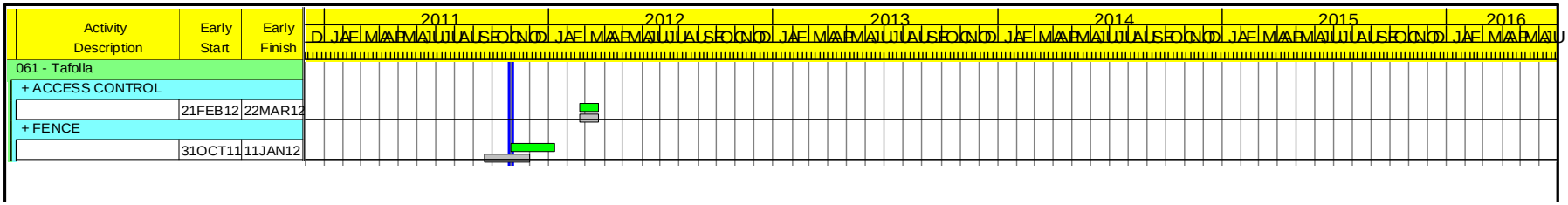

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $615,650 | $0 | $615,650 | $72,483 | $72,483 | $543,167 | $615,650 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$615,650** | **$0** | **$615,650** | **$72,483** | **$72,483** | **$543,167** | **$615,650** | **$0** |

**Comments**



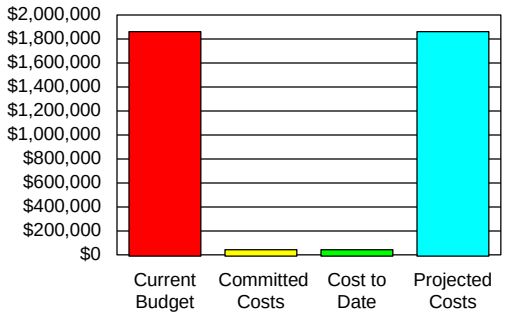
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 061 / District 5**

# Tafolla Middle School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,872,275 | $0 | $1,872,275 | $54,641 | $54,641 | $1,817,634 | $1,872,275 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,872,275** | **$0** | **$1,872,275** | **$54,641** | **$54,641** | **$1,817,634** | **$1,872,275** | **$0** |

**Comments**

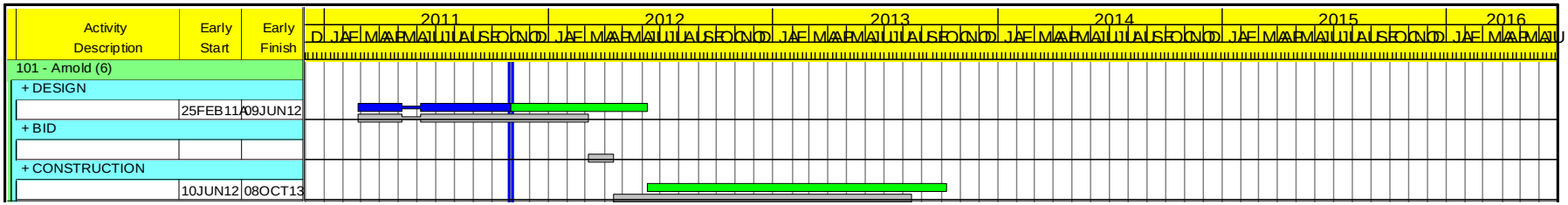


# District 6

## Olga Hernandez

**Program Administrator: Munoz Jacobs**
**Project Manager: Benito Polendo**
**Project Architect: McChesney/Bianco Architecture**
**General Contractor: TBD**
**No. 101 / District 6**

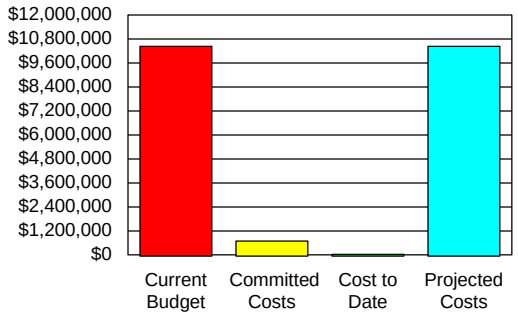
# Arnold Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $643,477 | $0 | $643,477 | $428,928 | $0 | $214,549 | $643,477 | $0 |
| Construction | $8,320,521 | $0 | $8,320,521 | $0 | $0 | $8,320,521 | $8,320,521 | $0 |
| Professional Services-Other | $547,069 | $0 | $547,069 | $294,195 | $60,551 | $252,874 | $547,069 | $0 |
| Construction-Other | $81,863 | $0 | $81,863 | $0 | $0 | $81,863 | $81,863 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $167,403 | $0 | $167,403 | $0 | $0 | $167,403 | $167,403 | $0 |
| Other Costs | $43,019 | $0 | $43,019 | $362 | $362 | $42,657 | $43,019 | $0 |
| Project Contingency | $11,111 | $0 | $11,111 | $0 | $0 | $11,111 | $11,111 | $0 |
| SAISD Managed | $681,862 | $0 | $681,862 | $34,891 | $34,891 | $646,971 | $681,862 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$10,496,325** | **$0** | **$10,496,325** | **$758,376** | **$95,804** | **$9,737,949** | **$10,496,325** | **$0** |

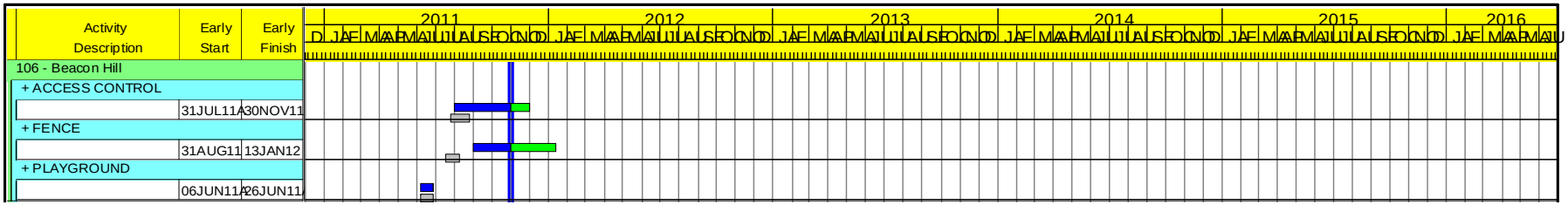
**Comments**

-Design Agreement executed with McChesney / Bianco Architecture.
-Programming Phase in progress.
-Surveyor to be engaged in next 30-60 days.
-Construction start anticipated Fall 2012.



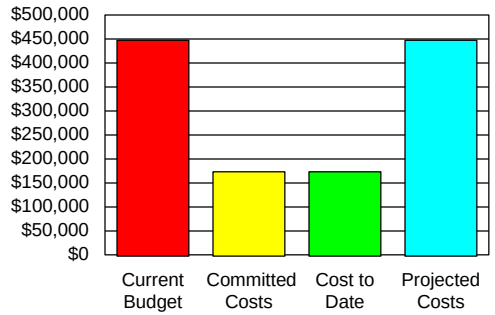
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 106 / District 6**

# Beacon Hill Elementary School



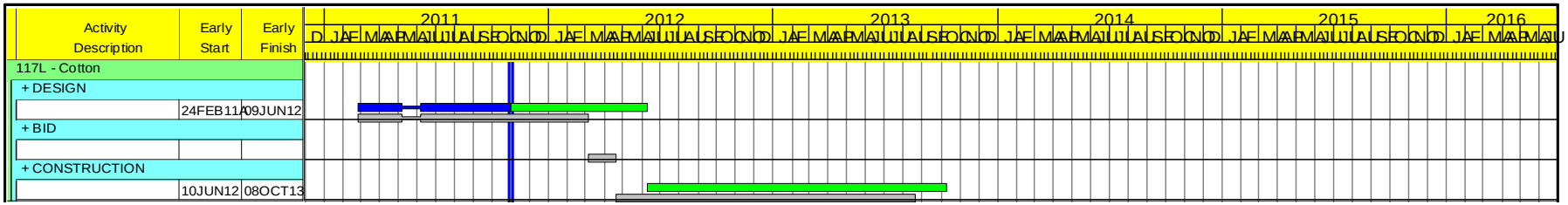

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $176,034 | $176,034 | $273,966 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$176,034** | **$176,034** | **$273,966** | **$450,000** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Charles Schirmer**
**Project Architect: Lopez Salas Architects**
**General Contractor: TBD**
**No. 117 / District 6**

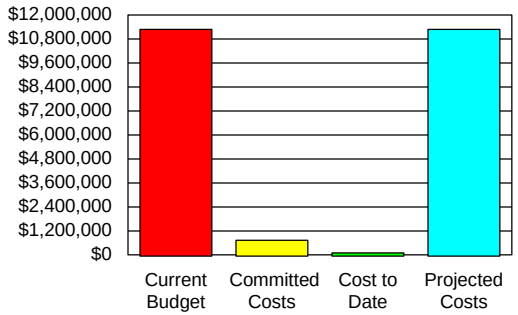
# Cotton Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $736,668 | $0 | $736,668 | $381,034 | $0 | $355,634 | $736,668 | $0 |
| Construction | $9,045,363 | $0 | $9,045,363 | $0 | $0 | $9,045,363 | $9,045,363 | $0 |
| Professional Services-Other | $592,622 | $0 | $592,622 | $318,151 | $65,452 | $274,471 | $592,622 | $0 |
| Construction-Other | $73,967 | $0 | $73,967 | $0 | $0 | $73,967 | $73,967 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $110,523 | $0 | $110,523 | $0 | $0 | $110,523 | $110,523 | $0 |
| Other Costs | $46,679 | $0 | $46,679 | $391 | $391 | $46,288 | $46,679 | $0 |
| Project Contingency | $7,839 | $0 | $7,839 | $0 | $0 | $7,839 | $7,839 | $0 |
| SAISD Managed | $726,787 | $0 | $726,787 | $99,656 | $99,656 | $627,131 | $726,787 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$11,340,448** | **$0** | **$11,340,448** | **$799,233** | **$165,500** | **$10,541,215** | **$11,340,448** | **$0** |

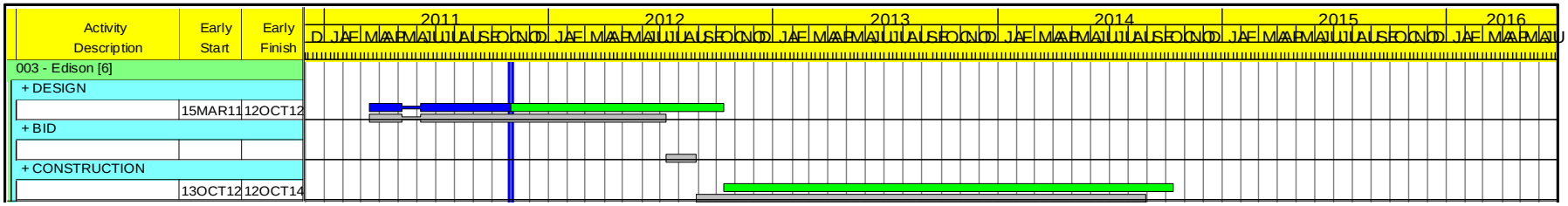
**Comments**

-Design Agreement executed with Lopez Salas Architects.
-Programming Phase in progress.
-Site Survey procurement in progress.
-Construction start anticipated Fall 2012.



**Program Administrator: Munoz Jacobs**
**Project Manager: Oscar Saenz**
**Project Architect: PBK Engineering**
**General Contractor: TBD**
**No. 003 / District 6**

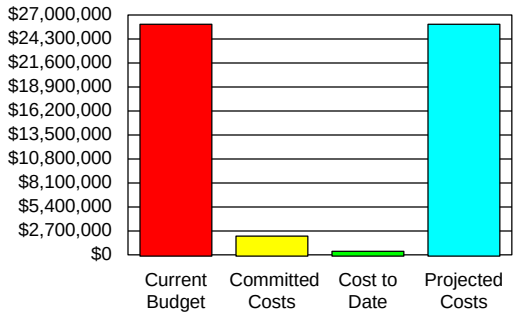
# Edison High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,543,630 | $0 | $1,543,630 | $1,179,026 | $44,213 | $364,604 | $1,543,630 | $0 |
| Construction | $20,506,056 | $0 | $20,506,056 | $0 | $0 | $20,506,056 | $20,506,056 | $0 |
| Professional Services-Other | $1,343,524 | $0 | $1,343,524 | $720,811 | $148,189 | $622,713 | $1,343,524 | $0 |
| Construction-Other | $189,305 | $0 | $189,305 | $0 | $0 | $189,305 | $189,305 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $318,559 | $0 | $318,559 | $0 | $0 | $318,559 | $318,559 | $0 |
| Other Costs | $104,555 | $0 | $104,555 | $886 | $886 | $103,669 | $104,555 | $0 |
| Project Contingency | $40,932 | $0 | $40,932 | $0 | $0 | $40,932 | $40,932 | $0 |
| SAISD Managed | $2,050,362 | $0 | $2,050,362 | $362,713 | $362,713 | $1,687,649 | $2,050,362 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$26,096,923** | **$0** | **$26,096,923** | **$2,263,436** | **$556,002** | **$23,833,487** | **$26,096,923** | **$0** |

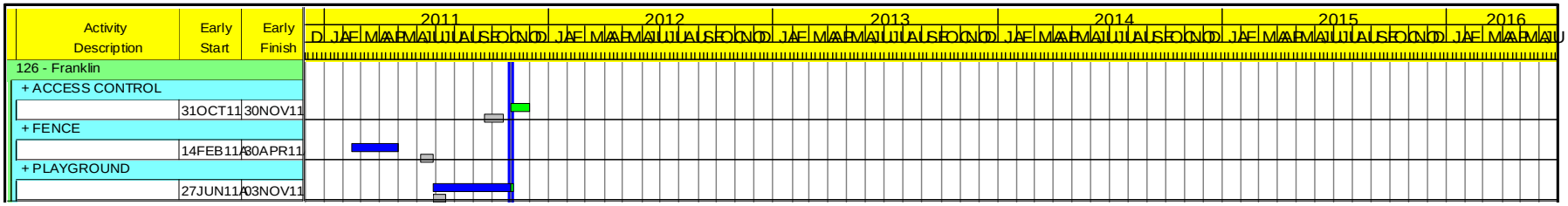
**Comments**

-Design Agreement executed with PBK Engineering.
-Programming Phase nearing completion.
-Site Survey procurement in progress.
-Construction start anticipated Fall 2012.
-Track-started 22-Jun-2011, substantial completion received 15-Oct-2011.



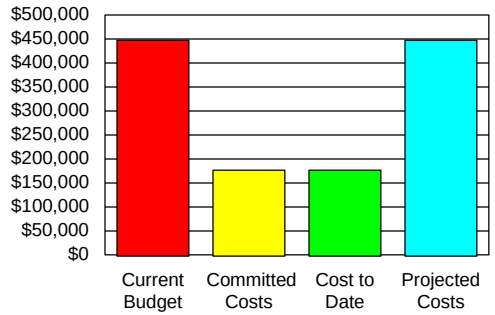
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 126 / District 6**

# Franklin Elementary School



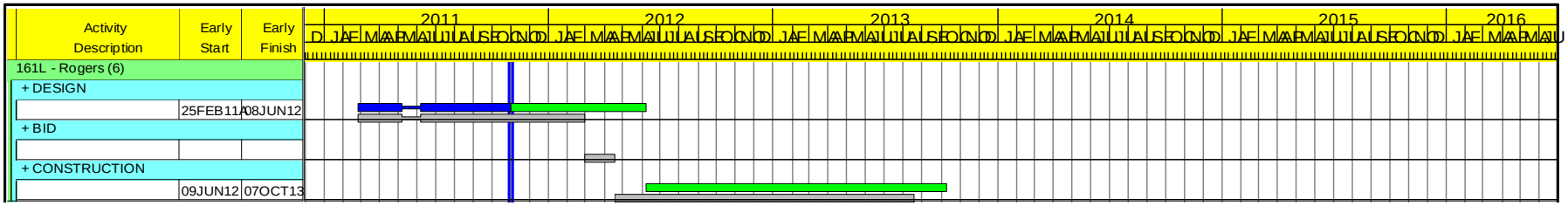

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $179,330 | $179,330 | $270,670 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$179,330** | **$179,330** | **$270,670** | **$450,000** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: Phil Condra**
**Project Architect: Chesney Morales/Beaty Palmer/Dockery JV**
**General Contractor: TBD**
**No. 161 / District 6**

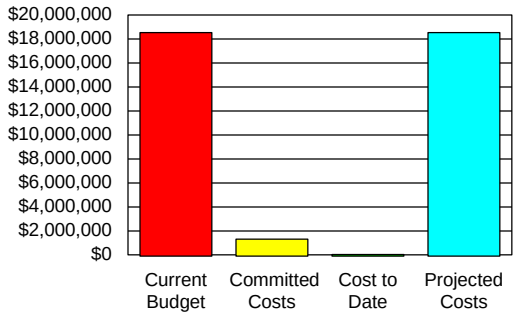
# Rogers Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $1,038,930 | $0 | $1,038,930 | $819,931 | $0 | $218,999 | $1,038,930 | $0 |
| Construction | $15,273,781 | $0 | $15,273,781 | $0 | $0 | $15,273,781 | $15,273,781 | $0 |
| Professional Services-Other | $1,008,785 | $0 | $1,008,785 | $570,290 | $111,185 | $438,495 | $1,008,785 | $0 |
| Construction-Other | $186,819 | $0 | $186,819 | $0 | $0 | $186,819 | $186,819 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $428,618 | $0 | $428,618 | $0 | $0 | $428,618 | $428,618 | $0 |
| Other Costs | $78,133 | $0 | $78,133 | $665 | $665 | $77,468 | $78,133 | $0 |
| Project Contingency | $103,959 | $0 | $103,959 | $0 | $0 | $103,959 | $103,959 | $0 |
| SAISD Managed | $515,463 | $0 | $515,463 | $33,035 | $33,035 | $482,428 | $515,463 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$18,634,488** | **$0** | **$18,634,488** | **$1,423,922** | **$144,885** | **$17,210,566** | **$18,634,488** | **$0** |

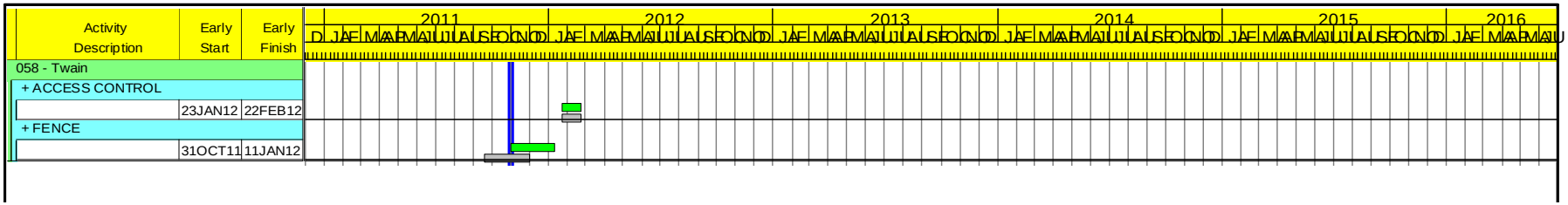
**Comments**

-Design Agreement executed with Chesney Morales / Beaty Palmer / Dockery JV.
-Programming Documents have been received and currently under review.
-Site Survey procurement in progress.
-Construction start anticipated Fall 2012.



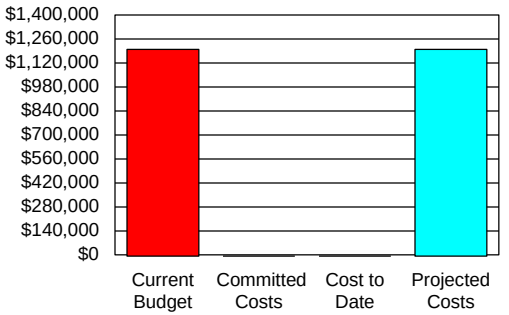
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 058 / District 6**

# Twain Middle School



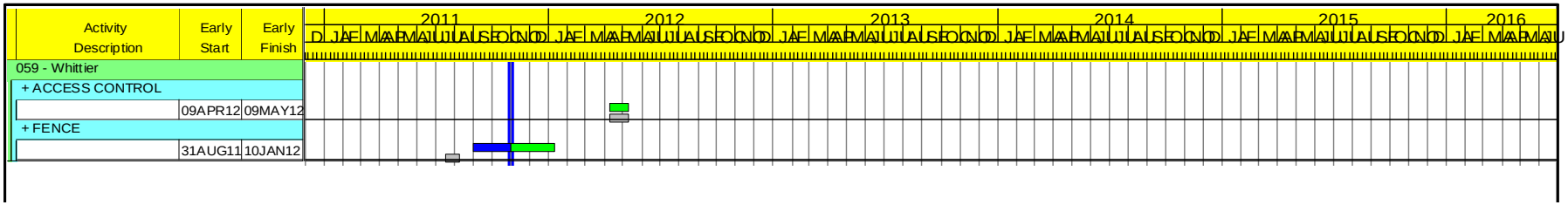

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,206,406 | $0 | $1,206,406 | $1,134 | $1,134 | $1,205,272 | $1,206,406 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,206,406** | **$0** | **$1,206,406** | **$1,134** | **$1,134** | **$1,205,272** | **$1,206,406** | **$0** |

**Comments**



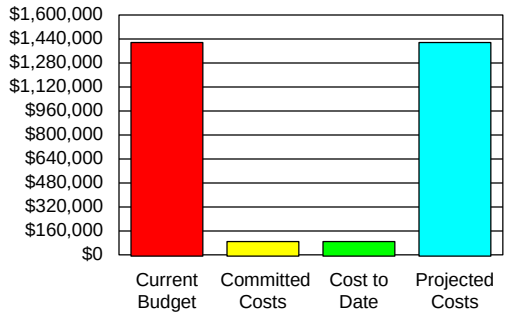
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 059 / District 6**

# Whittier Middle School



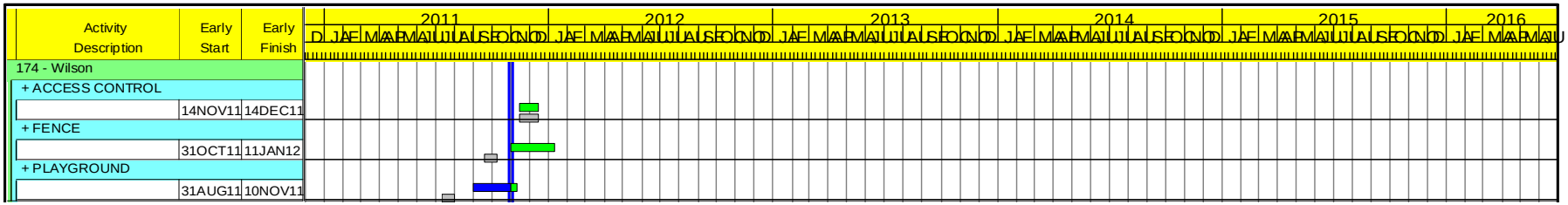

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $1,425,313 | $0 | $1,425,313 | $97,466 | $97,466 | $1,327,847 | $1,425,313 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$1,425,313** | **$0** | **$1,425,313** | **$97,466** | **$97,466** | **$1,327,847** | **$1,425,313** | **$0** |

**Comments**



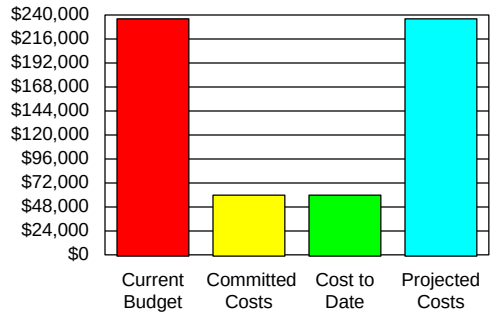
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 174 / District 6**

# Wilson Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $237,500 | $0 | $237,500 | $61,054 | $61,054 | $176,446 | $237,500 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$237,500** | **$0** | **$237,500** | **$61,054** | **$61,054** | **$176,446** | **$237,500** | **$0** |

**Comments**

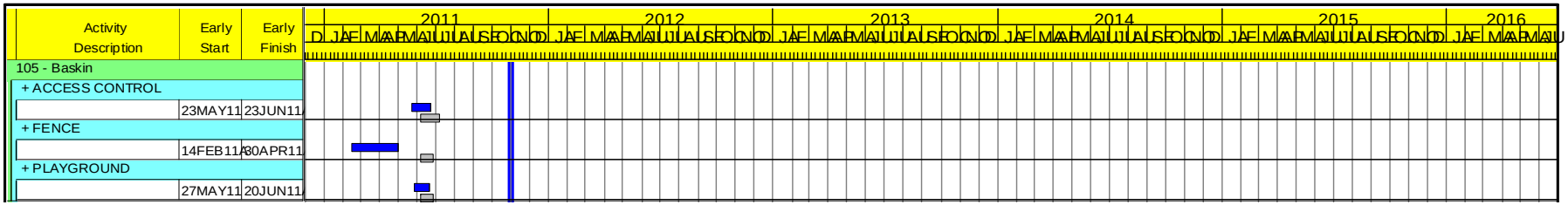


# District 7

## Ed Garza

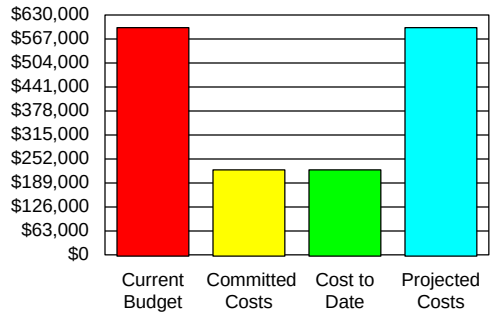
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 105 / District 7**

# Baskin Elementary School



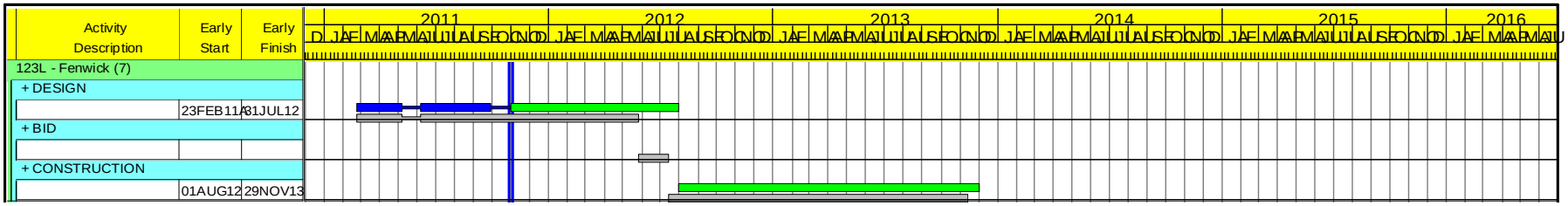

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $600,113 | $0 | $600,113 | $226,898 | $226,898 | $373,215 | $600,113 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$600,113** | **$0** | **$600,113** | **$226,898** | **$226,898** | **$373,215** | **$600,113** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager:Tray Pham**
**Project Architect: Durand-Hollis Rupe Architects**
**General Contractor: TBD**
**No. 123 / District 7**

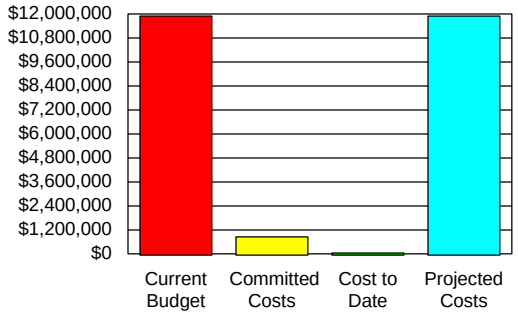
# Fenwick Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $728,182 | $0 | $728,182 | $534,796 | $24,066 | $193,386 | $728,182 | $0 |
| Construction | $9,611,648 | $0 | $9,611,648 | $0 | $0 | $9,611,648 | $9,611,648 | $0 |
| Professional Services-Other | $632,079 | $0 | $632,079 | $367,466 | $69,874 | $264,613 | $632,079 | $0 |
| Construction-Other | $94,578 | $0 | $94,578 | $0 | $0 | $94,578 | $94,578 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $188,780 | $0 | $188,780 | $0 | $0 | $188,780 | $188,780 | $0 |
| Other Costs | $49,539 | $0 | $49,539 | $418 | $418 | $49,121 | $49,539 | $0 |
| Project Contingency | $36,621 | $0 | $36,621 | $0 | $0 | $36,621 | $36,621 | $0 |
| SAISD Managed | $620,156 | $0 | $620,156 | $19,980 | $19,980 | $600,176 | $620,156 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$11,961,583** | **$0** | **$11,961,583** | **$922,660** | **$114,338** | **$11,038,923** | **$11,961,583** | **$0** |

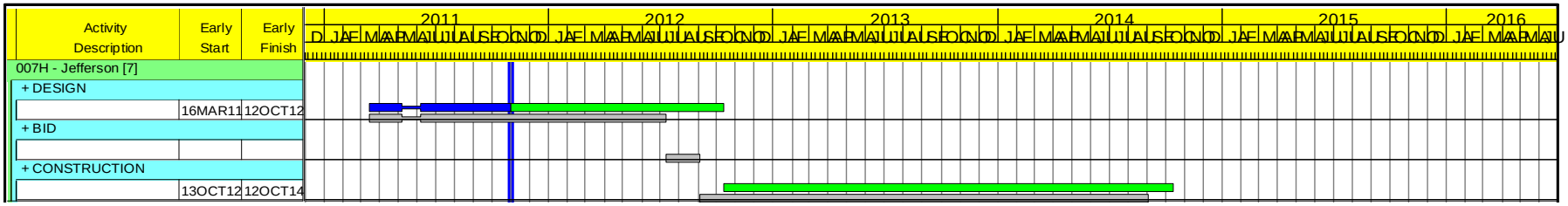
**Comments**

-Design Agreement executed with Durand-Hollis Rupe Architects.
-Programming Phase is complete.
-Schematic Design in progress.
-Schematic Design documents anticipated early November 2011.
-Site surveying is nearing completion.
-Traffic impact analysis is in progress.
-Construction start anticipated Fall 2012.



**Program Administrator: Munoz Jacobs**
**Project Manager: George Lloyd**
**Project Architect: Perkins & Will**
**General Contractor: TBD**
**No. 007 / District 7**

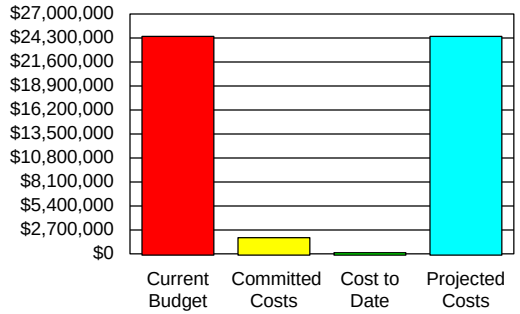
# Jefferson High School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $250,000 | $0 | $250,000 | $2,600 | $2,600 | $247,400 | $250,000 | $0 |
| Design Fees | $1,439,756 | $0 | $1,439,756 | $1,161,843 | $0 | $277,913 | $1,439,756 | $0 |
| Construction | $19,138,673 | $0 | $19,138,673 | $0 | $0 | $19,138,673 | $19,138,673 | $0 |
| Professional Services-Other | $1,272,692 | $0 | $1,272,692 | $720,199 | $177,383 | $552,493 | $1,272,692 | $0 |
| Construction-Other | $190,550 | $0 | $190,550 | $0 | $0 | $190,550 | $190,550 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $349,202 | $0 | $349,202 | $0 | $0 | $349,202 | $349,202 | $0 |
| Other Costs | $98,912 | $0 | $98,912 | $1,077 | $1,077 | $97,835 | $98,912 | $0 |
| Project Contingency | $60,359 | $0 | $60,359 | $0 | $0 | $60,359 | $60,359 | $0 |
| SAISD Managed | $1,836,531 | $0 | $1,836,531 | $98,863 | $98,863 | $1,737,668 | $1,836,531 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$24,636,675** | **$0** | **$24,636,675** | **$1,984,581** | **$279,922** | **$22,652,094** | **$24,636,675** | **$0** |

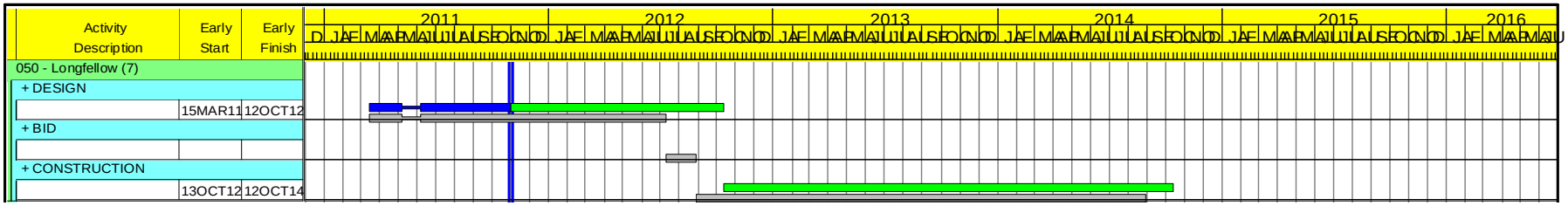
**Comments**

-Design Agreement executed with Perkins & Will.
-Programming Documents have been received and currently under review.
-Master Plan in progress.
-Schematic Design to begin in next 30 days.
-Construction start anticipated Fall 2012.
-Track-anticipated to start 14-Nov-2011, substantial completion anticipated 31-Jan-2012.



**Program Administrator: Munoz Jacobs**
**Project Manager: Benito Polendo**
**Project Architect: O'Neil Conrad Oppelt**
**General Contractor: TBD**
**No. 050 / District 7**

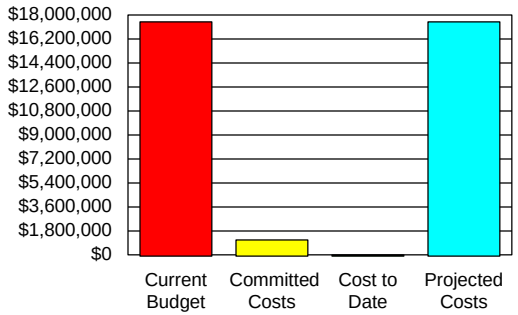
# Longfellow Middle School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $996,933 | $0 | $996,933 | $722,513 | $0 | $274,420 | $996,933 | $0 |
| Construction | $13,620,169 | $0 | $13,620,169 | $0 | $0 | $13,620,169 | $13,620,169 | $0 |
| Professional Services-Other | $910,764 | $0 | $910,764 | $494,791 | $99,265 | $415,973 | $910,764 | $0 |
| Construction-Other | $184,846 | $0 | $184,846 | $0 | $0 | $184,846 | $184,846 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $475,674 | $0 | $475,674 | $0 | $0 | $475,674 | $475,674 | $0 |
| Other Costs | $69,782 | $0 | $69,782 | $594 | $594 | $69,188 | $69,782 | $0 |
| Project Contingency | $248,282 | $0 | $248,282 | $0 | $0 | $248,282 | $248,282 | $0 |
| SAISD Managed | $1,073,606 | $0 | $1,073,606 | $0 | $0 | $1,073,606 | $1,073,606 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$17,580,056** | **$0** | **$17,580,056** | **$1,217,898** | **$99,858** | **$16,362,158** | **$17,580,056** | **$0** |

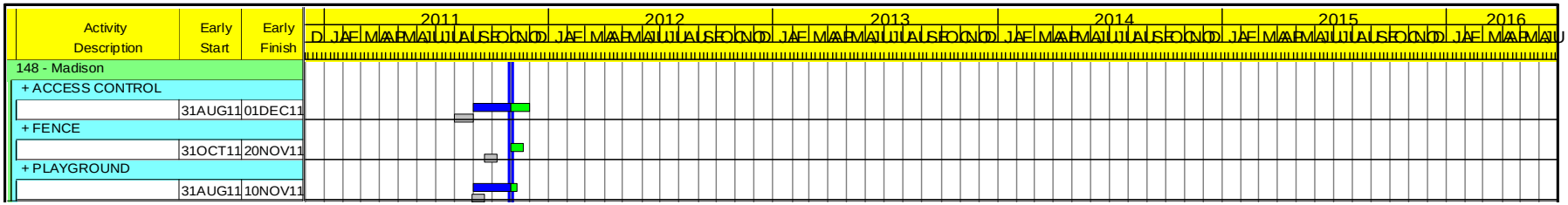
**Comments**

-Design Agreement executed with O'Neil Conrad Oppelt.
-Programming Documents have been received and currently under review.
-Surveyor to be engaged in next 30-60 days.
-Construction start anticipated Fall 2012.



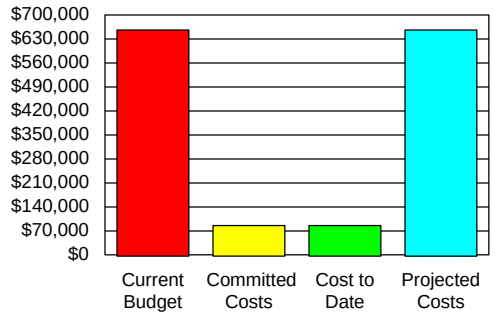
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 148 / District 7**

# Madison Elementary School



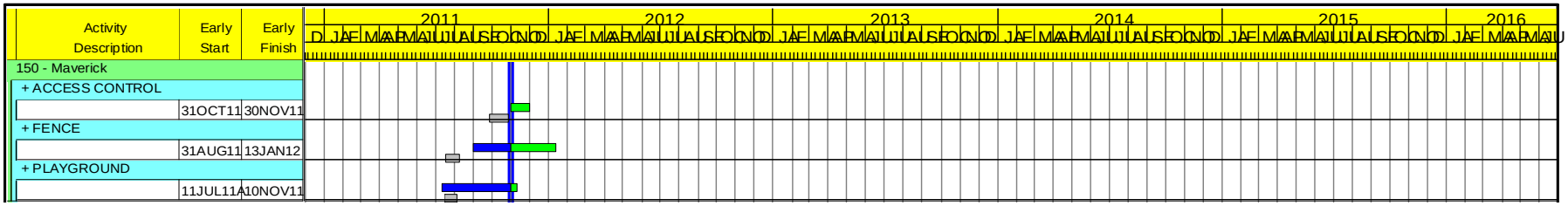

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $660,088 | $0 | $660,088 | $89,499 | $89,499 | $570,589 | $660,088 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$660,088** | **$0** | **$660,088** | **$89,499** | **$89,499** | **$570,589** | **$660,088** | **$0** |

**Comments**



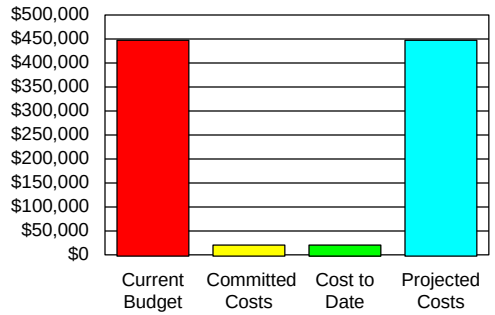
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 150 / District 7**

# Maverick Elementary School



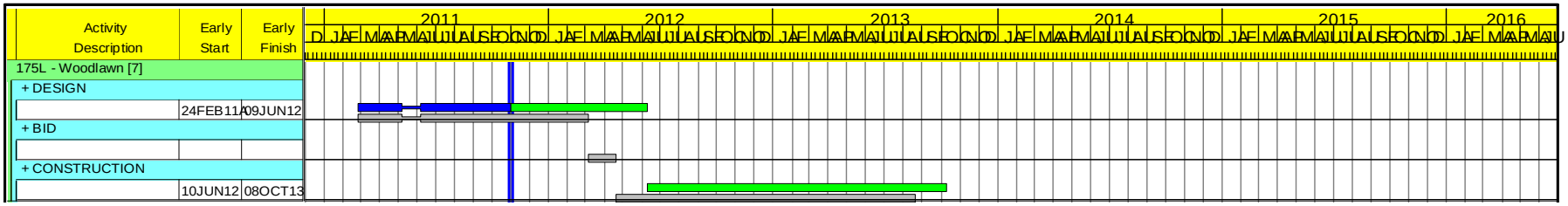

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $23,439 | $23,439 | $426,561 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$23,439** | **$23,439** | **$426,561** | **$450,000** | **$0** |

**Comments**



**Program Administrator: Munoz Jacobs**
**Project Manager: George Lloyd**
**Project Architect: Morris Architects**
**General Contractor: TBD**
**No. 175 / District 7**

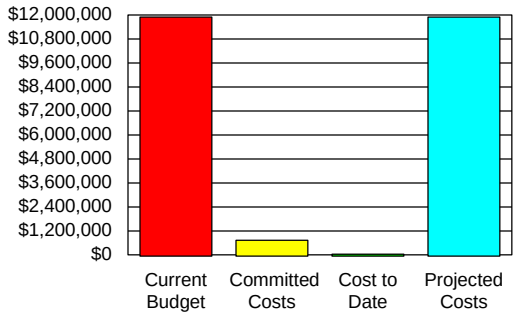
# Woodlawn Academy




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $637,909 | $0 | $637,909 | $420,394 | $15,765 | $217,515 | $637,909 | $0 |
| Construction | $8,024,962 | $0 | $8,024,962 | $0 | $0 | $8,024,962 | $8,024,962 | $0 |
| Professional Services-Other | $583,166 | $0 | $583,166 | $357,484 | $69,808 | $225,682 | $583,166 | $0 |
| Construction-Other | $73,194 | $0 | $73,194 | $0 | $0 | $73,194 | $73,194 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $165,821 | $0 | $165,821 | $0 | $0 | $165,821 | $165,821 | $0 |
| Other Costs | $41,526 | $0 | $41,526 | $418 | $418 | $41,108 | $41,526 | $0 |
| Project Contingency | $1,791,916 | $0 | $1,791,916 | $0 | $0 | $1,791,916 | $1,791,916 | $0 |
| SAISD Managed | $643,775 | $0 | $643,775 | $20,190 | $20,190 | $623,585 | $643,775 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$11,962,269** | **$0** | **$11,962,269** | **$798,486** | **$106,180** | **$11,163,783** | **$11,962,269** | **$0** |

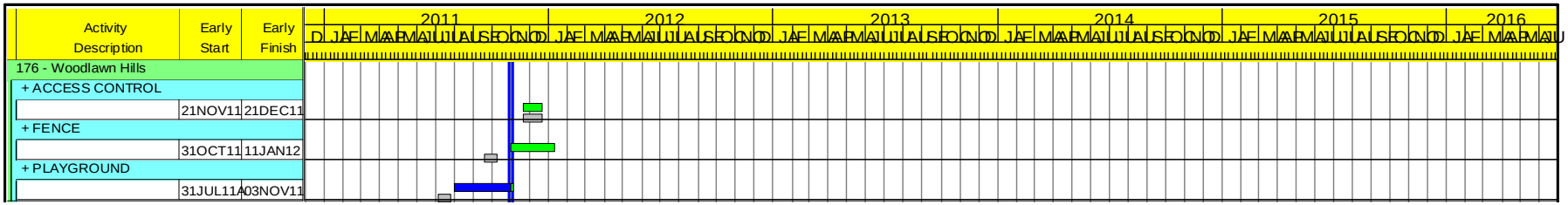
**Comments**

-Design Agreement executed with Morris Architects.
-Programming Documents have been received and currently under review.
-Surveyor to begin in next 30 days.
-Schematic Design phase to begin in next 30 days.
-Construction start anticipated Fall 2012.



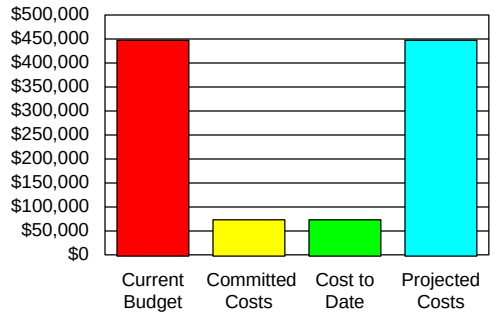
**Program Administrator: SAISD**
**Project Manager: SAISD**
**No. 176 / District 7**

# Woodlawn Hills Elementary School




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $450,000 | $0 | $450,000 | $75,977 | $75,977 | $374,023 | $450,000 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$450,000** | **$0** | **$450,000** | **$75,977** | **$75,977** | **$374,023** | **$450,000** | **$0** |

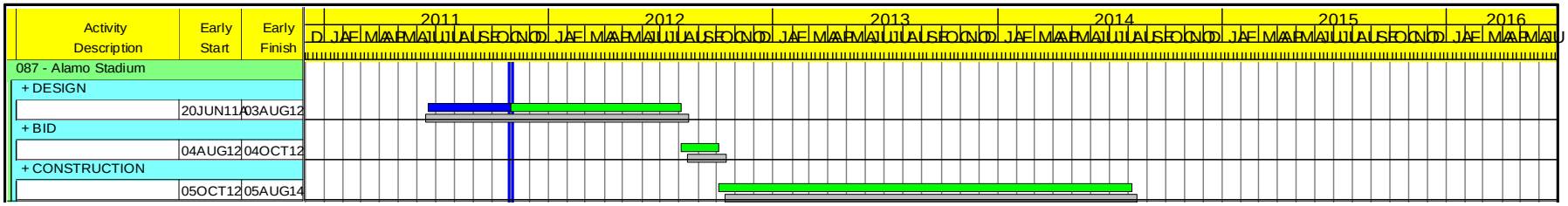
**Comments**



# Support Facilities

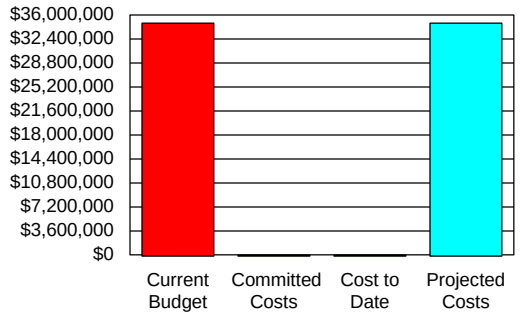
**Program Administrator: SAISD**
**Project Manager: Don Aird**
**Project Architect: AECOM/RVK**
**No. 889**

# Alamo Stadium and Convocation Center



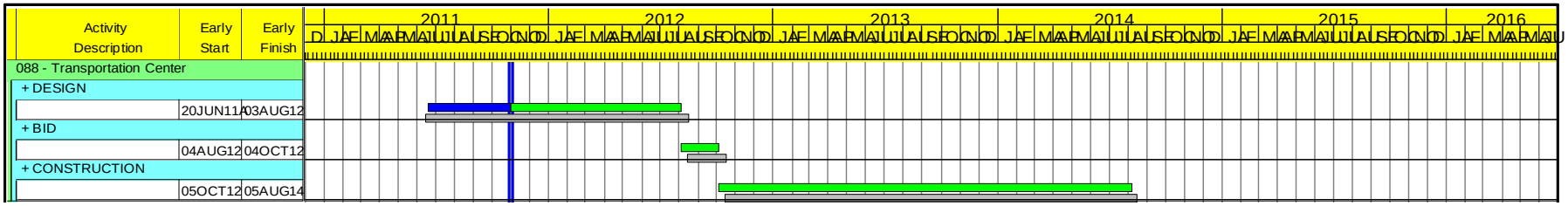

| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $28,000,000 | $0 | $28,000,000 | $0 | $0 | $28,000,000 | $28,000,000 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $6,967,849 | $0 | $6,967,849 | $150,927 | $150,927 | $6,816,922 | $6,967,849 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$34,967,849** | **$0** | **$34,967,849** | **$150,927** | **$150,927** | **$34,816,922** | **$34,967,849** | **$0** |

**Comments**



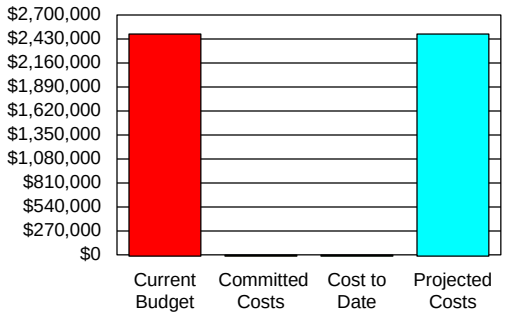
**Program Administrator: SAISD**
**Project Manager: Don Aird**
**Project Architect: RVK**
**No. 885**

# Transportation Efficiency




| Cost Description | Original Budget | Budget Adjustments | Current Budget | Committed Costs | Cost to Date | Uncommitted Costs | Projected Costs | Projected Ovr/(Undr) |
|---|---|---|---|---|---|---|---|---|
| Land Improvement/Acquisition | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Design Fees | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction | $2,000,000 | $0 | $2,000,000 | $11,106 | $11,106 | $1,988,894 | $2,000,000 | $0 |
| Professional Services-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Construction-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Abatement | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| FF&E | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Other Costs | $500,000 | $0 | $500,000 | $1,166 | $1,166 | $498,834 | $500,000 | $0 |
| Project Contingency | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| SAISD Managed-Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Miscellaneous | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Totals:** | **$2,500,000** | **$0** | **$2,500,000** | **$12,272** | **$12,272** | **$2,487,728** | **$2,500,000** | **$0** |

**Comments**



# INFORMATIONAL SECTION

# Property Tax Information

# 2011-2012

# TAX COLLECTIONS FORECAST
# GENERAL OPERATING FUND & DEBT SERVICE FUND

| GENERAL OPERATING FUND | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|---|---|---|---|---|
| Est. Tax Appraised Values | $11,189,250,614 | $11,189,250,614 | $11,524,928,132 | $11,870,675,976 |
| Tax on Freeze Property | $ 7,768,230 | $ 7,768,230 | $ 7,768,230 | $ 7,768,230 |
| Tax Rate | $ 1.0400 | $ 1.0400 | $ 1.0400 | $ 1.0400 |
| Tax Revenue at 100% Rate of Collection | $ 122,546,670 | $ 122,326,580 | $ 125,427,109 | $ 129,086,929 |
| SAISD Projected Tax Collection Rate | 98.50% | 98.50% | 98.50% | 98.50% |
| **General Fund Projected Tax Revenue** | $ 120,708,470 | $ 120,491,682 | $ 123,545,702 | $ 127,150,625 |
| **DEBT SERVICE FUND** | | | | |
| Tax Rate | $ 0.2676 | $ 0.3159 | $ 0.4110 | $ 0.3945 |
| Tax Revenue at 100% Rate of Collection | $ 31,532,201 | $ 37,156,699 | $ 49,567,829 | $ 48,966,148 |
| SAISD Projected Tax Collection Rate | 98.50% | 98.50% | 98.50% | 98.50% |
| **Debt Service Fund Projected Tax Revenue** | $ 31,059,218 | $ 36,599,348 | $ 48,824,311 | $ 48,231,655 |
| **TOTAL PROJECTED TAX REVENUE** | $ 151,767,688 | $ 157,091,030 | $ 172,370,013 | $ 175,382,281 |

## Discussion

The primary source of local funding for the school district remains ad valorem taxes levied against the local tax base. The House Bill 1 (HB 1) as passed by the Texas Legislature in 2006 resulted in a reduction of the M&O tax rate from $1.50 per $100 of taxable property value in 2005-06 to $1.37 in 2006-07 and $1.04 in 2007-08, 2008-09, 2009-10 and 2010-11. Under current state law, the maximum M&O tax rate that a school district can adopt is $1.17 per $100 of taxable property value pending voter approval to exceed the $1.04 rate. The highest M&O tax rate a school district can set without voter approval is the "rollback" M&O tax rate. For San Antonio ISD this rate is likely to be $1.04 for the foreseeable future.

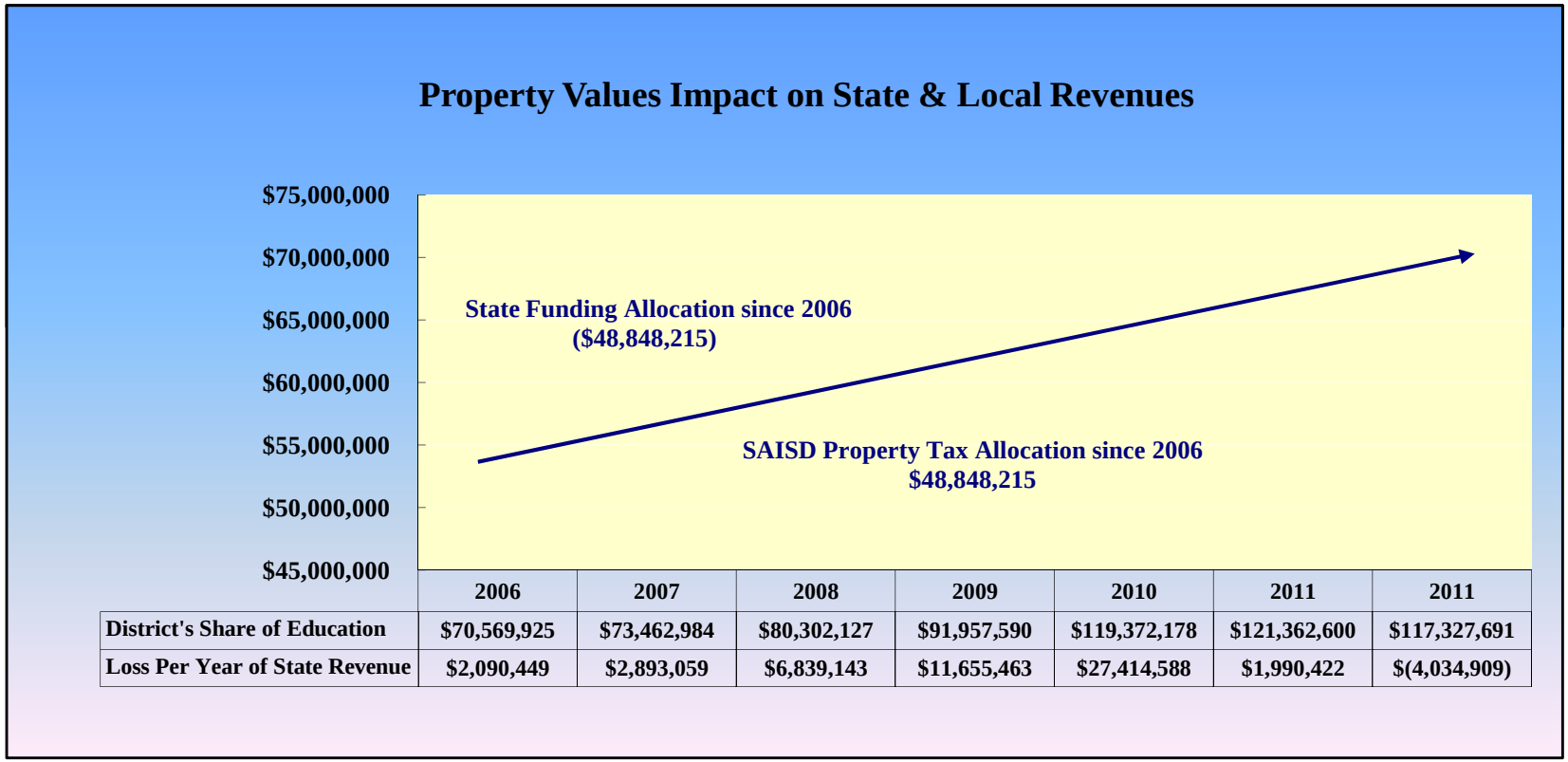
# COMPTROLLER'S CERTIFIED PROPERTY VALUES FOR SAN ANTONIO INDEPENDENT SCHOOL DISTRICT

This chart represents the District's property values as certified by the State Comptroller's office by school year. This District has experienced increases in property values over time and this trend is expected to continue. The impact of the increases is also represented in this chart and depicted in a graph on the next page.

| School Year | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
|---|---|---|---|---|---|---|---|
| Comptroller's Certified Property Values | $8,230,791,444 | $8,542,207,484 | $9,480,108,038 | $10,692,743,033 | $11,937,217,827 | $12,136,259,986 | $11,732,769,072 |
| Increase Per Year of Property Value | $ 221,809,222 | $ 311,416,040 | $ 937,900,554 | $ 1,212,634,995 | $ 1,244,474,794 | $ 199,042,159 | $ (403,490,914) |
| District's Share of Education | $ 70,569,925 | $ 73,462,984 | $ 80,302,127 | $ 91,957,590 | $ 119,372,178 | $ 121,362,600 | $ 117,327,691 |
| **Loss Per Year of State Revenue** | $ 2,090,449 | $ 2,893,059 | $ 6,839,143 | $ 11,655,463 | $ 27,414,588 | $ 1,990,422 | $ (4,034,909) |

## San Antonio Independent School District
## THE EFFECT OF RISING PROPERTY VALUES ON STATE & LOCAL REVENUES

This graph illustrates that over time the District's property values have continued to rise every year. This increase has a two fold impact on the District revenues. First, it decreases the amount of State revenue the District receives each year. Second, due to the loss of State funding, the cost of education for the District increases in Local revenue generated primarily through property taxes. Since 2005 the District has had a loss of approximately $57,430,267 in State revenue. The burden to finance our schools has been shifted from the state to the local taxpayers.




| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2011 |
|---|---|---|---|---|---|---|---|
| District's Share of Education | $70,569,925 | $73,462,984 | $80,302,127 | $91,957,590 | $119,372,178 | $121,362,600 | $117,327,691 |
| Loss Per Year of State Revenue | $2,090,449 | $2,893,059 | $6,839,143 | $11,655,463 | $27,414,588 | $1,990,422 | $(4,034,909) |

# SAISD PROPERTY TAX RATE HISTORY *

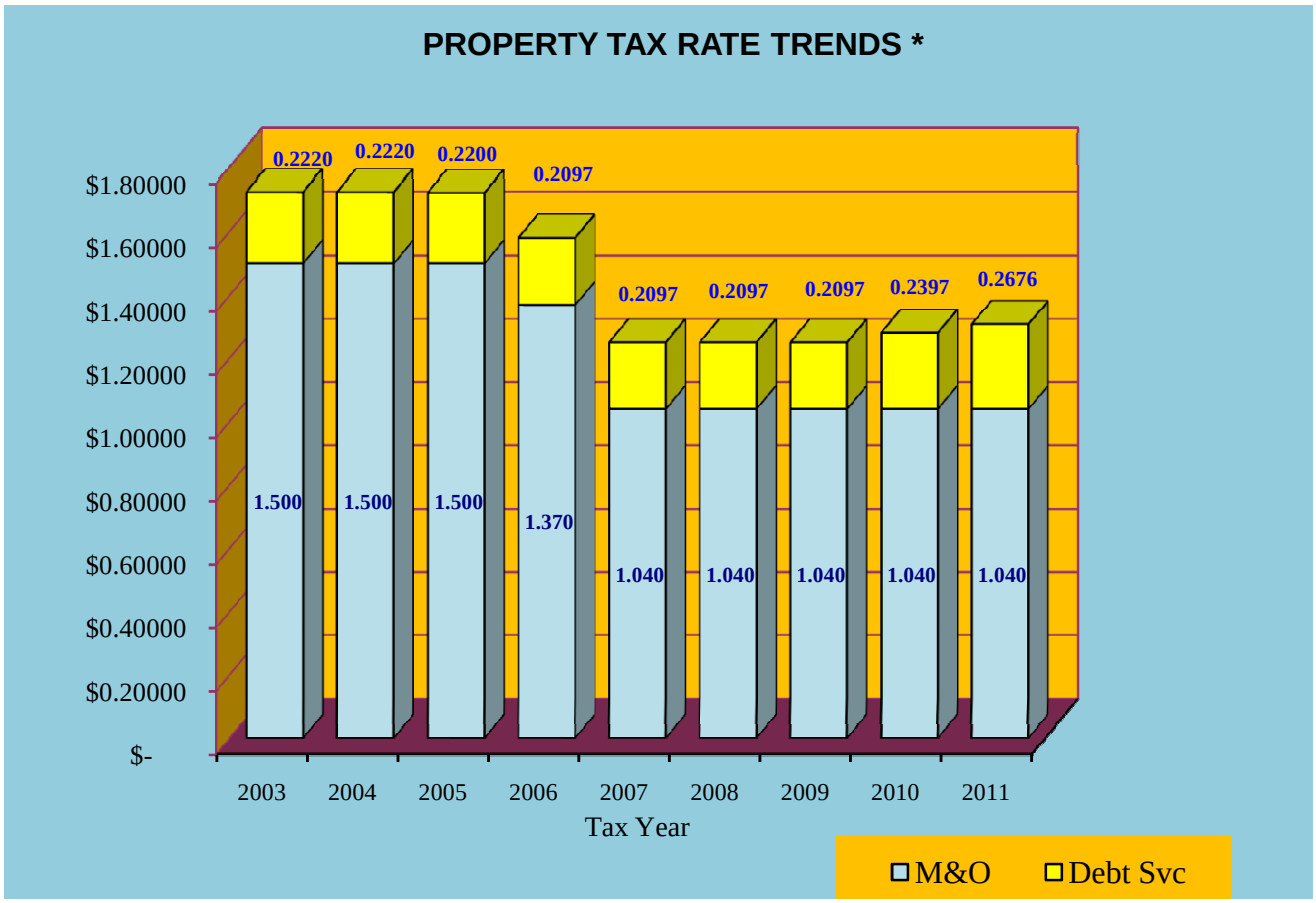
The tax rate of a school district consists of Maintenance & Operations (M&O) and a Debt Service tax rate or as is sometimes referred to an Interest & Sink (I&S) tax rate. The M&O tax rate is a local school district tax rate that raises revenue to be used to operate and maintain schools. The passage of House Bill 1 (HB 1) required all Texas school districts to lower the maximum allowable M&O tax rate beginning with the 2006-2007 school year. The M&O rate of $1.04 for 2011-12 remains the same rate as in 2010-2011.

The 2011-2012 budget was adopted by the Board of Trustees on August 29th with a proposed tax rate $1.30760 per $100 property valuation. The Board to voted to adopt a M&O tax rate of $1.04. This comparison is illustrated on the following page. The Debt Service (I&S) tax rate is a tax levied by the school district that raises money to pay for voter approved bond indebtedness, usually for the construction of facilities, equipment or both. To meet the District's debt requirements for 2011-2012 it was increased to $ .2676 per $100.

A graphic illustration of the District tax rate trends since 2003 is found on the next page.

| Fiscal Year | Tax Year | Maintenance & Operations (M&O) | Debt Service (I&S) | Total Tax Rate * |
|---|---|---|---|---|
| 2003-04 | 2003 | 1.500 | 0.2220 | 1.72200 |
| 2004-05 | 2004 | 1.500 | 0.2220 | 1.72200 |
| 2005-06 | 2005 | 1.500 | 0.2200 | 1.72000 |
| 2006-07 | 2006 | 1.370 | 0.2097 | 1.57970 |
| 2007-08 | 2007 | 1.040 | 0.2097 | 1.24970 |
| 2008-09 | 2008 | 1.040 | 0.2097 | 1.24970 |
| 2009-10 | 2009 | 1.040 | 0.2097 | 1.24970 |
| 2010-11 | 2010 | 1.040 | 0.2397 | 1.27970 |
| 2011-12 | 2011 | 1.040 | 0.2676 | 1.30760 |

* Per $100 of Assessed Value.



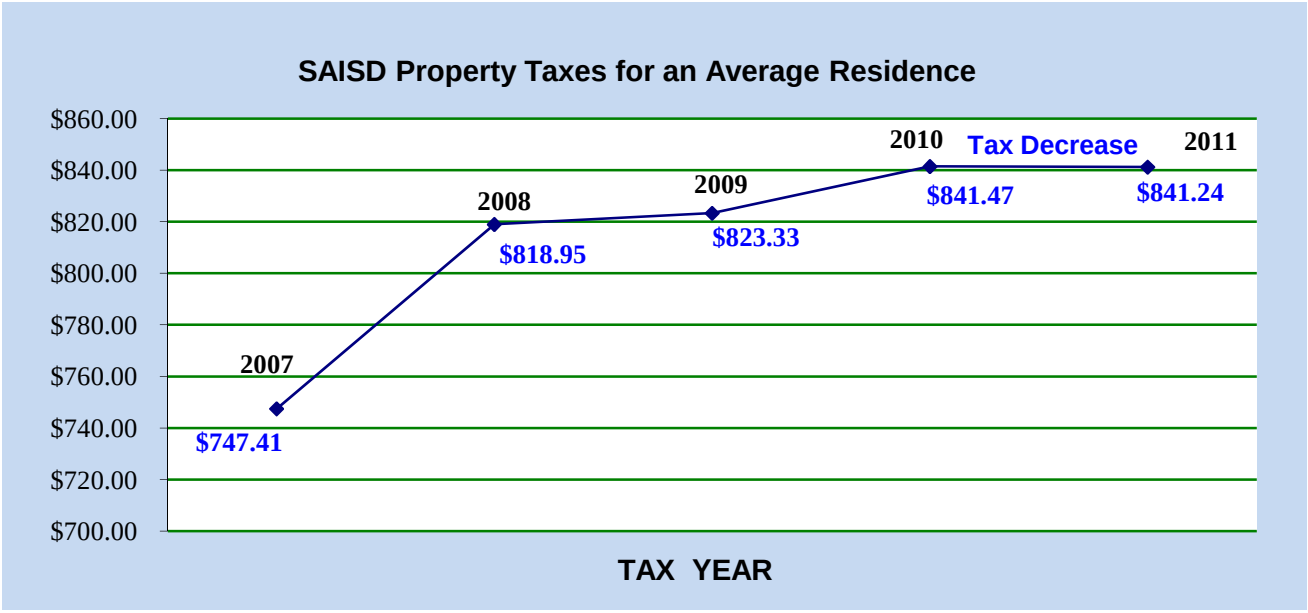

* Per $100 of Assessed Value.

# PROPERTY TAXES FOR AN AVERAGE RESIDENCE

The passage of Texas House Bill 1(HB1) dropped M&O tax rates on property from $1.37 in 2006-07 to $1.04 in 2007-08. While property values decreased, SAISD Board adopted an M&O tax rate of $1.04 and I&S of 0.2676 for 2011-12, the impact to the tax payer is property taxes will decrease due to the decrease in average taxable value. See the chart below for a comparison between tax years.

| Tax Year | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|
| **Fiscal Year** | **2007-08** | **2008-09** | **2009-10** | **2010-11** | **2011-12** |
| Average Market Value | $ 79,765 | $ 85,147 | $ 83,294 | $ 82,248 | $ 80,099 |
| Average Taxable Value | 59,807 | 65,532 | 65,882 | 65,755 | 64,335 |
| Property Tax Rate | $ 1.2497 | $ 1.2497 | $ 1.2497 | $ 1.2797 | $ 1.3076 |
| Property Taxes Due | $ 747.41 | $ 818.95 | $ 823.33 | $ 841.47 | $ 841.24 |
| Increase (Decrease) in Taxes | $ (97.67) | $ 71.55 | $ 4.37 | $ 18.14 | $ (0.22) |

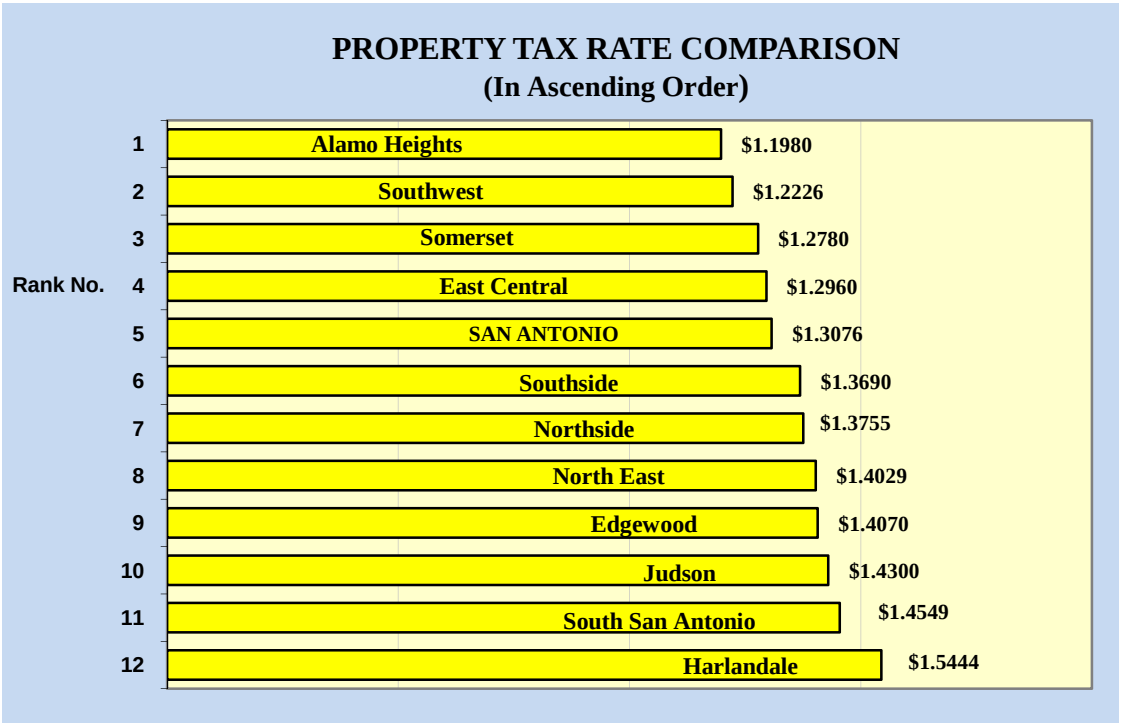
Increase



# PROPERTY TAX RATE FOR 2011-2012
# SURROUNDING SCHOOL DISTRICTS COMPARISON

The charts below show that when comparing San Antonio ISD with other school districts located in the San Antonio area, our District's combined tax rate of **$1.3076** ranks the fifth lowest out of 12. The highest tax rate is $1.5444 in the Harlandale ISD while the lowest rate is $1.1980 in the Alamo Heights ISD.

| Ranked in Ascending Order | School District | Maintenance & Operations (M & O) | Debt Service (I & S) | TOTAL TAX RATE |
|---|---|---|---|---|
| **1** | Alamo Heights | $ 1.04 | $ 0.1580 | $ 1.1980 |
| **2** | Southwest | 1.04 | 0.1826 | 1.2226 |
| **3** | Somerset | 1.04 | 0.2380 | 1.2780 |
| **4** | East Central | 1.04 | 0.2560 | 1.2960 |
| **5** | SAN ANTONIO | 1.04 | 0.2676 | 1.3076 |
| **6** | Southside | 1.17 | 0.1990 | 1.3690 |
| **7** | Northside | 1.04 | 0.3355 | 1.3755 |
| **8** | North East | 1.04 | 0.3629 | 1.4029 |
| **9** | Edgewood | 1.17 | 0.2370 | 1.4070 |
| **10** | Judson | 1.04 | 0.3900 | 1.4300 |
| **11** | South San Antonio | 1.04 | 0.4149 | 1.4549 |
| **12** | Harlandale | 1.17 | 0.3744 | 1.5444 |



# PROPERTY TAX RATES
# DIRECT AND OVERLAPPING GOVERNMENTS *

| Fiscal Year | Tax Year | San Antonio ISD | City of San Antonio | Bexar County | Alamo Community College | City of Balconies Heights | University Health System |
|---|---|---|---|---|---|---|---|
| 2000-01 | 2000 | 1.72200 | 0.57979 | 0.33945 | 0.10690 | 0.46934 | 0.24387 |
| 2001-02 | 2001 | 1.72200 | 0.57854 | 0.32076 | 0.10460 | 0.46941 | 0.24387 |
| 2002-03 | 2002 | 1.72200 | 0.57850 | 0.31760 | 0.10710 | 0.55190 | 0.24390 |
| 2003-04 | 2003 | 1.72200 | 0.57854 | 0.32095 | 0.10705 | 0.56357 | 0.24387 |
| 2004-05 | 2004 | 1.72200 | 0.57854 | 0.31847 | 0.10705 | 0.52703 | 0.24387 |
| 2005-06 | 2005 | 1.72000 | 0.57854 | 0.31847 | 0.10705 | 0.55850 | 0.24387 |
| 2006-07 | 2006 | 1.57970 | 0.57854 | 0.31415 | 0.13705 | 0.53240 | 0.24387 |
| 2007-08 | 2007 | 1.24970 | 0.57230 | 0.29510 | 0.13455 | 0.49836 | 0.23741 |
| 2008-09 | 2008 | 1.24970 | 0.56714 | 0.28940 | 0.13586 | 0.49073 | 0.26102 |
| 2009-10 | 2009 | 1.24970 | 0.56569 | 0.29619 | 0.13586 | 0.51048 | 0.26624 |
| 2010-11 | 2010 | 1.27970 | 0.56569 | 0.29619 | 0.14162 | 0.55884 | 0.27624 |

* Source: Bexar County Assessor-Collector Taxes Office. Website www.bexar.org/tax

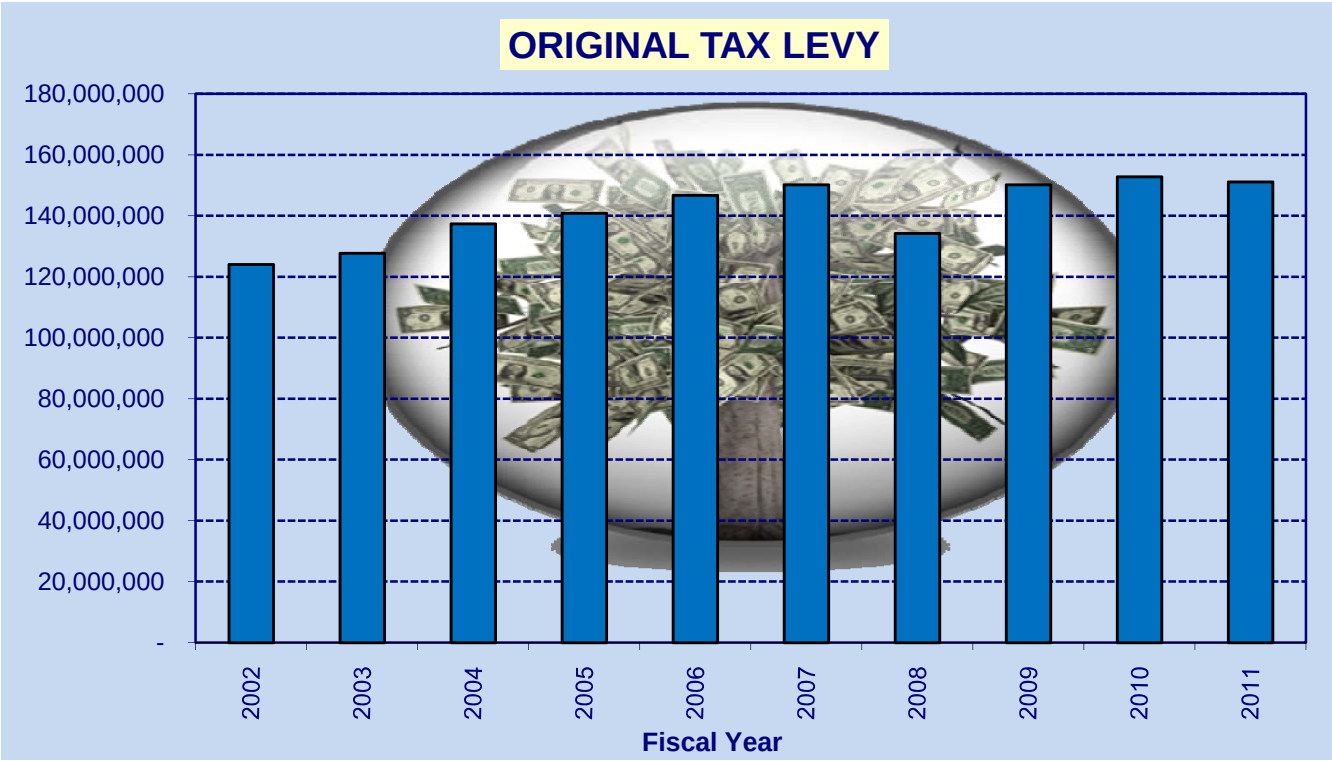
# ASSESSED AND ESTIMATED ACTUAL VALUE OF PROPERTY
# LAST TEN FISCAL YEARS

| Fiscal Year | Tax Year | Assessed Value | Estimated Actual Value | Ratio of Total Assessed to Total Estimated Actual Value |
|---|---|---|---|---|
| 2001-02 | 2001 | 7,572,267,664 | 8,234,441,697 | 91.96% |
| 2002-03 | 2002 | 7,842,137,743 | 8,741,705,610 | 89.71% |
| 2003-04 | 2003 | 8,435,683,746 | 8,989,871,413 | 93.84% |
| 2004-05 | 2004 | 8,645,841,256 | 9,710,458,681 | 89.04% |
| 2005-06 | 2005 | 9,059,120,799 | 10,056,505,109 | 90.08% |
| 2006-07 | 2006 | 9,504,999,050 | 11,050,415,927 | 86.01% |
| 2007-08 | 2007 | 11,371,327,652 | 14,084,631,516 | 80.74% |
| 2008-09 | 2008 | 12,723,716,043 | 15,683,860,209 | 81.13% |
| 2009-10 | 2009 | 12,882,846,677 | 15,939,569,943 | 80.82% |
| 2010-11 | 2010 | 12,423,827,042 | 15,593,598,904 | 79.67% |

# ALLOCATION OF PROPERTY TAX RATES AND TAX LEVIES

| | | Tax Rates * | | | Tax Levies | | |
|---|---|---|---|---|---|---|---|
| Fiscal Year | Tax Year | General Fund | Debt Service Fund | Total Tax Rate | General Fund | Debt Service Fund | Original Tax Levy |
| 2001-02 | 2001 | 1.50000 | 0.22200 | 1.72200 | 108,062,026 | 15,993,180 | 124,055,206 |
| 2002-03 | 2002 | 1.50000 | 0.22200 | 1.72200 | 111,247,655 | 16,464,653 | 127,712,308 |
| 2003-04 | 2003 | 1.50000 | 0.22200 | 1.72200 | 119,661,594 | 17,709,916 | 137,371,510 |
| 2004-05 | 2004 | 1.50000 | 0.22200 | 1.72200 | 122,723,106 | 18,163,020 | 140,886,126 |
| 2005-06 | 2005 | 1.50000 | 0.22000 | 1.72000 | 127,948,262 | 18,765,745 | 146,714,007 |
| 2006-07 | 2006 | 1.37000 | 0.20970 | 1.57970 | 130,218,487 | 19,931,986 | 150,150,473 |
| 2007-08 | 2007 | 1.04000 | 0.20970 | 1.24970 | 111,706,808 | 22,523,959 | 134,230,767 |
| 2008-09 | 2008 | 1.04000 | 0.20970 | 1.24970 | 124,953,526 | 25,194,957 | 150,148,483 |
| 2009-10 | 2009 | 1.04000 | 0.20970 | 1.24970 | 127,192,213 | 25,646,303 | 152,838,516 |
| 2010-11 | 2010 | 1.04000 | 0.23970 | 1.27970 | 122,845,128 | 28,313,439 | 151,158,567 |

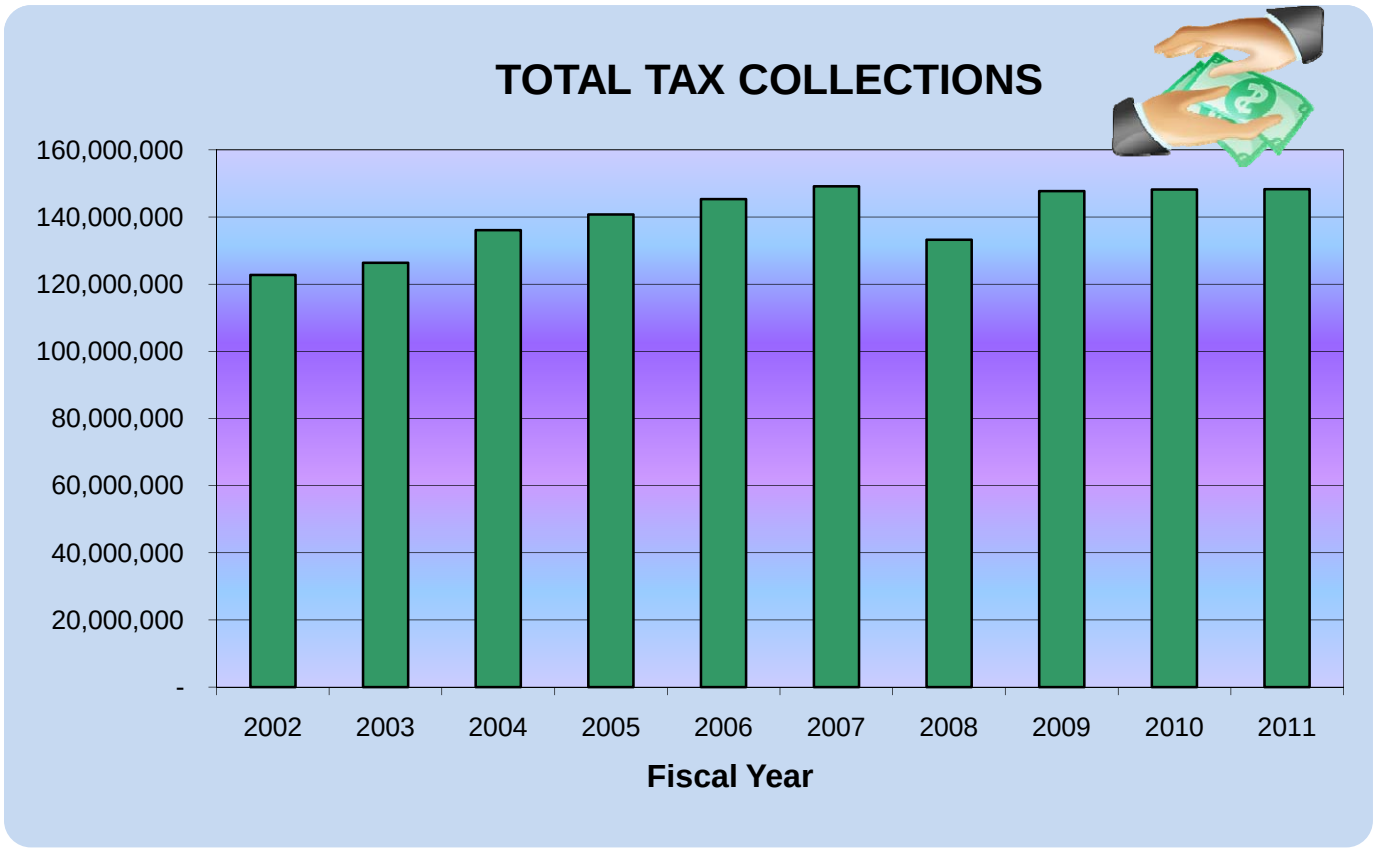
* Tax rates are per $100 of assessed value.



# ALLOCATION OF PROPERTY TAX LEVIES AND COLLECTIONS

| Fiscal Year | Tax Year | Total Tax Levy | Current Tax Collections | Delinquent Tax Collections | Total Tax Collections | Ratio of Total Tax Collections to Total Tax Levy | Outstanding Delinquent Taxes |
|---|---|---|---|---|---|---|---|
| 2001-02 | 2001 | 124,055,206 | 119,359,340 | 3,409,964 | 122,769,304 | 98.96% | 14,579,249 |
| 2002-03 | 2002 | 127,712,308 | 122,364,379 | 4,005,593 | 126,369,972 | 98.95% | 15,088,548 |
| 2003-04 | 2003 | 137,371,510 | 132,037,694 | 4,005,415 | 136,043,109 | 99.03% | 15,629,478 |
| 2004-05 | 2004 | 140,886,126 | 135,771,753 | 4,943,028 | 140,714,781 | 99.88% | 15,020,486 |
| 2005-06 | 2005 | 146,714,007 | 141,702,418 | 3,641,782 | 145,344,200 | 99.07% | 15,281,399 |
| 2006-07 | 2006 | 150,150,470 | 144,883,356 | 4,290,067 | 149,173,423 | 99.35% | 13,430,647 |
| 2007-08 | 2007 | 134,230,767 | 129,497,119 | 3,685,943 | 133,183,062 | 99.22% | 12,888,418 |
| 2008-09 | 2008 | 150,148,483 | 144,712,290 | 2,979,513 | 147,691,803 | 98.36% | 13,247,037 |
| 2009-10 | 2009 | 152,838,516 | 146,002,243 | 2,206,171 | 148,208,414 | 96.97% | 14,669,924 |
| 2010-11 | 2010 | 151,158,567 | 145,004,084 | 3,279,552 | 148,283,636 | 98.10% | 15,269,334 |

* Tax rates are per $100 of assessed value.



# PRINCIPAL TAXPAYERS *
BUDGET YEAR 2011 - 2012

| Taxpayer's Name | Type of Business | 2011 Assessed Valuation | % of Total Assessed Valuation |
|---|---|---|---|
| H.E.B. Grocery Company | Grocery | $ 188,539,837 | 1.52% |
| A T & T | Telephone Utility | 171,550,539 | 1.38% |
| Hotel Investments | Hotel | 142,000,000 | 1.14% |
| Marriot Hotel Prop II Ltd | Hotel | 137,681,215 | 1.11% |
| VHS San Antonio Partners LP | Medical | 107,680,310 | 0.87% |
| New Rivercenter Mall | Shopping Center | 79,874,636 | 0.64% |
| Methodist Healthcare Sys SA | Hospital | 71,341,586 | 0.57% |
| Hyatt Regency Hotel | Hotel | 70,730,441 | 0.57% |
| HMH Rivers Inc | Hotel | 69,689,350 | 0.56% |
| Palacio del Rio Inc | Hotel | 66,900,000 | 0.54% |
| | Totals | $1,105,987,914 | 8.90% ** |
| | Total Assessed Valuation | 12,423,827,042 | |

* Information provided by the Bexar Appraisal District. www.bcad.org

** Total may vary due to rounding.

# Forecast Information

## FORECAST ASSUMPTIONS FOR GENERAL OPERATING FUND

1. Average Daily Attendance (ADA) for state funding is expected to remain flat in the next few years. Completion of the bond funded building program may positively impact enrollment in future years.

2. Annual Property Value Growth is expected to decline slightly in 2011-12 due to current economic downturn and a recovery of the real estate market is anticipated by the 2013-14 school year.

3. During projection period, the Maintenance and Operations (M&O) tax rate remains at $1.04 per $100 property valuation. Under the current school finance system this is the highest rate the district can adopt without voter approval.

4. The Debt Service tax rate will increase in the coming years in support of the bond that was passed in November of 2010. The I&S tax rate will be adjusted to generate sufficient tax collections to meet debt service requirements.

5. Tax collections are projected at 98.50%. This is the average tax collection rate the district is expected to achieve over the next four years.

6. Local revenue, other than property taxes, will increase slightly or remain stable from the 2011-12 level.

7. There is no pay increase projected for the next year. A 3% annual pay increase is projected for the last two years in the projection period, however, decreasing expenditures would be necessary in other areas.

8. The projection period does does anticipate cost reductions for school closures due to the successful bond election and planned school consolidation. The District will proceed with the 1st phase of restructuring, resulting in the consolidation of five schools. This will result in significant cost savings to the District and will reflect in the 2013-14 and 2014-15 school years.

Any changes to the above assumptions will be driven by state funding formula changes as may be adopted by the 2013 Legislature and signed into law. These changes are then reflected in the proposed budget recommended by the Superintendent to the Board of Trustees for adoption.

# San Antonio ISD
# Forecast of Budget Drivers

| Budget Drivers | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|---|---|---|---|---|
| **Average Daily Attendance (ADA) for State Funding** | **48,850** | **48,850** | **48,850** | **48,850** |
| Growth in ADA (%) Estimated | 0.5% | 0.0% | 0.0% | 0.0% |
| WADA | 64,766.9180 | 64,766.9180 | 64,766.9180 | 64,766.9180 |
| Property Taxable Value - Estimated | 12,322,524,576 | 12,322,524,576 | 12,692,200,313 | 13,072,966,323 |
| Annual Property Value Growth (%) Estimated | -1.0% | 0.0% | 3.0% | 3.0% |
| **Property Tax Rate** | | | | |
| Maintenance Operations (M&O) | 1.0400 | 1.0400 | 1.0400 | 1.0400 |
| Debt Service Tax Rate (I&S) | 0.2676 | 0.3159 | 0.4110 | 0.3945 |
| Total Tax Rate | 1.3076 | 1.3559 | 1.4510 | 1.4345 |
| Property Tax Collection Rate Annual Estimate | 98.50% | 98.50% | 98.50% | 98.50% |
| Estimated Inflation for Purchased Supplies, Services, Etc. | 0.25% | 0.50% | 0.50% | 0.50% |
| **Pay Increase Percent** Manual, Classified, Paraprofessional and Professional Staff | 0.0% | 0.0% | 3.0% | 3.0% |

# General Operating Fund Forecasts
# Revenues and Expenditures

| Estimated Revenues | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|---|---|---|---|---|
| WADA | 64,767 | 64,767 | 64,767 | 64,767 |
| Local Revenues | | | | |
| Property Taxes (Current & Delinquent) | 121,402,174 | 121,402,174 | 125,044,239 | 128,795,566 |
| Property Tax Penalty & Interest | 2,039,305 | 2,039,305 | 2,100,484 | 2,163,499 |
| Other Local Revenue | 2,786,509 | 2,786,509 | 2,786,509 | 2,786,509 |
| Total Local Revenues | $ 126,227,988 | $ 126,227,988 | $ 129,931,232 | $ 133,745,574 |
| State Revenues | 243,824,994 | 255,824,994 | 256,824,994 | 258,824,994 |
| Federal Revenues | 22,283,600 | 13,083,600 | 13,083,600 | 13,083,600 |
| Other Resources | | | | |
| Total Revenues | $ 392,336,582 | $ 395,136,582 | $ 399,839,826 | $ 405,654,168 |
| Expenditures | | | | |
| Payroll Costs | 341,067,547 | 341,067,547 | 351,299,573 | 361,838,561 |
| Contracted Services | 27,207,990 | 27,344,030 | 25,480,750 | 23,608,154 |
| Supplies & Materials | 12,673,707 | 12,737,076 | 11,800,761 | 10,859,765 |
| Other Operating | 3,463,967 | 3,481,287 | 3,498,693 | 3,516,187 |
| Debt Service | - | - | - | - |
| Capital Outlay | 6,334,658 | 6,366,331 | 6,398,163 | 6,430,154 |
| Other Expenses | 1,188,130 | 1,194,071 | 1,200,041 | 1,206,041 |
| Total Expenditures | $ 391,935,999 | $ 392,190,341 | $ 399,677,982 | $ 407,458,861 |
| Land Sale Proceeds | | | | |
| **Increase (Decrease) Fund Balance** | **$ 400,583** | **$ 2,946,241** | **$ 161,845** | **$ (1,804,693)** |
| Beginning Fund Balance | $ 63,168,799 | $ 63,569,382 | $ 66,515,623 | $ 66,677,467 |
| Ending Fund Balance | $ 63,569,382 | $ 66,515,623 | $ 66,677,467 | $ 64,872,775 |
| Monthly Expenditures | 32,661,333 | 32,682,528 | 33,306,498 | 33,954,905 |
| Two Months of Expenditures | $ 65,322,667 | $ 65,365,057 | $ 66,612,997 | $ 67,909,810 |
| Number of Months to Operate | 1.93 | 1.95 | 2.00 | 1.96 |

The District will consider all viable cost containment measures to reduce projected deficit in future years.

# FOOD SERVICE FUND FORECASTS
# REVENUES AND EXPENDITURES

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|---|---|---|---|---|
| ESTIMATED REVENUE | | | | |
| LOCAL | | | | |
| Interest Earned | $ - | $ - | $ - | $ - |
| Miscellaneous | 20,000 | 20,000 | 20,000 | 20,000 |
| Continuing Ed Classes | - | - | - | - |
| Purchases Discounts | 733 | 733 | 733 | 733 |
| Student Meals & A La Carte Sales | 2,229,016 | 2,229,016 | 2,229,016 | 2,229,016 |
| Catering | 39,399 | 39,399 | 39,399 | 39,399 |
| Total Local Revenue | $ 2,289,148 | $ 2,289,148 | $ 2,289,148 | $ 2,289,148 |
| STATE | | | | |
| State Match | 203,916 | 203,916 | 203,916 | 203,916 |
| Total State Revenue | $ 203,916 | $ 203,916 | $ 203,916 | $ 203,916 |
| FEDERAL | | | | |
| Breakfast Reimb. | $ 9,514,793 | $ 9,742,197 | $ 9,975,035 | $ 10,213,438 |
| Lunch Reimb. | 20,626,988 | 21,010,650 | 21,401,448 | 21,799,515 |
| Snack Program Reimb. | 604,098 | 620,409 | 637,160 | 654,363 |
| USDA Commodities | 1,932,066 | 1,932,066 | 1,932,066 | 1,932,066 |
| Head Start | 220,761 | 226,722 | 232,844 | 239,131 |
| Texas Fresh Fruit & Vegetables | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total Federal Revenue | $ 33,898,706 | $ 34,532,044 | $ 35,178,553 | $ 35,838,513 |
| Total Projected Revenue | $ 36,391,770 | $ 37,025,108 | $ 37,671,617 | $ 38,331,577 |
| ESTIMATED EXPENDITURES | | | | |
| 35 Food Services | $ 34,426,195 | $ 35,665,720 | $ 36,165,720 | $ 36,665,720 |
| 41 General Administration | 3,500 | 3,500 | 3,500 | 3,500 |
| 51 Plant Maint & Operations | 1,297,936 | 1,297,936 | 1,297,936 | 1,297,936 |
| 52 Security & Monitoring Services | - | - | - | - |
| 81 Facilities Acquisition & Construction | - | - | - | - |
| Total Projected Expenditures | $ 35,727,631 | $ 36,967,156 | $ 37,467,156 | $ 37,967,156 |
| Other Resources | $ 304,268 | $ 304,268 | $ 304,268 | $ 304,268 |
| Other Uses | - | - | - | - |
| Total Other Resources (Uses) | $ 304,268 | $ 304,268 | $ 304,268 | $ 304,268 |
| Estimated Beginning Fund Bal. 9/01 | 8,412,372 | 9,380,779 | 9,742,999 | 10,251,728 |
| Projected Change in Fund Balance | 968,407 | 362,220 | 508,729 | 668,689 |
| Projected Ending Fund Balance 8/31 | $ 9,380,779 | $ 9,742,999 | $ 10,251,728 | $ 10,920,417 |

**DISCUSSION**

In 2010-2011, the department recognized a profit of $1.9M and will continue to realize a profit in 2011-2012. The profit remains to be a combination of numerous cost cutting measures such as labor and food costs and the continued success of the 100% breakfast program. The Food Service Department is looking at ways to reinvest the positive fund balance into the department. Measures such as capital equipment and additional food expenses are currently being reviewed. The department will continue to strive to monitor expenses and increase student participation, which will directly increase federal revenue. The monitoring procedures mentioned above have become a standard monitoring tool for Food Service.

# DEBT SERVICE FUND FORECASTS
# REVENUES AND EXPENDITURES

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|---|---|---|---|---|
| **ESTIMATED REVENUE** | | | | |
| Local Revenue | | | | |
| Tax Revenue | $ 31,059,218 | $ 36,599,348 | $ 48,824,311 | $ 48,231,655 |
| Total Local Revenue | $ 31,059,218 | $ 36,599,348 | $ 48,824,311 | $ 48,231,655 |
| State Revenue | | | | |
| IFA/EDA | 12,884,272 | 14,860,037 | 14,891,410 | 17,814,832 |
| Total State Revenue | $ 12,884,272 | $ 14,860,037 | $ 14,891,410 | $ 17,814,832 |
| Federal Revenue | | | | |
| QSCB Subsidy | 1,467,167 | 2,934,334 | 2,934,334 | 2,919,863 |
| Total Federal Revenue | $ 1,467,167 | $ 2,934,334 | $ 2,934,334 | $ 2,919,863 |
| TOTAL PROJECTED REVENUE | $ 45,410,657 | $ 54,393,720 | $ 66,650,055 | $ 68,966,350 |
| **ESTIMATED EXPENDITURES** | | | | |
| 71 Principal | $ - | $ 20,160,000 | $ 21,415,000 | $ 25,950,000 |
| 71 Interest/Fees | 15,911,517 | 34,169,262 | 42,289,068 | 45,305,927 |
| TOTAL PROJECTED DEBT SERVICE | $ 15,911,517 | $ 54,329,262 | $ 63,704,068 | $ 71,255,927 |
| OTHER FINANCING RESOURCES | | | | |
| Other Resources | $ - | $ - | $ - | $ - |
| Other Uses | $ - | $ - | $ - | $ - |
| Total Other Financing Resources | $ - | $ - | $ - | $ - |
| Estimated Beginning Fund Bal. 9/01 | $ 39,890,846 | $ 69,389,986 | $ 69,454,443 | $ 72,400,431 |
| Projected Change in Fund Balance | 29,499,140 | 64,457 | 2,945,988 | (2,289,577) |
| Projected Ending Fund Balance 8/31 | $ 69,389,986 | $ 69,454,443 | $ 72,400,431 | $ 70,110,854 |

## DEBT SERVICE FUND
## GENERAL OBLIGATION AND LEASE REVENUE BONDS SCHEDULE
## Unaudited

The District issues general obligation bonds for the governmental activities to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the District. Current principal and interest requirements are payable solely from future revenues of the Debt Service Fund which consists primarily of property taxes collected by the District, interest earnings and State funds. Certain outstanding bonds may be redeemed at their par value prior to their normal maturity dates in accordance with the terms of the related bond indentures. Based on our debt history, the records show that the District has never defaulted on any principal or interest payments. The following is a summary of changes in general obligation and lease revenue bonds for the year ended August 31, 2011.

| Description | Interest Rate Payable | Final Maturity | Amounts Original Issue | Amounts Outstanding 8/31/10 | Addition | Retired | Amounts Outstanding 8/31/11 | Due Within One Year |
|---|---|---|---|---|---|---|---|---|
| Unlimited Tax Sch. Bldg Bonds, Series 2001A | 4.0-5.0% | 2011 | 126,500,000 | 2,880,000 | - | 2,880,000 | - | - |
| Unlimited Tax Refunding Bonds, Series 2001B | 4.0- | | | | | | | |
| Current Interest Bonds | 5.375% | 2011 | 109,135,000 | 100,935,000 | - | 100,935,000 | - | - |
| Premium Capital Appreciation Bonds | | 2011 | 7,294,573 | 4,340,191 | - | 4,340,191 | - | - |
| Unlimited Tax Refunding Bonds, Series 2005 | 3.0-5.25% | 2012-2027 | 306,880,000 | 293,825,000 | - | 995,000 | 292,830,000 | 16,405,000 |
| Unlimited Tax Refunding Bonds, Series 2006 | 4.0- | | | | | | | |
| Current Interest Bonds | 4.5% | 2012-2031 | 47,290,000 | 46,685,000 | - | 155,000 | 46,530,000 | 165,000 |
| Premium Capital Appreciation Bonds | | 2025 | 319,988 | 319,988 | - | - | 319,988 | - |
| Unlimited Tax Sch. Bldg Bonds, Series 2010B | 2.235-6.397% | 2012-2040 | 151,450,000 | - | ######### | - | 151,450,000 | - |
| Unlimited Tax Refunding Bonds, Series 2011 | 2.0-5.0% | 2012-2029 | 99,085,000 | - | 99,085,000 | - | 99,085,000 | - |
| Unlimited Tax Qualified School Construction Bonds, Series 2011 | 4.006% | 2012-2028 | 61,115,000 | - | 61,115,000 | - | 61,115,000 | - |
| | | | 748,869,561 | 448,985,179 | ######### | 109,305,191 | 651,329,988 | 16,570,000 |

| | | Balance August 31, 2010 | Addition | Retired | Balance August 31, 2011 | Due within One Year |
|---|---|---|---|---|---|---|
| Accretion on Capital Appreciation Bonds* | N/A | $ 9,446,845 | $ 593,627 | $ 8,201,771 | $ 1,838,701 | $ - |

* This amount represents accretion of interest on a cumulative basis.

## DEBT SERVICE FUND
## ANNUAL REQUIREMENTS FOR RETIREMENT OF GENERAL OBLIGATION BONDS TO MATURITY

Texas school districts are authorized to issue bonds payable from ad valorem taxes for the construction and equipping of school buildings and the acquisition of sites therefore, but only if authorized by a majority of the resident, qualified voters of the district at an election held for that purpose. Texas school districts are also authorized to use issue bonds payable from ad valorem taxes for the purpose of refunding other bonds payable from ad valorem taxes, without voter authorization, as long as certain conditions are met.

As of August 31, 2011, our District has outstanding the following unlimited tax bonds for which it is required to levy a debt tax for its General Obligation bonds.

| Fiscal Year Ended June 30, | Principal | Interest | Total Debt Service Requirements | Percent of Principal Retired |
|---|---|---|---|---|
| 2012 | - | 15,911,517 | 15,911,517 | |
| 2013 | 16,570,000 | 31,640,175 | 48,210,175 | 2.54% |
| 2014 | 17,820,000 | 30,839,519 | 48,659,519 | 2.74% |
| 2015 | 22,355,000 | 29,914,409 | 52,269,409 | 3.43% |
| 2016 | 23,365,000 | 28,908,324 | 52,273,324 | 3.59% |
| 2017-2021 | 133,365,000 | 127,230,103 | 260,595,103 | 20.48% |
| 2022-2026 | 156,494,988 | 95,467,468 | 251,962,456 | 24.03% |
| 2027-2031 | 199,925,000 | 45,723,832 | 245,648,832 | 30.69% |
| 2032-2036 | 40,905,000 | 18,476,608 | 59,381,608 | 6.28% |
| 2037-2041 | 40,530,000 | 6,692,861 | 47,222,861 | 6.22% |
| | $ 651,329,988 | $ 430,804,816 | $ 1,082,134,804 | 100.00% |

# Student Projections and Performance Indicators

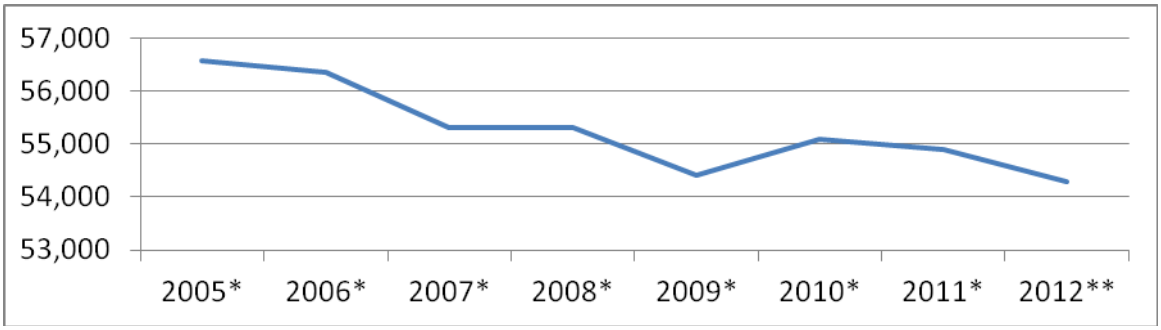
## STUDENT ENROLLMENT

Over the years, SAISD student enrollment has been in a state of transition and has raised enrollment projections methodology to a new level of complexity. The District continues to refine the process through the use of comprehensive databases and a collaboration of several District departments represented on the Projections Review Committee. The following table shows 7 years of historical membership, the actual reported October PEIMS enrollment for 2011-12, the projected 2011-12 enrollment, and the resulting error rate. The graph below shows the historical trend.

| *SAISD Historical Membership and 2011-12 Projections* | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Grade** | **2005*** | **2006*** | **2007*** | **2008*** | **2009*** | **2010*** | **2011*** | **Projected 2012** | **Actual 2012**** | ***Error Rate for 2012*** |
| **EE** | 14 | 19 | 24 | 37 | 16 | 26 | 29 | 72 | 24 | *n/a* |
| **HS-PK** | 0 | 0 | 0 | 0 | 0 | 1,686 | 1,926 | 2,630 | 2,556 | *3%* |
| **PK** | 4,130 | 4,341 | 3,977 | 4,068 | 4,095 | 3,382 | 3,148 | 2,486 | 2,294 | *8%* |
| **KG** | 4,753 | 4,744 | 4,524 | 4,493 | 4,485 | 4,416 | 4,396 | 4,337 | 4,374 | *-1%* |
| **1** | 4,690 | 4,984 | 4,997 | 4,805 | 4,799 | 4,682 | 4,667 | 4,675 | 4,594 | *2%* |
| **2** | 4,425 | 4,487 | 4,693 | 4,615 | 4,490 | 4,470 | 4,456 | 4,458 | 4,428 | *1%* |
| **3** | 4,207 | 4,351 | 4,239 | 4,454 | 4,360 | 4,410 | 4,355 | 4,354 | 4,291 | *1%* |
| **4** | 4,245 | 4,040 | 4,116 | 4,002 | 4,231 | 4,170 | 4,251 | 4,237 | 4,153 | *2%* |
| **5** | 4,140 | 4,176 | 3,966 | 3,944 | 3,889 | 4,080 | 3,963 | 4,164 | 3,987 | *4%* |
| **6** | 3,981 | 3,708 | 3,703 | 3,585 | 3,574 | 3,443 | 3,690 | 3,484 | 3,620 | *-4%* |
| **7** | 4,028 | 3,872 | 3,631 | 3,644 | 3,569 | 3,531 | 3,439 | 3,734 | 3,655 | *2%* |
| **8** | 3,873 | 3,892 | 3,746 | 3,504 | 3,626 | 3,488 | 3,553 | 3,479 | 3,392 | *3%* |
| **9** | 4,819 | 4,703 | 4,664 | 4,452 | 4,131 | 4,047 | 4,050 | 4,196 | 3,888 | *8%* |
| **10** | 3,368 | 3,673 | 3,643 | 3,737 | 3,628 | 3,665 | 3,411 | 3,429 | 3,439 | *0%* |
| **11** | 2,981 | 2,668 | 2,927 | 2,871 | 3,048 | 2,878 | 3,063 | 2,896 | 3,010 | *4%* |
| **12** | 2,926 | 2,713 | 2,472 | 2,515 | 2,469 | 2,712 | 2,497 | 2,873 | 2,584 | *11%* |
| **Total** | 56,580 | 56,371 | 55,322 | 54,726 | 54,410 | 55,086 | 54,894 | 55,504 | 54,289 | *2%* |

| **Grade Group** | **2005*** | **2006*** | **2007*** | **2008*** | **2009*** | **2010*** | **2011*** | **Projected 2012** | **2012**** | ***Difference*** |
|---|---|---|---|---|---|---|---|---|---|---|
| **Elementary** | 30,604 | 31,142 | 30,536 | 30,418 | 30,365 | 31,322 | 31,191 | 31,413 | 30,701 | *2%* |
| **Middle** | 11,882 | 11,472 | 11,080 | 10,733 | 10,769 | 10,462 | 10,682 | 10,697 | 10,667 | *0%* |
| **High** | 14,094 | 13,757 | 13,706 | 13,575 | 13,276 | 13,302 | 13,021 | 13,394 | 12,921 | *4%* |
| **District** | 56,580 | 56,371 | 55,322 | 54,726 | 54,410 | 55,086 | 54,894 | 55,504 | 54,289 | *2%* |

### 8 years of District PEIMS Membership




Note: Numbers and classifications based on traditional grade levels.
Source: * TEA AEIS data; ** PEIMS historical October submission

## SAISD PROJECTION PROCESS

The forecasting methodology used to predict the number of students who will be enrolling in SAISD is a combination of methods and analyses. These methods include a yearly PK analysis, a cohort survival method for grades K through 12, and unit adjustments to fine tune the forecasts. This combination of methods was chosen because they provide for relatively accurate forecasts and at the same time are relatively inexpensive to produce. The process includes the following steps:

I. Initial enrollment projections are derived based on historical data.
II. Known factors that impact projections are incorporated.
III. Principal feedback on initial projections is solicited.
IV. Projections are finalized and are made available online.
V. An error rate is calculated based on actual PEIMS enrollment.

I. Deriving initial enrollment projections. Initial enrollment projections are derived by the Office of Research and Evaluation using a Cohort Ratio Model. This model uses an "aging" concept that moves a group or cohort of students into the future and increases or decreases their numbers according to data from previous years. A cohort forecast is done at the school level on a grade by grade basis. Six years of historical October PEIMS enrollment data is used to calculate an average survival ratio (SR) at each grade level. This ratio is then used to determine the percentage of students predicted to proceed to the next grade. The cohort ratio calculation in the following example shows the progression of 3rd to 4th graders, on average, over 5 years, and the Grade 4 projection for the following year.

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | | 2012 Projection |
|---|---|---|---|---|---|---|---|---|
| **Grade 3** | 60 | 55 | 54 | 55 | 54 | 60 | | |
| **Grade 4** | 60 | 57 | 57 | 55 | 54 | 52 | **Grade 4** | 60 * .99=59 |
| Calculation Of Ratios | | 57/60 | 57/55 | 55/54 | 54/55 | 52/54 | **Survival Rate** | |
| | | .95 | 1.04 | 1.02 | .98 | .96 | **.99** | |

A greater number of years in the cohort calculation lessens the effects of any given year on the forecast, effectively “smoothing out” the historical data. Keeping this in mind, the number of years used to calculate the cohort ratio may be adjusted to produce better forecast results especially in situations where boundary lines have changed.

While the traditional Cohort Ratio Model provides a consistent survival statistic when predicting from one grade to the next at any given campus, a modified ratio is used when predicting middle school Grade 6 and high school Grade 9. For these grade levels historical data is analyzed from each feeder campus. In order to determine a survival rate from Grade 8 to Grade 9, each middle school that has contributed to a campus Grade 9 membership is considered. Historical data indicating the percentage of Grade 8 students sent to each high school is calculated to determine the survival rate for each feeder campus. (Computing these rates was necessary since many middle schools are split between high schools.) This average historical rate is then applied to current Grade 8 students at each feeder campus to determine the number of students projected to attend a particular high school Grade 9 the following year. The example below illustrates the procedure for calculating projections at Grade 9. This same procedure is used to calculate Grade 6.

| **Schools contributing to** | **% of Grade 8 students attending HS A Grade 9** | | | | | | | 2011 | **2012 Grade 9** |
|---|---|---|---|---|---|---|---|---|---|
| **High School A Grade 9** | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | Overall | Grade 8 | **Projection** |
| Middle School A | *.23* | *.25* | *.27* | *.25* | *.26* | *.24* | *.25* | 575 | 575*.25 = 144 |
| Middle School B | *.12* | *.13* | *.10* | *.14* | *.13* | *.12* | *.12* | 797 | 797*.17 = 136 |
| Middle School C | *.07* | *.06* | *.05* | *.06* | *.07* | *.05* | *.06* | 569 | 569*.07 = 40 |
| Middle School D | *.09* | *.09* | *.06* | *.07* | *.08* | *.09* | *.08* | 779 | 779*.13 = 101 |
| Middle School E | *.06* | *.08* | *.05* | *.06* | *.05* | *.08* | *.06* | 600 | 600*.13 = 78 |
| | **Number of Students** | | | | | | **SR** | (Projected contribution = 499) | |
| Total # Grade 8 contributing to Grade 9 | 500 | 572 | 565 | 557 | 526 | 499 | | | |
| Total High School A Grade 9 | | 641 | 584 | 571 | 565 | 557 | | | 499*1.08= |
| Calculation of Ratios | | 1.28 | 1.02 | 1.01 | 1.01 | 1.06 | 1.08 | | 539 |

Note: A survival rate greater than 1 signifies large numbers of students received from outside the feeder pattern and from out of the District.

The previous two methods are used for predicting Grades K-12. The projection of Pre-kindergarten requires a different approach. Pre-kindergarten is projected utilizing historical enrollment as well as information received from the Early Childhood Department. Base projections are taken from the previous years enrollment and then adjustments are made based on data received from Early Childhood, such as, waiting list information, and new classroom additions to campuses.

II. Incorporating factors that impact projections. Once initial projections have been completed, several meetings are held with various District offices to determine if there are other known factors which may impact projections. The Facility Planning and Construction Department (FPCD) provides the number of students expected to increase/decrease projections based on changes in local housing developments. The FPCD tracks new developments in the SAISD attendance zone and those within 2 miles. There are a variety of factors such as historical trends, student to dwelling yields; residential sale values or rental rates of the new or renovated properties, etc. that are used to develop these projections. Once the per unit student ratio has been calculated and applied to determine student yield, then based on the occupancy date for a new development, adjustments are made to the projection year impacted. These adjustments are provided by the FPCD by campus, by grade level, and either add to or subtract from initial projections.

Another factor which has played a significant role in SAISD enrollment projections has been the recent changes in school configurations, converting PK-5 campuses to PK-8. In these situations some campus grade levels are without previous history from which to compute a survival rate. For this reason a diagonal analysis is used. Campus projections for newly added grade levels assumed enrollment from the pervious grade. This is done until a campus built up at least two years of historical data at which point a survival rate is calculated. During this initial period, projections for middle schools are decreased to account for the number of students remaining at the feeder elementary campus. Manual adjustments are made until historical data allowed the model to adjust to the new school configuration.

Other factors which impact projections include changes in special programs, such as, Bilingual programs, Special Education programs and Early Childhood programs. Each department responsible for special populations has a representative on the Projections Review Committee. Once initial projections are reviewed by the committee then any

specific campus programmatic changes are discussed. These changes may include the addition of a dual language program, the addition of new Special education units, or the expansion of Early Childhood programs for three and four year olds. All known factors which may impact enrollment are discussed in order to compute a by campus, by grade level, adjustment.

III. Soliciting principal feedback on initial projections. Campus principals play a very crucial role in the projections process. Their feedback can trigger projection adjustments based on documented/proven campus anomalies. For this reason, before projections are finalized, principals receive their initial enrollment projections and are given 2 weeks to either accept or reject. During this time, campus principals who wish to reject their projections gather facts to support their desired changes. All principals requesting a change to projections submit their request in writing. These requests are then reviewed by the Projections Review Committee and the committee decides if there is enough evidence to warrant a change. Each principal who submits a request for change receives a notice informing them of the committee's final decision.

IV. Projections are finalized and made available online. Once district and campus enrollment projections have incorporated all known internal and external influences, then the Projection Review Committee will finalize projections. SAISD enrollment projections and methodologies are all made available to campuses through a web based application that utilizes an interactive graphical user interface. Over the past three years projection reports have evolved from static reports to a dynamic user environment. Each campus principal is given an account to view projections on the SAISD Campus Operations Portal.

V. An error rate is calculated based on actual enrollment. At the beginning of each school year projections are monitored to see if the District is on track to meet the projected October membership. Daily District projections are used to forecast early on if enrollment is up or down. After the October PEIMS date, District and campus enrollment are compared to projections. Campuses are divided into three groups: over projected by more than 5%, projected within 5%, and under projected by more than 5%. Each campus falling into one of the two extremes is discussed by the Projections Review Committee to determine possible reasons for the differences between actual and projected enrollment. For the past 4 years SAISD has projected District membership within 2% of actual PEIMS enrollment. Grades PK continues to be the most difficult to predict using our current model. Other statistical methods are being researched in order to fine-tune the process at this grade level. The goal of the projection process is to reduce the range of error, and monitor the process over time, so it can continually be improved. The following summarizes District membership in relation to projections as of October 28, 2011.

- SAISD membership fell 1,215 students below projected; an error of 2%.
- The grade levels with the largest differences were Grade 9, 12, and PK.
- High School grade levels were 473 students below projected; an error rate of 3%.
- Overall, the error rate for all grade levels were within statistically acceptable ranges.
- SAISD decreased by 605 students compared to last year.

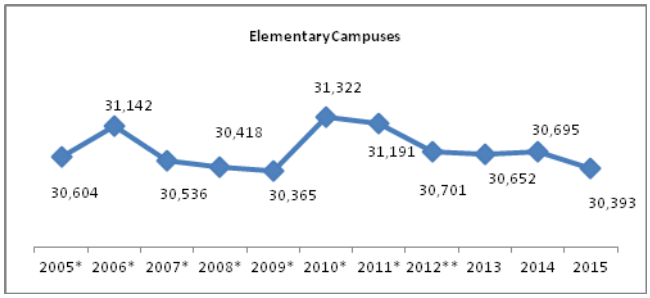
## SAISD EXTENDED PROJECTIONS

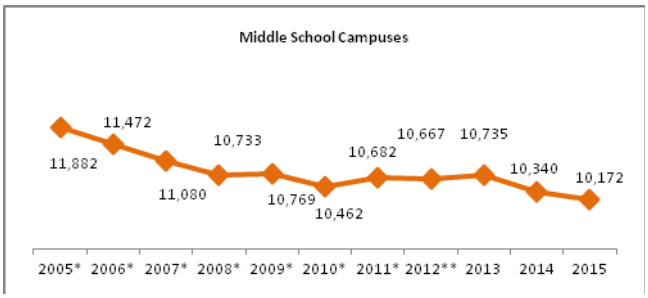
Applying the historical survival rate forward yields the following projected enrollment for the next three years. The data suggest that the membership decline will slow. By 2013, the membership for SAISD is projected to remain above 54,000, a decrease of fewer than 1,000 students over the last 5 years.

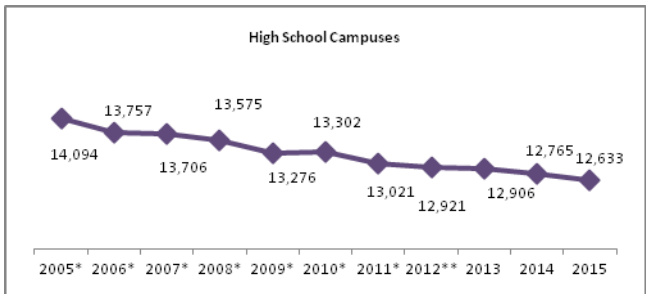
**SAISD Extended Projections**

| Grade | Projected 2013 | Projected 2014 | Projected 2015 |
|---|---|---|---|
| EE | 24 | 25 | 23 |
| HS-PK | 2,545 | 2,549 | 2,565 |
| PK | 2,289 | 2,351 | 2,127 |
| KG | 4,312 | 4,290 | 4,253 |
| 1 | 4,701 | 4,645 | 4,623 |
| 2 | 4,325 | 4,424 | 4,414 |
| 3 | 4,327 | 4,360 | 4,365 |
| 4 | 4,127 | 4,139 | 4,134 |
| 5 | 4,002 | 3,912 | 3,889 |
| 6 | 3,464 | 3,448 | 3,395 |
| 7 | 3,691 | 3,550 | 3,495 |
| 8 | 3,580 | 3,342 | 3,282 |
| 9 | 3,904 | 3,707 | 3,593 |
| 10 | 3,395 | 3,488 | 3,477 |
| 11 | 2,956 | 2,970 | 2,973 |
| 12 | 2,651 | 2,600 | 2,590 |
| Elementary | 30,652 | 30,695 | 30,393 |
| Middle | 10,735 | 10,340 | 10,172 |
| High | 12,906 | 12,765 | 12,633 |
| District | 54,293 | 53,800 | 53,198 |

**8 years of District PEIMS Membership with 3 years of Extended Projections**




* TEA AEIS data
** PEIMS historical October submission

# Overview of Performance Measures for San Antonio ISD

- Standardized Test Scores

  Three years of standardized test scores based on student performance on the Texas Assessment of Knowledge and Skills

  - San Antonio ISD continues to show steady gains in all subject areas, with the greatest gains in Science, Math and Reading/ELA.

- Dropout and Graduation Data

  Three years of completion data, including a breakdown of students identified as on-time, 4-year graduates, continuers, GED recipients and dropouts

  - Students that were previously not counted either as dropouts or graduates were reclassified as dropouts in 2007 and this change is reflected in the class of 2006 results.

- Achievement of Goals and Objectives

  A three year breakdown by campus and district

  - A primary objective for the district is for the district and individual campuses to achieve the highest ratings available on both the State and Federal Accountability system.

- Parent/Student Surveys

  There were no district-level surveys completed in the last three years.

- Other Performance Measures

  Three years of Gold Performance Acknowledgement program results

  - San Antonio ISD campuses have been recognized for many of their efforts, including: attendance, commended TAKS performance, and recommended high school program graduation rates.

## 3 Years of Standardized Test Scores for San Antonio ISD (2009 through 2011) using the Texas Assessment of Knowledge and Skills (TAKS)

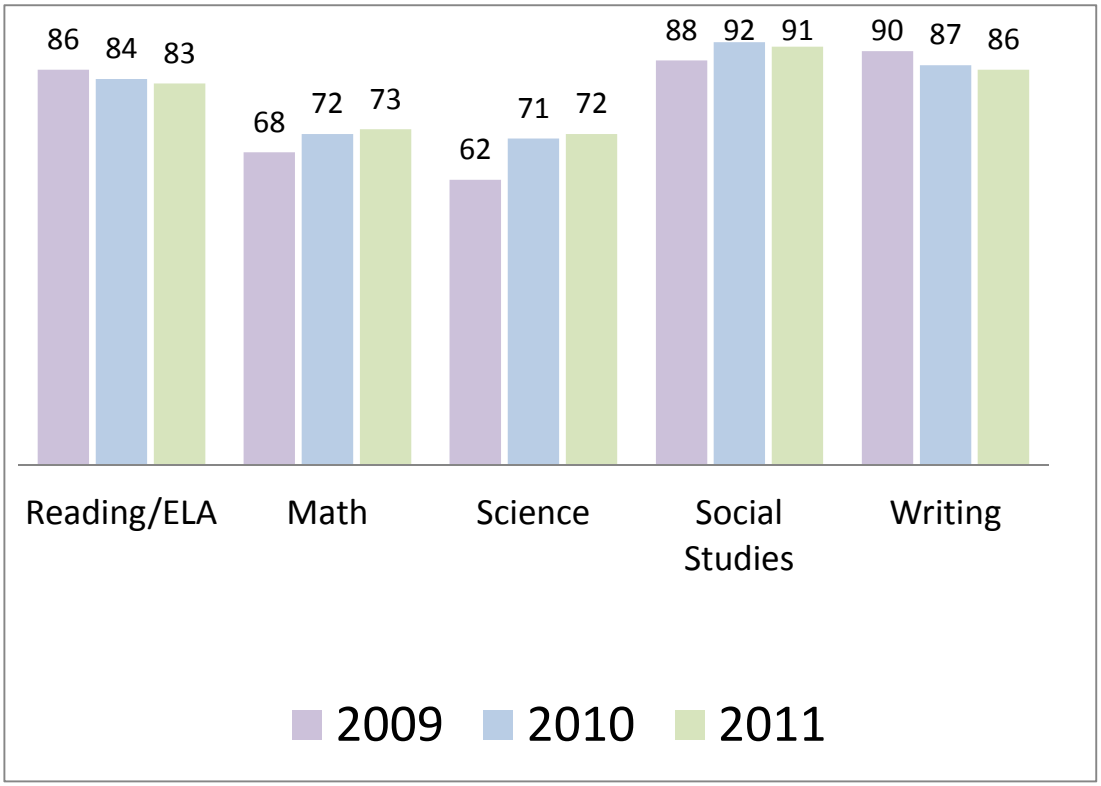
| | All Students | African American | Hispanic | White | Economically Disadvantaged |
|---|---|---|---|---|---|
| **Reading/ELA** | | | | | |
| **2008-09** | 86% | 84% | 86% | 91% | 85% |
| **2009-10** | 84% | 83% | 84% | 90% | 83% |
| **2010-11** | 83% | 82% | 83% | 87% | 82% |
| | | | | | |
| **Mathematics** | | | | | |
| **2008-09** | 68% | 61% | 68% | 78% | 67% |
| **2009-10** | 72% | 65% | 72% | 80% | 71% |
| **2010-11** | 73% | 67% | 73% | 79% | 72% |
| | | | | | |
| **Science** | | | | | |
| **2008-09** | 62% | 50% | 62% | 79% | 60% |
| **2009-10** | 71% | 67% | 71% | 82% | 70% |
| **2010-11** | 72% | 70% | 72% | 82% | 71% |
| | | | | | |
| **Social Studies** | | | | | |
| **2008-09** | 88% | 85% | 88% | 97% | 87% |
| **2009-10** | 92% | 94% | 92% | 95% | 91% |
| **2010-11** | 91% | 90% | 96% | 86% | 91% |
| | | | | | |
| **Writing** | | | | | |
| **2008-09** | 90% | 86% | 91% | 94% | 90% |
| **2009-10** | 87% | 83% | 88% | 87% | 87% |
| **2010-11** | 86% | 86% | 86% | 91% | 86% |

San Antonio ISD has shown steady and consistent growth on the Texas Assessment of Knowledge and Skills (TAKS) tests which are administered annually over the past several years. For the 2011 school year, scores increased in Math and Science and Social Studies. Social Studies, Writing and Reading decreased by one percentage point.

The district was rated Academically Acceptable for 2011 based on the academic scores along with the Completion and Dropout rate calculations.

Students in grades 3 through 11 take the Reading/ELA (English Language Arts) and Mathematics tests every year. Students take Science at 5th, 8th, 10th and 11th grades; Social Studies in 8th, 10th and 11th; and Writing in 4th and 7th grades.

## Standardized Test Scores (cont.)




Math, Science, and Social Studies have shown overall growth in the past three years of 3 or more percentage points. Social Studies rose to the Exemplary level. Reading and Writing dropped 3 and 4 points respectively and are at the Recognized level.

# 3 Years of Graduation and Dropout Data for San Antonio ISD (Class of 2008 through Class of 2010)

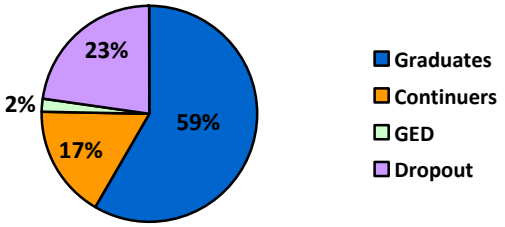
| | All Students | African American | Hispanic | White | Economically Disadvantaged |
|---|---|---|---|---|---|
| **On Time Graduates** | | | | | |
| **Class of 2008** | 59.1% | 56.0% | 59.0% | 65.9% | 62.3% |
| **Class of 2009** | 61.4% | 54.5% | 62.4% | 53.5% | 65.2% |
| **Class of 2010** | 68.6% | 63.0% | 69.0% | 72.2% | 72.5% |
| | | | | | |
| **Continuers** | | | | | |
| **Class of 2008** | 16.6% | 14.4% | 16.0% | 13.8% | 10.9% |
| **Class of 2009** | 16.1% | 16.5% | 16.0% | 18.1% | 16.3% |
| **Class of 2010** | 15.5% | 18.1% | 15.4% | 11.1% | 15.5% |
| | | | | | |
| **GED** | | | | | |
| **Class of 2008** | 1.5% | 1.4% | 1.5% | 1.6% | 1.4% |
| **Class of 2009** | 1.4% | 1.9% | 1.3% | 4.7% | 1.1% |
| **Class of 2010** | 1.4% | 1.4% | 1.3% | 0.9% | 1.0% |
| | | | | | |
| **Dropout** | | | | | |
| **Class of 2008** | 22.9% | 28.2% | 22.5% | 18.7% | 25.4% |
| **Class of 2009** | 21.0% | 27.1% | 20.4% | 23.6% | 17.4% |
| **Class of 2010** | 14.6% | 17.6% | 14.3% | 15.7% | 10.9% |

Completion data is released with a one-year delay by the State of Texas. Inclusion in a class cohort is based on a student's first enrollment in the 9th grade within the State of Texas. "On Time Graduates" are those students who graduate within 4 years. "Continuers" are those who enroll in their 5th year of high school (primarily Special Education students). "GED" recipients are those students who receive a Graduation Equivalency Degree within four years of beginning high school. Dropouts are all other students who did not meet any of the other criteria and who last attended SAISD.

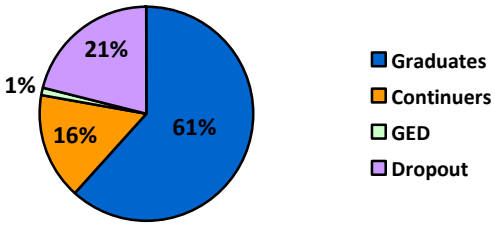
On-time graduates have significantly increased in the past few years, improving by almost 10 percentage points, while students dropping out of high school have decreased by 8 percentage points.

# Graduation and Dropout Data

Class of 2008

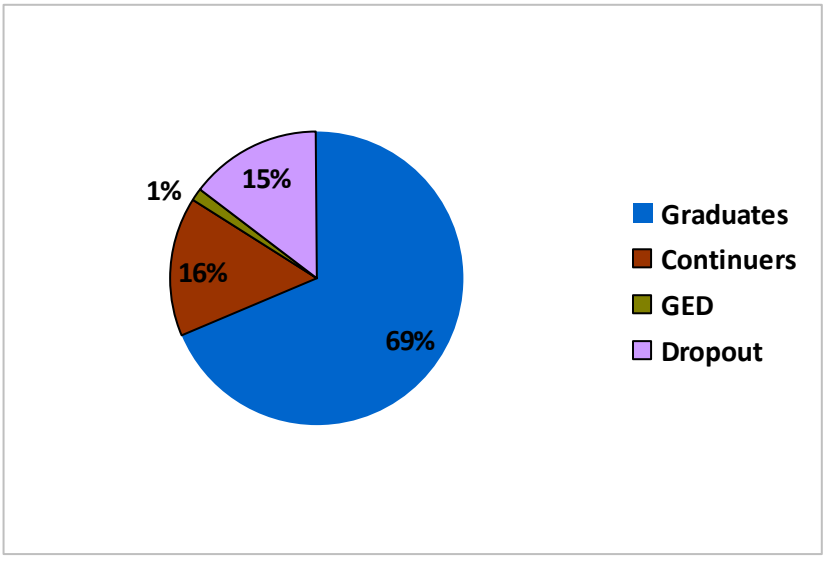



Class of 2009




Beginning with the Class of 2006, the Texas Education Agency significantly restructured the manner in which completion data was calculated in order to come into compliance with the No Child Left Behind Act of 2001 Federal Requirements, and the definition of a "dropout" was significantly expanded to include students that were previously not included in any of the Texas calculations. The number of on time graduates increased from 59% in 2008 to 69% in 2010.

Class of 2010



# 3 Years of Goals and Objectives for San Antonio ISD:
# State and Federal Accountability Ratings for 2009 through 2011

| | Exemplary | Recognized | Academically Acceptable | Academically Unacceptable | AEA: Academically Acceptable or Not Rated |
|---|---|---|---|---|---|
| **State Accountability Ratings** | | | | | |
| **2008-09** | 11 | 29 | 38 | 7 | 14 |
| **2009-10** | 12 | 36 | 32 | 2 | 17 |
| **2010-11** | 3 | 27 | 46 | 6 | 17 |
| | | | | | |
| | **Meets AYP** | **Missed AYP** | **Not Rated** | | |
| **Federal Accountability Ratings** | | | | | |
| **2008-09** | 73 | 15 | 11 | | |
| **2009-10** | 78 | 11 | 10 | | |
| **2010-11** | 50 | 43 | 6 | | |

The 2010-11 school year was the last year the State of Texas used their rating system which included four ratings for regular campuses and one of two possible ratings for Alternative Education Campuses. For regular campuses, the ratings were Exemplary, Recognized, Academically Acceptable and Academically Unacceptable. Alternative campuses were either rated AEA: Academically Acceptable or AEA: Academically Unacceptable. Small campuses, disciplinary campuses as well as those with no students tested (i.e. a pre-kinder campus) were not rated. The 2011 District rating was Academically Acceptable. In the 2011-12 school year, new assessments will be introduced and a new State accountability system will begin in the 2012-13 school year.

Under No Child Left Behind, the federal government established a two-rating system for campuses, Meets Adequate Yearly Progress (AYP) or Missed AYP. Campuses are not rated if they are too small (test fewer than 10 students), serve as disciplinary facilities, or are first year campuses. It is of note that the requirements for each of the rating systems have increased in difficulty each school year for the past few years.

The district was rated "Meets AYP" for 2005 and 2006. In 2007, the change in dropout definitions by the state led to a rating of "Missed AYP". A rating of “Missed AYP” in 2011 moved the district into Stage 3 of School Improvement. The US Department of Education has requested that the State of Texas continue to implement the Federal Accountability system for the 2011-12 school year, even though performance standards have not been set for grades 3-8. The Texas Education Agency is developing a plan to evaluated districts and campuses which will be shared with districts at some point in the year.

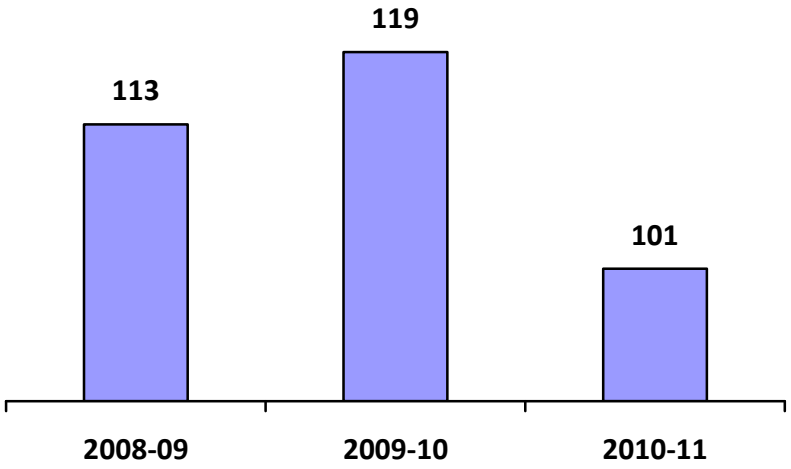
# 3 Years of Gold Performance Acknowledgements for San Antonio ISD (2009 through 2011)

| | 2008-09 | 2009-10 | 2010-11 |
|---|---|---|---|
| **Gold Performance Acknowledgements** | ★ | ★ | ★ |
| **Advanced Courses** | 0 | 1 | 0 |
| **Attendance** | 11 | 10 | 5 |
| **Recommended High School Program** | 3 | 4 | 3 |
| **TSI ELA** | 0 | 1 | 2 |
| **TSI Math** | 0 | 0 | 2 |
| **Commended Reading** | 15 | 9 | 13 |
| **Commended Math** | 24 | 8 | 9 |
| **Commended Writing** | 17 | 14 | 7 |
| **Commended Science** | 12 | 21 | 22 |
| **Commended Social Studies** | 5 | 14 | 12 |
| **CI: Reading/ELA** | 11 | 17 | 18 |
| **CI: Math** | 15 | 18 | 7 |
| **College-Ready** | 0 | 2 | 1 |

The figures above represent the number of campuses in San Antonio ISD which received a Gold Performance Acknowledgement (GPA) from the Texas Education Agency in recognition of outstanding performance. The standard for the College Ready component of GPAs increased by five points in 2011.

- For advanced courses, 30% or more of 9th-12th graders must complete and receive a final grade for at least one Advanced/Dual Credit course.
- Gold level attendance rates are as follows: High School 95%, Middle/Jr. High 96%, Elementary 97%.
- RHSP (Recommended High School Program) required 85% or more of graduates meeting the recommended or distinguished program requirements.
- TSI ELA and Math were added to this program in 2006. To achieve the gold standard, a campus must have 65% or more of 11th grade students scoring at college ready levels in English Language Arts (ELA) or Math.
- Commended is the highest achievement level on the Texas Assessment of Knowledge and Skills (TAKS); commended scores are determined by grade level. To qualify for a gold performance acknowledgement, a campus must have 30% or more of its students scoring at or above the Commended standard.
- Comparable Improvement (CI) in Reading/ELA and Math is a measure of the average Texas Growth Index. Campuses must score in the top quartile within the State of Texas.
- For College-Ready awards (added in 2009), campuses must have at least 40% of graduates who scored at or above the college-ready criteria on both ELA and mathematics on the TAKS exit-level test, or the SAT test, or the ACT test.

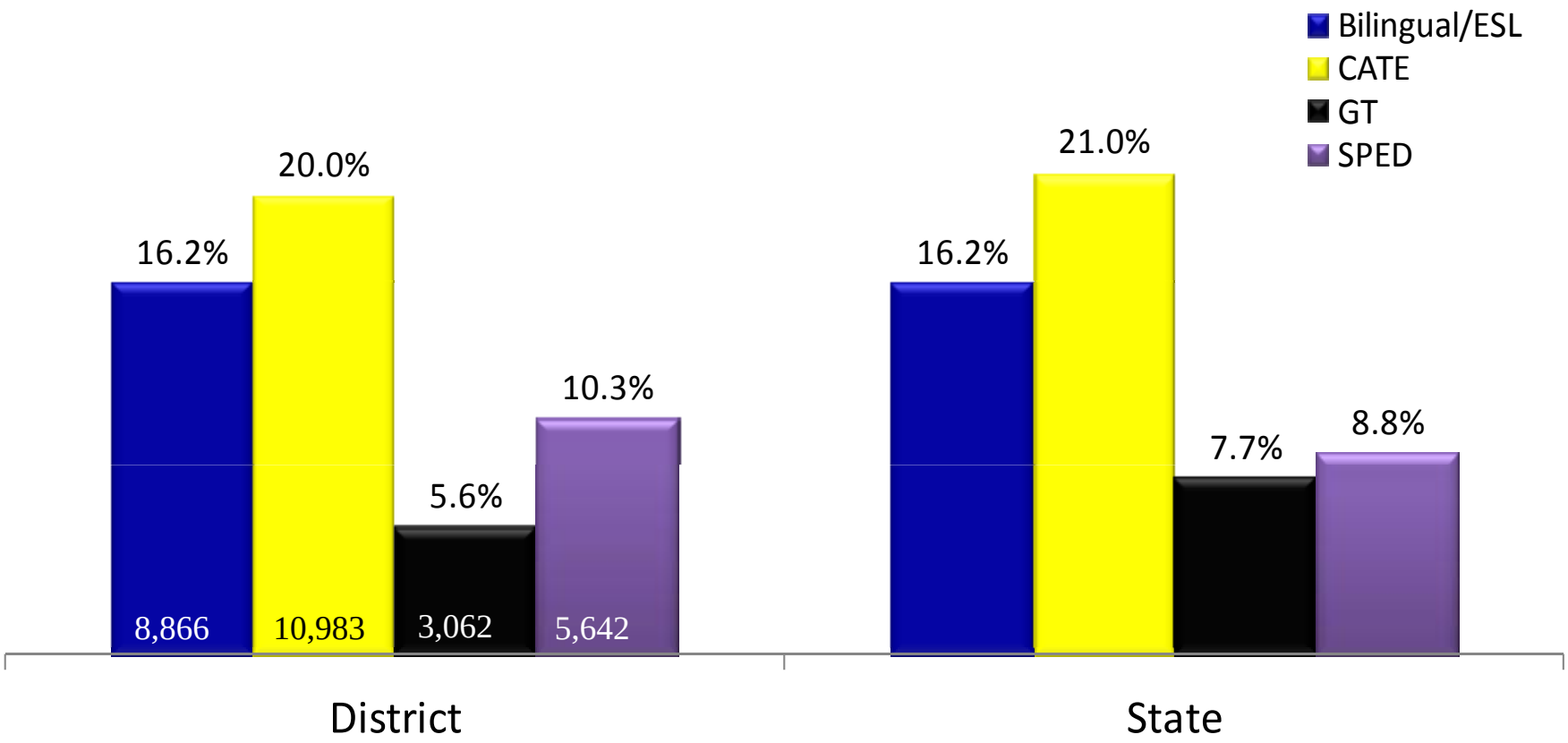
# Gold Performance Acknowledgements (cont.)




# of GPA per year (Campuses may be counted more than once.)

The number of Gold Performance Acknowledgement awards has decreased over the past three years, as the standards have increased. Gains have been noted in CI: Reading/ELA, CI: Math, performance, as well as College-Ready. While SAISD was not acknowledged as a district for meeting the Gold Performance Standards, many of our campuses did receive Gold Performance Acknowledgements.

# Student Enrollment by Program



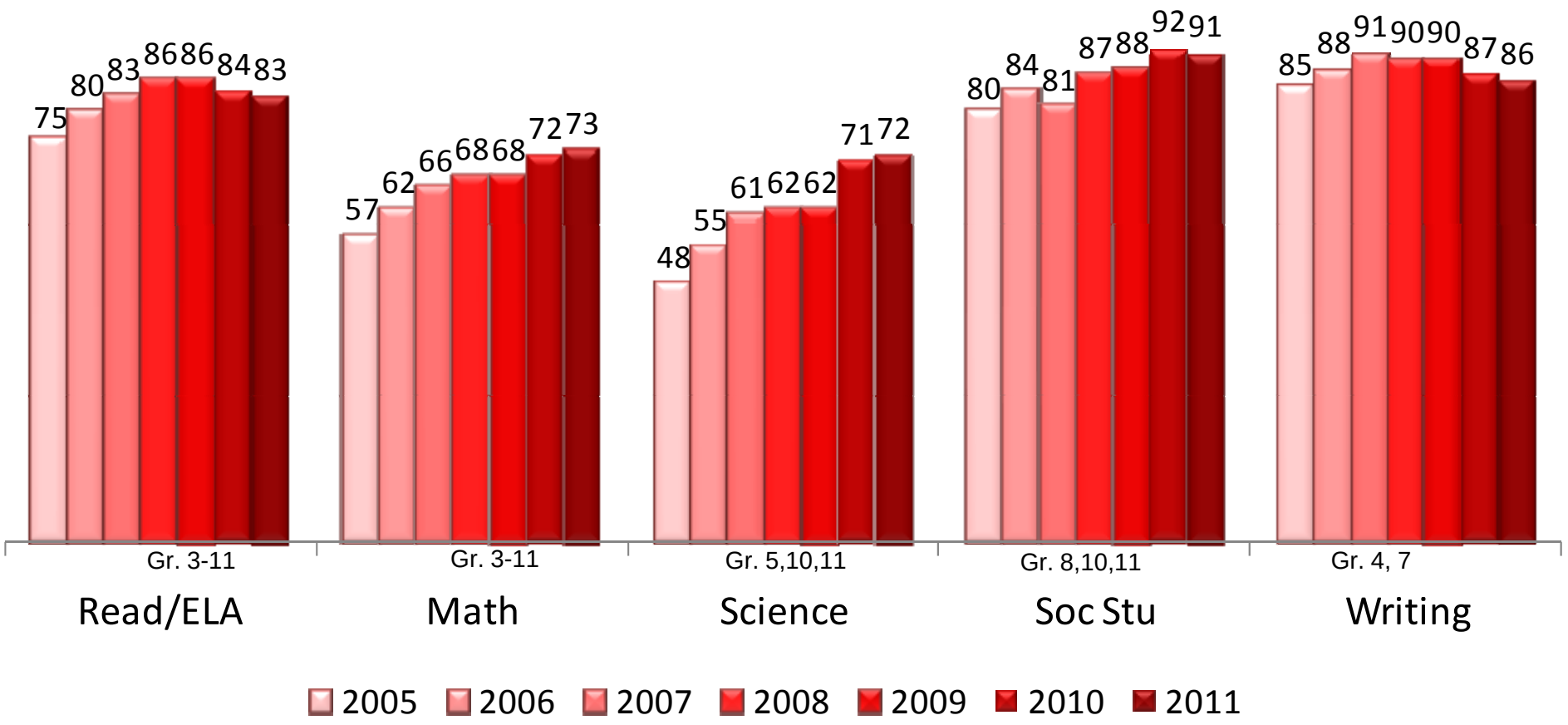
# Attendance Rate and Membership

District membership and average daily attendance (ADA) for 2010-2011

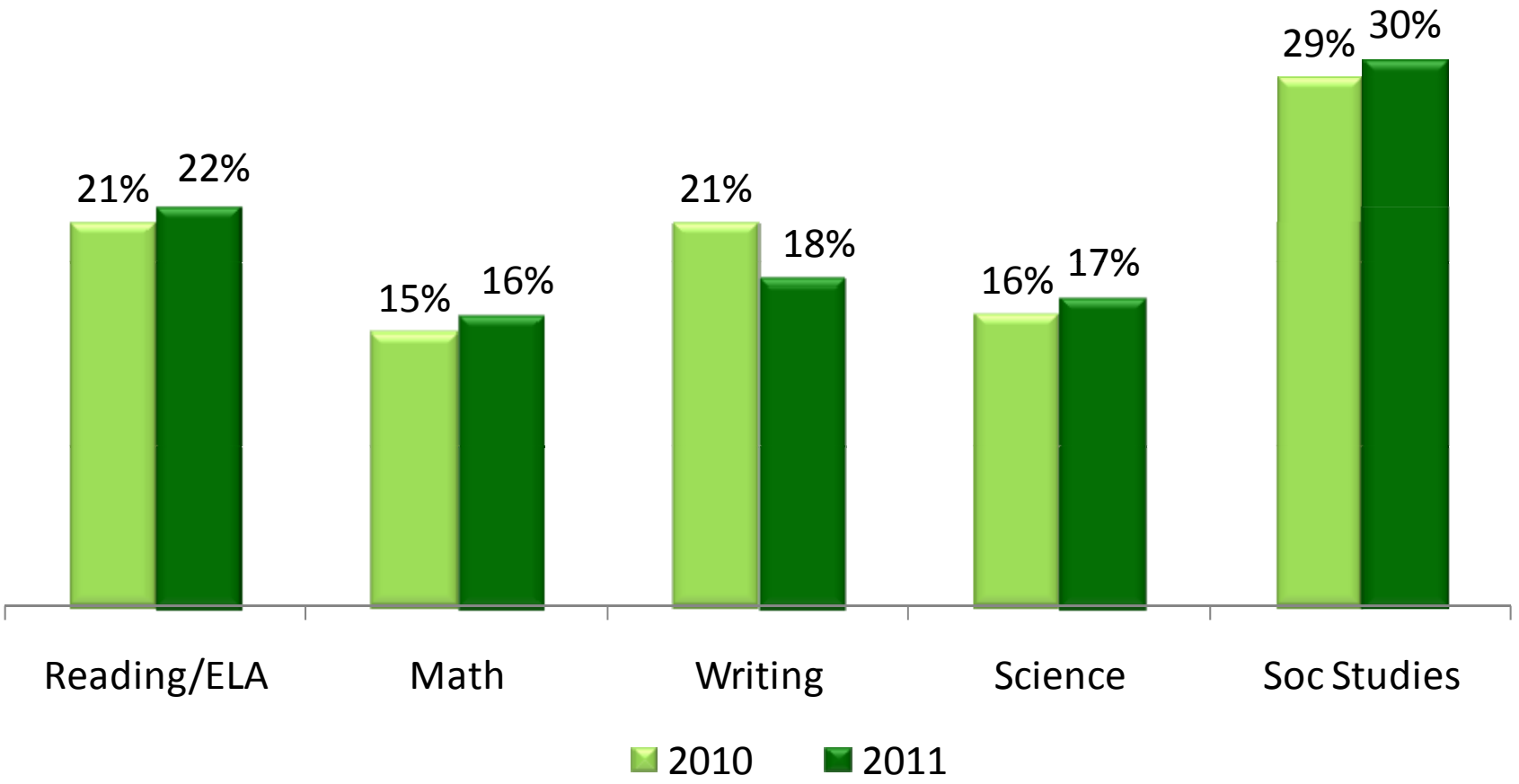
| GRADE | ENRL | October Snap Shot | EOY MBRS | A.D.M. | A.D.A. | % ATTN |
|---|---|---|---|---|---|---|
| EE | 126 | 29 | 49 | 31 | 28 | 90.68 |
| PK | 5,838 | 5,074 | 4,919 | 2,502 | 2,348 | 93.84 |
| KN | 5,286 | 4,396 | 4,426 | 4,386 | 4,158 | 94.80 |
| 01 | 5,581 | 4,667 | 4,657 | 4,629 | 4,416 | 95.41 |
| 02 | 5,220 | 4,456 | 4,475 | 4,439 | 4,261 | 96.00 |
| 03 | 5,041 | 4,355 | 4,298 | 4,300 | 4,136 | 96.18 |
| 04 | 4,889 | 4,251 | 4,237 | 4,221 | 4,062 | 96.24 |
| 05 | 4,585 | 3,963 | 3,951 | 3,936 | 3,787 | 96.22 |
| 06 | 4,384 | 3,690 | 3,669 | 3,669 | 3,477 | 94.79 |
| 07 | 4,166 | 3,439 | 3,382 | 3,404 | 3,187 | 93.65 |
| 08 | 4,471 | 3,553 | 3,561 | 3,552 | 3,315 | 93.40 |
| 09 | 5,817 | 4,050 | 3,745 | 3,895 | 3,509 | 90.17 |
| 10 | 4,348 | 3,411 | 2,970 | 3,183 | 2,909 | 91.41 |
| 11 | 3,638 | 3,063 | 2,829 | 2,964 | 2,687 | 90.72 |
| 12 | 3,114 | 2,497 | 2,658 | 2,606 | 2,375 | 91.15 |
| TOTALS: | 66,504 | 54,894 | 53,826 | 51,715 | 48,655 | 94.10 |

Historical Attendance Rate: 2009-10 =93.6, 2008-09 =94.1, 2007-08=94.5, 2006-07=94.4

# 2005-2011 TAKS Percent Passing

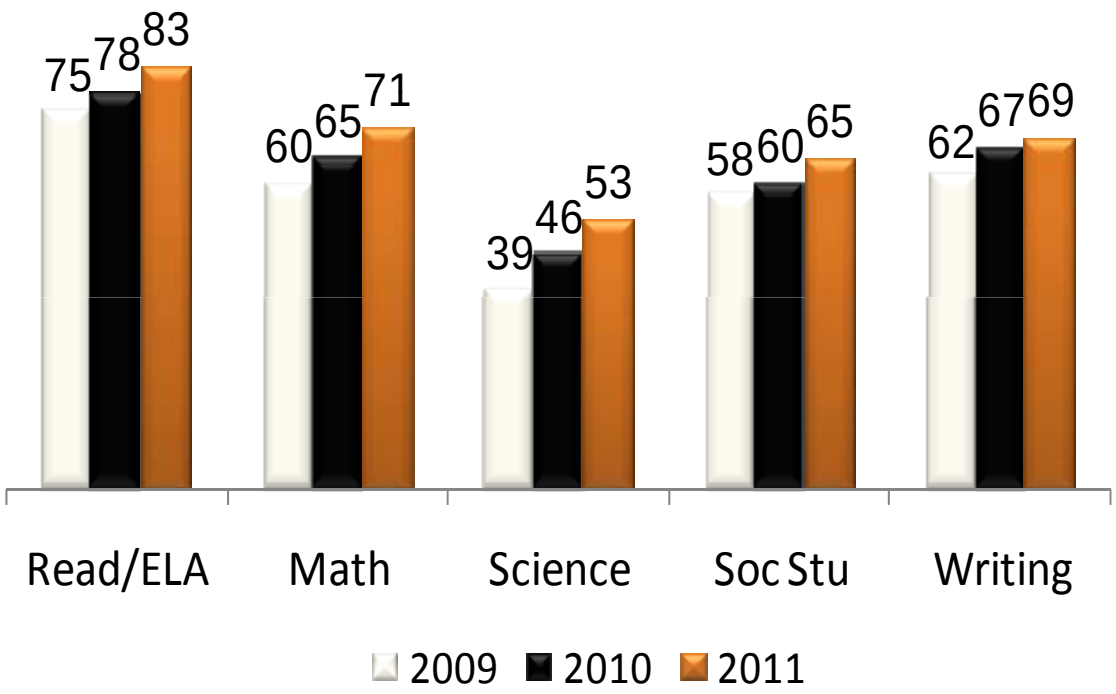


# 2010 and 2011 TAKS Commended

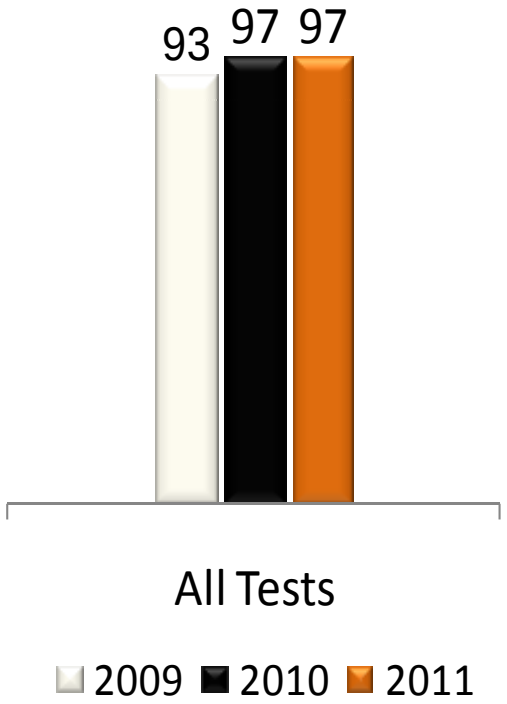


# Percent Passing Alternative Assessments

**TAKS-Modified**: For Special Education
Students receiving modified instruction

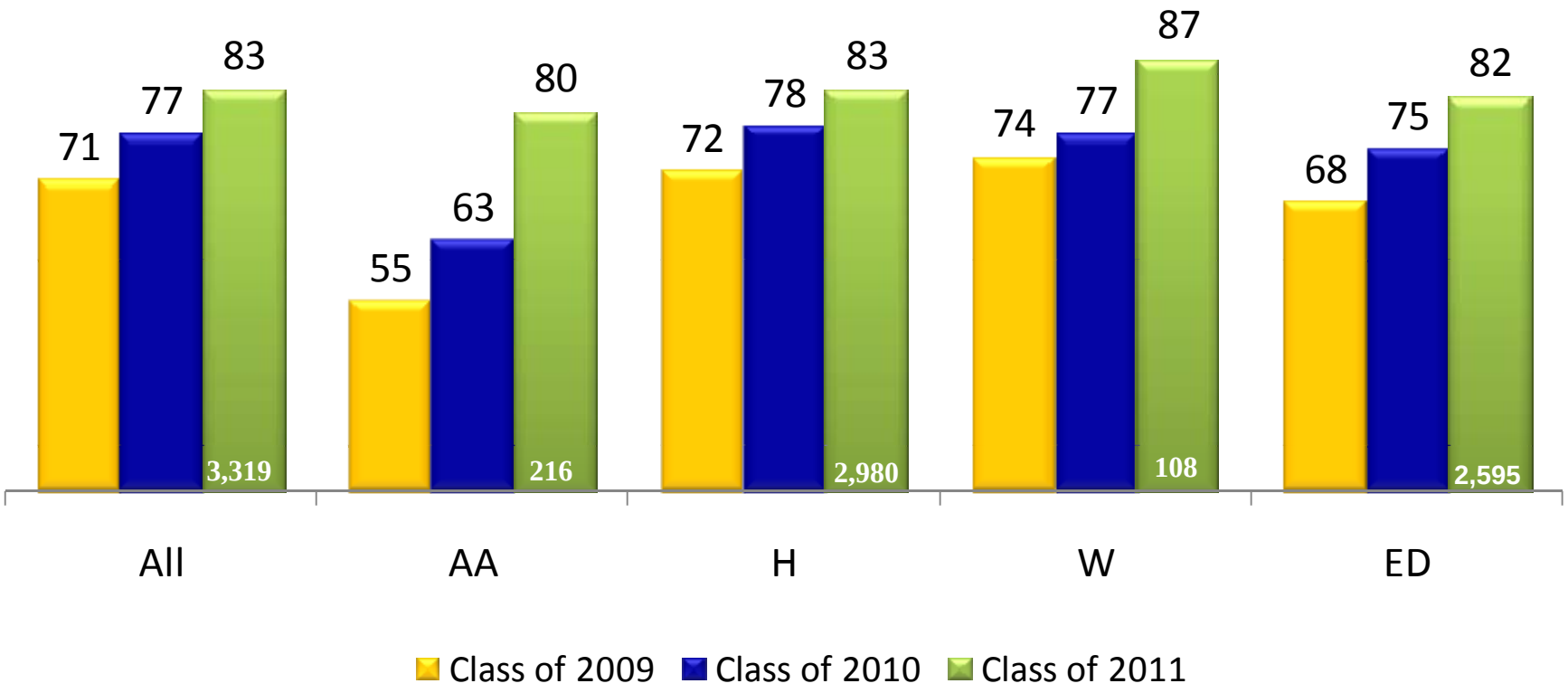



**TAKS-Alt**: For Special Education
Students with severe disabilities



# Exit Level TAKS Cumulative Pass Rate

(Students who took TAKS for graduation in Spring 2010 through Spring 2011)




Note: Data includes percent passing all TAKS tests required for graduation.
Testing begins at Grade 11 and includes 4 re-test opportunities.

# Student Success Initiative

- On Average, an additional 10% passed Reading and 15% passed Math after the 2nd and 3rd TAKS administrations.

| | Grade 5 | | | | Grade 8 | | | |
|---|---|---|---|---|---|---|---|---|
| | 2010 | | 2011 | | 2010 | | 2011 | |
| Reading | N | % | N | % | N | % | N | % |
| 1st | 3,824 | *77* | 3,706 | *80* | 3,207 | *86* | 3,230 | *83* |
| 2nd | 853 | *87* | 777 | *88* | 442 | *91* | 554 | *90* |
| 3rd | 463 | *89* | 404 | *89* | 259 | *92* | 278 | *91* |
| Math | | | | | | | | |
| 1st | 3,843 | *76* | 3,721 | *76* | 3,193 | *65* | 3,218 | *62* |
| 2nd | 902 | *85* | 897 | *87* | 1,098 | *76* | 1,239 | *77* |
| 3rd | 570 | *87* | 434 | *89* | 720 | *79* | 656 | *79* |

Note: N= number tested, however the % is cumulative.

# English Language Learners

The English Language Learners Progress Measure includes current and monitored LEP students. It measures the percent either passing TAKS or showing the required improvement on the Texas English Language Proficiency Assessment System (TELPAS).

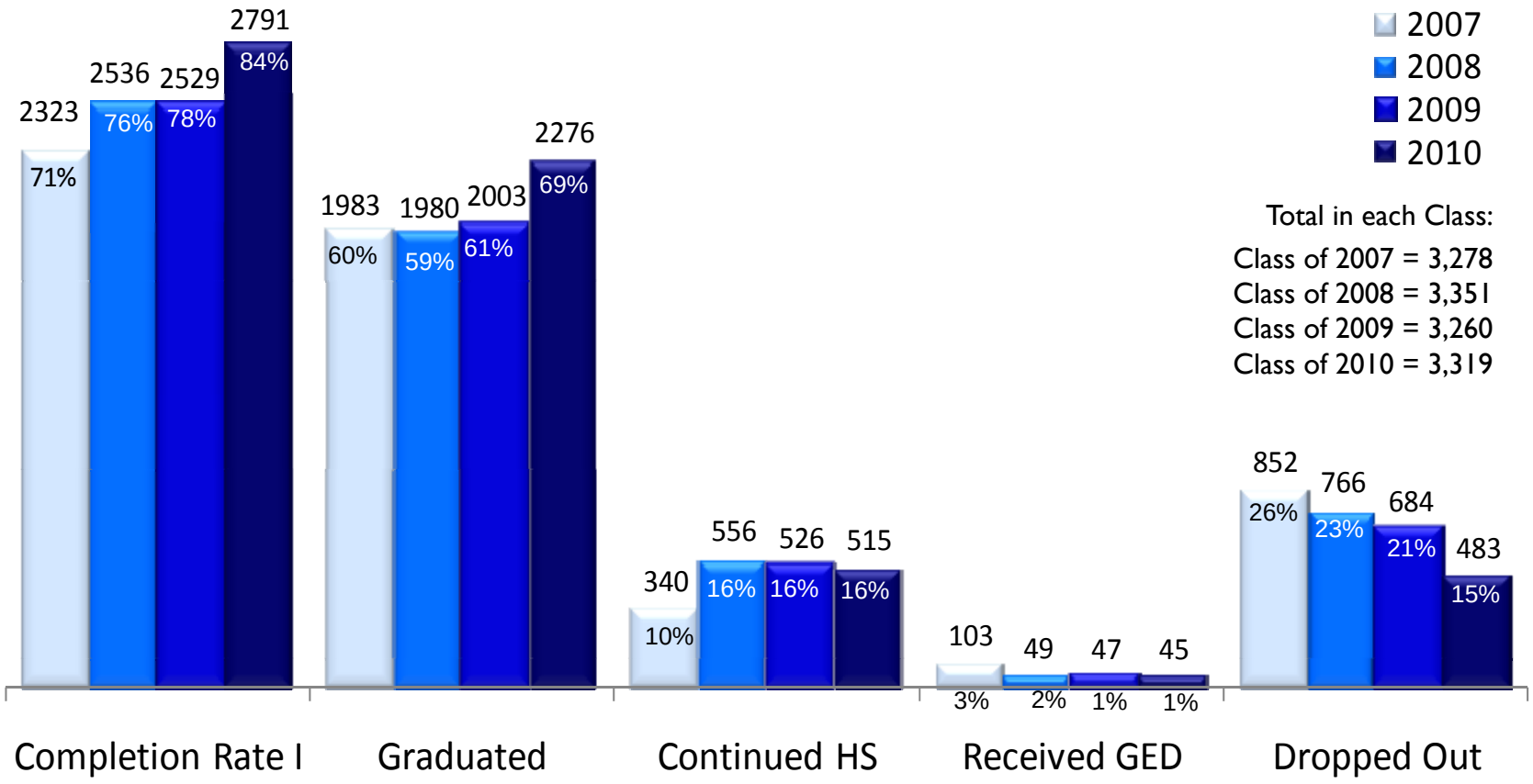
- **SAISD performed at 77% on the ELL Progress Measure, an increase from 75% last year, and 72% the year before.**

Section III: Bilingual Education/English as a Second Language Report for 2010-11 LEP Students:

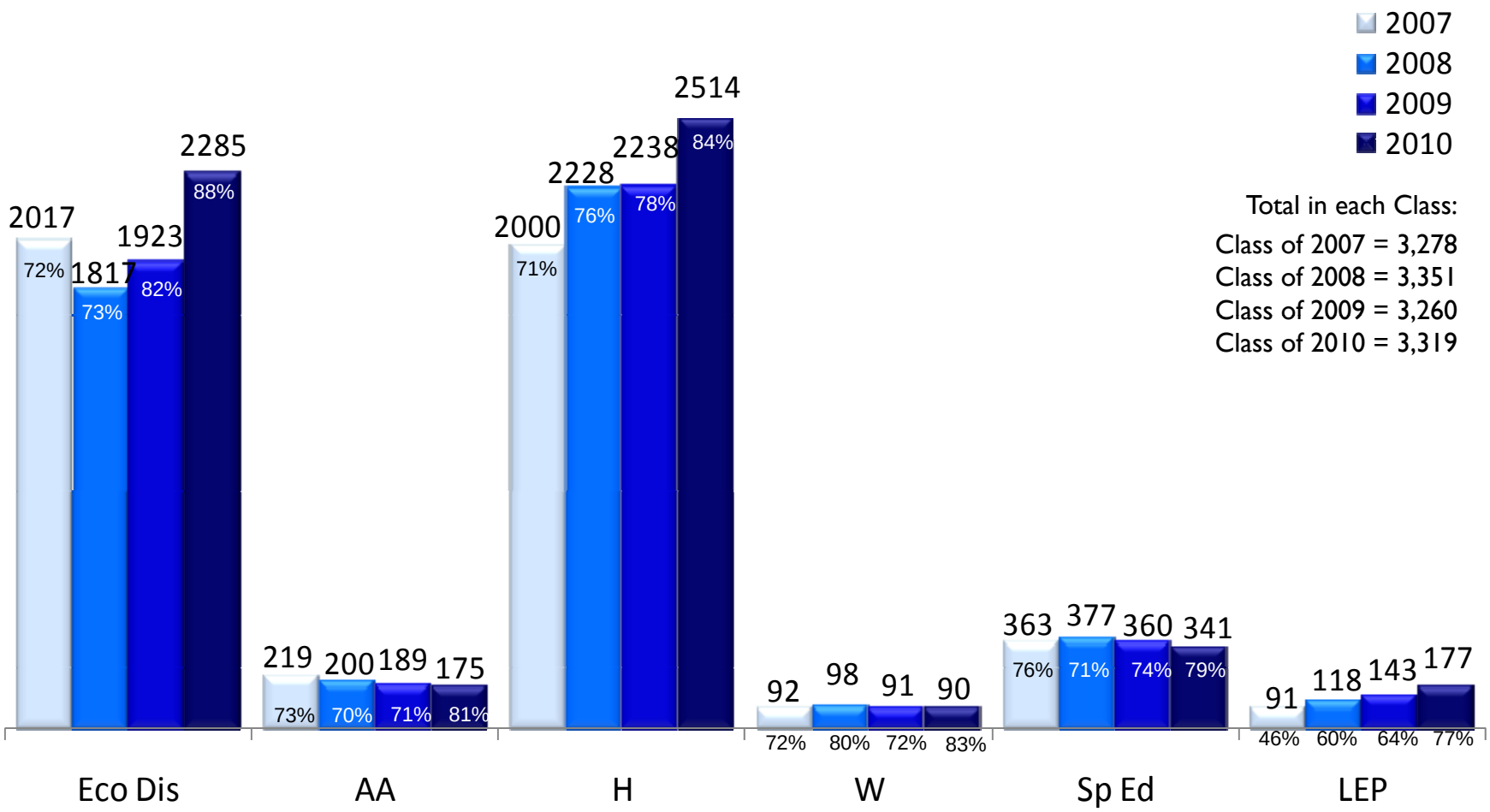
- LEP students made modest gains in Math and Social Studies compared to last year.
- Elementary Bilingual (BE) students outperformed secondary ESL students in all subjects.
- Students who participate in Bilingual programs continue to outperform those who deny services.

| TAKS | 2010 LEP | 2011 LEP | 2010 Bilingual | 2011 Bilingual | 2010 ESL | 2011 ESL |
|---|---|---|---|---|---|---|
| Reading | 72 | 71 | 77 | 75 | 63 | 64 |
| Math | 68 | 69 | 77 | 78 | 56 | 57 |
| Writing | 84 | 83 | 85 | 85 | 83 | 81 |
| Science | 53 | 53 | 68 | 63 | 39 | 41 |
| Soc Stu | 77 | 80 | * | * | 78 | 81 |

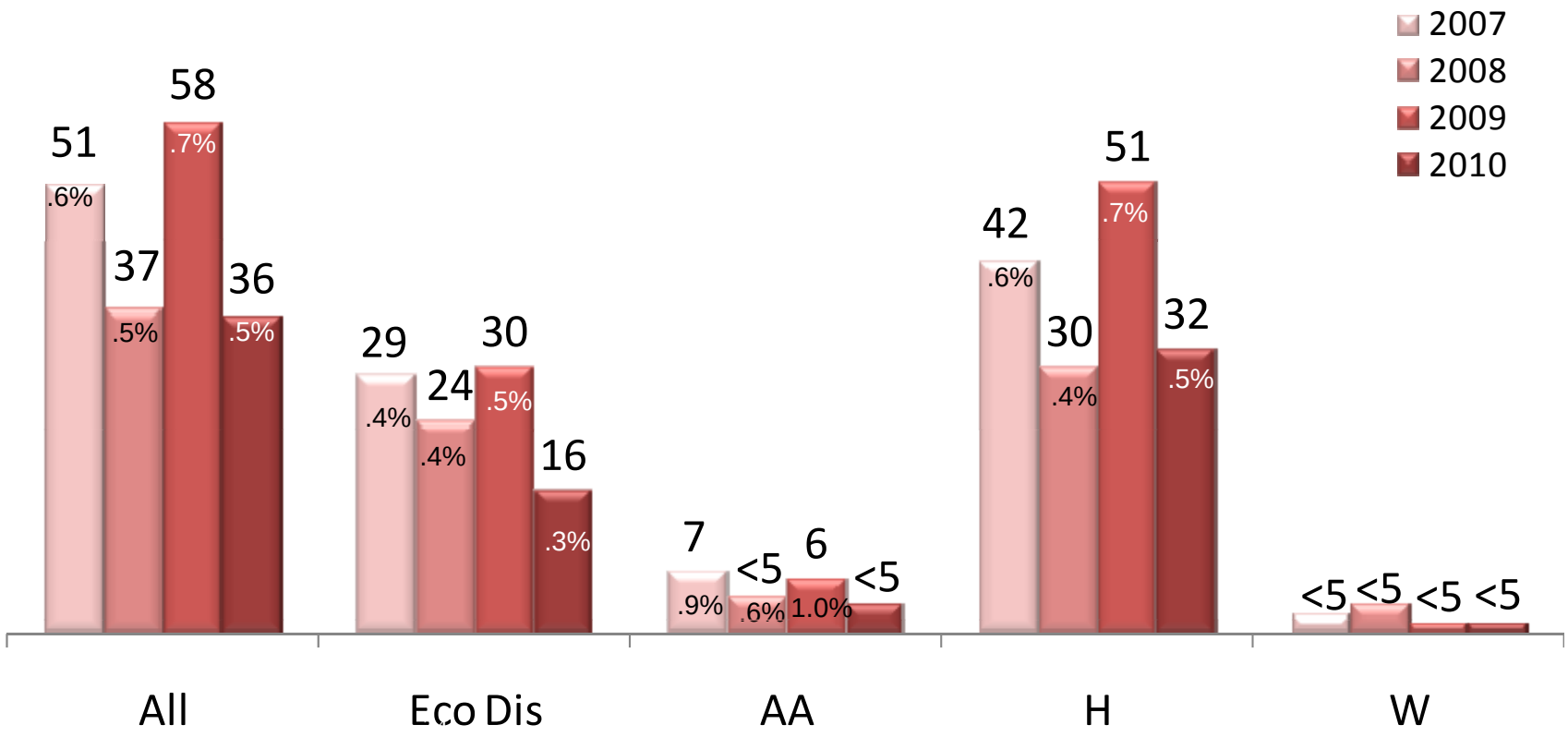
# Class of 2007-2010 Cohorts



# Completion Rate I

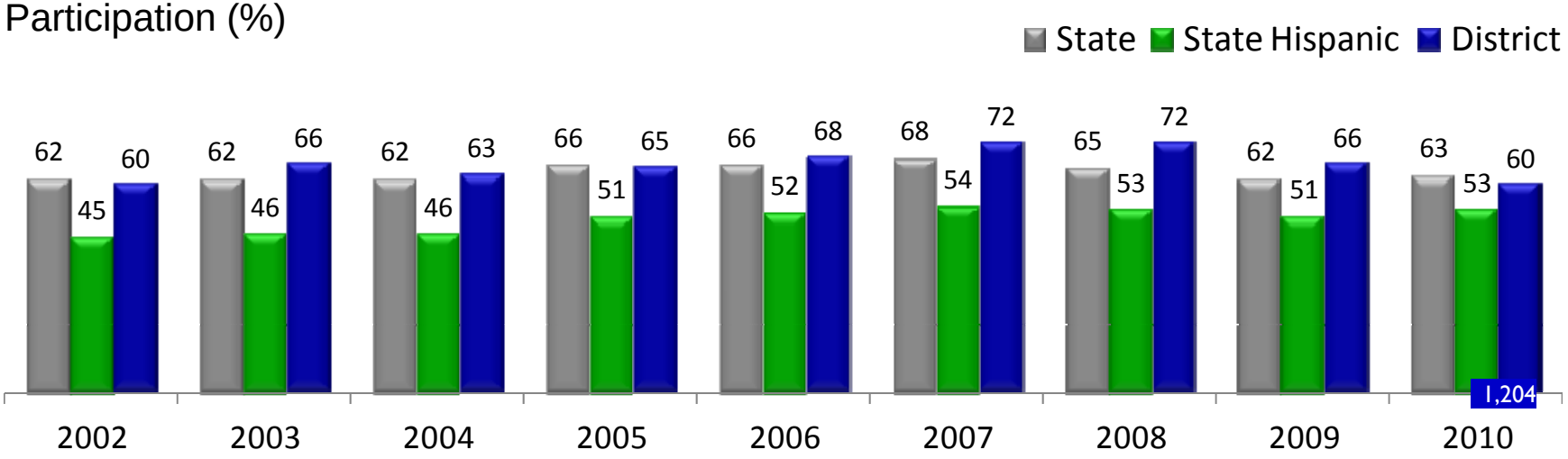


# Dropout Rate for Grades 7&8

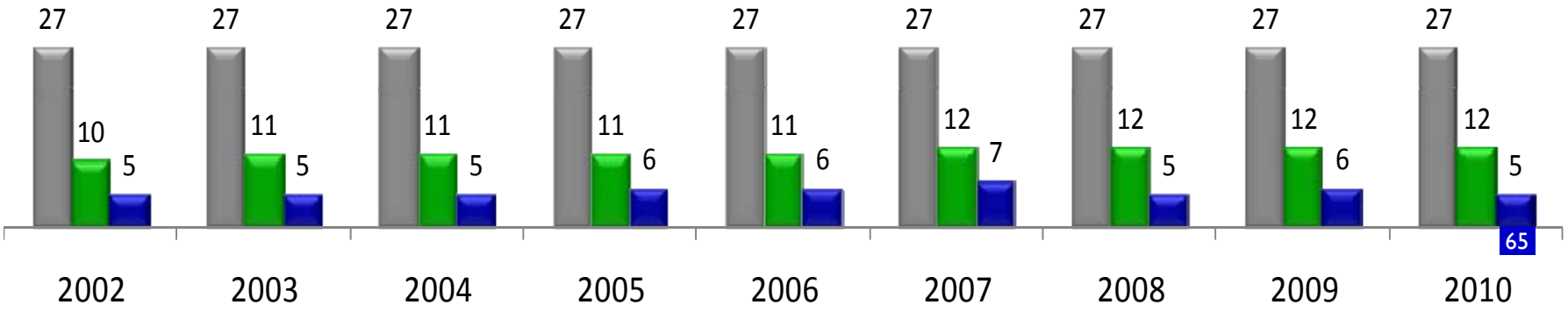


# SAISD Student College Entrance Exam

Participation (%)

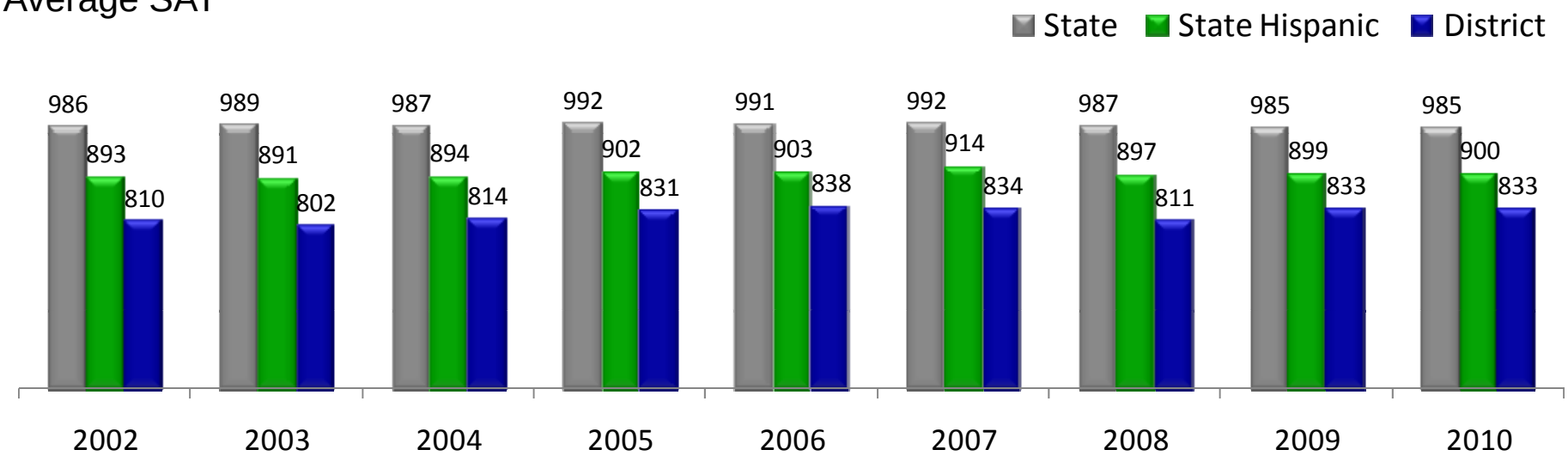



% At or Above Criteria: SAT=1110, ACT=24

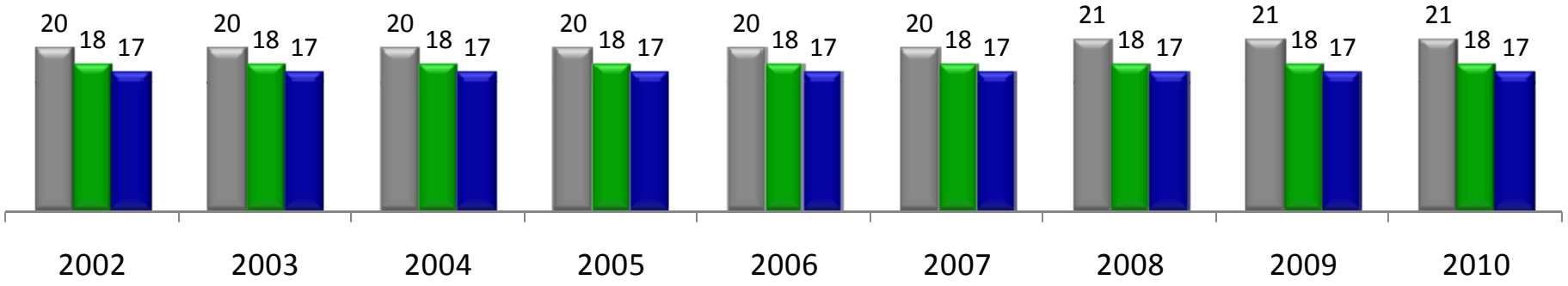


# Student College Entrance Exam Performance

Average SAT

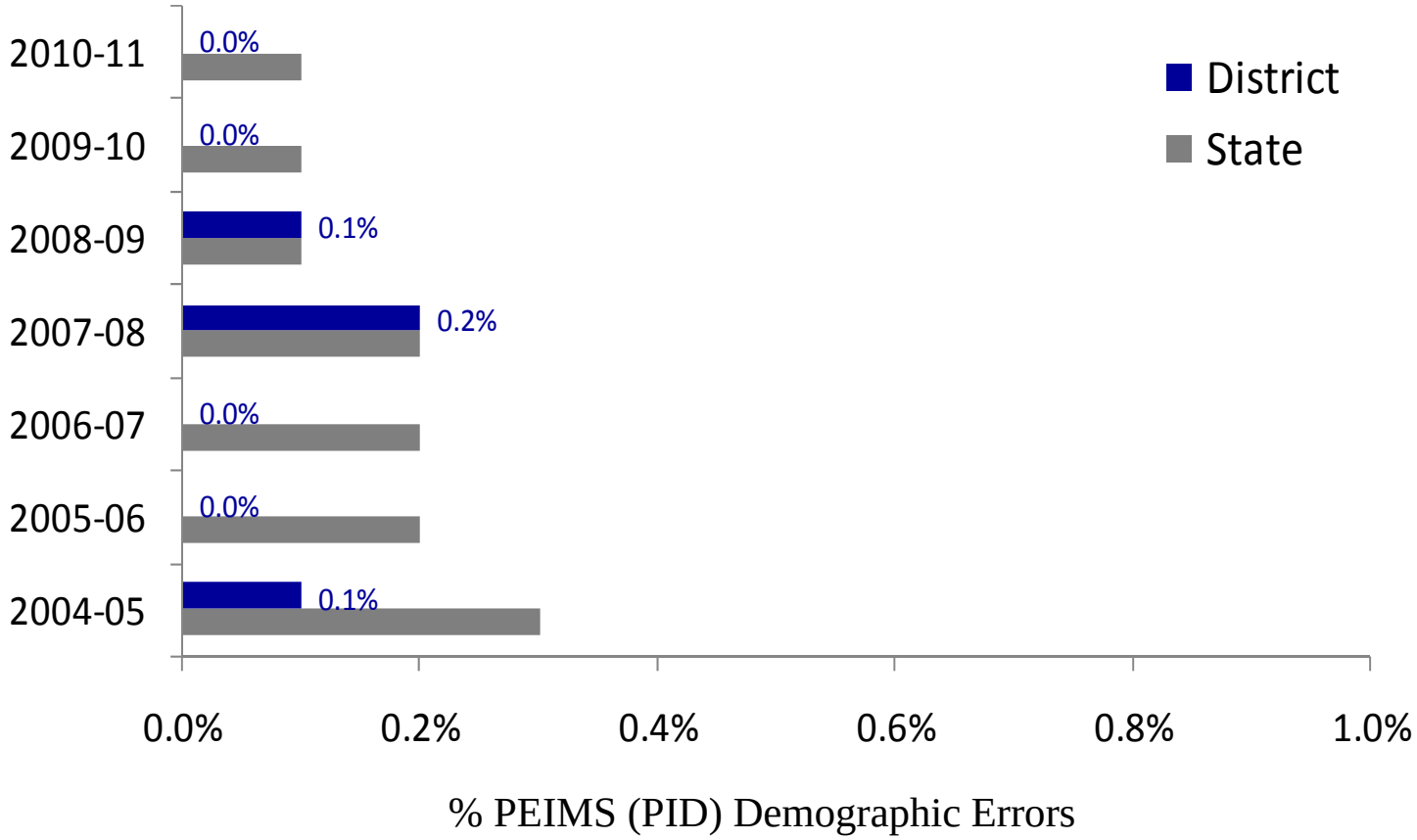



Average ACT



# DATA QUALITY

- SAISD has consistently reported less than 0.4% of errors on the annual PEIMS October submission with 0.0% the last two years.



# Gold Performance Acknowledgments:

Number of campuses

| Outstanding Performance | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Attendance | 22 | 14 | 17 | 11 | 10 | 5 |
| Recommended HS Program | 7 | 5 | 7 | 3 | 4 | 3 |
| Commended Reading | 25 | 26 | 24 | 15 | 9 | 13 |
| Commended Math | 32 | 22 | 24 | 24 | 8 | 9 |
| Commended Writing | 23 | 27 | 23 | 17 | 14 | 7 |
| Commended Science | 14 | 26 | 27 | 12 | 21 | 22 |
| Commended Social Studies | 14 | 15 | 19 | 5 | 14 | 12 |
| Comparable Improvement: Reading/ELA | 17 | 20 | 11 | 11 | 17 | 18 |
| Comparable Improvement: Math | 16 | 30 | 14 | 15 | 18 | 7 |
| College-Ready | - | - | 0 | 0 | 2 | 1 |
| TSI ELA | 2 | 2 | 0 | 0 | 1 | 2 |
| TSI Math | 0 | 0 | 0 | 0 | 0 | 2 |
| Advanced Courses | 1 | 0 | 0 | 0 | 1 | 0 |
| TOTAL GPA Awards | 174 | 189 | 166 | 113 | 119 | 101 |

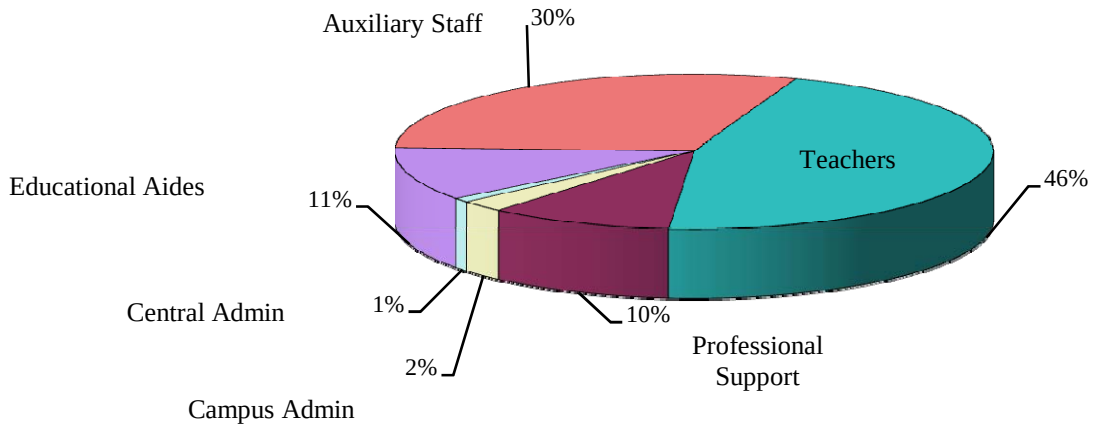
# Staff Projections and Population Served

# STAFF FULL TIME EQUIVALENTS (FTE)
# BY CATEGORY

The information presented below depicts the District's actual counts for school years 2007 through 2012. The bottom line of the table shows the percentage change from the prior year. The total increase in 2009 of FTE's for teachers is due in large part to the new Head Start Program. During the period 2007 through 2012 the percentage fluctuated due to changes in enrollment, new programs, mandates from the TEA and/or the federal government, and the uncertainties in state funding. Current budget year shows a decrease in Professional Support due to elimination of Campus Instructional Coordinators and a decrease in Educational Aides catergory due to reduction of library assistants.

| STAFF FTE CATEGORY | Actual* 2006-07 | Actual* 2007-08 | Actual* 2008-09 | Actual* 2009-10 | Actual* 2010-11 | Budget 2011-12 |
|---|---|---|---|---|---|---|
| Teachers | 3,494.2 | 3,387.6 | 3,321.2 | 3,401.8 | 3,436.8 | 3,385.9 |
| Professional Support | 798.2 | 799.5 | 772.3 | 777.5 | 808.3 | 736.0 |
| Campus Administration | 178.6 | 174.0 | 172.0 | 170.8 | 177.9 | 177.0 |
| Central Administration | 66.7 | 70.0 | 65.0 | 70.0 | 69.0 | 66.0 |
| Educational Aides | 942.6 | 915.7 | 855.6 | 821.3 | 898.7 | 819.5 |
| Auxiliary Staff | 2,279.3 | 2,218.2 | 2,153.2 | 2,237.8 | 2,242.0 | 2,206.8 |
| TOTAL STAFF FTE | 7,759.6 | 7,565.0 | 7,339.3 | 7,479.2 | 7,632.7 | 7,391.2 |
| **Percentage Change from Prior Year** | **0.77%** | **-2.51%** | **-2.98%** | **1.91%** | **2.05%** | **-3.16%** |

**FTEs BY CATEGORY AND PERCENTAGE**
**BUDGET 2011-2012**



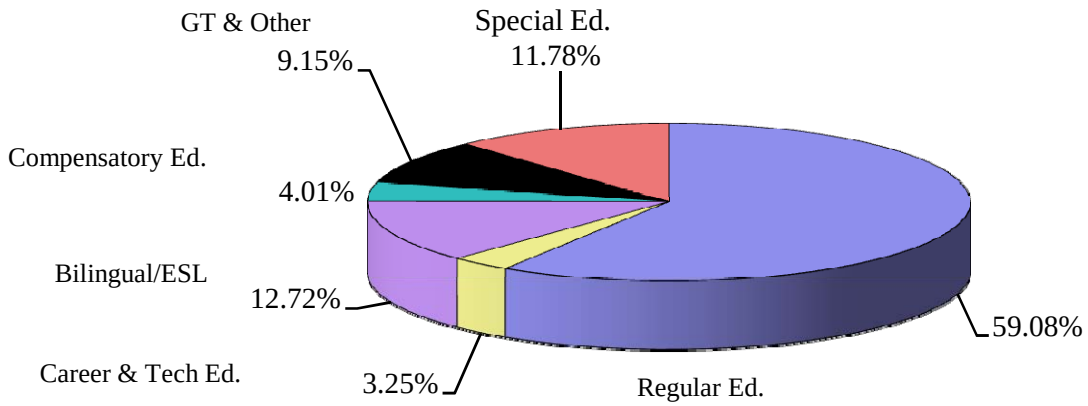

***** Source: PEIMS Fall collection.

# TEACHERS BY POPULATION SERVED

The graph below this table illustrates that over 59% of the District's teachers serve the Regular student population, followed by the Bilingual/ESL at 12.72%. The next largest population served is the Special Education population at 11.78%, followed by Gifted & Talented education at 9.15%. The remaining groups comprised of Career & Technology, Compensatory Education and other students make a combined total of less than 10%.

| POPULATION SERVED: | Actual * 2006-07 | Actual * 2007-08 | Actual * 2008-09 | Actual* 2009-10 | Actual* 2010-11 | Budget 2011-12 |
|---|---|---|---|---|---|---|
| Regular Education | 2,429.4 | 2,151.2 | 2,153.1 | 2,020.3 | 2,185.8 | 2,000.4 |
| Career & Technology Ed. | 108.2 | 115.7 | 113.3 | 117.1 | 121.9 | 110.0 |
| Bilingual/ESL Education | 379.2 | 381.2 | 405.1 | 399.4 | 337.4 | 430.8 |
| Compensatory Education | 134.6 | 139.1 | 189.5 | 217.7 | 168.5 | 135.8 |
| Gifted & Talented (GT) Education | 52.7 | 203.9 | 95.5 | 281.5 | 248.0 | 309.9 |
| Special Education | 389.6 | 395.7 | 364.0 | 365.7 | 375.1 | 399.0 |
| Other | 0.6 | 0.7 | 0.6 | 0.1 | - | - |
| TOTAL TEACHERS | 3,494.3 | 3,387.5 | 3,321.1 | 3,401.8 | 3,436.7 | 3,385.9 |

**TEACHERS BY POPULATION SERVED * BUDGET 2011-2012**




***** Source: PEIMS Fall collection.

# District and Statewide Comparisons

# MAJOR URBAN DISTRICTS COMPARISON BY PROGRAM
# GENERAL FUND BUDGET 2010-2011

| PROGRAM | PERCENTAGE OF 2010-2011 BUDGET | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Regular Education | 67.44 | 46.03 | 70.35 | 68.04 | 74.92 | 60.26 | 67.36 | 66.24 | 55.43 | 61.70 |
| Gifted & Talented | 3.22 | 0.55 | 1.89 | 1.75 | 5.18 | 0.78 | 1.37 | 1.57 | 0.62 | 0.37 |
| Career & Technology | 2.77 | 1.68 | 3.03 | 3.45 | 2.90 | 2.61 | 2.97 | 2.82 | 3.33 | 3.60 |
| Special Education | 12.08 | 20.00 | 10.59 | 12.37 | 8.90 | 11.76 | 19.27 | 20.04 | 19.02 | 18.31 |
| Accelerated Education | 2.66 | 9.41 | 0.55 | 1.21 | 3.48 | 0.29 | 1.71 | 2.99 | 2.40 | 0.59 |
| Bilingual/ESL Education | 5.06 | 18.10 | 3.14 | 1.55 | 1.40 | 13.57 | 1.30 | 0.35 | 9.25 | 1.30 |
| AEP Basic Services | 1.33 | 0.50 | 0.68 | 0.70 | 1.41 | 0.00 | 0.34 | 0.26 | 1.52 | 0.86 |
| Disciplinary Alternative Ed. (DAEP) Basic Services | 1.11 | 0.63 | 0.77 | 0.94 | 0.07 | 1.25 | 0.67 | 0.47 | 1.05 | 0.93 |
| Disciplinary Alternative Ed. (DAEP) Supplemental | 0.12 | 0.00 | 0.00 | 0.26 | 0.01 | 0.08 | 0.11 | 0.35 | 0.00 | 0.00 |
| Title I, Part A, School Wide-St Comp >= 50% | 1.07 | 0.13 | 8.16 | 5.54 | 0.02 | 7.77 | 1.83 | 1.71 | 4.28 | 8.58 |
| High School Allotment | 1.24 | 0.95 | 0.00 | 2.01 | 0.25 | 0.86 | 1.46 | 1.36 | 1.22 | 1.55 |
| Athletics/Related Activities | 1.89 | 2.03 | 0.83 | 2.18 | 1.46 | 0.76 | 1.62 | 1.84 | 1.88 | 2.31 |
| | Arlington | Austin | Dallas | El Paso | Ft. Worth | Houston | North East | Northside | *San Antonio* | Ysleta |
| | MAJOR URBAN DISTRICTS (In Alphabetical Order) | | | | | | | | | |

Source: TEA Standard Financial Reports

## STATEWIDE THREE-YEAR COMPARISON BY PROGRAM
## GENERAL FUND

**STATEWIDE**

| PROGRAM | 2008 - 2009 BUDGET $ | % | 2009 - 2010 BUDGET $ | % | 2010-2011 BUDGET $ | % |
|---|---|---|---|---|---|---|
| Regular Education | 17,847,371,555 | 66.25% | 18,286,615,599 | 65.73% | 18,878,970,435 | 65.96% |
| Gifted & Talented | 417,900,915 | 1.55% | 418,652,671 | 1.50% | 424,961,345 | 1.48% |
| Career & Technology | 934,070,173 | 3.47% | 982,914,928 | 3.53% | 1,008,936,788 | 3.52% |
| Special Education | 3,833,466,607 | 14.23% | 3,810,521,211 | 13.70% | 3,896,223,413 | 13.61% |
| Accelerated Education | 790,357,403 | 2.93% | 819,204,104 | 2.94% | 880,069,927 | 3.07% |
| Bilingual/ESL Education | 1,245,570,075 | 4.62% | 1,219,062,042 | 4.38% | 1,076,408,637 | 3.76% |
| AEP Basic Services | 114,405,289 | 0.42% | 116,107,343 | 0.42% | 120,712,151 | 0.42% |
| Disciplinary Alternative Ed. (DAEP) Basic Services | 191,453,004 | 0.71% | 195,147,366 | 0.70% | 198,315,828 | 0.69% |
| Disciplinary Alternative Ed. (DAEP) Supplemental | 25,679,330 | 0.10% | 26,177,299 | 0.09% | 23,192,516 | 0.08% |
| Title I, Part A, School Wide-St Comp >= 50% | 824,877,647 | 3.06% | 976,437,831 | 3.51% | 1,045,527,095 | 3.65% |
| High School Allotment | - | 0.00% | 235,019,381 | 0.84% | 304,374,995 | 1.06% |
| Athletics/Related Activities | 713,444,810 | 2.65% | 735,765,719 | 2.64% | 765,980,958 | 2.68% |
| TOTAL | $26,938,596,808 | 100% | $ 27,821,625,494 | 100% | $ 28,623,674,088 | 100% |

Source: TEA Standard Financial Reports

# URBAN DISTRICTS THREE-YEAR COMPARISON BY PROGRAM
# GENERAL FUND

## URBAN DISTRICTS

| PROGRAM | 2008 - 2009 BUDGET $ | % | 2009 - 2010 BUDGET $ | % | 2010-2011 BUDGET $ | % |
|---|---|---|---|---|---|---|
| Regular Education | 3,240,926,230 | 64.60% | 3,282,442,101 | 64.05% | 3,361,431,246 | 64.30% |
| Gifted & Talented | 89,062,853 | 1.78% | 86,509,045 | 1.69% | 89,958,851 | 1.72% |
| Career & Technology | 146,229,979 | 2.91% | 147,625,518 | 2.88% | 145,777,407 | 2.79% |
| Special Education | 757,851,761 | 15.11% | 743,859,932 | 14.52% | 737,566,756 | 14.11% |
| Accelerated Education | 103,761,653 | 2.07% | 118,680,163 | 2.32% | 120,147,383 | 2.30% |
| Bilingual/ESL Education | 350,282,852 | 6.98% | 347,845,604 | 6.79% | 337,363,848 | 6.45% |
| AEP Basic Services | 31,339,833 | 0.62% | 30,385,677 | 0.59% | 29,066,227 | 0.56% |
| Ed. (DAEP) Basic Services | 42,292,620 | 0.84% | 39,885,945 | 0.78% | 41,813,669 | 0.80% |
| Disciplinary Alternative Ed. (DAEP) Supplemental | 5,540,596 | 0.11% | 5,972,849 | 0.12% | 5,048,776 | 0.10% |
| Title I, Part A, School Wide-St Comp >= 50% | 181,324,949 | 3.61% | 213,503,900 | 4.17% | 237,711,697 | 4.55% |
| High School Allotment | - | 0.00% | 32,256,102 | 0.63% | 47,189,142 | 0.90% |
| Athletics/Related Activities | 68,343,325 | 1.36% | 75,768,524 | 1.48% | 74,721,705 | 1.43% |
| TOTAL | $ 5,016,956,651 | 100.00% | $ 5,124,735,360 | 100.00% | $ 5,227,796,707 | 100.00% |

Source: TEA Standard Financial Reports

# SAN ANTONIO ISD THREE-YEAR COMPARISON BY PROGRAM
## GENERAL FUND

**SAN ANTONIO ISD**

| PROGRAM | 2008 - 2009 BUDGET $ | % | 2009 - 2010 BUDGET $ | % | 2010-2011 BUDGET $ | % |
|---|---|---|---|---|---|---|
| Regular Education | 168,792,344 | 56.60% | 167,072,097 | 55.82% | 169,130,354 | 55.43% |
| Gifted & Talented | 1,346,601 | 0.45% | 1,983,119 | 0.66% | 1,892,431 | 0.62% |
| Career & Technology | 8,502,159 | 2.85% | 9,616,792 | 3.21% | 10,172,596 | 3.33% |
| Special Education | 58,926,397 | 19.76% | 56,997,434 | 19.04% | 58,026,699 | 19.02% |
| Accelerated Education | 3,917,215 | 1.31% | 3,485,970 | 1.16% | 7,326,965 | 2.40% |
| Bilingual/ESL Education | 27,043,980 | 9.07% | 27,631,088 | 9.23% | 28,230,373 | 9.25% |
| AEP Basic Services | 4,422,676 | 1.48% | 4,453,478 | 1.49% | 4,649,148 | 1.52% |
| Ed. (DAEP) Basic Services | 4,977,285 | 1.67% | 3,080,001 | 1.03% | 3,188,745 | 1.05% |
| Disciplinary Alternative Ed. (DAEP) Supplemental | - | 0.00% | - | 0.00% | - | 0.00% |
| Title I, Part A, School Wide-St Comp >= 50% | 15,240,841 | 5.11% | 16,345,151 | 5.46% | 13,051,507 | 4.28% |
| High School Allotment | - | 0.00% | 3,636,832 | 1.22% | 3,717,314 | 1.22% |
| Athletics/Related Activities | 5,047,136 | 1.69% | 5,016,984 | 1.68% | 5,731,012 | 1.88% |
| TOTAL | $ 298,216,634 | 100.00% | $ 299,318,946 | 100.00% | $ 305,117,144 | 100.00% |

Source: TEA Standard Financial Reports

# MAJOR URBAN DISTRICTS COMPARISON OF REVENUE PER STUDENT
# GENERAL FUND BUDGET 2010-2011

| REVENUE | Revenue Source | REVENUE PER STUDENT | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | LOCAL Tax | $ 4,135 | $ 3,914 | $ 6,829 | $ 5,752 | $ 2,817 | $ 4,050 | $ 5,632 | $ 5,787 | $ 4,626 | **$ 2,728** | $ 1,887 |
| | OTHER LOCAL | 264 | 198 | 148 | 91 | 163 | 126 | 107 | 295 | 293 | **112** | 107 |
| | LOCAL Total | 4,399 | 4,112 | 6,977 | 5,843 | 2,980 | 4,176 | 5,739 | 6,082 | 4,919 | **2,840** | 1,994 |
| | STATE | 4,026 | 3,511 | 2,041 | 2,956 | 4,615 | 3,280 | 2,440 | 2,904 | 3,624 | **4,653** | 5,851 |
| | FEDERAL | 568 | 37 | 756 | 611 | 861 | 80 | 874 | 587 | 329 | **1,194** | 1,142 |
| | **TOTAL REVENUE** | $ 8,993 | $ 7,660 | $ 9,774 | $ 9,410 | $ 8,456 | $ 7,536 | $ 9,053 | $ 9,573 | $ 8,872 | **$ 8,687** | $ 8,987 |
| *TOTAL MEMBERSHIP* | | 4,912,385 | 64,380 | 85,273 | 15,784 | 64,023 | 81,511 | 203,294 | 66,364 | 94,632 | **54,894** | 44,468 |
| | | **Statewide** | Arlington | Austin | Dallas | El Paso | Ft. Worth | Houston | North East | Northside | ***San Antonio*** | Ysleta |
| | | **MAJOR URBAN DISTRICTS** (In Alphabetical Order) | | | | | | | | | | |

Source: TEA Standard Financial Reports

# Campus Local Operating Budget 2011-2012

## GENERAL FUND BY MAJOR OBJECT CODE & CAMPUS
## BUDGET 2011-2012

| Org. No. | Campus Name | Membership Projection | Payroll Costs | Purchased & Contracted Services | Supplies & Materials | Other Operating Costs | Capital Outlay | Total Budget |
|---|---|---|---|---|---|---|---|---|
| *High Schools* | | | | | | | | |
| 001 | Brackenridge | 1,865 | 8,971,774 | 166,730 | 217,665 | 56,717 | 11,730 | $ 9,424,616 |
| 002 | Burbank | 1,394 | 7,512,010 | 59,286 | 198,207 | 64,121 | 9,788 | 7,843,412 |
| 003 | Edison | 1,769 | 8,581,966 | 71,289 | 189,058 | 44,612 | 10,538 | 8,897,463 |
| 004 | Tech | 680 | 4,791,090 | 39,788 | 116,449 | 37,986 | 3,360 | 4,988,673 |
| 005 | Highlands | 1,978 | 9,741,093 | 53,365 | 210,292 | 56,024 | 11,956 | 10,072,730 |
| 006 | Houston | 776 | 5,715,777 | 67,857 | 139,315 | 28,442 | 6,552 | 5,957,943 |
| 007 | Jefferson | 1,928 | 9,701,968 | 57,030 | 171,868 | 39,003 | 3,856 | 9,973,725 |
| 008 | Lanier | 1,650 | 8,905,269 | 55,830 | 207,495 | 55,302 | 11,300 | 9,235,196 |
| 022 | Early College | 390 | 1,576,388 | 7,810 | 13,622 | 10,757 | 780 | 1,609,357 |
| | ***Subtotal*** | ***12,430*** | ***65,497,335*** | ***578,985*** | ***1,463,971*** | ***392,964*** | ***69,860*** | ***68,003,115*** |
| *Alternative High Schools* | | | | | | | | |
| 010 | Estrada | 0 | 2,034,184 | 6,100 | 23,337 | 28,300 | 9,040 | 2,100,961 |
| 012 | Summer School | 0 | 35,481 | - | 4,000 | - | - | 39,481 |
| 014 | Navarro | 255 | 2,044,559 | 10,508 | 32,498 | 3,400 | 14,800 | 2,105,765 |
| 020 | Juvenile Justice | 13 | - | 90,000 | - | - | - | 90,000 |
| 024 | Cooper Academy | 284 | 801,905 | 17,800 | 79,325 | 16,900 | - | 915,930 |
| | ***Subtotal*** | ***552*** | ***4,916,129*** | ***124,408*** | ***139,160*** | ***48,600*** | ***23,840*** | ***5,252,137*** |
| *Middle Schools* | | | | | | | | |
| 023 | Young Women's | 339 | 1,732,635 | 8,881 | 26,417 | 9,728 | 899 | 1,778,560 |
| 041 | Connell | 612 | 3,399,667 | 15,033 | 42,098 | 2,899 | 1,836 | 3,461,533 |
| 043 | Davis | 694 | 3,804,357 | 18,268 | 47,992 | 5,301 | 2,082 | 3,878,000 |
| 046 | Wheatley | 331 | 2,628,380 | 87,141 | 30,768 | 1,656 | 993 | 2,748,938 |
| 047 | Harris | 858 | 3,930,243 | 17,881 | 45,668 | 4,104 | 2,574 | 4,000,470 |
| 049 | Irving | 815 | 4,179,815 | 19,655 | 49,292 | 3,894 | 2,445 | 4,255,101 |
| 050 | Longfellow | 948 | 4,477,821 | 11,677 | 49,754 | 4,541 | 2,841 | 4,546,634 |
| 051 | Lowell | 460 | 2,739,639 | 12,189 | 32,095 | 2,224 | 1,380 | 2,787,527 |
| 053 | Page | 456 | 2,666,625 | 13,084 | 34,952 | 2,206 | 1,368 | 2,718,235 |
| 054 | Poe | 745 | 3,584,872 | 15,221 | 41,261 | 3,551 | 2,235 | 3,647,140 |
| 055 | Rhodes | 748 | 3,649,483 | 17,591 | 41,657 | 3,565 | 2,244 | 3,714,540 |
| 057 | Rogers | 583 | 3,059,941 | 15,716 | 38,935 | 2,765 | 1,749 | 3,119,106 |
| 058 | Twain | 597 | 3,288,006 | 111,502 | 39,302 | 2,827 | 1,791 | 3,443,428 |
| 059 | Whittier | 905 | 4,476,875 | 17,050 | 48,493 | 4,335 | 2,715 | 4,549,468 |
| 061 | Tafolla | 938 | 4,252,262 | 15,792 | 54,785 | 6,496 | 2,814 | 4,332,149 |
| | ***Subtotal*** | ***10,029*** | ***51,870,621*** | ***396,681*** | ***623,469*** | ***60,092*** | ***29,966*** | ***52,980,829*** |
| *Alternative Middle Schools* | | | | | | | | |
| 064 | Pickett Center | 31 | 1,104,941 | 7,452 | 13,474 | 3,985 | 11,200 | 1,141,052 |
| | ***Subtotal*** | ***31*** | ***1,104,941*** | ***7,452*** | ***13,474*** | ***3,985*** | ***11,200*** | ***1,141,052*** |
| *Elementary Schools* | | | | | | | | |
| 101 | Arnold | 630 | 2,932,346 | 10,300 | 35,284 | 962 | 1,699 | 2,980,591 |
| 102 | Austin | 293 | 1,782,025 | 7,893 | 17,790 | 581 | 850 | 1,809,139 |
| 103 | Ball | 541 | 2,442,752 | 7,276 | 32,810 | 1,616 | 1,427 | 2,485,881 |
| 105 | Baskin | 545 | 2,402,708 | 8,282 | 19,627 | 864 | 1,482 | 2,432,963 |
| 106 | Beacon Hill | 579 | 2,580,091 | 13,276 | 30,898 | 1,638 | 1,476 | 2,627,379 |
| 107 | Bonham | 498 | 2,565,654 | 12,175 | 25,216 | 2,333 | 1,412 | 2,606,790 |
| 110 | J.T. Brackenridge | 707 | 2,861,621 | 15,980 | 36,968 | 2,772 | 1,679 | 2,919,020 |
| 111 | Brewer | 621 | 2,806,504 | 14,206 | 32,112 | 964 | 1,705 | 2,855,491 |
| 112 | Briscoe | 622 | 2,871,031 | 12,034 | 31,451 | 951 | 1,676 | 2,917,143 |
| 114 | Cameron | 396 | 2,002,830 | 11,378 | 19,408 | 1,414 | 977 | 2,036,007 |
| 116 | Collins Garden | 635 | 2,785,739 | 8,546 | 30,587 | 983 | 1,746 | 2,827,601 |
| 117 | Cotton | 429 | 2,028,146 | 8,702 | 24,507 | 1,470 | 1,102 | 2,063,927 |
| 118 | Crockett | 841 | 3,909,742 | 19,344 | 47,038 | 1,250 | 2,343 | 3,979,717 |
| 119 | Douglass | 416 | 2,111,845 | 9,142 | 24,291 | 712 | 1,143 | 2,147,133 |
| 121 | DeZavala | 633 | 2,897,001 | 13,386 | 39,149 | 2,400 | 1,586 | 2,953,522 |
| 123 | Fenwick | 383 | 1,704,231 | 10,896 | 24,584 | 2,091 | 896 | 1,742,698 |
| 124 | Forbes | 370 | 1,871,681 | 10,878 | 22,033 | 1,392 | 928 | 1,906,912 |
| 125 | Foster | 604 | 2,344,286 | 10,720 | 32,308 | 3,554 | 1,221 | 2,392,089 |
| 126 | Franklin | 476 | 2,304,038 | 13,666 | 29,600 | 790 | 1,317 | 2,349,411 |

## GENERAL FUND BY MAJOR OBJECT CODE & CAMPUS
## BUDGET 2011-2012

| Org. No. | Campus Name | Membership Projection | Payroll Costs | Purchased & Contracted Services | Supplies & Materials | Other Operating Costs | Capital Outlay | Total Budget |
|---|---|---|---|---|---|---|---|---|
| 127 | Gates | 217 | 1,585,010 | 7,630 | 12,599 | 482 | 629 | 1,606,350 |
| 129 | Graebner | 891 | 4,039,744 | 13,454 | 45,546 | 1,300 | 2,453 | 4,102,497 |
| 131 | Green | 263 | 1,657,308 | 8,862 | 18,682 | 542 | 763 | 1,686,157 |
| 132 | Herff | 482 | 2,146,700 | 13,020 | 33,347 | 3,023 | 1,221 | 2,197,311 |
| 134 | Highlands Hills | 772 | 3,339,967 | 7,264 | 41,021 | 1,902 | 2,065 | 3,392,219 |
| 135 | Highland Park | 772 | 3,532,498 | 10,140 | 37,003 | 1,159 | 2,140 | 3,582,940 |
| 136 | Hillcrest | 573 | 2,567,790 | 11,436 | 35,416 | 2,333 | 1,436 | 2,618,411 |
| 137 | Hirsch | 546 | 2,528,543 | 16,510 | 28,549 | 1,608 | 1,409 | 2,576,619 |
| 139 | Huppertz | 366 | 1,798,507 | 5,914 | 25,908 | 1,386 | 914 | 1,832,629 |
| 140 | Rodriguez | 428 | 2,192,043 | 11,742 | 22,156 | 756 | 1,241 | 2,227,938 |
| 141 | Japhet | 542 | 2,575,805 | 16,390 | 25,276 | 823 | 1,389 | 2,619,683 |
| 142 | King | 462 | 2,474,639 | 106,484 | 37,497 | 801 | 1,340 | 2,620,761 |
| 143 | Kelly | 291 | 1,556,276 | 5,778 | 15,773 | 548 | 777 | 1,579,152 |
| 144 | King | 501 | 2,668,082 | 9,452 | 24,787 | 851 | 1,453 | 2,704,625 |
| 146 | Lamar | 257 | 1,636,393 | 7,882 | 14,399 | 506 | 682 | 1,659,862 |
| 147 | Bowden | 544 | 2,509,832 | 7,492 | 31,356 | 1,600 | 1,392 | 2,551,672 |
| 148 | Madison | 629 | 2,667,217 | 9,890 | 38,945 | 2,343 | 1,540 | 2,719,935 |
| 149 | Margil | 620 | 3,002,191 | 13,734 | 33,996 | 977 | 1,734 | 3,052,632 |
| 150 | Maverick | 665 | 3,247,617 | 18,572 | 32,697 | 1,770 | 1,772 | 3,302,428 |
| 153 | Miller | 393 | 2,041,992 | 9,526 | 20,899 | 682 | 1,076 | 2,074,175 |
| 155 | Neal | 561 | 2,383,333 | 14,140 | 35,708 | 2,290 | 1,340 | 2,436,811 |
| 156 | Nelson | 400 | 2,111,304 | 6,090 | 26,756 | 689 | 1,090 | 2,145,929 |
| 157 | Ogden | 569 | 2,766,798 | 11,584 | 33,561 | 910 | 1,583 | 2,814,436 |
| 158 | Pershing | 355 | 1,765,980 | 26,734 | 22,010 | 619 | 934 | 1,816,277 |
| 160 | Riverside Park | 474 | 2,227,226 | 10,548 | 30,043 | 759 | 1,247 | 2,269,823 |
| 161 | Rogers | 658 | 2,947,545 | 14,978 | 45,291 | 997 | 1,778 | 3,010,589 |
| 162 | Barkley/Ruiz | 458 | 2,321,621 | 10,264 | 27,880 | 767 | 1,264 | 2,361,796 |
| 164 | Schenck | 706 | 3,059,495 | 18,248 | 43,706 | 2,748 | 1,749 | 3,125,946 |
| 165 | Smith | 504 | 2,582,971 | 8,748 | 32,001 | 1,581 | 1,349 | 2,626,650 |
| 167 | Steele | 407 | 1,804,053 | 12,116 | 23,916 | 701 | 1,117 | 1,841,903 |
| 168 | Stewart | 519 | 2,512,252 | 11,706 | 30,665 | 875 | 1,505 | 2,557,003 |
| 169 | Storm | 513 | 2,385,335 | 8,414 | 30,245 | 3,065 | 1,314 | 2,428,373 |
| 172 | Washington | 551 | 2,682,322 | 8,798 | 27,814 | 916 | 1,598 | 2,721,448 |
| 173 | White | 588 | 2,617,602 | 8,378 | 24,271 | 907 | 1,578 | 2,652,736 |
| 174 | Wilson | 504 | 2,757,217 | 15,384 | 26,843 | 820 | 1,383 | 2,801,647 |
| 175 | Woodlawn | 642 | 2,696,089 | 11,842 | 36,992 | 2,975 | 1,441 | 2,749,339 |
| 176 | Woodlawn Hills | 478 | 2,408,600 | 9,222 | 27,338 | 793 | 1,322 | 2,447,275 |
| 179 | Hawthorne | 723 | 3,419,490 | 14,997 | 30,779 | 1,091 | 1,987 | 3,468,344 |
| 210 | Mission | 682 | 3,532,838 | 9,578 | 24,060 | 1,065 | 1,929 | 3,569,470 |
| | ***Subtotal*** | ***30,725*** | ***145,954,496*** | ***761,021*** | ***1,711,392*** | ***78,697*** | ***81,599*** | ***148,587,205*** |
| *Alternative Elementary/Satellite Schools* | | | | | | | | |
| 180 | Gonzales | 0 | 202,270 | 225 | 5,625 | 1,492 | 1,000 | 210,612 |
| 182 | Healy Murphy | 130 | 661,283 | - | 2,525 | - | - | 663,808 |
| 184 | Santa Rosa Child Hosp | 3 | 60,154 | - | 150 | - | - | 60,304 |
| 186 | Seidel Learning Center | 20 | 315,677 | - | 500 | - | - | 316,177 |
| 194 | Roy Mass Youth Alt | 16 | 132,629 | 200 | 100 | - | - | 132,929 |
| 195 | Juvenile Detention Ctr | 176 | 1,223,421 | 500 | - | - | 1,000 | 1,224,921 |
| 201 | Children's Shelter of S.A. | 13 | 85,694 | 722 | 840 | - | - | 87,256 |
| 202 | Healy Murphy Pre-K | 44 | 171,677 | - | 1,200 | - | - | 172,877 |
| 203 | Gonzales Center AEP | 0 | - | - | - | - | - | - |
| | ***Subtotal*** | ***402*** | ***2,852,805*** | ***1,647*** | ***10,940*** | ***1,492*** | ***2,000*** | ***2,868,884*** |
| *Early Childhood Centers* | | | | | | | | |
| 240 | Carroll Early Childhood | 333 | 558,998 | 3,600 | 35,125 | 6,247 | - | 603,970 |
| 241 | Carvajal Early Childhood | 444 | 744,152 | 4,900 | 55,725 | 8,220 | - | 812,997 |
| 242 | Knox Early Childhood | 296 | 540,776 | 3,500 | 31,827 | 5,220 | - | 581,323 |
| 244 | Tynan Early Childhood | 262 | 502,811 | 3,900 | 35,543 | 4,897 | - | 547,151 |
| | ***Subtotal*** | ***1,335*** | ***2,346,737*** | ***15,900*** | ***158,220*** | ***24,584*** | ***0*** | ***2,545,441*** |
| | ***Total for Schools*** | ***55,504*** | ***$ 274,543,064*** | ***$ 1,886,094*** | ***$ 4,120,626*** | ***$ 610,414*** | ***$ 218,465*** | ***$ 281,378,663*** |

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**REGULAR EDUCATION**

$ 130,322,243

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ 75,191,084 | $ 28,663,727 | $ 33,360,127 | $ 74,240 | $ 1,388,482 | $ (8,375,417) |
| | Percentage | 100.00% | 100.00% | 100.00% | 100.00% | 98.58% | 100.00% |
| | Instructional/School Leadership | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Students | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | 20,000 | - |
| | Percentage | | | | | | |
| | Other Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Total Budget | $ 75,191,084 | $ 28,663,727 | $ 33,360,127 | $ 74,240 | $ 1,408,482 | $ (8,375,417) |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

| | | GIFTED & TALENTED |
|---|---|---|
| | | $ 5,660,153 |

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ - | $ 459,245 | $ 753,096 | $ - | $ 243,693 | $ - |
| | Percentage | | 100.00% | 100.00% | | 67.86% | |
| | Instructional/School Leadership | - | - | - | - | 66,285 | - |
| | Percentage | | | | | 18.46% | |
| | Support Services-Students | - | - | - | - | 44,219 | 4,088,715 |
| | Percentage | | | | | 12.31% | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | 4,667 | - |
| | Percentage | | | | | 1.30% | |
| | Other Services | - | - | - | - | 233.00 | - |
| | Percentage | | | | | | |
| | Total Budget | $ - | $ 459,245 | $ 753,096 | $ - | $ 359,097 | $ 4,088,715 |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**CAREER & TECHNOLOGY**

$ 8,654,541

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ - | $ - | $ 7,416,778 | $ 112,983 | $ 453,806 | $ - |
| | Percentage | | | 92.94% | | 85.41% | |
| | Instructional/School Leadership | - | - | - | - | 69,821 | - |
| | Percentage | | | | | 13.141% | |
| | Support Services-Students | - | - | 563,445 | 30,000 | 7,708 | - |
| | Percentage | | | 7.06% | | 1.45% | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Other Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Total Budget | $ - | $ - | $ 7,980,223 | $ 142,983 | $ 531,335 | $ - |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**SPECIAL EDUCATION**

$ 43,664,628

| | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| FUNCTIONS | Instruction | $ 18,194,356 | $ 8,237,341 | $ 8,502,800 | $ 1,124,530 | $ 4,144,829 | $ - |
| | Percentage | 99.91% | 100.00% | 100.00% | 84.99% | 56.08% | |
| | Instructional/School Leadership | - | - | - | 65,290 | 1,429,914 | - |
| | Percentage | | | | | 19.35% | |
| | Support Services-Students | 16,595 | - | - | 133,301 | 1,807,597 | - |
| | Percentage | 0.09% | | | 10.07% | 24.46% | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | 8,075 | - |
| | Percentage | | | | | 0.11% | |
| | Other Services | - | - | - | - | - | - |
| | Percentage | | | | | 0.00% | |
| | Total Budget | $ 18,210,951 | $ 8,237,341 | $ 8,502,800 | $ 1,323,121 | $ 7,390,415 | $ - |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**ACCELERATED EDUCATION**

$ 6,255,467

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ - | $ - | $ - | $ 617,989 | $ 3,838,851 | $ 100,850 |
| | Percentage | | | | 68.27% | 74.96% | 44.07% |
| | Instructional/School Leadership | - | - | - | 203,639 | 362,211 | 79,463 |
| | Percentage | | | | 22.49% | 7.07% | 34.72% |
| | Support Services-Students | - | - | - | 47,000 | 832,523 | - |
| | Percentage | | | | 5.19% | 16.26% | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | 1,600 | 2,745 | 48,553 |
| | Percentage | | | | 0.18% | 0.05% | 21.21% |
| | Other Services | - | - | - | 35,043 | 85,000 | - |
| | Percentage | | | | 3.87% | | |
| | Total Budget | $ - | $ - | $ - | $ 905,271 | $ 5,121,330 | $ 228,866 |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**BILINGUAL/ESL**

$ 20,717,892

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ 19,883,990 | $ 34,170 | $ 23,257 | $ 3,000 | $ 468,730 | $ - |
| | Percentage | 100.00% | 100.00% | 100.00% | 100.00% | 60.60% | |
| | Instructional/School Leadership | - | - | - | - | 228,708 | - |
| | Percentage | | | | | 29.57% | |
| | Support Services-Students | - | - | - | - | 67,172 | - |
| | Percentage | | | | | 8.68% | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | 2,482 | - |
| | Percentage | | | | | | |
| | Other Services | - | - | - | - | 6,383 | - |
| | Percentage | | | | | 0.83% | |
| | Total Budget | $ 19,883,990 | $ 34,170 | $ 23,257 | $ 3,000 | $ 773,475 | $ - |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

| | | AEP & DAEP | | | | | |
|---|---|---|---|---|---|---|---|
| | | $ 7,096,169 | | | | | |
| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
| | Instruction | $ - | $ - | $ - | $ 4,545,032 | $ 57,343 | $ - |
| | Percentage | | | | 69.96% | 9.56% | |
| | Instructional/School Leadership | - | - | - | 1,033,405 | - | - |
| | Percentage | | | | 15.91% | | |
| | Support Services-Students | - | - | - | 550,492 | 64,854 | - |
| | Percentage | | | | 8.47% | | |
| | Administrative Support Services | - | | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | 277,572 | - | - |
| | Percentage | | | | 4.27% | | |
| | Other Services | - | - | - | 90,000 | 477,471 | - |
| | Percentage | | | | | | |
| | TOTAL BUDGET | $ - | $ - | $ - | $ 6,496,501 | $ 599,668 | $ - |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**TITLE I SCHOOL WIDE**

$ 13,052,448

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ 1,278,875 | $ 2,576,793 | $ 1,521,808 | $ 11,365 | $ - | $ - |
| | Percentage | 23.12% | 55.87% | 50.74% | 63.43% | | |
| | Instructional/School Leadership | 286,468 | - | - | - | - | - |
| | Percentage | 5.18% | | | | | |
| | Support Services-Students | 3,967,255 | 2,035,717 | 1,477,616 | 6,551 | - | (110,000) |
| | Percentage | 71.71% | 44.13% | 49.26% | 36.57% | | 100.00% |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Other Services | - | - | - | - | - | |
| | Percentage | | | | | | |
| | Total Budget | $ 5,532,598 | $ 4,612,510 | $ 2,999,424 | $ 17,916 | $ - | $ (110,000) |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**HIGH SCHOOL ALLOTMENT**

$ 1,039,557

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ - | $ - | $ 478,877 | $ - | $ 30,264 | $ - |
| | Percentage | | | 61.25% | | 18.77% | |
| | Instructional/School Leadership | - | - | - | - | 105,508 | - |
| | Percentage | | | | | 65.45% | |
| | Support Services-Students | - | 72,187 | 108,280 | - | 9,470 | - |
| | Percentage | | 74.79% | 13.85% | | 5.87% | |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | 15,974 | - |
| | Percentage | | | | | 9.91% | |
| | Other Services | - | 24,333 | 194,664 | - | - | - |
| | Percentage | | 25.21% | 24.90% | | | |
| | Total Budget | $ - | $ 96,520 | $ 781,821 | $ - | $ 161,216 | $ - |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

| | | PRE K |
|---|---|---|
| | | $ 1,039,557 |

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ 6,172,452 | $ - | $ - | $ 140,163 | $ 606,846 | $ - |
| | Percentage | | | | 100.00% | 40.09% | |
| | Instructional/School Leadership | 9,400 | - | - | - | 439,247 | - |
| | Percentage | | | | | 29.02% | |
| | Support Services-Students | 811 | - | - | - | 11,000 | - |
| | Percentage | | | | | 0.73% | |
| | Administrative Support Services | - | - | - | - | 300 | - |
| | Percentage | | | | | 0.02% | |
| | Support Services-Non Student Based | 2,000 | - | - | - | 454,742 | - |
| | Percentage | | | | | 30.04% | |
| | Other Services | - | - | - | - | 1,500 | - |
| | Percentage | | | | | 0.10% | |
| | Total Budget | $ 6,184,663 | $ - | $ - | $ 140,163 | $ 1,513,635 | $ - |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**ATHLETICS RELATED ACTIVITIES**

$ 5,372,438

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ - | $ - | $ - | $ - | $ - | $ - |
| | Percentage | | | | | | |
| | Instructional/School Leadership | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Students | 59,521 | 867,241 | 2,938,925 | 10,040 | 1,458,583 | 38,128 |
| | Percentage | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| | Administrative Support Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | Other Services | - | - | - | - | - | - |
| | Percentage | | | | | | |
| | **Total Budget** | **$ 59,521** | **$ 867,241** | **$ 2,938,925** | **$ 10,040** | **$ 1,458,583** | **$ 38,128** |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**UNDISTRIBUTED**

$ 141,073,872

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| | Instruction | $ 2,862,736 | $ 1,052,912 | $ 832,277 | $ 8,217 | $ 1,082,983 | $ 13,958,695 |
| | Percentage | 10.98% | 10.52% | 7.80% | 5.52% | 6.55% | 17.98% |
| | Instructional/School Leadership | 12,212,950 | 4,519,157 | 3,762,883 | 104,998 | 2,717,413 | 291,980 |
| | Percentage | 46.85% | 45.15% | 35.29% | 70.55% | 16.42% | 0.38% |
| | Support Services-Students | 4,449,423 | 2,484,244 | 3,345,428 | 833 | 3,336,254 | 7,914,648 |
| | Percentage | 17.07% | 24.82% | 31.37% | 0.56% | 20.16% | 10.19% |
| | Administrative Support Services | - | - | - | - | 651,266 | 11,472,088 |
| | Percentage | | | | | 3.94% | 14.78% |
| | Support Services-Non Student Based | 6,532,735 | 1,953,762 | 2,722,854 | - | 8,173,171 | 41,973,251 |
| | Percentage | 25.06% | 19.52% | 25.53% | | 49.40% | 54.06% |
| | Other Services | 11,995 | - | - | 34,790 | 584,254 | 2,025,675 |
| | Percentage | 0.05% | | | | 3.53% | 2.61% |
| | TOTAL BUDGET | $ 26,069,839 | $ 10,010,075 | $ 10,663,442 | $ 148,838 | $ 16,545,341 | $ 77,636,337 |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND CAMPUS LEVEL

**DISTRICT SUMMARY**

| | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | |
|---|---|---|---|---|---|---|---|
| FUNCTIONS | Instruction | $ 123,583,493 | $ 41,024,188 | $ 52,889,020 | $ 6,637,519 | $ 12,315,827 | $ 5,684,128 |
| | Percentage | 81.77% | 77.43% | 77.77% | 71.66% | 34.34% | 7.73% |
| | Instructional/School Leadership | 12,508,818 | 4,519,157 | 3,762,883 | 1,407,332 | 5,419,107 | 371,443 |
| | Percentage | 8.28% | 8.53% | 5.53% | 15.19% | 15.11% | 0.51% |
| | Support Services-Students | 8,493,605 | 5,459,389 | 8,433,694 | 778,217 | 7,639,380 | 11,931,491 |
| | Percentage | 5.62% | 10.30% | 12.40% | 8.40% | 21.30% | 16.23% |
| | Administrative Support Services | - | - | - | - | 651,566 | 11,472,088 |
| | Percentage | | | | | 1.82% | 15.61% |
| | Support Services-Non Student Based | 6,534,735 | 1,953,762 | 2,722,854 | 279,172 | 8,681,856 | 42,021,804 |
| | Percentage | 4.32% | 3.69% | 4.00% | 3.01% | 24.21% | 57.17% |
| | Other Services | 11,995 | 24,333 | 194,664 | 159,833 | 1,154,841 | 2,025,675 |
| | Percentage | 0.01% | | 0.29% | | 3.22% | 2.76% |
| | TOTAL BUDGET | $ 151,132,646 | $ 52,980,829 | $ 68,003,115 | $ 9,262,073 | $ 35,862,577 | $ 73,506,629 |
| | | Elementary Schools | Middle Schools | High Schools | Non-Traditional Schools | District Wide * | Other - Departments * |
| | | CAMPUS LEVEL | | | | | |

* Provides student support at all grade levels.

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND PROGRAM

**ELEMENTARY SCHOOLS**

Total Budget 151,132,646

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ 75,191,084 | $ - | $ - | $ 18,194,356 | $ - | $ 19,883,990 | $ - | $ 1,278,875 | $ - | $ 6,172,452 | $ - | $ 2,862,736 |
| | Percentage | 100.00% | | | 99.91% | | 100.00% | | 23.12% | | 99.80% | | 10.98% |
| | Instructional/School Leadership | - | - | - | - | - | - | - | 286,468 | - | 9,400 | - | 12,212,950 |
| | Percentage | | | | | | | | 5.18% | | 0.15% | | 46.85% |
| | Support Services-Students | - | - | - | 16,595 | - | - | - | 3,967,255 | - | 811 | 59,521 | 4,449,423 |
| | Percentage | | | | 0.09% | | | | 71.71% | | 0.01% | 100.00% | 17.07% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | - | - | - |
| | Percentage | | | | | | | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | - | - | - | - | - | 2,000 | - | 6,532,735 |
| | Percentage | | | | | | | | | | 0.03% | | 25.06% |
| | Other Services | - | - | - | - | - | - | - | - | - | - | - | 11,995 |
| | Percentage | | | | | | | | | | | | 0.05% |
| | TOTAL BUDGET | $ 75,191,084 | $ - | $ - | $ 18,210,951 | $ - | $ 19,883,990 | $ - | $ 5,532,598 | $ - | $ 6,184,663 | $ 59,521 | $ 26,069,839 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND PROGRAM

**MIDDLE SCHOOLS**

Total Budget 52,980,829

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ 28,663,727 | $ 459,245 | $ - | $ 8,237,341 | $ - | $ 34,170 | $ - | $ 2,576,793 | $ - | $ - | $ - | $ 1,052,912 |
| | Percentage | 100.00% | 100.00% | | 100.00% | | 100.00% | | 55.87% | | | | 10.52% |
| | Instructional/School Leadership | - | - | - | - | - | - | - | - | - | - | - | 4,519,157 |
| | Percentage | | | | | | | | | | | | 45.15% |
| | Support Services-Students | - | - | - | - | - | - | - | 2,035,717 | 72,187 | - | 867,241 | 2,484,244 |
| | Percentage | | | | | | | | 44.13% | 74.79% | | 100.00% | 24.82% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | - | - | - |
| | Percentage | | | | | | | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | - | - | - | - | - | - | - | 1,953,762 |
| | Percentage | | | | | | | | | | | | 19.52% |
| | Other Services | - | - | - | - | - | - | - | - | 24,333 | - | - | - |
| | Percentage | | | | | | | | | 25.21% | | | |
| | TOTAL BUDGET | $ 28,663,727 | $ 459,245 | $ - | $ 8,237,341 | $ - | $ 34,170 | $ - | $ 4,612,510 | $ 96,520 | | $ 867,241 | $ 10,010,075 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |
| | | PROGRAM | | | | | | | | | | | |

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND PROGRAM

**HIGH SCHOOLS**

Total Budget 68,003,115

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ 33,360,127 | $ 753,096 | $ 7,416,778 | $ 8,502,800 | $ - | $ 23,257 | $ - | $ 1,521,808 | $ 478,877 | | $ - | $ 832,277 |
| | Percentage | 100.00% | 100.00% | 92.94% | 100.00% | | 100.00% | | 50.74% | 61.25% | | | 7.80% |
| | Instructional/School Leadership | - | - | - | - | - | - | - | - | - | - | - | 3,762,883 |
| | Percentage | | | | | | | | | | | | 35.29% |
| | Support Services-Students | - | - | 563,445 | - | - | - | - | 1,477,616 | 108,280 | - | 2,938,925 | 3,345,428 |
| | Percentage | | | 7.06% | | | | | 49.26% | 13.85% | | 100.00% | 31.37% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | - | - | - |
| | Percentage | | | | | | | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | - | - | - | - | - | - | - | 2,722,854 |
| | Percentage | | | | | | | | | | | | 25.53% |
| | Other Services | - | - | - | - | - | - | - | - | 194,664 | - | - | - |
| | Percentage | | | | | | | | | 24.90% | | | |
| | TOTAL BUDGET | $ 33,360,127 | $ 753,096 | $ 7,980,223 | $ 8,502,800 | $ - | $ 23,257 | $ - | $ 2,999,424 | $ 781,821 | | $ 2,938,925 | $ 10,663,442 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |
| | | PROGRAM | | | | | | | | | | | |

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND PROGRAM

**NON-TRADITIONAL SCHOOLS**
Total Budget 9,262,073

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ 74,240 | $ - | $ 112,983 | $ 1,124,530 | $ 617,989 | $ 3,000 | $ 4,545,032 | $ 11,365 | $ - | $ 140,163 | $ - | $ 8,217 |
| | Percentage | 100.00% | | 79.02% | 84.99% | 68.27% | 100.00% | 69.96% | 63.43% | | 100.00% | | 5.52% |
| | Instructional/School Leadership | - | - | - | 65,290 | 203,639 | - | 1,033,405 | - | - | - | - | 104,998 |
| | Percentage | | | | 4.93% | 22.49% | | 15.91% | | | | | 70.55% |
| | Support Services-Students | - | - | 30,000 | 133,301 | 47,000 | - | 550,492 | 6,551 | - | - | 10,040 | 833 |
| | Percentage | | | 20.98% | 10.07% | 5.19% | | 8.47% | 36.57% | | | 100.00% | 0.56% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | - | - | - |
| | Percentage | | | | | | | | | | | | |
| | Support Services-Non Student Based | - | - | - | - | 1,600 | - | 277,572 | - | - | - | - | - |
| | Percentage | | | | | 0.18% | | 4.27% | | | | | |
| | Other Services | - | - | - | - | 35,043 | - | 90,000 | - | - | - | - | 34,790 |
| | Percentage | | | | | 3.87% | | 1.39% | | | | | 23.37% |
| | TOTAL BUDGET | $ 74,240 | $ - | $ 142,983 | $ 1,323,121 | $ 905,271 | $ 3,000 | $ 6,496,501 | $ 17,916 | $ - | $ 140,163 | $ 10,040 | $ 148,838 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |
| | | PROGRAM | | | | | | | | | | | |

# San Antonio Independent School District
## BUDGET SUMMARY BY FUNCTION AND PROGRAM

| | | DISTRICT WIDE |
|---|---|---|
| | Total Budget | 35,862,577 |

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ 1,388,482 | $ 243,693 | $ 453,806 | $ 4,144,829 | $ 3,838,851 | $ 468,730 | $ 57,343 | $ - | $ 30,264 | $ 606,846 | $ - | $ 1,082,983 |
| | Percentage | 98.58% | 67.86% | 85.41% | 56.08% | 74.96% | 60.60% | 9.56% | | 18.77% | 40.09% | | 6.55% |
| | Instructional/School Leadership | - | 66,285 | 69,821 | 1,429,914 | 362,211 | 228,708 | - | - | 105,508 | 439,247 | - | 2,717,413 |
| | Percentage | | 18.46% | 13.14% | 19.35% | 7.07% | 29.57% | | | 65.45% | 29.02% | | 16.42% |
| | Support Services-Students | - | 44,219 | 7,708 | 1,807,597 | 832,523 | 67,172 | 64,854 | - | 9,470 | 11,000 | 1,458,583 | 3,336,254 |
| | Percentage | | 12.31% | 1.45% | 24.46% | 16.26% | 8.68% | 10.81% | | 5.87% | 0.73% | 100.00% | 20.16% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | 300 | - | 651,266 |
| | Percentage | | | | | | | | | | 0.02% | | 3.94% |
| | Support Services-Non Student Based | 20,000 | 4,667 | - | 8,075 | 2,745 | 2,482 | - | - | 15,974 | 454,742 | - | 8,173,171 |
| | Percentage | 1.42% | 1.30% | | 0.11% | 0.05% | 0.32% | | | 9.91% | 30.04% | | 49.40% |
| | Other Services | - | 233 | - | - | 85,000 | 6,383 | 477,471 | - | - | 1,500 | - | 584,254 |
| | Percentage | | 0.06% | | | 1.66% | 0.83% | 79.62% | | | 0.10% | | 3.53% |
| | TOTAL BUDGET | $ 1,408,482 | $ 359,097 | $ 531,335 | $ 7,390,415 | $ 5,121,330 | $ 773,475 | $ 599,668 | $ - | $ 161,216 | $ 1,513,635 | $ 1,458,583 | $ 16,545,341 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |
| | | PROGRAM | | | | | | | | | | | |

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND PROGRAM

| | | OTHER DEPARTMENTS |
|---|---|---|
| | Total Budget | 73,506,629 |

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ (8,375,417) | $ - | $ - | $ - | $ 100,850 | $ - | $ - | $ - | $ - | | $ - | $ 13,958,695 |
| | Percentage | 100.00% | | | | 44.07% | | | | | | | 17.98% |
| | Instructional/School Leadership | - | - | - | - | 79,463 | - | - | - | - | | - | 291,980 |
| | Percentage | | | | | 34.72% | | | | | | | 0.38% |
| | Support Services-Students | - | 4,088,715 | - | - | - | - | - | (110,000) | | | 38,128 | 7,914,648 |
| | Percentage | | 100.00% | | | | | | 100.00% | | | 100.00% | 10.19% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | | - | 11,472,088 |
| | Percentage | | | | | | | | | | | | 14.78% |
| | Support Services-Non Student Based | - | - | - | - | 48,553 | - | - | - | - | | - | 41,973,251 |
| | Percentage | | | | | 21.21% | | | | | | | 54.06% |
| | Other Services | - | - | - | - | - | - | - | - | - | | - | 2,025,675 |
| | Percentage | | | | | | | | | | | | 2.61% |
| | TOTAL BUDGET | $ (8,375,417) | $ 4,088,715 | $ - | $ - | $ 228,866 | $ - | $ - | $ (110,000) | $ - | | $ 38,128 | $ 77,636,337 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |
| | | PROGRAM | | | | | | | | | | | |

# San Antonio Independent School District
# BUDGET SUMMARY BY FUNCTION AND PROGRAM

**DISTRICT SUMMARY**

Total Budget 390,747,869

| FUNCTIONS | MAJOR GROUP | GENERAL FUND BUDGET 2011-2012 | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Instructional | $ 130,302,243 | $ 1,456,034 | $ 7,983,567 | $ 40,203,856 | $ 4,557,690 | $ 20,413,147 | $ 4,602,375 | $ 5,388,841 | $ 509,141 | $ 6,919,461 | $ - | $ 19,797,820 |
| | Percentage | 99.98% | 25.72% | 92.25% | 92.07% | 72.86% | 98.53% | 64.86% | 41.29% | 48.98% | 88.28% | | 14.03% |
| | Instructional/School Leadership | - | 66,285 | 69,821 | 1,495,204 | 645,313 | 228,708 | 1,033,405 | 286,468 | 105,508 | 448,647 | - | 23,609,381 |
| | Percentage | | 1.17% | 0.81% | 3.42% | 10.32% | 1.10% | 14.56% | 2.19% | 10.15% | 5.72% | | 16.74% |
| | Support Services-Students | - | 4,132,934 | 601,153 | 1,957,493 | 879,523 | 67,172 | 615,346 | 7,377,139 | 189,937 | 11,811 | 5,372,438 | 21,530,830 |
| | Percentage | | 73.02% | 6.95% | 4.48% | 14.06% | 0.32% | 8.67% | 56.52% | 18.27% | 0.15% | 100.00% | 15.26% |
| | Administrative Support Services | - | - | - | - | - | - | - | - | - | 300 | - | 12,123,354 |
| | Percentage | | | | | | | | | | 0.004% | | 8.59% |
| | Support Services-Non Student Based | 20,000 | 4,667 | - | 8,075 | 52,898 | 2,482 | 277,572 | - | 15,974 | 456,742 | - | 61,355,773 |
| | Percentage | 0.02% | 0.08% | | 0.02% | 0.85% | 0.01% | 3.91% | | 1.54% | 5.83% | | 43.49% |
| | Other Services | - | 233 | - | - | 120,043 | 6,383 | 567,471 | - | 218,997 | 1,500 | - | 2,656,714 |
| | Percentage | | 0.004% | | | 1.92% | 0.03% | 8.00% | | 21.07% | 0.02% | | 1.88% |
| | TOTAL BUDGET | $ 130,322,243 | $ 5,660,153 | $ 8,654,541 | $ 43,664,628 | $ 6,255,467 | $ 20,717,892 | $ 7,096,169 | $ 13,052,448 | $ 1,039,557 | $ 7,838,461 | $ 5,372,438 | $ 141,073,872 |
| | | Regular Education | Gifted & Talented | Career & Technology | Special Education | Accelerated Education | Bilingual Ed./ ESL | AEP & DAEP | Title I School Wide | High School Allotment | Pre K | Athletics Related Activities | Undistributed |
| | | PROGRAM | | | | | | | | | | | |

# ENROLLMENT AND BUDGET MULTI-YEAR COMPARISONS
# GENERAL FUND BUDGET

| Org. No. | Campus Name | 2009-10 Enrollment | 2010-11 Enrollment | 2011-12 Projected Enrollment | This Year's Enrollment Change | 2009-10 Budget | 2010-11 Budget | 2011-12 Budget |
|---|---|---|---|---|---|---|---|---|
| *High Schools* | | | | | | | | |
| 001 | Brackenridge | 1,818 | 1,858 | 1,865 | 0.38% | $ 9,046,586 | $ 9,784,170 | $ 9,424,616 |
| 002 | Burbank | 1,495 | 1,425 | 1,394 | -2.18% | 7,359,923 | 8,101,821 | 7,843,412 |
| 003 | Edison | 1,702 | 1,727 | 1,769 | 2.43% | 8,346,685 | 9,121,460 | 8,897,463 |
| 004 | Tech | 1,338 | 830 | 680 | -18.07% | 7,831,525 | 6,358,188 | 4,988,673 |
| 005 | Highlands | 2,122 | 1,998 | 1,978 | -1.00% | 9,858,775 | 10,775,673 | 10,072,730 |
| 006 | Houston | 796 | 805 | 776 | -3.60% | 6,201,103 | 6,356,093 | 5,957,943 |
| 007 | Jefferson | 2,005 | 1,935 | 1,928 | -0.36% | 9,260,631 | 10,277,358 | 9,973,725 |
| 008 | Lanier | 1,350 | 1,483 | 1,650 | 11.26% | 7,877,658 | 8,912,395 | 9,235,196 |
| 022 | Early College | 217 | 297 | 390 | 31.31% | 823,592 | 1,275,171 | 1,609,357 |
| | ***Subtotal*** | **12,843** | **12,358** | **12,430** | **0.58%** | **66,606,478** | **70,962,329** | **68,003,115** |
| *Alternative High Schools* | | | | | | | | |
| 010 | Estrada | - | - | - | 0.00% | 1,953,712 | 2,138,057 | 2,100,961 |
| 012 | HS Summer School | - | - | - | 0.00% | 175,041 | 175,041 | 39,481 |
| 014 | Navarro | 155 | 165 | 255 | 54.55% | 2,304,935 | 2,082,716 | 2,105,765 |
| 020 | Juvenile Justice | 5 | 13 | 13 | 0.00% | 140,000 | 140,000 | 90,000 |
| 024 | Cooper Academy | 182 | 284 | 284 | 0.00% | 459,284 | 518,880 | 915,930 |
| | ***Subtotal*** | **342** | **462** | **552** | **19.48%** | **5,032,972** | **5,054,694** | **5,252,137** |
| *Middle Schools* | | | | | | | | |
| 023 | Young Women's | 215 | 266 | 339 | 27.44% | 1,113,044 | 1,385,080 | 1,778,560 |
| 041 | Connell | 665 | 647 | 612 | -5.41% | 3,285,764 | 3,396,748 | 3,461,533 |
| 043 | Davis | 641 | 672 | 694 | 3.27% | 3,519,708 | 3,728,048 | 3,878,000 |
| 046 | Wheatley | 344 | 366 | 331 | -9.56% | 2,362,729 | 2,626,296 | 2,748,938 |
| 047 | Harris | 740 | 808 | 858 | 6.19% | 3,376,263 | 3,895,347 | 4,000,470 |
| 049 | Irving | 872 | 820 | 815 | -0.61% | 4,273,797 | 4,454,506 | 4,255,101 |
| 050 | Longfellow | 931 | 904 | 948 | 4.87% | 4,285,075 | 4,654,818 | 4,546,634 |
| 051 | Lowell | 431 | 449 | 460 | 2.45% | 2,596,958 | 2,730,704 | 2,787,527 |
| 053 | Page | 416 | 462 | 456 | -1.30% | 2,610,130 | 2,734,089 | 2,718,235 |
| 054 | Poe | 709 | 750 | 745 | -0.67% | 3,321,300 | 3,559,921 | 3,647,140 |
| 055 | Rhodes | 697 | 744 | 748 | 0.54% | 3,328,341 | 3,582,305 | 3,714,540 |
| 057 | Rogers | 574 | 601 | 583 | -3.00% | 2,876,344 | 3,219,609 | 3,119,106 |
| 058 | Twain | 670 | 606 | 597 | -1.49% | 3,257,069 | 3,523,307 | 3,443,428 |
| 059 | Whittier | 874 | 912 | 905 | -0.77% | 4,259,237 | 4,527,900 | 4,549,468 |
| 061 | Tafolla | 928 | 942 | 938 | -0.42% | 4,249,552 | 4,622,286 | 4,332,149 |
| | ***Subtotal*** | **9,707** | **9,949** | **10,029** | **0.80%** | **48,715,311** | **52,640,964** | **52,980,829** |
| *Alternative Middle Schools* | | | | | | | | |
| 064 | Pickett Center | 34 | 31 | 31 | 0.00% | 1,169,154 | 1,244,303 | 1,141,052 |
| | ***Subtotal*** | **34** | **31** | **31** | **0.00%** | **1,169,154** | **1,244,303** | **1,141,052** |

* Closed Campus
** Head Start Campus

# ENROLLMENT AND BUDGET MULTI-YEAR COMPARISONS
# GENERAL FUND BUDGET

| | Org. No. | Campus Name | 2009-10 Enrollment | 2010-11 Enrollment | 2011-12 Projected Enrollment | This Year's Enrollment Change | 2009-10 Budget | 2010-11 Budget | 2011-12 Budget |
|---|---|---|---|---|---|---|---|---|---|
| | *Elementary Schools* | | | | | | | | |
| | 101 | Arnold | 635 | 634 | 630 | -0.63% | 2,902,731 | 3,033,445 | 2,980,591 |
| | 102 | Austin | 352 | 323 | 293 | -9.29% | 1,782,035 | 1,828,263 | 1,809,139 |
| | 103 | Ball | 513 | 551 | 541 | -1.81% | 2,411,184 | 2,562,869 | 2,485,881 |
| | 105 | Baskin | 635 | 553 | 545 | -1.45% | 2,620,193 | 2,787,975 | 2,432,963 |
| | 106 | Beacon Hill | 546 | 525 | 579 | 10.29% | 2,551,845 | 2,716,465 | 2,627,379 |
| | 107 | Bonham | 519 | 471 | 498 | 5.73% | 2,544,843 | 2,662,824 | 2,606,790 |
| | 110 | Brackenridge | 567 | 575 | 707 | 22.96% | 2,350,709 | 2,307,180 | 2,919,020 |
| | 111 | Brewer | 603 | 622 | 621 | -0.16% | 2,594,646 | 2,859,043 | 2,855,491 |
| | 112 | Briscoe | 628 | 618 | 622 | 0.65% | 2,810,160 | 2,901,347 | 2,917,143 |
| | 114 | Cameron | 377 | 346 | 396 | 14.45% | 1,975,641 | 2,055,751 | 2,036,007 |
| * | 115 | Carvajal | - | - | - | 0.00% | - | - | - |
| | 116 | Collins Garden | 631 | 638 | 635 | -0.47% | 2,789,340 | 2,800,273 | 2,827,601 |
| | 117 | Cotton | 432 | 404 | 429 | 6.19% | 2,091,629 | 2,213,001 | 2,063,927 |
| | 118 | Crockett | 855 | 814 | 841 | 3.32% | 3,845,327 | 3,948,936 | 3,979,717 |
| | 119 | Douglass | 407 | 408 | 416 | 1.96% | 2,131,618 | 2,193,952 | 2,147,133 |
| | 121 | DeZavala | 555 | 579 | 633 | 9.33% | 2,272,365 | 2,659,293 | 2,953,522 |
| | 123 | Fenwick | 412 | 399 | 383 | -4.01% | 1,797,328 | 1,835,676 | 1,742,698 |
| | 124 | Forbes | 369 | 363 | 370 | 1.93% | 1,842,267 | 1,926,552 | 1,906,912 |
| | 125 | Foster | 563 | 593 | 604 | 1.85% | 1,784,981 | 1,972,649 | 2,392,089 |
| | 126 | Franklin | 512 | 486 | 476 | -2.06% | 2,336,030 | 2,436,426 | 2,349,411 |
| | 127 | Gates | 288 | 266 | 217 | -18.42% | 1,685,191 | 1,624,559 | 1,606,350 |
| | 129 | Graebner | 884 | 905 | 891 | -1.55% | 3,778,364 | 3,992,518 | 4,102,497 |
| | 131 | Green | 303 | 308 | 263 | -14.61% | 1,637,247 | 1,826,478 | 1,686,157 |
| | 132 | Herff | 470 | 459 | 482 | 5.01% | 2,433,352 | 2,242,364 | 2,197,311 |
| | 134 | Highland Hills | 794 | 789 | 772 | -2.15% | 3,304,585 | 3,633,281 | 3,392,219 |
| | 135 | Highland Park | 739 | 746 | 772 | 3.49% | 2,966,586 | 3,422,337 | 3,582,940 |
| | 136 | Hillcrest | 602 | 565 | 573 | 1.42% | 2,809,957 | 2,888,476 | 2,618,411 |
| | 137 | Hirsch | 548 | 556 | 546 | -1.80% | 2,528,413 | 2,717,803 | 2,576,619 |
| | 139 | Huppertz | 475 | 455 | 366 | -19.56% | 2,281,585 | 2,303,159 | 1,832,629 |
| | 140 | Rodriguez | 391 | 408 | 428 | 4.90% | 1,911,380 | 2,336,187 | 2,227,938 |
| | 141 | Japhet | 497 | 506 | 542 | 7.11% | 2,356,953 | 2,379,439 | 2,619,683 |
| | 142 | King | 451 | 476 | 432 | -9.24% | 2,681,673 | 2,628,750 | 2,620,761 |
| | 143 | Kelly | 279 | 286 | 291 | 1.75% | 1,283,694 | 1,531,928 | 1,579,152 |
| | 144 | King | 491 | 488 | 501 | 2.66% | 2,853,165 | 2,782,027 | 2,704,625 |
| * | 145 | Knox | - | - | - | 0.00% | - | - | |
| | 146 | Lamar | 264 | 260 | 257 | -1.15% | 1,537,047 | 1,664,045 | 1,659,862 |
| | 147 | Bowden | 493 | 534 | 544 | 1.87% | 2,131,310 | 2,471,967 | 2,551,672 |
| | 148 | Madison | 601 | 617 | 629 | 1.94% | 2,538,148 | 2,699,669 | 2,719,935 |
| | 149 | Margil | 553 | 602 | 620 | 2.99% | 2,591,158 | 2,742,286 | 3,052,632 |
| | 150 | Maverick | 660 | 676 | 665 | -1.63% | 3,029,473 | 3,274,337 | 3,302,428 |
| | 153 | Miller | 382 | 376 | 393 | 4.52% | 1,852,525 | 1,994,342 | 2,074,175 |
| | 155 | Neal | 564 | 578 | 561 | -2.94% | 2,486,115 | 2,534,071 | 2,436,811 |

* Closed Campus
** Head Start Campus

# ENROLLMENT AND BUDGET MULTI-YEAR COMPARISONS
# GENERAL FUND BUDGET

| | Org. No. | Campus Name | 2009-10 Enrollment | 2010-11 Enrollment | 2011-12 Projected Enrollment | This Year's Enrollment Change | 2009-10 Budget | 2010-11 Budget | 2011-12 Budget |
|---|---|---|---|---|---|---|---|---|---|
| | | *Elementary Schools* | | | | | | | |
| | 156 | Nelson | 423 | 415 | 400 | -3.61% | 2,003,304 | 2,065,881 | 2,145,929 |
| | 157 | Ogden | 606 | 586 | 569 | -2.90% | 2,725,824 | 2,951,368 | 2,814,436 |
| | 158 | Pershing | 414 | 350 | 355 | 1.43% | 2,204,720 | 2,044,941 | 1,816,277 |
| | 160 | Riverside Park | 461 | 476 | 474 | -0.42% | 2,097,914 | 2,222,702 | 2,269,823 |
| | 161 | Rogers | 705 | 689 | 658 | -4.50% | 2,822,195 | 3,010,278 | 3,010,589 |
| | 162 | Barkley/Ruiz | 526 | 516 | 458 | -11.24% | 2,479,463 | 2,546,783 | 2,361,796 |
| | 164 | Schenck | 747 | 694 | 706 | 1.73% | 3,116,813 | 3,263,964 | 3,125,946 |
| | 165 | Smith | 528 | 527 | 504 | -4.36% | 2,563,176 | 2,809,814 | 2,626,650 |
| | 167 | Steele | 408 | 392 | 407 | 3.83% | 1,829,949 | 1,923,572 | 1,841,903 |
| | 168 | Stewart | 570 | 558 | 519 | -6.99% | 2,544,465 | 2,688,412 | 2,557,003 |
| | 169 | Storm | 521 | 495 | 513 | 3.64% | 2,297,408 | 2,586,663 | 2,428,373 |
| * | 171 | Tynan | - | - | - | 0.00% | - | - | - |
| | 172 | Washington | 499 | 538 | 551 | 2.42% | 2,436,178 | 2,680,121 | 2,721,448 |
| | 173 | White | 601 | 560 | 588 | 5.00% | 2,593,625 | 2,789,254 | 2,652,736 |
| | 174 | Wilson | 480 | 507 | 504 | -0.59% | 2,376,060 | 2,576,872 | 2,801,647 |
| | 175 | Woodlawn | 621 | 640 | 642 | 0.31% | 2,587,465 | 2,670,793 | 2,749,339 |
| | 176 | Woodlawn Hills | 425 | 418 | 478 | 14.35% | 2,082,007 | 2,241,673 | 2,447,275 |
| | 179 | Hawthorne | 691 | 694 | 714 | 2.88% | 3,208,137 | 3,467,898 | 3,468,344 |
| | 210 | Mission Academy | 571 | 657 | 682 | 3.81% | 2,509,167 | 3,439,350 | 3,569,470 |
| | | ***Subtotal*** | **30,637** | **30,470** | **30,686** | **0.71%** | **140,590,663** | **149,372,282** | **148,587,205** |
| | | *Alternative Elementary/Satellite Schools* | | | | | | | |
| | 180 | Gonzales | 15 | 11 | 0 | -100.00% | 924,080 | 997,629 | 210,612 |
| | 182 | Healy Murphy | 155 | 155 | 130 | -16.13% | 659,700 | 699,278 | 663,808 |
| | 184 | Christus Santa Rosa | 7 | 7 | 3 | -57.14% | 55,208 | 55,175 | 60,304 |
| | 186 | Seidel Learning Center | 18 | 20 | 20 | 0.00% | 282,299 | 273,719 | 316,177 |
| | 194 | Roy Maas Youth Alt | 16 | 16 | 16 | 0.00% | 110,600 | 116,218 | 132,929 |
| | 195 | Juvenile Detention Ctr | 160 | 176 | 176 | 0.00% | 868,829 | 1,223,448 | 1,224,921 |
| | 201 | Children's Shelter | 19 | 20 | 13 | -35.00% | 164,135 | 168,060 | 87,256 |
| | 202 | Healy Murphy Pre-K | 39 | 38 | 44 | 15.79% | 217,437 | 169,941 | 172,877 |
| | 203 | Gonzales Center | 18 | 19 | 0 | -100.00% | 598,333 | 722,047 | - |
| * | 214 | Navarro Pre-K | - | - | - | 0.00% | - | - | - |
| | | ***Subtotal*** | **447** | **462** | **402** | **-12.99%** | **3,880,621** | **4,425,515** | **2,868,884** |
| | | *Early Childhood Centers* | | | | | | | |
| ** | 240 | Carroll Early Childhood | 291 | 294 | 333 | 13.27% | 298,442 | 356,381 | 603,970 |
| ** | 241 | Carvajal Early Childhood | 471 | 442 | 44 | -90.05% | 394,816 | 500,371 | 812,997 |
| ** | 242 | Knox Early Childhood | 269 | 278 | 296 | 6.47% | 265,702 | 339,864 | 581,323 |
| ** | 244 | Tynan Early Childhood | 284 | 256 | 262 | 2.34% | 265,993 | 342,212 | 547,151 |
| | | ***Subtotal*** | **1,315** | **1,270** | **935** | -26.38% | 1,224,953 | 1,538,828 | 2,545,441 |
| | | **Total for Schools** | **55,325** | **55,002** | **55,065** | **0.11%** | **$ 267,220,152** | **$ 285,238,915** | **$ 281,378,663** |

* Closed Campus
** Head Start Campus

## COMPARISON OF EXPENDITURES AND BUDGETS BY CAMPUS
## GENERAL FUND

| Campus No. | Campus Name | 2008-09 Audited Expn | 2009-10 Audited Expn | 2010-11 Actual Expn | 2010-11 Budget | 2011-12 Budget | % Change From 10-11 Budget |
|---|---|---|---|---|---|---|---|
| *High Schools* | | | | | | | |
| 001 | Brackenridge HS | $ 9,086,545 | $ 9,795,628 | $ 10,046,323 | $ 9,784,170 | 9,424,616 | -3.67% |
| 002 | Burbank HS | 7,094,665 | 7,887,518 | 7,952,162 | 8,101,821 | 7,843,412 | -3.19% |
| 003 | Edison HS | 7,894,144 | 8,787,779 | 9,059,405 | 9,121,460 | 8,897,463 | -2.46% |
| 004 | Tech HS | 8,004,293 | 7,597,932 | 5,477,585 | 6,358,188 | 4,988,673 | -21.54% |
| 005 | Highlands HS | 9,885,951 | 10,631,790 | 10,708,628 | 10,775,673 | 10,072,730 | -6.52% |
| 006 | Houston HS | 5,899,117 | 6,237,723 | 6,003,318 | 6,356,093 | 5,957,943 | -6.26% |
| 007 | Jefferson HS | 9,056,063 | 9,937,143 | 10,316,967 | 10,277,358 | 9,973,725 | -2.95% |
| 008 | Lanier HS | 7,791,555 | 8,347,946 | 8,988,817 | 8,912,395 | 9,235,196 | 3.62% |
| 022 | Early College | 584,876 | 939,428 | 1,382,848 | 1,275,171 | 1,609,357 | 26.21% |
| | ***Subtotal*** | **65,297,211** | **70,162,887** | **69,936,053** | **70,962,329** | **68,003,115** | **-4.17%** |
| *Alternative High Schools* | | | | | | | |
| 010 | Estrada AC | 3,215,979 | 2,014,182 | 2,090,383 | 2,138,057 | 2,100,961 | -1.74% |
| * 011 | Estrada Center | - | - | - | - | | |
| 012 | HS Summer School | 96,688 | 16,917 | 158,725 | 175,041 | 39,481 | -77.44% |
| 014 | Navarro Academy | 2,247,393 | 2,275,560 | 2,168,930 | 2,082,716 | 2,105,765 | 1.11% |
| 020 | Juv Justice Alt Ed Prog | 77,126 | 68,566 | 33,923 | 140,000 | 90,000 | -35.71% |
| 024 | Cooper Academy | 285,803 | 519,758 | 757,566 | 518,880 | 915,930 | 76.52% |
| | ***Subtotal*** | **5,922,990** | **4,894,982** | **5,209,527** | **5,054,694** | **5,252,137** | **3.91%** |
| *Middle Schools* | | | | | | | |
| 023 | Young Women's | 737,468 | 1,088,015 | 1,491,520 | 1,385,080 | 1,778,560 | 28.41% |
| 041 | Connell MS | 3,183,410 | 3,277,745 | 3,275,285 | 3,396,748 | 3,461,533 | 1.91% |
| * 042 | Cooper MS | - | - | - | - | - | 0.00% |
| 043 | Davis MS | 3,535,222 | 3,593,825 | 3,585,957 | 3,728,048 | 3,878,000 | 4.02% |
| 046 | Wheatley MS | 2,257,307 | 2,377,245 | 2,536,146 | 2,626,296 | 2,748,938 | 4.67% |
| 047 | Harris MS | 3,145,303 | 3,533,546 | 3,916,504 | 3,895,347 | 4,000,470 | 2.70% |
| 049 | Irving MS | 4,266,449 | 4,399,388 | 4,232,129 | 4,454,506 | 4,255,101 | -4.48% |
| 050 | Longfellow MS | 4,182,227 | 4,363,161 | 4,495,387 | 4,654,818 | 4,546,634 | -2.32% |
| 051 | Lowell MS | 2,599,516 | 2,674,386 | 2,657,989 | 2,730,704 | 2,787,527 | 2.08% |
| * 052 | Mann Academy | - | - | - | - | - | 0.00% |
| 053 | Page MS | 2,512,402 | 2,591,972 | 2,625,421 | 2,734,089 | 2,718,235 | -0.58% |
| 054 | Poe MS | 3,197,778 | 3,320,961 | 3,307,928 | 3,559,921 | 3,647,140 | 2.45% |
| 055 | Rhodes MS | 3,098,912 | 3,365,924 | 3,461,142 | 3,582,305 | 3,714,540 | 3.69% |
| 057 | Rogers MS | 2,932,097 | 3,085,368 | 3,265,981 | 3,219,609 | 3,119,106 | -3.12% |
| 058 | Twain MS | 2,998,226 | 3,311,915 | 3,373,278 | 3,523,307 | 3,443,428 | -2.27% |
| 059 | Whittier MS | 3,991,955 | 4,363,022 | 4,406,985 | 4,527,900 | 4,549,468 | 0.48% |
| 061 | Tafolla MS | 4,221,930 | 4,555,859 | 4,581,356 | 4,622,286 | 4,332,149 | -6.28% |
| | ***Subtotal*** | **46,860,202** | **49,902,332** | **51,213,008** | **52,640,964** | **52,980,829** | **0.65%** |
| *Alternative Middle Schools* | | | | | | | |
| * 063 | Pickett Academy | 29,671 | - | - | - | - | 0.00% |
| 064 | Pickett Center | 1,132,913 | 1,246,960 | 1,216,503 | 1,244,303 | 1,141,052 | -8.30% |
| | ***Subtotal*** | **1,162,583** | **1,246,960** | **1,216,503** | **1,244,303** | **1,141,052** | **-8.30%** |

* Closed Campus
** Head Start Campus

## COMPARISON OF EXPENDITURES AND BUDGETS BY CAMPUS
## GENERAL FUND

| | Campus No. | Campus Name | 2008-09 Audited Expn | 2009-10 Audited Expn | 2010-11 Actual Expn | 2010-11 Budget | 2011-12 Budget | % Change From 10-11 Budget |
|---|---|---|---|---|---|---|---|---|
| | *Elementary Schools* | | | | | | | |
| | 101 | Arnold ES | 2,803,254 | 2,943,531 | 2,907,916 | 3,033,445 | 2,980,591 | -1.74% |
| | 102 | Austin Academy | 1,684,712 | 1,871,155 | 1,755,163 | 1,828,263 | 1,809,139 | -1.05% |
| | 103 | Ball ES | 2,366,499 | 2,453,982 | 2,520,442 | 2,562,869 | 2,485,881 | -3.00% |
| | 105 | Baskin Aacdemy | 2,571,142 | 2,647,755 | 2,535,465 | 2,787,975 | 2,432,963 | -12.73% |
| | 106 | Beacon Hill ES | 2,701,890 | 2,785,352 | 2,751,809 | 2,716,465 | 2,627,379 | -3.28% |
| | 107 | Bonham ES | 2,181,990 | 2,656,243 | 2,579,935 | 2,662,824 | 2,606,790 | -2.10% |
| * | 108 | Bowie ES | - | - | - | - | - | 0.00% |
| * | 109 | Carroll Academy | - | - | - | - | - | 0.00% |
| | 110 | Brackenridge, JT ES | 2,355,043 | 2,425,474 | 2,637,174 | 2,307,180 | 2,919,020 | 26.52% |
| | 111 | Brewer Academy | 2,144,351 | 2,663,638 | 2,750,473 | 2,859,043 | 2,855,491 | -0.12% |
| | 112 | Briscoe Academy | 2,554,486 | 2,825,252 | 2,922,472 | 2,901,347 | 2,917,143 | 0.54% |
| | 114 | Cameron Academy | 2,106,645 | 2,020,249 | 1,940,542 | 2,055,751 | 2,036,007 | -0.96% |
| * | 115 | Carvajal ES | 1,594,299 | (7,105) | - | - | - | 0.00% |
| | 116 | Collins Garden ES | 2,871,283 | 2,846,988 | 2,787,334 | 2,800,273 | 2,827,601 | 0.98% |
| | 117 | Cotton ES | 2,139,808 | 2,177,718 | 2,014,214 | 2,213,001 | 2,063,927 | -6.74% |
| | 118 | Crockett ES | 4,048,559 | 4,192,660 | 4,079,165 | 3,948,936 | 3,979,717 | 0.78% |
| | 119 | Douglass Academy | 1,933,557 | 2,227,924 | 2,177,163 | 2,193,952 | 2,147,133 | -2.13% |
| | 121 | DeZavala ES | 2,346,286 | 2,479,107 | 2,654,059 | 2,659,293 | 2,953,522 | 11.06% |
| | 123 | Fenwick ES | 1,755,933 | 1,904,528 | 1,789,114 | 1,835,676 | 1,742,698 | -5.07% |
| | 124 | Forbes ES | 1,745,815 | 1,839,672 | 1,911,456 | 1,926,552 | 1,906,912 | -1.02% |
| | 125 | Foster ES | 1,750,644 | 1,999,162 | 2,164,600 | 1,972,649 | 2,392,089 | 21.26% |
| | 126 | Franklin ES | 2,484,412 | 2,491,032 | 2,474,847 | 2,436,426 | 2,349,411 | -3.57% |
| | 127 | Gates Academy | 1,644,163 | 1,703,325 | 1,597,673 | 1,624,559 | 1,606,350 | -1.12% |
| | 129 | Graebner ES | 3,825,971 | 3,885,041 | 3,893,403 | 3,992,518 | 4,102,497 | 2.75% |
| | 131 | Green ES | 1,595,065 | 1,690,809 | 1,803,441 | 1,826,478 | 1,686,157 | -7.68% |
| | 132 | Herff ES | 2,422,978 | 2,315,704 | 2,254,297 | 2,242,364 | 2,197,311 | -2.01% |
| | 134 | Highland Hills ES | 3,334,353 | 3,310,341 | 3,512,248 | 3,633,281 | 3,392,219 | -6.63% |
| | 135 | Highland Park ES | 2,826,266 | 3,125,772 | 3,315,648 | 3,422,337 | 3,582,940 | 4.69% |
| | 136 | Hillcrest ES | 2,286,867 | 2,857,194 | 2,768,041 | 2,888,476 | 2,618,411 | -9.35% |
| | 137 | Hirsch ES | 2,487,641 | 2,659,372 | 2,662,558 | 2,717,803 | 2,576,619 | -5.19% |
| | 139 | Huppertz ES | 2,422,936 | 2,476,162 | 2,290,745 | 2,303,159 | 1,832,629 | -20.43% |
| | 140 | Rodriguez ES | 1,497,916 | 1,898,693 | 2,121,702 | 2,336,187 | 2,227,938 | -4.63% |
| | 141 | Japhet ES | 2,461,968 | 2,503,718 | 2,396,221 | 2,379,439 | 2,619,683 | 10.10% |
| | 142 | King Academy | 2,550,630 | 2,588,533 | 2,562,539 | 2,628,750 | 2,620,761 | -0.30% |
| | 143 | Kelly ES | 1,272,605 | 1,341,943 | 1,475,930 | 1,531,928 | 1,579,152 | 3.08% |
| | 144 | King ES | 2,446,293 | 2,768,101 | 2,736,798 | 2,782,027 | 2,704,625 | -2.78% |
| * | 145 | Knox ES | 1,239,950 | (5,355) | - | - | - | 0.00% |
| | 146 | Lamar ES | 1,523,033 | 1,551,052 | 1,635,286 | 1,664,045 | 1,659,862 | -0.25% |
| | 147 | Bowden ES | 2,091,113 | 2,256,093 | 2,504,415 | 2,471,967 | 2,551,672 | 3.22% |
| | 148 | Madison ES | 2,635,520 | 2,722,160 | 2,750,310 | 2,699,669 | 2,719,935 | 0.75% |
| | 149 | Margil ES | 2,543,117 | 2,652,560 | 2,895,864 | 2,742,286 | 3,052,632 | 11.32% |
| | 150 | Maverick ES | 3,069,976 | 3,295,129 | 3,306,931 | 3,274,337 | 3,302,428 | 0.86% |
| | 153 | Miller Academy | 1,789,384 | 1,920,567 | 1,966,505 | 1,994,342 | 2,074,175 | 4.00% |
| | 155 | Neal ES | 2,574,819 | 2,590,359 | 2,550,776 | 2,534,071 | 2,436,811 | -3.84% |
| | 156 | Nelson ES | 1,937,034 | 2,016,177 | 2,158,821 | 2,065,881 | 2,145,929 | 3.87% |
| | 157 | Ogden ES | 2,625,432 | 2,787,913 | 2,863,829 | 2,951,368 | 2,814,436 | -4.64% |

* Closed Campus
** Head Start Campus

## COMPARISON OF EXPENDITURES AND BUDGETS BY CAMPUS
## GENERAL FUND

| | Campus No. | Campus Name | 2008-09 Audited Expn | 2009-10 Audited Expn | 2010-11 Actual Expn | 2010-11 Budget | 2011-12 Budget | % Change From 10-11 Budget |
|---|---|---|---|---|---|---|---|---|
| | *Elementary Schools* | | | | | | | |
| | 158 | Pershing ES | 1,797,607 | 2,039,757 | 1,970,724 | 2,044,941 | 1,816,277 | -11.18% |
| * | 159 | Pfeiffer Academy | 296 | - | - | - | - | 0.00% |
| | 160 | Riverside Park Academy | 2,186,413 | 2,242,425 | 2,321,756 | 2,222,702 | 2,269,823 | 2.12% |
| | 161 | Rogers ES | 2,845,663 | 2,922,399 | 2,957,406 | 3,010,278 | 3,010,589 | 0.01% |
| | 162 | Barkley/Ruiz ES | 2,574,267 | 2,534,652 | 2,510,188 | 2,546,783 | 2,361,796 | -7.26% |
| | 164 | Schenck ES | 3,069,177 | 3,271,981 | 3,054,509 | 3,263,964 | 3,125,946 | -4.23% |
| | 165 | Smith ES | 2,452,791 | 2,624,561 | 2,643,387 | 2,809,814 | 2,626,650 | -6.52% |
| | 167 | Steele ES | 1,817,880 | 1,835,505 | 1,813,430 | 1,923,572 | 1,841,903 | -4.25% |
| | 168 | Stewart ES | 2,478,595 | 2,564,952 | 2,561,533 | 2,688,412 | 2,557,003 | -4.89% |
| | 169 | Storm ES | 2,344,515 | 2,424,793 | 2,335,012 | 2,586,663 | 2,428,373 | -6.12% |
| * | 170 | Travis ES | - | - | - | - | - | 0.00% |
| * | 171 | Tynan ES | 1,337,701 | (2,877) | - | - | - | 0.00% |
| | 172 | Washington ES | 2,072,687 | 2,404,158 | 2,555,264 | 2,680,121 | 2,721,448 | 1.54% |
| | 173 | White ES | 2,681,969 | 2,741,369 | 2,623,015 | 2,789,254 | 2,652,736 | -4.89% |
| | 174 | Wilson ES | 2,393,111 | 2,558,435 | 2,652,034 | 2,576,872 | 2,801,647 | 8.72% |
| | 175 | Woodlawn ES | 2,827,762 | 2,854,651 | 2,680,967 | 2,670,793 | 2,749,339 | 2.94% |
| | 176 | Woodlawn Hills ES | 1,979,868 | 2,115,556 | 2,268,879 | 2,241,673 | 2,447,275 | 9.17% |
| | 179 | Hawthorne Academy | 3,120,188 | 3,312,485 | 3,521,473 | 3,467,898 | 3,468,344 | 0.01% |
| | 210 | Mission Academy | 2,252,416 | 2,858,598 | 3,301,872 | 3,439,350 | 3,569,470 | 3.78% |
| | | ***Subtotal*** | **141,478,543** | **145,659,082** | **147,148,771** | **149,372,282** | **148,587,205** | **-0.53%** |
| | *Alternative Elementary/Satellite S* | | | | | | | |
| | 180 | Gonzales AC | 880,928 | 942,813 | 788,557 | 997,629 | 210,612 | -78.89% |
| | 182 | Healy Murphy | 660,042 | 646,212 | 698,319 | 699,278 | 663,808 | -5.07% |
| | 184 | Santa Rosa Child Hosp | 59,639 | 61,570 | 57,804 | 55,175 | 60,304 | 0.00% |
| | 186 | Seidel Learning Center | 277,156 | 272,154 | 315,561 | 273,719 | 316,177 | 15.51% |
| * | 191 | Girls & Boys Shelter | - | - | - | - | - | 0.00% |
| | 194 | Roy Maas Youth Alt | 101,525 | 107,190 | 122,314 | 116,218 | 132,929 | 14.38% |
| | 195 | Juvenile Detention Ctr | 908,520 | 999,492 | 1,025,332 | 1,223,448 | 1,224,921 | 0.12% |
| | 201 | Children's Shelter of S.A. | 156,858 | 83,543 | 90,154 | 168,060 | 87,256 | -48.08% |
| | 202 | Healy Murphy Pre-K | 174,216 | 201,423 | 144,701 | 169,941 | 172,877 | 1.73% |
| | 203 | Gonzales Center AEP | 590,002 | 679,671 | 689,228 | 722,047 | - | -100.00% |
| * | 214 | Navarro Pre-K | 69,808 | 3,285 | - | - | - | 0.00% |
| | | ***Subtotal*** | **3,878,694** | **3,997,352** | **3,931,970** | **4,425,515** | **2,868,884** | **-35.17%** |
| | *Early Childhood Centers* | | | | | | | |
| ** | 240 | Carroll Early Childhood | 135,768 | 387,670 | 605,977 | 356,381 | 603,970 | 69.47% |
| ** | 241 | Carvajal Early Childhood | 36,069 | 720,631 | 1,124,638 | 500,371 | 812,997 | 62.48% |
| ** | 242 | Knox Early Childhood | 29,069 | 366,539 | 545,973 | 339,864 | 581,323 | 71.05% |
| ** | 244 | Tynan Early Childhood | 23,273 | 419,809 | 540,168 | 342,212 | 547,151 | 59.89% |
| | | ***Subtotal*** | **224,180** | **1,894,648** | **2,816,757** | **1,538,828** | **2,545,441** | **65.41%** |
| | | ***Total for All Schools*** | **$ 264,824,403** | **$ 277,758,245** | **$ 281,472,589** | **$ 285,238,915** | **$ 281,378,663** | **-1.35%** |

* Closed Campus
** Head Start Campus

# Campus Special Revenue Budget 2011-2012

SPECIAL REVENUE FUND BUDGETS BY MAJOR OBJECT CODE & CAMPUS

**BUDGET 2011-2012**

| Org. No. | Campus Name | Payroll Costs | Purchased & Contracted Svc | Supplies & Materials | Other Operating Costs | Capital Outlay | Total Budget |
|---|---|---|---|---|---|---|---|
| *High Schools* | | | | | | | |
| 001 | Brackenridge | 507485.28 | 140773.53 | 126954.86 | 57979.19 | 3845.15 | $ 837,038 |
| 002 | Burbank | 559803.66 | 6449.27 | 89324.8 | 88430.6 | 19844.62 | 763,853 |
| 003 | Edison | 575441.01 | 38567.94 | 69289.02 | 16209.18 | 2054.18 | 701,561 |
| 004 | Tech | 1839765.65 | 119776.77 | 224459.26 | 153533.29 | 279135.97 | 2,616,671 |
| 005 | Highlands | 668777.63 | 196813.93 | 117418.97 | 17370.61 | 303.16 | 1,000,684 |
| 006 | Houston | 1626110.8 | 490771.41 | 144185.52 | 83925.5 | 176195 | 2,521,188 |
| 007 | Jefferson | 575604.6 | 44027.42 | 84111.77 | 8500.77 | 57085.86 | 769,330 |
| 008 | Lanier | 540085.49 | 21530.71 | 60561.18 | 19724.45 | 15053.8 | 656,956 |
| 022 | Early College | 120601.04 | 55258.17 | 168823.76 | 58778.62 | 168852.01 | 572,314 |
| | ***Subtotal*** | ***7,013,675*** | ***1,113,969*** | ***1,085,129*** | ***504,452*** | ***722,370*** | ***10,439,595*** |
| *Alternative High Schools* | | | | | | | |
| 010 | Estrada | - | - | 1,048.33 | 23.58 | - | 1,071.91 |
| 014 | Navarro | 1,110,448.48 | 186,000.00 | 134,394.06 | 64,036.91 | 233,606.12 | 1,728,485.57 |
| 020 | Juvenile Justice | - | - | 1,280.00 | - | - | 1,280.00 |
| 021 | Night School | - | 127.00 | 13.99 | - | 22.64 | 163.63 |
| 024 | Cooper Academy | 21,073.32 | 5,194.73 | 60,196.10 | 21,097.87 | 27,652.53 | 135,214.55 |
| | ***Subtotal*** | ***1,131,522*** | ***191,322*** | ***196,932*** | ***85,158*** | ***261,281*** | ***1,866,216*** |
| *Middle Schools* | | | | | | | |
| 023 | Young Women's | (14,281.83) | 9,085.31 | 21,903.02 | 7,962.26 | 10,499.00 | 35,167.76 |
| 041 | Connell | 159,634.63 | 95,069.97 | 63,385.46 | 26,359.31 | 389.64 | 344,839.01 |
| 043 | Davis | 864,872.76 | 550,050.66 | 80,065.43 | 82,011.26 | 500,036.92 | 2,077,037.03 |
| 046 | Wheatley | 167,346.45 | 61,193.19 | 50,364.94 | 54,589.67 | 1,167.23 | 334,661.48 |
| 047 | Harris | 179,295.57 | 2,995.11 | 33,244.17 | 41,342.14 | 10,212.46 | 267,089.45 |
| 049 | Irving | 284,564.91 | (1,637.42) | 26,796.64 | 11,830.86 | 200.60 | 321,755.59 |
| 050 | Longfellow | 199,385.90 | 188,666.70 | 92,957.32 | 40,467.95 | 105,740.08 | 627,217.95 |
| 051 | Lowell | 236,364.36 | 136,894.76 | 42,524.18 | 21,818.36 | 67,600.09 | 505,201.75 |
| 053 | Page | 319,245.12 | 98,825.15 | 49,532.99 | 59,564.22 | 6,045.71 | 533,213.19 |
| 054 | Poe | 290,455.21 | 151,053.62 | 36,126.76 | 18,934.27 | 69,579.23 | 566,149.09 |
| 055 | Rhodes | 270,531.20 | 181,912.48 | 83,812.37 | 52,805.96 | 457,099.25 | 1,046,161.26 |
| 057 | Rogers | 273,013.95 | 111,674.97 | 45,971.27 | 27,191.46 | 29,990.29 | 487,841.94 |
| 058 | Twain | 248,778.55 | 134,321.01 | 34,423.25 | 32,910.41 | 23,497.89 | 473,931.11 |
| 059 | Whittier | 350,097.27 | 22,393.85 | 28,242.19 | 21,157.78 | 21,368.19 | 443,259.28 |
| 061 | Tafolla | 280,168.98 | 237,328.27 | 62,051.19 | 23,976.74 | 135,002.99 | 738,528.17 |
| | ***Subtotal*** | ***4,109,473*** | ***1,979,828*** | ***751,401*** | ***522,923*** | ***1,438,430*** | ***8,802,054*** |
| *Alternative Middle Schools* | | | | | | | |
| 064 | Pickett Center | 228,459.27 | 1,334.50 | 10,028.51 | 5,389.79 | - | 245,212.07 |
| | ***Subtotal*** | ***228,459*** | ***1,335*** | ***10,029*** | ***5,390*** | ***-*** | ***245,212*** |

SPECIAL REVENUE FUND BUDGETS BY MAJOR OBJECT CODE & CAMPUS

**BUDGET 2011-2012**

| Org. No. | Campus Name | Payroll Costs | Purchased & Contracted Svc | Supplies & Materials | Other Operating Costs | Capital Outlay | Total Budget |
|---|---|---|---|---|---|---|---|
| *Elementary Schools* | | | | | | | |
| 101 | Arnold | 164,575.61 | 22,521.60 | 20,924.99 | 9,163.19 | 14,209.09 | 231,394.48 |
| 102 | Austin | 67,939.71 | 14,303.72 | 15,990.14 | 8,968.22 | 1,002.60 | 108,204.39 |
| 103 | Ball | 138,364.05 | 16,178.62 | 13,712.77 | 5,277.05 | 515.82 | 174,048.31 |
| 105 | Baskin | 129,151.61 | 9,257.89 | 13,817.27 | 9,167.61 | 2,033.75 | 163,428.13 |
| 106 | Beacon Hill | 132,420.32 | 633.55 | 22,331.05 | 5,927.21 | 4,239.64 | 165,551.77 |
| 107 | Bonham | 70,298.16 | 12,919.81 | 20,493.16 | 1,908.98 | 15,130.42 | 120,750.53 |
| 110 | J.T. Brackenridge | 179,827.76 | 11,185.69 | 33,195.71 | 11,604.72 | 15,000.01 | 250,813.89 |
| 111 | Brewer | 105,533.68 | 10,194.67 | 38,189.49 | 5,657.21 | 17,230.20 | 176,805.25 |
| 112 | Briscoe | 116,796.29 | 38,666.95 | 34,608.58 | 26,389.63 | 1,026.78 | 217,488.23 |
| 114 | Cameron | 71,353.75 | 28,941.87 | 23,343.15 | 11,245.89 | 1,917.00 | 136,801.66 |
| 116 | Collins Garden | 178,916.79 | 16,308.92 | 30,871.15 | 7,052.26 | 20,242.57 | 253,391.69 |
| 117 | Cotton | 76,485.57 | 4,048.00 | 16,790.90 | 5,797.22 | 10,290.58 | 113,412.27 |
| 118 | Crockett | 241,112.33 | 15,803.84 | 35,436.66 | 6,433.62 | - | 298,786.45 |
| 119 | Douglass | 103,489.00 | 11,803.47 | 20,617.64 | 3,919.40 | 6,843.36 | 146,672.87 |
| 121 | DeZavala | 122,914.45 | 2,514.07 | 15,183.89 | 2,121.32 | 9,740.00 | 152,473.73 |
| 123 | Fenwick | 162,485.96 | - | 5,325.01 | 918.05 | 6,108.97 | 174,837.99 |
| 124 | Forbes | 58,093.27 | 3,912.48 | 12,365.40 | 1,314.29 | 1.81 | 75,687.25 |
| 125 | Foster | 134,150.97 | 8,334.95 | 25,143.19 | 8,784.13 | 112.20 | 176,525.44 |
| 126 | Franklin | 93,219.94 | 16,700.00 | 15,260.29 | 12,856.74 | 11,845.39 | 149,882.36 |
| 127 | Gates | 31,991.97 | 400.00 | 14,507.62 | 5,666.62 | 4,101.95 | 56,668.16 |
| 129 | Graebner | 196,310.93 | 29,198.19 | 40,253.89 | 3,100.07 | 32,423.83 | 301,286.91 |
| 131 | Green | 63,888.17 | 11,198.71 | 10,135.52 | 2,091.14 | 10,209.00 | 97,522.54 |
| 132 | Herff | 109,159.43 | 3,103.80 | 12,998.73 | 5,362.76 | 2,202.15 | 132,826.87 |
| 134 | Highland Hills | 169,235.64 | 20,707.14 | 34,047.68 | 17,395.52 | 3,785.63 | 245,171.61 |
| 135 | Highland Park | 107,814.95 | 55,096.70 | 98,560.58 | 56,167.04 | 337,587.18 | 655,226.45 |
| 136 | Hillcrest | 80,805.04 | 9,422.85 | 26,048.17 | 4,208.21 | 13,171.63 | 133,655.90 |
| 137 | Hirsch | 106,077.41 | 3,580.84 | 21,047.17 | 2,789.90 | 2,973.63 | 136,468.95 |
| 139 | Huppertz | 116,340.60 | 8,186.23 | 18,172.11 | 7,097.10 | 7,587.12 | 157,383.16 |
| 140 | Rodriguez | 124,787.73 | - | 19,635.80 | 1,629.53 | 2,037.99 | 148,091.05 |
| 141 | Japhet | 183,973.76 | 13,489.00 | 17,348.43 | 7,044.02 | 2,555.57 | 224,410.78 |
| 142 | King | 120,304.97 | 2,020.33 | 11,784.32 | 7,784.29 | 2,415.00 | 144,308.91 |
| 143 | Kelly | 70,976.28 | 1,000.00 | 11,931.23 | 5,720.24 | 11,566.60 | 101,194.35 |
| 144 | King | 29,665.33 | 16,515.15 | 87,424.53 | 13,627.37 | - | 147,232.38 |
| 146 | Lamar | 71,172.04 | 7,550.00 | 10,297.63 | 274.12 | 10,741.20 | 100,034.99 |
| 147 | Bowden | 28,893.25 | 13,915.74 | 30,737.57 | 4,209.37 | 11,402.78 | 89,158.71 |
| 148 | Madison | 135,946.64 | (34.24) | 33,575.40 | 7,155.19 | 130.68 | 176,773.67 |
| 149 | Margil | 122,433.95 | 32,405.37 | 40,891.94 | 989.11 | 19,270.08 | 215,990.45 |
| 150 | Maverick | 196,410.07 | 4,785.57 | 18,076.34 | 12,046.42 | 4,889.57 | 236,207.97 |
| 153 | Miller | 101,734.62 | 4,075.67 | 11,987.21 | 1,180.39 | - | 118,977.89 |
| 155 | Neal | 183,415.31 | - | 7,910.75 | 523.00 | 279.05 | 192,128.11 |
| 156 | Nelson | 83,141.88 | 5,051.37 | 42,147.44 | 7,316.72 | 435.45 | 138,092.86 |
| 157 | Ogden | 146,708.81 | 10,193.28 | 24,890.85 | 5,668.73 | 18,733.95 | 206,195.62 |
| 158 | Pershing | 177,586.20 | 3,392.58 | 13,408.25 | 524.58 | 27.23 | 194,938.84 |
| 160 | Riverside Park | 178,302.44 | - | 15,171.75 | 9,438.13 | 2.00 | 202,914.32 |
| 161 | Rogers | 171,280.49 | 4,787.31 | 37,104.86 | 11,499.62 | 5,191.00 | 229,863.28 |

SPECIAL REVENUE FUND BUDGETS BY MAJOR OBJECT CODE & CAMPUS

**BUDGET 2011-2012**

| Org. No. | Campus Name | Payroll Costs | Purchased & Contracted Svc | Supplies & Materials | Other Operating Costs | Capital Outlay | Total Budget |
|---|---|---|---|---|---|---|---|
| *Elementary Schools* | | | | | | | |
| 162 | Barkley/Ruiz | 104,953.22 | 14,209.53 | 24,302.75 | 14,301.34 | 133.78 | 157,900.62 |
| 164 | Schenck | 118,421.28 | 20,000.00 | 9,247.19 | - | 20,552.24 | 168,220.71 |
| 165 | Smith | 70,283.02 | 12,982.24 | 20,550.42 | 6,552.19 | 6,501.38 | 116,869.25 |
| 167 | Steele | 134,204.09 | 10,217.72 | 31,344.81 | 9,534.23 | 17,668.01 | 202,968.86 |
| 168 | Stewart | 58,058.62 | 23,538.04 | 27,873.67 | 11,503.69 | 6,929.45 | 127,903.47 |
| 169 | Storm | 134,001.53 | 5,129.02 | 16,029.06 | 4,966.15 | 4,562.38 | 164,688.14 |
| 172 | Washington | 87,063.66 | 13,657.89 | 40,825.92 | 16,642.24 | 1,913.57 | 160,103.28 |
| 173 | White | 171,004.27 | 8,084.20 | 10,644.65 | 4,866.04 | 4,144.00 | 198,743.16 |
| 174 | Wilson | 117,563.62 | 5,856.00 | 27,762.96 | 6,601.73 | 730.88 | 158,515.19 |
| 175 | Woodlawn | 120,687.63 | 13,665.62 | 22,722.83 | 8,242.98 | 34,085.84 | 199,404.90 |
| 176 | Woodlawn Hills | 122,469.66 | 3,901.91 | 18,700.75 | 1,007.85 | 543.83 | 146,624.00 |
| 179 | Hawthorne | 175,088.59 | 8,380.81 | 27,412.17 | 10,104.19 | 4,221.83 | 225,207.59 |
| 210 | Mission | 143,847.87 | 3,463.79 | 18,520.25 | 4,563.91 | - | 170,395.82 |
| | ***Subtotal*** | ***7,013,134*** | ***647,358*** | ***1,419,634*** | ***443,902*** | ***743,198*** | ***10,267,226*** |
| *Alternative Elementary/Satellite Schools* | | | | | | | |
| 180 | Gonzales | (2,101.86) | - | 769.04 | 1,460.00 | 32.00 | 159.18 |
| 182 | Healy Murphy | (9,446.05) | - | - | - | - | (9,446.05) |
| 184 | Santa Rosa Child Hospital | 35,496.71 | - | - | - | - | 35,496.71 |
| 186 | Seidel Learning Center | 34,681.10 | - | - | - | - | 34,681.10 |
| 189 | Non-Public Schools | 8,508.92 | 188,380.69 | 92,010.82 | 765,055.09 | 25,155.99 | 1,079,111.51 |
| 194 | Roy Maas Youth Alt | 3,303.31 | 1,200.00 | 12,467.52 | 1,000.00 | - | 17,970.83 |
| 195 | Juvenile Detention | 582,580.79 | 81,922.40 | 218,617.44 | 31,570.56 | - | 914,691.19 |
| 201 | Children's Shelter of S.A. | - | - | - | 11.73 | 845.54 | 857.27 |
| 202 | Pre-K Healy Murphy | (17,364.04) | - | 3,690.74 | 1,500.00 | - | (12,173.30) |
| 203 | Gonzales Center AEP | 20,401.52 | - | 318.69 | 632.40 | (202.00) | 21,150.61 |
| | ***Subtotal*** | ***656,060*** | ***271,503*** | ***327,874*** | ***801,230*** | ***25,832*** | ***2,082,499*** |
| *Early Childhood Centers* | | | | | | | |
| 240 | Carroll Early Childhood | 16,024.21 | 8,500.00 | 40,359.14 | 6,858.93 | 10,000.00 | 81,742.28 |
| 241 | Carvajal Early Childhood | (13,191.28) | 16,999.22 | 42,832.65 | 19,368.85 | 31,181.26 | 97,190.70 |
| 242 | Knox Early Childhood | 27,315.77 | 6,000.00 | 50,055.41 | 7,064.89 | - | 90,436.07 |
| 244 | Tynan Early Childhood | 15,669.58 | 7,000.00 | 34,808.76 | 15,065.00 | 13,059.00 | 85,602.34 |
| | ***Subtotal*** | ***45,818*** | ***38,499*** | ***168,056*** | ***48,358*** | ***54,240*** | ***354,971*** |
| | ***Total for Schools*** | ***$ 20,198,142*** | ***$ 4,243,814*** | ***$ 3,959,055*** | ***$ 2,411,413*** | ***$ 3,245,350*** | ***$ 34,057,774*** |

# COMPARISON OF EXPENDITURES AND BUDGETS BY CAMPUS
# SPECIAL REVENUE FUND

| | Campus No. | Name | 2008-09 Audited Expn | 2009-10 Audited Expn | 2010-11 Actual Expn | 2010-11 Budget | 2011-12 Budget | % Change From 10-11 Budget |
|---|---|---|---|---|---|---|---|---|
| | *High Schools* | | | | | | | |
| | 001 | Brackenridge | $ 1,820,490 | $ 1,695,679 | $ 3,977,615 | $ 1,499,629 | $ 837,038 | -44.18% |
| | 002 | Burbank | 1,455,601 | 999,641 | 1,661,063 | 1,122,700 | 763,853 | -31.96% |
| | 003 | Edison | 1,684,311 | 1,140,772 | 1,807,383 | 1,355,443 | 701,561 | -48.24% |
| | 004 | Tech | 2,024,210 | 1,572,329 | 2,115,929 | 1,956,410 | 2,616,671 | 33.75% |
| | 005 | Highlands | 2,063,638 | 1,490,837 | 2,292,018 | 1,528,127 | 1,000,684 | -34.52% |
| | 006 | Houston | 1,649,639 | 1,506,796 | 4,145,146 | 2,082,331 | 2,521,188 | 21.08% |
| | 007 | Jefferson | 1,577,238 | 1,778,452 | 2,143,692 | 1,539,200 | 769,330 | -50.02% |
| | 008 | Lanier | 1,646,454 | 1,433,389 | 2,128,829 | 1,309,571 | 656,956 | -49.83% |
| | 022 | Early College | 323,787 | 220,448 | 219,699 | 336,936 | 572,314 | 69.86% |
| | | ***Subtotal*** | ***14,245,368*** | ***11,838,342*** | ***20,491,374*** | ***12,730,347*** | ***10,439,595*** | ***-17.99%*** |
| | *Alternative High Schools* | | | | | | | |
| | 010 | Estrada | 35,824 | 201 | 3,298 | 5,141 | 1,072 | -79.15% |
| | 014 | Navarro | 188,134 | 227,173 | 288,893 | 231,924 | 1,728,486 | 645.28% |
| | 020 | Juvenile Justice | - | - | - | 1,280 | 1,280 | 100.00% |
| | 021 | Night School | - | - | - | 164 | 164 | 0.00% |
| | 024 | Cooper Academy | 158,900 | 44,130 | 10,304 | 22,468 | 135,215 | 501.82% |
| | | ***Subtotal*** | ***382,858*** | ***271,505*** | ***302,495*** | ***260,976*** | ***1,866,216*** | ***615.09%*** |
| | *Middle Schools* | | | | | | | |
| | 023 | Young Women's | 234,331 | 448,539 | 243,621 | 197,979 | 35,168 | -82.24% |
| | 041 | Connell | 722,752 | 391,500 | 941,407 | 735,165 | 344,839 | -53.09% |
| * | 042 | Cooper | 59,079 | - | - | - | - | 0.00% |
| | 043 | Davis | 584,012 | 372,492 | 930,175 | 510,978 | 2,077,037 | 306.48% |
| | 046 | Weatley | 565,463 | 615,573 | 1,325,842 | 542,749 | 334,661 | -38.34% |
| | 047 | Harris | 680,936 | 801,448 | 876,384 | 797,430 | 267,089 | -66.51% |
| | 049 | Irving | 949,134 | 814,642 | 984,298 | 1,012,618 | 321,756 | -68.23% |
| | 050 | Longfellow | 664,559 | 445,971 | 1,135,357 | 803,719 | 627,218 | -21.96% |
| | 051 | Lowell | 610,357 | 487,692 | 685,977 | 690,785 | 505,202 | -26.87% |
| * | 052 | Mann | - | - | - | - | - | 0.00% |
| | 053 | Page | 515,573 | 406,885 | 1,325,188 | 863,854 | 533,213 | -38.28% |
| | 054 | Poe | 690,292 | 441,858 | 961,414 | 700,146 | 566,149 | -19.14% |
| | 055 | Rhodes | 706,212 | 503,659 | 2,125,563 | 491,733 | 1,046,161 | 112.75% |
| | 057 | Rogers | 509,349 | 373,062 | 757,175 | 739,014 | 487,842 | -33.99% |
| | 058 | Twain | 523,678 | 522,818 | 808,851 | 883,230 | 473,931 | -46.34% |
| | 059 | Whittier | 928,826 | 916,838 | 1,122,342 | 950,641 | 443,259 | -53.37% |
| | 061 | Tafolla | 624,710 | 417,413 | 2,328,141 | 606,032 | 738,528 | 21.86% |
| | | ***Subtotal*** | ***9,569,266*** | ***7,960,390*** | ***16,551,735*** | ***10,526,074*** | ***8,802,054*** | ***-16.38%*** |
| | *Alternative Middle Schools* | | | | | | | |
| * | 063 | Pickett | 247 | - | - | - | - | 0.00% |
| | 064 | Pickett Center | 190,824 | 220,598 | 249,926 | 254,399 | 245,212 | -3.61% |
| | | ***Subtotal*** | ***191,071*** | ***220,598*** | ***249,926*** | ***254,399*** | ***245,212*** | ***-3.61%*** |

* Closed Campus
** Head Start Campus

# COMPARISON OF EXPENDITURES AND BUDGETS BY CAMPUS
# SPECIAL REVENUE FUND

| | Campus No. | Name | 2008-09 Audited Expn | 2009-10 Audited Expn | 2010-11 Actual Expn | 2010-11 Budget | 2011-12 Budget | % Change From 10-11 Budget |
|---|---|---|---|---|---|---|---|---|
| | *Elementary Schools* | | | | | | | |
| | 101 | Arnold | 653,628 | 639,978 | 490,480 | 443,250 | 231,394 | -47.80% |
| | 102 | Austin | 498,816 | 390,043 | 378,202 | 217,283 | 108,204 | -50.20% |
| | 103 | Ball | 497,909 | 365,380 | 525,748 | 433,510 | 174,048 | -59.85% |
| | 105 | Baskin | 515,579 | 581,057 | 486,230 | 386,894 | 163,428 | -57.76% |
| | 106 | Beacon Hill | 809,865 | 534,157 | 595,225 | 352,051 | 165,552 | -52.98% |
| | 107 | Bonham | 544,096 | 600,519 | 396,189 | 553,684 | 120,751 | -78.19% |
| * | 108 | Bowie | - | - | - | - | - | 0.00% |
| * | 109 | Carroll | - | - | - | - | - | 0.00% |
| | 110 | J.T. Brackenridge | 642,762 | 1,017,177 | 871,076 | 763,465 | 250,814 | -67.15% |
| | 111 | Brewer | 616,013 | 502,338 | 525,461 | 390,250 | 176,805 | -54.69% |
| | 112 | Briscoe | 551,762 | 533,116 | 463,219 | 343,003 | 217,488 | -36.59% |
| | 114 | Cameron | 505,382 | 445,164 | 466,586 | 303,576 | 136,802 | -54.94% |
| * | 115 | Carvajal | 480,043 | (5,550) | - | - | - | 0.00% |
| | 116 | Collins Garden | 586,917 | 726,991 | 550,790 | 474,407 | 253,392 | -46.59% |
| | 117 | Cotton | 480,493 | 342,232 | 406,746 | 203,088 | 113,412 | -44.16% |
| | 118 | Crockett | 776,832 | 656,508 | 767,077 | 480,268 | 298,786 | -37.79% |
| | 119 | Douglass | 573,273 | 458,491 | 438,452 | 270,778 | 146,673 | -45.83% |
| | 121 | DeZavala | 610,708 | 658,446 | 711,741 | 423,669 | 152,474 | -64.01% |
| | 123 | Fenwick | 435,233 | 630,060 | 566,943 | 506,477 | 174,838 | -65.48% |
| | 124 | Forbes | 506,874 | 386,045 | 412,056 | 167,850 | 75,687 | -54.91% |
| | 125 | Foster | 578,804 | 1,117,435 | 914,844 | 936,235 | 176,525 | -81.15% |
| | 126 | Franklin | 443,607 | 511,883 | 518,742 | 364,079 | 149,882 | -58.83% |
| | 127 | Gates | 505,024 | 462,758 | 333,072 | 302,513 | 56,668 | -81.27% |
| | 129 | Graebner | 886,315 | 666,514 | 619,328 | 488,764 | 301,287 | -38.36% |
| | 131 | Green | 471,217 | 342,766 | 323,981 | 228,657 | 97,523 | -57.35% |
| | 132 | Herff | 545,105 | 517,115 | 457,396 | 326,884 | 132,827 | -59.37% |
| | 134 | Highland Hills | 698,818 | 670,172 | 619,559 | 465,792 | 245,172 | -47.36% |
| | 135 | Highland Park | 576,281 | 547,036 | 755,560 | 321,634 | 655,226 | 103.72% |
| | 136 | Hillcrest | 517,152 | 518,778 | 515,265 | 418,115 | 133,656 | -68.03% |
| | 137 | Hirsch | 589,033 | 608,658 | 527,012 | 323,733 | 136,469 | -57.85% |
| | 139 | Huppertz | 532,987 | 488,734 | 525,627 | 420,196 | 157,383 | -62.55% |
| | 140 | Rodriguez | 464,376 | 242,252 | 373,642 | 285,942 | 148,091 | -48.21% |
| | 141 | Japhet | 656,086 | 545,916 | 548,220 | 350,802 | 224,411 | -36.03% |
| | 142 | King | 557,228 | 394,676 | 326,406 | 268,305 | 144,309 | -46.21% |
| | 143 | Kelly | 406,854 | 305,292 | 319,282 | 216,664 | 101,194 | -53.29% |
| | 144 | King | 557,105 | 241,170 | 375,317 | 295,371 | 147,232 | -50.15% |
| * | 145 | Knox | 467,004 | (6,475) | - | - | - | 0.00% |
| | 146 | Lamar | 469,478 | 372,735 | 326,539 | 223,265 | 100,035 | -55.19% |
| | 147 | Bowden | 545,803 | 484,267 | 1,396,160 | 409,250 | 89,159 | -78.21% |
| | 148 | Madison | 464,374 | 771,407 | 744,223 | 626,813 | 176,774 | -71.80% |
| | 149 | Margil | 533,205 | 525,911 | 515,866 | 359,670 | 215,990 | -39.95% |
| | 150 | Maverick | 698,542 | 456,463 | 590,750 | 351,927 | 236,208 | -32.88% |
| | 153 | Miller | 428,355 | 544,267 | 361,414 | 406,893 | 118,978 | -70.76% |
| | 155 | Neal | 636,883 | 743,516 | 728,715 | 504,253 | 192,128 | -61.90% |
| | 156 | Nelson | 520,038 | 390,029 | 406,435 | 244,046 | 138,093 | -43.42% |
| | 157 | Ogden | 513,812 | 334,262 | 488,505 | 366,271 | 206,196 | -43.70% |

* Closed Campus
** Head Start Campus

# COMPARISON OF EXPENDITURES AND BUDGETS BY CAMPUS
## SPECIAL REVENUE FUND

| | Campus No. | Name | 2008-09 Audited Expn | 2009-10 Audited Expn | 2010-11 Actual Expn | 2010-11 Budget | 2011-12 Budget | % Change From 10-11 Budget |
|---|---|---|---|---|---|---|---|---|
| | *Elementary Schools* | | | | | | | |
| | 158 | Pershing | 447,740 | 510,450 | 375,341 | 160,143 | 194,939 | 21.73% |
| * | 159 | Pfeiffer | 56 | - | - | - | - | 0.00% |
| | 160 | Riverside Park | 520,202 | 493,665 | 409,566 | 253,454 | 202,914 | -19.94% |
| | 161 | Rogers | 693,897 | 485,850 | 531,297 | 389,380 | 229,863 | -40.97% |
| | 162 | Barkley/Ruiz | 845,466 | 674,452 | 549,194 | 514,865 | 157,901 | -69.33% |
| | 164 | Schenck | 605,289 | 797,519 | 681,384 | 632,184 | 168,221 | -73.39% |
| | 165 | Smith | 629,036 | 486,462 | 1,368,101 | 332,100 | 116,869 | -64.81% |
| | 167 | Steele | 404,278 | 437,104 | 336,137 | 319,389 | 202,969 | -36.45% |
| | 168 | Stewart | 559,737 | 437,720 | 437,867 | 388,408 | 127,903 | -67.07% |
| | 169 | Storm | 736,670 | 730,298 | 503,870 | 688,612 | 164,688 | -76.08% |
| * | 170 | Travis | 49,973 | - | - | - | - | 0.00% |
| * | 171 | Tynan | 349,286 | 90,147 | - | - | - | 0.00% |
| | 172 | Washington | 540,591 | 224,389 | 486,618 | 271,809 | 160,103 | -41.10% |
| | 173 | White | 598,964 | 383,682 | 471,052 | 377,548 | 198,743 | -47.36% |
| | 174 | Wilson | 464,489 | 492,161 | 474,830 | 335,054 | 158,515 | -52.69% |
| | 175 | Woodlawn | 579,965 | 960,055 | 1,677,392 | 811,304 | 199,405 | -75.42% |
| | 176 | Woodlawn Hills | 472,874 | 429,977 | 414,442 | 229,044 | 146,624 | -35.98% |
| | 179 | Hawthorne | 607,856 | 553,859 | 613,117 | 350,318 | 225,208 | -35.71% |
| | 210 | Mission | 311,066 | 381,939 | 445,768 | 310,006 | 170,396 | -45.03% |
| | | ***Subtotal*** | ***33,967,109*** | ***30,829,418*** | ***32,440,057*** | ***22,583,195*** | ***10,267,226*** | ***-54.54%*** |
| | *Alternative Elementary/Satellite S* | | | | | | | |
| | 180 | Gonzales | 121,968 | 14,811 | 14,501 | 3,827 | 159 | -95.84% |
| | 182 | Healy Murphy | - | 9,910 | 91,332 | 1,312 | (9,446) | -820.15% |
| | 184 | Santa Rosa Child Hosp | 40,538 | 38,827 | 37,154 | 37,401 | 35,497 | -5.09% |
| | 186 | Seidel Learning Center | 23,783 | 35,008 | 180,951 | 15,370 | 34,681 | 125.65% |
| | 189 | Non-Public Schools | 1,028,371 | 1,430,076 | 1,009,343 | 1,061,910 | 1,079,112 | 1.62% |
| | 190 | Neglected & Delinquent | 21,297 | 19,136 | 11,240 | - | - | 0.00% |
| | 191 | Girls & Boys Shelter | - | - | - | - | - | 0.00% |
| | 194 | Roy Maas Youth Alt | 5 | - | 9,800 | 28,028 | 17,971 | -35.88% |
| | 195 | Juvenile Detention Ctr | 129,177 | 239,404 | 420,749 | 1,439,784 | 914,691 | -36.47% |
| | 201 | Children's Shelter of S.A. | - | 82,375 | 52,321 | 97,949 | 857 | -99.12% |
| | 202 | Healy Murphy Pre-K | 80,467 | 78,379 | 25,293 | (44,302) | (12,173) | 72.52% |
| | 203 | Gonzales Center AEP | 83,404 | 79,514 | 70,194 | 81,472 | 21,151 | -74.04% |
| | 214 | Navarro Pre-K | 68,150 | - | - | - | - | 0.00% |
| | | ***Subtotal*** | ***1,597,160*** | ***2,027,440*** | ***1,922,878*** | ***2,722,751*** | ***2,082,499*** | ***-23.51%*** |
| | *Early Childhood Centers* | | | | | | | |
| ** | 240 | Carroll Early Childhood | 117,164 | 1,927,665 | 1,237,508 | 1,685,557 | 81,742 | -95.15% |
| ** | 241 | Carvajal Early Childhood | 123,871 | 2,823,486 | 1,628,233 | 2,047,515 | 97,191 | -95.25% |
| ** | 242 | Knox Early Childhood | 93,370 | 1,911,772 | 1,147,167 | 1,370,335 | 90,436 | -93.40% |
| ** | 244 | Tynan Early Childhood | 108,468 | 1,755,997 | 1,095,714 | 1,665,046 | 85,602 | -94.86% |
| | | ***Subtotal*** | ***442,873*** | ***8,418,919*** | ***5,108,622*** | ***6,768,453*** | ***354,971*** | ***-94.76%*** |
| | | ***Total for All Schools*** | ***$ 60,395,704*** | ***$ 61,566,611*** | ***$ 77,067,087*** | ***$ 55,846,196*** | ***$ 34,057,774*** | ***-39.02%*** |

* Closed Campus
** Head Start Campus

# District Divisions

# DISTRICT DIVISIONS

The District is divided into six major divisions. Identified below are the organizations that comprise each division. On the following pages, a General Fund budget for each department is provided.

## Superintendent

701 - Superintendent's Office
702 - Board of Trustees
725 - Governmental & Community Relations
726 - Communications
727 - Community & Parent Partners
728 - Internal Auditors
884 - Safety & Security (Police)
948 - SAISD Learning Center (Day Care)
960 - Printing Services

## Human Resources

730 - Human Resources
735 - Employee Benefits, Risk Management & Safety

## Teaching & Learning

198 - Special Ed.-District Wide
805 - Teaching & Learning
815 - School Leadership M.S.
825 - School Leadership E.S. 2
830 - Bilingual/ESL/LOTE
835 - School Leadership E.S. 1
840 - School Leadership H.S.
851 - Transitions Program
855 - Adult & Community Education
856 - Professional Learning
857 - Library Media Services
858 - Fine Arts
860 - Educational Services
862 - Grants Development, Management & Monitoring
864 - Education Alternatives/GED
865 - Academic Support
866 - Dyslexia/504
868 - Early Childhood
873 - Literacy (ELAR)
874 - Social Studies
875 - Curriculum & Instruction
876 - Curriculum Management
877 - Career & Technology
878 - Advanced Academics/GT
880 - Mathematics
881 - Science
882 - Student Support Services
883 - Health/PE, Safe & Drug Free Schools
886 - Special Education
888 - Teen Parenting Services
889 - Athletics
890 - Student Health Services
945 - Accountability, Research, Evaluation & Testing
946 - Federal Programs

## Financial Services

703 - Tax Costs
741 - Planning & Budget
742 - Financial Services
743 - Materials Management/ Purchasing, Warehousing
885 - Transportation
887 - Food & Child Nutrition Services
893 - Finance-Medicaid

## Technology & Management Information Systems

950 - Technology & Management Information Systems

## Facilities Services

930 - Plant Services
932 - PS Custodial Services
933 - PS Facilities Maintenance
934 - PS MEP Maintenance
935 - Planning/Facilities (Construction Management)

# Superintendent's Division

# Superintendent's Office - Org. # 701

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To plan, coordinate, prepare, present and monitor the Districts Superintendent's Annual Budget. To provide timely budget assistance to all schools and departments and process all budget amendments in a timely manner.

## Vision 2012 Objectives

Maintain a smooth operating Superintendent's budget. Maintain all incoming and outgoing requisitions, invoices, payments in an efficient manner.

## Vision 2012 Initiatives & Strategies

The annual budget process will take into account district enhancements and priorities to ensure that long term planning and goals determine what budget decisions are made.

## Vision 2012 Performance Measurements

An annual budget will incorporate strategies and be adopted by the Board of Trustees prior to August 31st of each year and budget changes and reports will be processed in an efficient manner.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 578,606 | 35.4% |
| 6200 | Contracted Services | 990,630 | 60.6% |
| 6300 | Supplies & Materials | 7,326 | 0.4% |
| 6400 | Other Operating Costs | 56,158 | 3.4% |
| 6600 | Capital Outlay | 1,319 | 0.1% |
| | TOTAL | $ 1,634,039 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 489,714 | 31.8% | $ 469,276 | 34.4% | $ 639,400 | 41.3% |
| 6200 | Contracted Services | 940,714 | 61.2% | 846,136 | 62.0% | 848,336 | 54.8% |
| 6300 | Supplies & Materials | 14,206 | 0.9% | 18,600 | 1.4% | 21,770 | 1.4% |
| 6400 | Other Operating Costs | 84,640 | 5.5% | 29,000 | 2.1% | 34,000 | 2.2% |
| 6600 | Capital Outlay | 9,019 | 0.6% | 1,370 | 0.1% | 4,000 | 0.3% |
| | TOTAL | $ 1,538,293 | 100.0% | $ 1,364,382 | 100.0% | $ 1,547,506 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 66.7% | 4.00 | 66.7% | 3.41 | 63.0% |
| Paraprofessional | 1.00 | 33.3% | 2.00 | 33.3% | 2.00 | 37.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 3.00 | 100.0% | 6.00 | 100.0% | 5.41 | 100.0% |

# Board of Trustees - Org. # 702

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To provide overall management of the Board services functions and assist the Board, Superintendent, Superintendent's executive team and administrative cabinet.

## Vision 2012 Objectives

To effectively and efficiently assist the District Governance team (Board and Superintendent) who are tasked with the following: effective governance that will ensure maximization of student performance, effective planning and policy development, prudent student-centered decision-making, organizational stability and district-wide accountability at all levels of the school district.

## Vision 2012 Initiatives & Strategies

Review and update district governance procedures and initiatives; conduct agenda review sessions prior to monthly board business meetings; conduct work sessions on the budget and other key functions of the school district; conduct management oversight sessions that provide updates on school district departments and their operations and conduct formative and summative Superintendent evaluations.

## Vision 2012 Performance Measurements

Improved District academic performance, increased student achievement; increased academic and extra-curricular opportunities for students; increased local, state and national recognitions; improved financial accountability; and increased operational accountability, successful implementation of the Bond program.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ - | 0.0% |
| 6200 | Contracted Services | - | 0.0% |
| 6300 | Supplies & Materials | 457 | 1.4% |
| 6400 | Other Operating Costs | 31,843 | 98.6% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 32,300 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ - | 0.0% | $ - | 0.0% | $ - | 0.0% |
| 6200 | Contracted Services | - | 0.0% | - | 0.0% | - | 0.0% |
| 6300 | Supplies & Materials | 108 | 0.3% | 500 | 1.5% | 500 | 1.5% |
| 6400 | Other Operating Costs | 32,643 | 99.7% | 33,500 | 98.5% | 33,500 | 98.5% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 32,751 | 100.0% | $ 34,000 | 100.0% | $ 34,000 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |

# Governmental & Community Relations - Org. # 725

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

- To effectively engage parents, business and community through on-going partnerships/communication.
- Increase the District's visibility among elected officials with a particular emphasis on state legislators who will be conducting meetings during the Interim Session.
- Carry out Board elections and associated filings/legal requirements and any special election.

## Vision 2012 Objectives

- To promote our schools as progressive centers of learning.
- To inform and actively engage parents and community through effective communications and community relations.
- To provide opportunities for the business community to engage with SAISD.

## Vision 2012 Initiatives & Strategies

- Continue forums with neighborhood associations and community organizations.
- Work session on legislative priorities.
- Contract with Bexar County Elections Department for any special elections, such as Bond.

## Vision 2012 Performance Measurements

- Provide staff support to Eastside Promise Neighborhoods program.
- District liaison to Gamma Sigma of the Girl Scouts.
- Monthly publication to business community about business/school partnerships.
- Monthly engagement with city, county and state elected officials as well as San Antonio's delegation in Washington D.C.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 425,125 | 84.7% |
| 6200 | Contracted Services | 35,561 | 7.1% |
| 6300 | Supplies & Materials | 23,463 | 4.7% |
| 6400 | Other Operating Costs | 3,817 | 0.8% |
| 6600 | Capital Outlay | 13,856 | 2.8% |
| | TOTAL | $ 501,822 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 247,110 | 84.9% | $ 233,670 | 51.5% | $ 416,196 | 62.4% |
| 6200 | Contracted Services | 3,716 | 1.3% | 7,100 | 1.6% | 11,400 | 1.7% |
| 6300 | Supplies & Materials | 18,031 | 6.2% | 26,150 | 5.8% | 36,850 | 5.5% |
| 6400 | Other Operating Costs | 3,161 | 1.1% | 156,900 | 34.6% | 172,900 | 25.9% |
| 6600 | Capital Outlay | 19,111 | 6.6% | 30,000 | 6.6% | 30,000 | 4.5% |
| | TOTAL | $ 291,129 | 100.0% | $ 453,820 | 100.0% | $ 667,346 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 66.7% | 3.50 | 63.6% | 3.50 | 63.6% |
| Paraprofessional | 1.00 | 33.3% | 2.00 | 36.4% | 2.00 | 36.4% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 3.00 | 100.0% | 5.50 | 100.0% | 5.50 | 100.0% |

# Communications - Org. # 726

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Timely and accurate communication with the public to promote the District as a significant educational institution within the San Antonio metroplex. The Communications Department prepares and provides information to the public about the activities, goals and policies of the school district. News and information is provided to the community and to employees through a variety of communications vehicles, including the media, newsletters, the District website, social media, videos, and a variety of public awareness programs.

## Vision 2012 Objectives

- Increase confidence among key audiences in academic performance/student achievement.
- Increase confidence among key audiences in progress toward keeping kids in school through graduation.
- Continue to enhance SAISD image to broader San Antonio community.

## Vision 2012 Initiatives & Strategies

Utilize a combination of traditional grassroots outreach and social media strategies to reach all stakeholders with messaging, updates and accomplishments regarding the bond. A two-pronged approach will be undertaken: Organize community meetings/events around upcoming milestones; and Generate media coverage and other communication around projects being implemented in schools.

## Vision 2012 Performance Measurements

Increased community trust in District's implementation of the bond, a shared view of bond's success in providing for our students, and a deepened pride within SAISD neighborhoods. A well-informed public about SAISD successes and challenges. Increased confidence among key audiences in the progress and direction of the SAISD.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 442,148 | 76.6% |
| 6200 | Contracted Services | 57,722 | 10.0% |
| 6300 | Supplies & Materials | 57,159 | 9.9% |
| 6400 | Other Operating Costs | 5,521 | 1.0% |
| 6600 | Capital Outlay | 15,000 | 2.6% |
| | TOTAL | $ 577,550 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 419,288 | 77.2% | $ 448,816 | 76.2% | $ 467,656 | 76.9% |
| 6200 | Contracted Services | 71,593 | 13.2% | 10,700 | 1.8% | 58,200 | 9.6% |
| 6300 | Supplies & Materials | 40,368 | 7.4% | 85,125 | 14.5% | 58,400 | 9.6% |
| 6400 | Other Operating Costs | 3,856 | 0.7% | 13,975 | 2.4% | 5,180 | 0.9% |
| 6600 | Capital Outlay | 8,331 | 1.5% | 30,000 | 5.1% | 19,020 | 3.1% |
| | TOTAL | $ 543,436 | 100.0% | $ 588,616 | 100.0% | $ 608,456 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 5.00 | 71.4% | 5.00 | 71.4% | 5.00 | 83.3% |
| Paraprofessional | 2.00 | 28.6% | 2.00 | 28.6% | 1.00 | 16.7% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 7.00 | 100.0% | 7.00 | 100.0% | 6.00 | 100.0% |

# Community & Parent Partners - Org. # 727

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Engage all SAISD stakeholders - parents/families, students community, businesses and employees. Through two-way communication, all are informed, invested and engaged as partners in goal of academic and personal success for all SAISD students. Provide problem-solving process to all SAISD stakeholders via the Customer Service branch of our department.

## Vision 2012 Objectives

Market district vision and mission of parent engagement and customer service to all SAISD stakeholders. 2,825 calls received during the 2010-11 school year by Constituent Specialists indicate need for clearer understanding of SAISD collaborative problem-solving process. Decrease number of calls to our Customer Service Constituent Specialists by 10%. 100% of calls received by Constituent Specialists will be addressed and referred to appropriate departments/personnel if necessary.

## Vision 2012 Initiatives & Strategies

Clearly define parent engagement and customer service. Market district vision and mission of parent engagement and customer service to all SAISD stakeholders. Host 'Parent Engagement' Round Table discussion with SAISD departments who work with parents.

## Vision 2012 Performance Measurements

All stakeholders will see that they are working as partners, toward student achievement goals. Round Table 'Parent Engagement' discussion will result in strategic collaboration between district departments, therefore saving human and financial resources.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 183,422 | 79.5% |
| 6200 | Contracted Services | 18,715 | 8.1% |
| 6300 | Supplies & Materials | 18,050 | 7.8% |
| 6400 | Other Operating Costs | 2,175 | 0.9% |
| 6600 | Capital Outlay | 8,475 | 3.7% |
| | TOTAL | $ 230,837 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 334,386 | 86.7% | $ 348,344 | 82.0% | $ 223,167 | 79.5% |
| 6200 | Contracted Services | 16,330 | 4.2% | 14,700 | 3.5% | 19,700 | 7.0% |
| 6300 | Supplies & Materials | 13,772 | 3.6% | 39,000 | 9.2% | 19,000 | 6.8% |
| 6400 | Other Operating Costs | 17,091 | 4.4% | 11,500 | 2.7% | 7,500 | 2.7% |
| 6600 | Capital Outlay | 4,211 | 1.1% | 11,300 | 2.7% | 11,300 | 4.0% |
| | TOTAL | $ 385,790 | 100.0% | $ 424,844 | 100.0% | $ 280,667 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 33.3% | 1.00 | 25.0% | 1.00 | 33.3% |
| Paraprofessional | 4.00 | 66.7% | 3.00 | 75.0% | 2.00 | 66.7% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 6.00 | 100.0% | 4.00 | 100.0% | 3.00 | 100.0% |

# Internal Auditors - Org. # 728

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The internal audit ting department safeguards the assets and reputation of the school district. In addition, the internal auditing department identifies the risk inherent in the district and develops an auditing plan to address these risks. Finally, the department performs operational audits of departments and processes to identify areas for improvement in effectiveness and efficiency.

## Vision 2012 Objectives

It is our goal to reduce the audit time of high school campuses from an average of four weeks per campus to three weeks per campus. In addition, we want to streamline our reporting cycle by fifty percent. Finally, we will strive to shift our workload from a predominately campus focused audit to one of compliance and operationally focused workload.

## Vision 2012 Initiatives & Strategies

One key to achieving our goals in the 2011-12 school year is to create an environment of collaboration within and without the internal auditing department. Our staff needs to communicate better ways of conducting our business with each other and also seek input from the community that we serve.

## Vision 2012 Performance Measurements

One outcome of the internal auditing department is to allow those that we audit to be able to perform their duties in a more effective and efficient manner. Another outcome is for our department to become subject matter experts in creating efficient processes and procedures that help drive our district.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 382,345 | 97.5% |
| 6200 | Contracted Services | 100 | 0.0% |
| 6300 | Supplies & Materials | 2,800 | 0.7% |
| 6400 | Other Operating Costs | 5,840 | 1.5% |
| 6600 | Capital Outlay | 1,050 | 0.3% |
| | TOTAL | $ 392,135 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 274,826 | 99.3% | $ 328,307 | 98.9% | $ 341,798 | 99.0% |
| 6200 | Contracted Services | - | 0.0% | 100 | 0.0% | 100 | 0.0% |
| 6300 | Supplies & Materials | 1,516 | 0.5% | 1,300 | 0.4% | 1,300 | 0.4% |
| 6400 | Other Operating Costs | 120 | 0.0% | 2,165 | 0.7% | 2,165 | 0.6% |
| 6600 | Capital Outlay | 400 | 0.1% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 276,862 | 100.0% | $ 331,872 | 100.0% | $ 345,363 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 4.00 | 80.0% | 4.00 | 80.0% | 4.00 | 80.0% |
| Paraprofessional | 1.00 | 20.0% | 1.00 | 20.0% | 1.00 | 20.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 5.00 | 100.0% | 5.00 | 100.0% | 5.00 | 100.0% |

# Safety & Security (Police) - Org. # 884

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To insure that the Police Department has well qualified officers, appropriate equipment, communications including appropriate security equipment following best practices. Promote a safe learning environment including but limited to, assurance that each school has strategies in place to support district goals. Assist all district employees in achieving district goals and to support the mission of the district. Have officers take an active participation in community programs.

## Vision 2012 Objectives

Recruiting and training qualified applicants to fill all vacancies in the Police Department. Upgrade vehicles, technology and equipment for more efficient operation. Interact with students / staff in programs that foster a healthy school environment (e.g. Youth Crime watch).

## Vision 2012 Initiatives & Strategies

Remain competitive in salary to retain quality officers. Continue to train officers and staff to perform their duties in professional manner. Determine best practices for providing service to the district.

## Vision 2012 Performance Measurements

Professional Police response, presence and support for the protective and law enforcement needs of the District. Schools that are secure, prepared to effectively deal with crisis situations, and building student sense of responsibility and pride in maintaining a safe learning environment. To assist the district in developing and maintaining a plan for managing school violence issues. Assist district planners with inventory management issues.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 4,700,759 | 90.5% |
| 6200 | Contracted Services | 107,390 | 2.1% |
| 6300 | Supplies & Materials | 275,930 | 5.3% |
| 6400 | Other Operating Costs | 4,479 | 0.1% |
| 6600 | Capital Outlay | 104,144 | 2.0% |
| | TOTAL | $ 5,192,702 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 4,503,296 | 89.4% | $ 4,773,211 | 90.1% | $ 4,728,253 | 88.9% |
| 6200 | Contracted Services | 68,954 | 1.4% | 84,723 | 1.6% | 87,599 | 1.6% |
| 6300 | Supplies & Materials | 313,752 | 6.2% | 295,788 | 5.6% | 295,788 | 5.6% |
| 6400 | Other Operating Costs | 3,139 | 0.1% | 5,761 | 0.1% | 5,761 | 0.1% |
| 6600 | Capital Outlay | 148,663 | 3.0% | 135,406 | 2.6% | 202,655 | 3.8% |
| | TOTAL | $ 5,037,804 | 100.0% | $ 5,294,889 | 100.0% | $ 5,320,056 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 2.2% | 1.00 | 1.1% | 1.00 | 1.2% |
| Paraprofessional | 3.00 | 3.4% | 3.00 | 3.4% | 3.00 | 3.5% |
| Classified | 84.00 | 94.4% | 83.00 | 95.4% | 82.00 | 95.3% |
| TOTAL | 89.00 | 100.0% | 87.00 | 100.0% | 86.00 | 100.0% |

# SAISD Learning Center (Day Care) - Org. # 948

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To reduce the dropout rate of teen parents by providing case management, transportation, referrals to social services, peer and career counseling, parenting and child care.

## Vision 2012 Objectives

Provide the necessary services and follow up to ensure students are provided every opportunity to stay in school, to provide childcare services to teen parents in the district, ensure childcare staff are provided the necessary professional development per TDFPS standards, to maintain Rising Star Center status.

## Vision 2012 Initiatives & Strategies

Provide necessary staff to achieve goals and objectives, work with community agencies to support our teen pregnant and parenting population, provide the flexible scheduling to meet student needs, and maintain the highest standards for on-site childcare services.

## Vision 2012 Performance Measurements

Provide necessary staff to achieve goals and objectives, work with community agencies to support our teen pregnant and parenting population, provide the flexible scheduling to meet student needs, and maintain the highest standards for on-site childcare services.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 469,721 | 98.4% |
| 6200 | Contracted Services | 1,100 | 0.2% |
| 6300 | Supplies & Materials | 5,500 | 1.2% |
| 6400 | Other Operating Costs | 400 | 0.1% |
| 6600 | Capital Outlay | 750 | 0.2% |
| | TOTAL | $ 477,471 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 282,331 | 95.9% | $ 333,854 | 95.0% | $ 482,646 | 96.5% |
| 6200 | Contracted Services | 3,169 | 1.1% | 2,300 | 0.7% | 2,300 | 0.5% |
| 6300 | Supplies & Materials | 7,619 | 2.6% | 11,150 | 3.2% | 11,150 | 2.2% |
| 6400 | Other Operating Costs | 1,136 | 0.4% | 2,000 | 0.6% | 2,000 | 0.4% |
| 6600 | Capital Outlay | - | 0.0% | 2,000 | 0.6% | 2,000 | 0.4% |
| | TOTAL | $ 294,255 | 100.0% | $ 351,304 | 100.0% | $ 500,096 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 8.3% | 2.00 | 12.5% | 2.00 | 13.3% |
| Paraprofessional | 10.00 | 83.3% | 13.00 | 81.3% | 13.00 | 86.7% |
| Classified | 1.00 | 8.3% | 1.00 | 6.3% | 0.00 | 0.0% |
| TOTAL | 12.00 | 100.0% | 16.00 | 100.0% | 15.00 | 100.0% |

# Printing Services - Org. # 960

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To provide quality printing and mailing services to all schools and departments in an efficient and cost effective manner.

## Vision 2012 Objectives

Our key beliefs include conducting business with up compromising integrity and respect for people. The Printing Services goals are to develop our staff, marketing technology, services and printing to increase the turnaround time for all work orders. Employees have attended several workshops, meetings, seminars to enhance our overall knowledge of the printing and mailing business. The Printing Services Department is working closely with the Curriculum and Instruction department to provide in house testing and printing materials for the children in the District.

## Vision 2012 Initiatives & Strategies

Continuously maintaining all printing and copying equipment to ensure that customer work orders are fulfilled in a timely manner.

## Vision 2012 Performance Measurements

The innovative graphic design, along with professionally printed materials, will continue to improve the quality of District documents such as newsletters, logos handbooks, letterheads and internal and external mailouts. This in turn will elevate the public awareness of the District positively.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 358,412 | 24.3% |
| 6200 | Contracted Services | 544,222 | 36.9% |
| 6300 | Supplies & Materials | 546,000 | 37.1% |
| 6400 | Other Operating Costs | 400 | 0.0% |
| 6600 | Capital Outlay | 24,000 | 1.6% |
| | TOTAL | $ 1,473,034 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 296,845 | 21.2% | $ 318,471 | 21.2% | $ 381,255 | 24.3% |
| 6200 | Contracted Services | 526,496 | 37.5% | 455,933 | 30.3% | 530,903 | 33.9% |
| 6300 | Supplies & Materials | 553,229 | 39.4% | 687,699 | 45.7% | 612,699 | 39.1% |
| 6400 | Other Operating Costs | 497 | 0.0% | 2,000 | 0.1% | 2,000 | 0.1% |
| 6600 | Capital Outlay | 26,236 | 1.9% | 41,000 | 2.7% | 41,000 | 2.6% |
| | TOTAL | $ 1,403,303 | 100.0% | $ 1,505,103 | 100.0% | $ 1,567,857 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 11.1% | 2.00 | 22.2% | 2.00 | 25.0% |
| Paraprofessional | 8.00 | 88.9% | 4.00 | 44.4% | 3.00 | 37.5% |
| Classified | 0.00 | 0.0% | 3.00 | 33.3% | 3.00 | 37.5% |
| TOTAL | 9.00 | 100.0% | 9.00 | 100.0% | 8.00 | 100.0% |

# Human Resources Division

# Human Resources - Org. # 730

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

A high quality cadre of academically prepared, professionally performing, and student caring teachers and staff are recruited, employed, and retained.

## Vision 2012 Objectives

Maintain an equitable compensation plan. The recruitment, hiring, and retention initiative ensures that the District will provide its students with quality teachers and other staff members.

## Vision 2012 Initiatives & Strategies

Implement staffing efficiencies in an effort to streamline costs and align functions more effectively.
Enhance preparation and awareness for new employees through orientations and training.

## Vision 2012 Performance Measurements

A strong cadre of well informed support personnel to achieve the organization's mission.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 2,204,074 | 76.5% |
| 6200 | Contracted Services | 443,450 | 15.4% |
| 6300 | Supplies & Materials | 76,558 | 2.7% |
| 6400 | Other Operating Costs | 127,091 | 4.4% |
| 6600 | Capital Outlay | 28,500 | 1.0% |
| | TOTAL | $ 2,879,673 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 2,238,186 | 87.9% | $ 2,332,687 | 80.8% | $ 2,448,021 | 84.4% |
| 6200 | Contracted Services | 75,921 | 3.0% | 218,000 | 7.5% | 189,000 | 6.5% |
| 6300 | Supplies & Materials | 111,562 | 4.4% | 145,000 | 5.0% | 81,700 | 2.8% |
| 6400 | Other Operating Costs | 89,325 | 3.5% | 147,082 | 5.1% | 146,382 | 5.0% |
| 6600 | Capital Outlay | 31,020 | 1.2% | 45,000 | 1.6% | 35,000 | 1.2% |
| | TOTAL | $ 2,546,014 | 100.0% | $ 2,887,769 | 100.0% | $ 2,900,103 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 11.00 | 30.6% | 13.00 | 34.2% | 13.00 | 36.1% |
| Paraprofessional | 25.00 | 69.4% | 25.00 | 65.8% | 23.00 | 63.9% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 36.00 | 100.0% | 38.00 | 100.0% | 36.00 | 100.0% |

# Employee Benefits, Risk Management & Safety - Org. # 735

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To provide the highest quality of customer service, benefits, and insurance programs at the lowest possible cost for all SAISD employees. Risk Management involves preserving the financial viability of the District through careful and ongoing analysis of all operations to determine exposure level and implement controls to minimize potential losses and liability to the District. Safety initiatives are a resource to reduce liability by promoting and developing a safer and hazard-free educational environment.

## Vision 2012 Objectives

Analyze and classify risks and measure financial effect of risks on the District. Establish and implement a loss-control and accident prevention safety program that promotes a safe work environment and reduces workers' compensation injuries, property losses, auto liability and other identified risks.

## Vision 2012 Initiatives & Strategies

The analysis of insurance and employee benefits programs will take into account market availability, legislative action, and financial impact to employees and the District, which will be evaluated through the competitive solicitation process. Development and implementation of the District-wide Safety Program - Investigation, Inspection & Training initiatives.

## Vision 2012 Performance Measurements

Offer valuable benefits, are cost-effective, and are prudently managed to support the District's recruiting and retention initiatives. To reduce costs associated with property and casualty exposures and claims. Increase safety awareness through on-going initiatives and District-wide training.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 381,227 | 18.8% |
| 6200 | Contracted Services | 168,300 | 8.3% |
| 6300 | Supplies & Materials | 13,000 | 0.6% |
| 6400 | Other Operating Costs | 1,465,447 | 72.1% |
| 6600 | Capital Outlay | 3,671 | 0.2% |
| | TOTAL | $ 2,031,645 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 414,462 | 21.3% | $ 393,763 | 18.2% | $ 444,309 | 20.3% |
| 6200 | Contracted Services | 154,387 | 7.9% | 154,206 | 7.1% | 163,206 | 7.4% |
| 6300 | Supplies & Materials | 16,594 | 0.9% | 25,550 | 1.2% | 11,000 | 0.5% |
| 6400 | Other Operating Costs | 1,350,733 | 69.5% | 1,589,012 | 73.4% | 1,570,012 | 71.7% |
| 6600 | Capital Outlay | 7,557 | 0.4% | 2,000 | 0.1% | 2,550 | 0.1% |
| | TOTAL | $ 1,943,733 | 100.0% | $ 2,164,531 | 100.0% | $ 2,191,077 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 25.0% | 2.00 | 25.0% | 1.60 | 24.6% |
| Paraprofessional | 6.00 | 75.0% | 6.00 | 75.0% | 4.90 | 75.4% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 8.00 | 100.0% | 8.00 | 100.0% | 6.50 | 100.0% |

# Teaching & Learning Division

# Special Education- District Wide - Org. # 198

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Support students with disabilities within the general curriculum. The intent of the support services is to enable all students with disabilities to make progress in the general curriculum, to participate in extracurricular and nonacademic activities, and to be educated and participate with disabled and non disabled peers in the public school system.

## Vision 2012 Objectives

Program compliance guidelines will support student instruction and achievement.
Continue to provide a full continuum of special education services.
Actively promote parent education, training, and participation.

## Vision 2012 Initiatives & Strategies

Develop systems for ensuring program compliance and instructional implementation.
Provide information to parents related to program and related services.
Maintain initiatives to support parent education, training and participation.

## Vision 2012 Performance Measurements

Campuses will increase their compliance status relative to program implementation.
Reduction of parent complaints to TEA associated with program implementation.
Reduction in the number of identified students will be at or below state level.
Parent support systems established for information and education.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 4,006,717 | 100.0% |
| 6200 | Contracted Services | - | 0.0% |
| 6300 | Supplies & Materials | - | 0.0% |
| 6400 | Other Operating Costs | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 4,006,717 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 2,830,260 | 99.1% | $ 3,270,062 | 100.0% | $ 3,671,033 | 100.0% |
| 6200 | Contracted Services | 23,355 | 0.8% | - | 0.0% | - | 0.0% |
| 6300 | Supplies & Materials | 2,232 | 0.1% | - | 0.0% | - | 0.0% |
| 6400 | Other Operating Costs | 1,287 | 0.0% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 2,857,134 | 100.0% | $ 3,270,062 | 100.0% | $ 3,671,033 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 47.50 | 88.8% | 52.00 | 86.7% | 54.00 | 80.6% |
| Paraprofessional | 6.00 | 11.2% | 8.00 | 13.3% | 13.00 | 19.4% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 53.50 | 100.0% | 60.00 | 100.0% | 67.00 | 100.0% |

# Teaching & Learning - Org. # 805

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Ensure all classrooms are student-centered.
Ensure all professional learning is focused on student performance.
Create opportunities to access virtual and distance learning through flexible scheduling.
Create opportunities to accelerate student learning.

## Vision 2012 Objectives

Establish guidelines for student-centered classrooms.
Provide professional development that would support student-centered classrooms.
Implement virtual and distant learning using flexible scheduling for each high school.

## Vision 2012 Initiatives & Strategies

Provide professional development that would support student-centered classrooms.
Implement virtual and distant learning using flexible scheduling for each high school.
Embed performance and product based learning in the curriculum guides that connects learning to real-world applications.

## Vision 2012 Performance Measurements

Develop a plan for aligned instruction and managed performance empowerment.
Develop a plan for increasing performance targets for staff/students aligned to post-graduate education.
Create and implement a leadership development program for district and campus leaders.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 209,922 | 66.9% |
| 6200 | Contracted Services | 57,712 | 18.4% |
| 6300 | Supplies & Materials | 6,500 | 2.1% |
| 6400 | Other Operating Costs | 38,250 | 12.2% |
| 6600 | Capital Outlay | 1,500 | 0.5% |
| | TOTAL | $ 313,884 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 208,501 | 57.0% | $ 202,100 | 70.3% | $ 212,626 | 70.3% |
| 6200 | Contracted Services | 82,647 | 22.6% | 10,000 | 3.5% | 29,000 | 9.6% |
| 6300 | Supplies & Materials | 22,014 | 6.0% | 28,000 | 9.7% | 17,000 | 5.6% |
| 6400 | Other Operating Costs | 45,135 | 12.3% | 41,500 | 14.4% | 38,000 | 12.6% |
| 6600 | Capital Outlay | 7,512 | 2.1% | 6,000 | 2.1% | 6,000 | 2.0% |
| | TOTAL | $ 365,809 | 100.0% | $ 287,600 | 100.0% | $ 302,626 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# School Leadership M.S. - Org. # 815

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Middle School Leadership office has the primary function of improving student instruction and supporting school leaders with professional growth and development. Middle Schools are required to achieve Recognized and Exemplary status, and the role of Middle School Leadership office is to support the campuses in reaching that goal. We work with campus administrators and the various district departments to guarantee that all Middle Schools are known, valued and inspired to achieve their best potential.

## Vision 2012 Objectives

Middle School Leadership office ensures that campuses are aligned with district initiatives by providing support and technical assistance in ways that enable campuses to maximize instructional implementation of academic initiatives; thus ensuring and impacting student success.

## Vision 2012 Initiatives & Strategies

To monitor and hold accountable appropriate campus staff for all area of District Initiatives; Governance, Academics, Student Support, Administration, Human Resources, Technology Services, Communications and School/Community Relations. As much as is possible will assist with school consolidation.

## Vision 2012 Performance Measurements

Middle School campuses will maximize instructional focus to maintain alignment and ensure implementation of district initiatives and realize individual campus goals.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 183,491 | 88.9% |
| 6200 | Contracted Services | 7,070 | 3.4% |
| 6300 | Supplies & Materials | 12,845 | 6.2% |
| 6400 | Other Operating Costs | 658 | 0.3% |
| 6600 | Capital Outlay | 2,298 | 1.1% |
| | TOTAL | $ 206,362 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 175,160 | 87.8% | $ 172,144 | 82.7% | $ 180,248 | 85.0% |
| 6200 | Contracted Services | 1,571 | 0.8% | 18,678 | 9.0% | 7,500 | 3.5% |
| 6300 | Supplies & Materials | 14,888 | 7.5% | 13,899 | 6.7% | 13,701 | 6.5% |
| 6400 | Other Operating Costs | 4,333 | 2.2% | 999 | 0.5% | 7,500 | 3.5% |
| 6600 | Capital Outlay | 3,518 | 1.8% | 2,451 | 1.2% | 3,000 | 1.4% |
| | TOTAL | $ 199,470 | 100.0% | $ 208,171 | 100.0% | $ 211,949 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# School Leadership E.S. Team 2 - Org. # 825

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

School Leadership Team 2 Department ensures that campuses are aligned with the District plan by providing support and technical assistance in ways that enable campuses to maximize instructional implementation of academic initiatives; thus ensuring and impacting students success.

## Vision 2012 Objectives

School Leadership Team 2 Department goals and objectives are to successfully implement the overall function of this department.

## Vision 2012 Initiatives & Strategies

To monitor and hold accountable appropriate campus staff for all areas of the District's priorities in: Governance, Academics, Student Support, Administration, Human Resources and Technology Services. Professional development will be provided for principals.

## Vision 2012 Performance Measurements

The ultimate outcome is to maximize instruction to all students. The heart of the outcome is to (1) focus on students, (2) equip teachers, (3) empower parents and (4) hold leadership accountable so that 85-90% of all students in Team 2 will meet District, State and Federal expectations.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 184,677 | 88.2% |
| 6200 | Contracted Services | 7,000 | 3.3% |
| 6300 | Supplies & Materials | 15,766 | 7.5% |
| 6400 | Other Operating Costs | 500 | 0.2% |
| 6600 | Capital Outlay | 1,500 | 0.7% |
| | TOTAL | $ 209,443 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 274,088 | 93.1% | $ 265,521 | 86.4% | $ 181,500 | 84.3% |
| 6200 | Contracted Services | 482 | 0.2% | 13,200 | 4.3% | 7,500 | 3.5% |
| 6300 | Supplies & Materials | 9,204 | 3.1% | 19,500 | 6.3% | 15,701 | 7.3% |
| 6400 | Other Operating Costs | 3,943 | 1.3% | 6,000 | 2.0% | 7,500 | 3.5% |
| 6600 | Capital Outlay | 6,600 | 2.2% | 3,000 | 1.0% | 3,000 | 1.4% |
| | TOTAL | $ 294,317 | 100.0% | $ 307,221 | 100.0% | $ 215,201 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 20.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 20.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 3.00 | 60.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 5.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# Bilingual/ESL/LOTE - Org. # 830

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Provide support to campuses in the proper identification and placement of students in the appropriate courses. Campus audits of student LEP records are conducted. Professional learning sessions are provided to staff. Teacher Specialists develop curriculum and assessments to support instruction. Campus visits are conducted to provide technical support and ensure fidelity to the program. The department also provides funds for supplementary staff to support instruction as well as instructional materials.

## Vision 2012 Objectives

Revise ESL Curriculum guides; Provide professional learning; Provide instructional support and materials; Provide technical assistance to campuses

## Vision 2012 Initiatives & Strategies

Revise ESL Curriculum guides and monitor implementation Provide
professional learning to teachers on English Language Learner(ELL) strategies Provide
summer academies for Pre-K/K, and middle school and high school Newcomers

## Vision 2012 Performance Measurements

Improve student performance to meet or exceed the state targets for Annual Measurable Achievement Objectives (AMAOs) Improve
TAKS performance of LEP students by 5 percentage points in all areas based on the Performance Based Monitoring Analysis System

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 265,317 | 64.2% |
| 6200 | Contracted Services | 37,847 | 9.2% |
| 6300 | Supplies & Materials | 57,192 | 13.8% |
| 6400 | Other Operating Costs | 24,162 | 5.8% |
| 6600 | Capital Outlay | 28,766 | 7.0% |
| | TOTAL | $ 413,284 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 321,394 | 73.1% | $ 326,803 | 70.4% | $ 339,931 | 70.8% |
| 6200 | Contracted Services | 25,409 | 5.8% | 28,843 | 6.2% | 17,843 | 3.7% |
| 6300 | Supplies & Materials | 61,605 | 14.0% | 68,015 | 14.7% | 71,015 | 14.8% |
| 6400 | Other Operating Costs | 28,358 | 6.5% | 28,766 | 6.2% | 39,516 | 8.2% |
| 6600 | Capital Outlay | 2,637 | 0.6% | 11,750 | 2.5% | 11,750 | 2.4% |
| | TOTAL | $ 439,403 | 100.0% | $ 464,177 | 100.0% | $ 480,055 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 16.7% | 1.00 | 16.7% | 1.00 | 33.3% |
| Paraprofessional | 5.00 | 83.3% | 5.00 | 83.3% | 2.00 | 66.7% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 6.00 | 100.0% | 6.00 | 100.0% | 3.00 | 100.0% |

# School Leadership E.S. Team 1 - Org. # 835

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To ensure that campuses are aligned with the District Improvement Plan by providing support and technical assistance in ways that enable campuses to maximize instructional implementation of academic initiatives, thus ensuring and impacting student success.

## Vision 2012 Objectives

staff will monitor and hold accountable appropriate campus staff for all areas of the district's priorities in: Governance, Academics, Student Support, Administration, Human Resources, Technology Services, Communications and School /Community Relations.

## Vision 2012 Initiatives & Strategies

On going professional development in the areas of school leadership, coaching data analysis, leading meetings and best instructional practices.

## Vision 2012 Performance Measurements

Maximizing instructional implementation of academic success for all students. The heart of the outcome is to focus on students, equip teachers, empower parents and leadership accountability. 80% of all students in Area III will meet District, State and Federal expectation.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 185,860 | 91.5% |
| 6200 | Contracted Services | 2,299 | 1.1% |
| 6300 | Supplies & Materials | 8,796 | 4.3% |
| 6400 | Other Operating Costs | 700 | 0.3% |
| 6600 | Capital Outlay | 5,532 | 2.7% |
| | TOTAL | $ 203,187 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 184,294 | 81.9% | $ 179,990 | 82.2% | $ 177,607 | 86.9% |
| 6200 | Contracted Services | 4,782 | 2.1% | 6,528 | 3.0% | 2,500 | 1.2% |
| 6300 | Supplies & Materials | 29,022 | 12.9% | 16,399 | 7.5% | 13,701 | 6.7% |
| 6400 | Other Operating Costs | 4,580 | 2.0% | 11,699 | 5.3% | 7,500 | 3.7% |
| 6600 | Capital Outlay | 2,263 | 1.0% | 4,451 | 2.0% | 3,000 | 1.5% |
| | TOTAL | $ 224,941 | 100.0% | $ 219,067 | 100.0% | $ 204,308 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# School Leadership H.S. - Org. # 840

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

High School Leadership primary function is to improve student instruction and support school leaders with professional growth and development. Along with adhering to district policy and procedures, this office ensures that all campuses receive timely information and required updates necessary for enhancing the best learning environment for all. High School campuses are required to achieve Recognized and Exemplary Status and the role of the High School Leadership office is to support the campuses in reaching that goal.

## Vision 2012 Objectives

High School Leadership office ensures that campuses are aligned with district initiatives by providing support in ways that enable campuses to maximize instructional implementation of academic initiatives, thus ensuring and impacting student success.

## Vision 2012 Initiatives & Strategies

High School Leadership office will monitor and hold accountable campus staff for all areas of District Initiatives, Governance, Academic, Student Support, Administration, Human Resources, Technology Services, Communications and School/Community Relations.

## Vision 2012 Performance Measurements

High School campuses will maximize instructional focus to maintain alignment and ensure implementation of district initiatives and realize individual campus goals.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 180,615 | 89.8% |
| 6200 | Contracted Services | 10,882 | 5.4% |
| 6300 | Supplies & Materials | 7,598 | 3.8% |
| 6400 | Other Operating Costs | 610 | 0.3% |
| 6600 | Capital Outlay | 1,344 | 0.7% |
| | TOTAL | $ 201,049 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ - | 0.0% | $ - | 0.0% | $ 400 | 5.5% |
| 6200 | Contracted Services | - | 0.0% | 2,119 | 28.9% | 819 | 11.2% |
| 6300 | Supplies & Materials | - | 0.0% | 3,375 | 46.0% | 3,875 | 52.8% |
| 6400 | Other Operating Costs | - | 0.0% | 1,841 | 25.1% | 2,241 | 30.6% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ - | 0.0% | $ 7,335 | 100.0% | $ 7,335 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.25 | 20.0% | 1.00 | 50.0% |
| Paraprofessional | 0.00 | 0.0% | 1.00 | 80.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 1.25 | 100.0% | 2.00 | 100.0% |

# Transitions Program - Org. # 851

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Social Work Services Department is the gate keeper of the McKinney-Vento Homeless Education Act for the SAISD. It is the Department's responsibility to provide guidance to the all campuses and departments regarding the implementation of the law in all aspects of district work.

## Vision 2012 Objectives

1) Support SAISD in planning for natural disasters i.e. hurricanes, floods, etc. and planning and coordinating for the influx of student enrollment.
2) Complete the grant application for continued financial support to serve students in homeless situations.
3) Ensure that district policy is aligned with federal law.
4) Support all district personnel on all issues regarding student homelessness.

## Vision 2012 Initiatives & Strategies

1) Work with emergency personnel during a natural disaster.
2) Consult with Texas Homeless Education Office to ensure appropriate timely application for grant.
3) Create and publish a department website providing comprehensive information on the rights of homeless

## Vision 2012 Performance Measurements

1) Students who are affected by a natural disaster and temporarily residing in the SAISD area will be enrolled according to the McKinney-Vento Law.
2) District policies will reflect the McKinney-Vento Law.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ - | 0.0% |
| 6200 | Contracted Services | 750 | 11.7% |
| 6300 | Supplies & Materials | 4,451 | 69.7% |
| 6400 | Other Operating Costs | 1,183 | 18.5% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 6,384 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ - | 0.0% | $ - | 0.0% | $ 400 | 5.5% |
| 6200 | Contracted Services | - | 0.0% | 2,119 | 28.9% | 819 | 11.2% |
| 6300 | Supplies & Materials | - | 0.0% | 3,375 | 46.0% | 3,875 | 52.8% |
| 6400 | Other Operating Costs | - | 0.0% | 1,841 | 25.1% | 2,241 | 30.6% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ - | 0.0% | $ 7,335 | 100.0% | $ 7,335 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.25 | 20.0% | 0.25 | 20.0% |
| Paraprofessional | 0.00 | 0.0% | 1.00 | 80.0% | 1.00 | 80.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 1.25 | 100.0% | 1.25 | 100.0% |

# Adult & Community Education - Org. # 855

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The SAISD Adult & Community Education Department through funding provided by state and federal grants will provide English as a Second Language (ESL) classes. Adult Basic & Intermediate classes (ABE), Adult Secondary Education classes (GED), Adult Secondary Education Work Readiness classes, EL Civics classes and Adult Literacy Program as the vital components that, at no cost to the students will help adults of all ages complete their secondary education and assist in their children's education.

## Vision 2012 Objectives

Adult literacy services support lifelong learning opportunities. Educational services focus: outcomes of college education, GED, ESL and workplace literacy related to critical thinking, effective communication, and problem solving. Our goal is to also meet the Adult Education Performance Measures and to assist our students with transitioning into the workplace or post-secondary opportunities.

## Vision 2012 Initiatives & Strategies

Classes will be offered at various times and locations to meet the needs of students. Collaborations and partnerships will be developed with various agencies throughout the district to maximize funding and class offerings.

## Vision 2012 Performance Measurements

To live and work by promoting increased proficiencies in educational skills needed to enter the workforce and/or progress in the high performance workplace of the 21st Century and to raise the level of literacy in the community so that adult students are personally fulfilled and family units are strengthened.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 117,638 | 84.4% |
| 6200 | Contracted Services | 10,500 | 7.5% |
| 6300 | Supplies & Materials | 5,900 | 4.2% |
| 6400 | Other Operating Costs | 5,400 | 3.9% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 139,438 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 113,572 | 84.9% | $ 108,827 | 80.6% | $ 112,779 | 80.6% |
| 6200 | Contracted Services | 6,498 | 4.9% | 5,000 | 3.7% | 11,000 | 7.9% |
| 6300 | Supplies & Materials | 5,356 | 4.0% | 7,176 | 5.3% | 7,176 | 5.1% |
| 6400 | Other Operating Costs | 8,352 | 6.2% | 14,000 | 10.4% | 9,000 | 6.4% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 133,778 | 100.0% | $ 135,003 | 100.0% | $ 139,955 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 79.4% | 1.00 | 79.4% | 1.00 | 79.4% |
| Paraprofessional | 0.26 | 20.6% | 0.26 | 20.6% | 0.26 | 20.6% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.26 | 100.0% | 1.26 | 100.0% | 1.26 | 100.0% |

# Professional Learning - Org. # 856

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Office for Professional Learning (OPL) is charged to develop a culture of learning so pervasive that every adult in SAISD's is both inspired and empowered to move the district to Recognized status. All levels of personnel are affected by this office, including: District staff, school administrators, department chairs, ACTs, classroom teachers, paraprofessionals, and classified personnel.

## Vision 2012 Objectives

Development and nurturing of professional learning communities (PLCs) for aspiring school and instructional leaders that both teach and model facilitation of adult learning; Implementation of Level 4 of the mentor program to improve effectiveness and retention of new teachers.

## Vision 2012 Initiatives & Strategies

To expand efforts to facilitate a district-wide culture of learning by increasing my interactions with other departments, school leaders, etc. Online facilitated professional learning, guided on-the-job learning experiences, journaling, panel discussions, and joint projects to grow PLCs of outstanding school leaders.

## Vision 2012 Performance Measurements

The mentor reporting system revised to reduce paperwork while maintaining accountability; Various Covey and other trainings offered; SAISD facilitators of adult learning trained; Other District trainers/facilitators supported; SAISD's PL evaluation methods analyzed and improved to increase real-world PL application and effectiveness; District-level training reviewed for connections, redundancies, and efficiencies.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 40,889 | 45.6% |
| 6200 | Contracted Services | 8,104 | 9.0% |
| 6300 | Supplies & Materials | 9,587 | 10.7% |
| 6400 | Other Operating Costs | 24,493 | 27.3% |
| 6600 | Capital Outlay | 6,513 | 7.3% |
| | TOTAL | $ 89,586 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 150,213 | 60.1% | $ 137,957 | 67.0% | $ 54,475 | 51.7% |
| 6200 | Contracted Services | 24,150 | 9.7% | 9,000 | 4.4% | 9,000 | 8.5% |
| 6300 | Supplies & Materials | 13,187 | 5.3% | 30,750 | 14.9% | 10,750 | 10.2% |
| 6400 | Other Operating Costs | 62,445 | 25.0% | 21,967 | 10.7% | 21,967 | 20.8% |
| 6600 | Capital Outlay | - | 0.0% | 6,250 | 3.0% | 9,250 | 8.8% |
| | TOTAL | $ 249,995 | 100.0% | $ 205,924 | 100.0% | $ 105,442 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 1.00 | 50.0% | 1.00 | 100.0% | 1.00 | 100.0% |
| TOTAL | 2.00 | 100.0% | 1.00 | 100.0% | 1.00 | 100.0% |

# Library Media Services - Org. # 857

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Facilitate student-centered learning and to support full implementation of the SAISD curriculum guides (CGs) by promoting information literacy, problem-solving, and reading enrichment in all schools. Provide librarians with monthly professional learning experiences that engage them in collaboration, learning instructional strategies, new technology use, problem identification and solutions, and collection and resource development.

## Vision 2012 Objectives

Conduct differentiated monthly professional learning sessions and facilitate professional learning communities to ensure professional growth for all librarians. We will develop librarians' skills in working with their library assistants and textbook clerks in order to form more effective library teams.

## Vision 2012 Initiatives & Strategies

Develop and train Librarian Mentorship classes to enhance support for new librarians while expanding the expertise of experienced librarians. Expand librarian involvement in professional learning communities begun this April. Train experienced librarians in Teaching Adult Learners Toolkit (TALT) so that they can, in turn, develop and train others.

## Vision 2012 Performance Measurements

Through the efforts of trained Librarian Mentors, the effectiveness and efficiency of new librarians will increase as reported by the Librarian Facilitator. All librarians will participate in a professional learning community. All students will be trained on the Internet Driver's Permit. We will implement data collection protocols to track librarian-teacher interactions and effectiveness.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 70,116 | 40.3% |
| 6200 | Contracted Services | 103,047 | 59.3% |
| 6300 | Supplies & Materials | 434 | 0.2% |
| 6400 | Other Operating Costs | 244 | 0.1% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 173,841 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 197,953 | 77.6% | $ 194,631 | 77.3% | $ 105,213 | 64.8% |
| 6200 | Contracted Services | 55,707 | 21.8% | 55,707 | 22.1% | 55,707 | 34.3% |
| 6300 | Supplies & Materials | 463 | 0.2% | 500 | 0.2% | 500 | 0.3% |
| 6400 | Other Operating Costs | 237 | 0.1% | 1,043 | 0.4% | 1,043 | 0.6% |
| 6600 | Capital Outlay | 769 | 0.3% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 255,129 | 100.0% | $ 251,881 | 100.0% | $ 162,463 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 66.7% | 1.00 | 50.0% | 1.00 | 100.0% |
| Paraprofessional | 1.00 | 33.3% | 1.00 | 50.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 3.00 | 100.0% | 2.00 | 100.0% | 1.00 | 100.0% |

# Fine Arts - Org. # 858

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Mission of the Fine Arts Department is to educate, challenge, and inspire our students through the fine arts, thereby enabling them to reach their artistic, creative, and expressive potential.

## Vision 2012 Objectives

We will enable our students to attain higher levels of technical facility and artistic development in their chosen fine arts subject. Through participation and success in the arts, students will improve the school's learning environment.

## Vision 2012 Initiatives & Strategies

Enhanced budget for purchase and maintenance of musical instruments, adequate funding of instructional supplies, supply of uniforms, improvements and enhancements to the Music Production program, and expansion of the Artist in Education Teacher Mentoring program.

## Vision 2012 Performance Measurements

The Department will continue in the same direction that was established in 2009-10. Student groups will show raised levels of performance, as exhibited through UIL scores. Fine Arts students will show higher attendance, fewer discipline referrals, and pass their classes (grades above 70%) and graduate at higher levels as compared with the general school population.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 421,521 | 31.7% |
| 6200 | Contracted Services | 223,817 | 16.8% |
| 6300 | Supplies & Materials | 304,624 | 22.9% |
| 6400 | Other Operating Costs | 46,652 | 3.5% |
| 6600 | Capital Outlay | 335,136 | 25.2% |
| | TOTAL | $ 1,331,750 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 317,675 | 56.0% | $ 305,848 | 45.1% | $ 413,111 | 44.8% |
| 6200 | Contracted Services | 62,161 | 11.0% | 68,300 | 10.1% | 110,900 | 12.0% |
| 6300 | Supplies & Materials | 103,004 | 18.2% | 210,000 | 31.0% | 308,250 | 33.4% |
| 6400 | Other Operating Costs | 40,441 | 7.1% | 57,750 | 8.5% | 57,492 | 6.2% |
| 6600 | Capital Outlay | 43,584 | 7.7% | 36,000 | 5.3% | 33,000 | 3.6% |
| | TOTAL | $ 566,865 | 100.0% | $ 677,898 | 100.0% | $ 922,753 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 3.00 | 75.0% | 4.00 | 80.0% | 5.00 | 83.3% |
| Paraprofessional | 1.00 | 25.0% | 1.00 | 20.0% | 1.00 | 16.7% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 4.00 | 100.0% | 5.00 | 100.0% | 6.00 | 100.0% |

# Educational Services - Org. # 860

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The overall function of the Educational Services Department is to design, implement, monitor and coordinate an array of comprehensive programs and services for students in at-risk situations to enable them to be successful high school graduates. The department also provides outreach opportunities for community members to attain a GED.

## Vision 2012 Objectives

The goal of the Educational Services Department is to provide support to all students, staff, parents and community to ensure that all students attending SAISD are successful. The department assists with the identification of students in need of services and identify appropriate services.

## Vision 2012 Initiatives & Strategies

Design, coordinate, implement and monitor a comprehensive array of programs and services that focus on the development of all students. Provide services for families in transition of securing appropriate living conditions. Provide support to campuses in the identification, maintenance of records and appropriate documentation for all at-risk students.

## Vision 2012 Performance Measurements

Maintain or exceed more than 5,712 students participating in after school programs at the elementary and middle schools. Meet TEA standards for students attending GED classes. All students will be dressed in proper student uniform attire. All at-risk students will be identified at all campuses.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 453,075 | 59.7% |
| 6200 | Contracted Services | 128,641 | 16.9% |
| 6300 | Supplies & Materials | 157,107 | 20.7% |
| 6400 | Other Operating Costs | 9,430 | 1.2% |
| 6600 | Capital Outlay | 11,016 | 1.5% |
| | TOTAL | $ 759,269 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 439,361 | 71.4% | $ 488,628 | 74.1% | $ 470,342 | 73.4% |
| 6200 | Contracted Services | 3,947 | 0.6% | 5,741 | 0.9% | 6,541 | 1.0% |
| 6300 | Supplies & Materials | 132,048 | 21.5% | 134,000 | 20.3% | 135,000 | 21.1% |
| 6400 | Other Operating Costs | 12,585 | 2.0% | 14,700 | 2.2% | 13,800 | 2.2% |
| 6600 | Capital Outlay | 27,239 | 4.4% | 16,000 | 2.4% | 15,000 | 2.3% |
| | TOTAL | $ 615,180 | 100.0% | $ 659,069 | 100.0% | $ 640,683 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 3.30 | 45.2% | 3.00 | 42.9% | 3.00 | 50.0% |
| Paraprofessional | 4.00 | 54.8% | 4.00 | 57.1% | 3.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 7.30 | 100.0% | 7.00 | 100.0% | 6.00 | 100.0% |

# Grants Development, Management & Monitoring - Org. # 862

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Secure supplemental funding that is aligned with the mission and goals of the District and ensuring awarded projects are implemented with fidelity. This is achieved by 1) alerting departments and campuses to competitive, formula and partnership grant opportunities, 2) developing, preparing and submitting quality proposals, 3) collaborating with department and campus leadership to ensure compliance with laws, regulations, rules, and requirements of the approved application.

## Vision 2012 Objectives

To improve grant writing skills of staff and campus professionals, 2) To improve overall management of funded grant projects.

## Vision 2012 Initiatives & Strategies

Effectively communicate grant opportunities via the department website, electronic newsletter and e-mail notifications. Continue with the "team" approach in developing grant applications via meetings, web, phone and e-mails and Grants Council feedback. Monitor grant projects every nine weeks.

## Vision 2012 Performance Measurements

1) Increase by 20% the number of mini-grants submitted by campuses. 2) 50% of submitted federal and state competitive grant proposals will be awarded. 3) 100% of grant managers will submit a Grant Management and Implementation Scorecard every nine weeks. 4) On-site scorecard visits will be conducted every nine weeks.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 151,376 | 81.9% |
| 6200 | Contracted Services | 30,848 | 16.7% |
| 6300 | Supplies & Materials | 1,020 | 0.6% |
| 6400 | Other Operating Costs | 1,629 | 0.9% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 184,873 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 173,219 | 96.1% | $ 209,948 | 92.1% | $ 181,448 | 91.0% |
| 6200 | Contracted Services | 2,648 | 1.5% | 6,400 | 2.8% | 10,479 | 5.3% |
| 6300 | Supplies & Materials | 2,398 | 1.3% | 2,500 | 1.1% | 2,500 | 1.3% |
| 6400 | Other Operating Costs | 1,979 | 1.1% | 5,000 | 2.2% | 5,000 | 2.5% |
| 6600 | Capital Outlay | - | 0.0% | 4,079 | 1.8% | - | 0.0% |
| | TOTAL | $ 180,244 | 100.0% | $ 227,927 | 100.0% | $ 199,427 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 66.7% | 2.00 | 80.0% | 2.00 | 100.0% |
| Paraprofessional | 1.00 | 33.3% | 0.50 | 20.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 3.00 | 100.0% | 2.50 | 100.0% | 2.00 | 100.0% |

# Education Alternatives/GED - Org. # 864

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The overall function of the SAISD GED Testing Center is to provide an efficient and effective testing environment so that out-of-school students and community members may acquire a GED certificate. In addition, the GED staff coordinates and administers TAKS tests to district out-of-school students who have completed their high school credits but have not passed TAKS so that they may receive a diploma.

## Vision 2012 Objectives

* Increase previous year GED passing rate to 74%.
* Seek tutoring for out-of-school students so they may pass TAKS and receive a diploma.

## Vision 2012 Initiatives & Strategies

* Require GED clients to take official practice test prior to testing.
* Recommend students to enroll and complete GED classes prior to testing.
* Refer out-of-school students to Cooper Academy or find volunteer tutors to help these students.
* Collaborate with Adult Education Department and adult community centers.

## Vision 2012 Performance Measurements

* The SAISD GED Testing Center passing rate will increase to 74%.
* The number of out-of-school students passing TAKS will increase in 2011-2012.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 160,977 | 79.5% |
| 6200 | Contracted Services | 26,033 | 12.9% |
| 6300 | Supplies & Materials | 11,550 | 5.7% |
| 6400 | Other Operating Costs | 2,159 | 1.1% |
| 6600 | Capital Outlay | 1,703 | 0.8% |
| | TOTAL | $ 202,422 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 146,121 | 78.6% | $ 150,902 | 77.5% | $ 158,246 | 78.3% |
| 6200 | Contracted Services | 24,846 | 13.4% | 28,500 | 14.6% | 27,800 | 13.8% |
| 6300 | Supplies & Materials | 11,792 | 6.3% | 12,250 | 6.3% | 12,250 | 6.1% |
| 6400 | Other Operating Costs | 1,499 | 0.8% | 1,500 | 0.8% | 2,200 | 1.1% |
| 6600 | Capital Outlay | 1,553 | 0.8% | 1,600 | 0.8% | 1,600 | 0.8% |
| | TOTAL | $ 185,811 | 100.0% | $ 194,752 | 100.0% | $ 202,096 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# Academic Support - Org. # 865

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To support College and Career Readiness activities for PK-12 students and staff that include: coordinating and scheduling Test Prep Sessions for College Readiness Exams; providing free Accuplacer exams for all seniors and students enrolling in Dual Credit courses; coordinating and funding career interest exams; providing resources for the high school GO Centers; and supporting district and campus level College & Career Readiness Teams and activities.

## Vision 2012 Objectives

Academic Goal: By the year 2011, all students will receive quality instruction and the District will receive an exemplary rating by the state accountability system.
Student Support Goal: By the year 2011, all students will have an opportunity to fully develop their special interests, social life skills, and have an opportunity for community service learning.

## Vision 2012 Initiatives & Strategies

Career pathways will be aligned to the Alamo Area demand industries and Achieve Texas clusters. Academic excellence and recognition for student leadership organizations and honor societies, the Distinguished Achievement Program, Texas Scholars, and dual credit enrollment will be supported.

## Vision 2012 Performance Measurements

Partnerships will be developed among teachers, counselors, administrators, parents, and other entities to assist students in mastering the knowledge and skills required for success in a global economy. Partnerships will be fostered with two- and four-year colleges to provide students with seamless links to post-secondary enrollment.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 164,757 | 40.0% |
| 6200 | Contracted Services | 230,000 | 55.9% |
| 6300 | Supplies & Materials | 17,000 | 4.1% |
| 6400 | Other Operating Costs | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 411,757 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 157,711 | 100.0% | $ 152,446 | 100.0% | $ 161,745 | 47.3% |
| 6200 | Contracted Services | - | 0.0% | - | 0.0% | 180,000 | 52.7% |
| 6300 | Supplies & Materials | - | 0.0% | - | 0.0% | - | 0.0% |
| 6400 | Other Operating Costs | - | 0.0% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 157,711 | 100.0% | $ 152,446 | 100.0% | $ 341,745 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# Dyslexia/504 - Org. # 866

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To implement the goals, objectives and strategies designed to ensure instructional support for students with disabilities through planning, creating, and implementing professional learning in the areas of RtI, Dyslexia, and Section 504 for legal compliance, instruction, and campus support.

## Vision 2012 Objectives

To improve core course and state assessment passing rates for dyslexia and Section 504 students to 80%.

## Vision 2012 Initiatives & Strategies

1. Deliver all level professional learning focused on federal, state, and local compliance.
2. Improve the quality of RtI, dyslexia, and Section 504 referrals.
3. Manage and sustain RtI problem solving process implementation.

## Vision 2012 Performance Measurements

80% of dyslexia students will have a minimum of one year's growth on decoding skills. 80%
of dyslexia students will meet state assessment standards in Reading.
80% of Section 504 students will meet state assessment standards using oral administration in Math, Science, and Social Studies at applicable grade levels.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 248,361 | 50.6% |
| 6200 | Contracted Services | 109,694 | 22.3% |
| 6300 | Supplies & Materials | 118,860 | 24.2% |
| 6400 | Other Operating Costs | 1,498 | 0.3% |
| 6600 | Capital Outlay | 12,613 | 2.6% |
| | TOTAL | $ 491,026 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 158,565 | 42.1% | $ 135,927 | 31.7% | $ 244,290 | 45.5% |
| 6200 | Contracted Services | 150,173 | 39.9% | 152,500 | 35.6% | 152,500 | 28.4% |
| 6300 | Supplies & Materials | 48,315 | 12.8% | 117,671 | 27.5% | 117,671 | 21.9% |
| 6400 | Other Operating Costs | 18,819 | 5.0% | 2,000 | 0.5% | 2,000 | 0.4% |
| 6600 | Capital Outlay | 522 | 0.1% | 20,500 | 4.8% | 20,500 | 3.8% |
| | TOTAL | $ 376,394 | 100.0% | $ 428,598 | 100.0% | $ 536,961 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 1.00 | 33.3% | 1.00 | 50.0% |
| Paraprofessional | 2.00 | 100.0% | 2.00 | 66.7% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 3.00 | 100.0% | 2.00 | 100.0% |

# Early Childhood - Org. # 868

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The overall function of the Early Childhood Education Department is to support all Pre-K teachers and teacher assistants by providing professional development, mentoring, coaching, and model teaching. The department also provides technical support to campus administrators. The results are a quality early childhood program where children are on or above grade level.

## Vision 2012 Objectives

The vision of the Early Childhood Education Department is to prepare all SAISD children by providing them with the skills necessary to create a strong foundation for future learning and success. The department strives to ensure this by providing developmentally appropriate and high quality full day programs to all eligible three and four year-old children.

## Vision 2012 Initiatives & Strategies

The Curriculum Guides are written at appropriate developmental levels and include all core areas. In an effort to ensure fidelity and consistent implementation, professional learning and support are also provided to teachers and teacher assistants. The department also provides guidance and support to campus administrators.

## Vision 2012 Performance Measurements

Pre-K students will develop a strong foundation in oral language, vocabulary development, early literacy skills, numeric and math skills, social studies, science, physical development and fine arts. Alignment to the TEA Pre-K Curriculum Guidelines will strengthen assessment results.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 237,820 | 71.6% |
| 6200 | Contracted Services | 6,259 | 1.9% |
| 6300 | Supplies & Materials | 78,442 | 23.6% |
| 6400 | Other Operating Costs | 4,484 | 1.3% |
| 6600 | Capital Outlay | 5,332 | 1.6% |
| | TOTAL | $ 332,337 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 16,927 | 26.3% | $ 16,275 | 24.0% | $ 217,221 | 69.0% |
| 6200 | Contracted Services | 7,242 | 11.2% | 6,941 | 10.2% | 6,941 | 2.2% |
| 6300 | Supplies & Materials | 30,158 | 46.8% | 33,005 | 48.7% | 76,705 | 24.4% |
| 6400 | Other Operating Costs | 7,980 | 12.4% | 8,500 | 12.6% | 11,000 | 3.5% |
| 6600 | Capital Outlay | 2,153 | 3.3% | 3,000 | 4.4% | 3,000 | 1.0% |
| | TOTAL | $ 64,460 | 100.0% | $ 67,721 | 100.0% | $ 314,867 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 2.00 | 66.7% | 2.00 | 53.3% |
| Paraprofessional | 0.00 | 0.0% | 1.00 | 33.3% | 1.75 | 46.7% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 3.00 | 100.0% | 3.75 | 100.0% |

# Literacy (ELAR) - Org. # 873

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Provide a vertically aligned curriculum to prepare students for success in higher learning, ensure that all students are reading at or above grade level, and increase student performance on state assessments to 90%.

## Vision 2012 Objectives

Prepare and provide teachers and students for success in higher learning and success on standardized assessments, provide professional development on the updates of the new state assessment, ensure all students are reading at or above grade level, 75% of students will pass the new state assessments in grades 3-11, increase the amount of writing in all grades.

## Vision 2012 Initiatives & Strategies

Conduct professional development on the transition to the new standardized assessment, provide vertical alignment professional development, refine the curriculum guides, provide best practice writing strategies to all teachers.

## Vision 2012 Performance Measurements

Ensure a vertically aligned curriculum, 75% of students will pass the new state assessment.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 138,024 | 11.6% |
| 6200 | Contracted Services | 309,150 | 26.1% |
| 6300 | Supplies & Materials | 724,465 | 61.1% |
| 6400 | Other Operating Costs | 14,290 | 1.2% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 1,185,929 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 87,905 | 82.6% | $ 79,898 | 66.0% | $ 257,817 | 20.1% |
| 6200 | Contracted Services | 2,800 | 2.6% | 5,750 | 4.7% | 354,750 | 27.6% |
| 6300 | Supplies & Materials | 31 | 0.0% | 10,000 | 8.3% | 640,000 | 49.8% |
| 6400 | Other Operating Costs | 15,697 | 14.7% | 25,500 | 21.0% | 27,500 | 2.1% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | 5,000 | 0.4% |
| | TOTAL | $ 106,433 | 100.0% | $ 121,148 | 100.0% | $ 1,285,067 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 100.0% | 1.00 | 100.0% | 0.00 | 0.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.00 | 100.0% | 1.00 | 100.0% | 0.00 | 0.0% |

# Social Studies - Org. # 874

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Social Studies Department is responsible for ensuring that the state curriculum (TEKS) is executed throughout the District. The staff writes the Curriculum Guides, provides professional learning opportunities for teachers at all grade levels, designs and creates resources such as hands-on materials, monitors the Fidelity to the Program, and provides support for new and struggling teachers.

## Vision 2012 Objectives

1.) To increase academic achievement, including Commended scores, in Social Studies as measured by TAKS/STAAR. 2.) To show progress toward exemplary levels in non-STAAR grades as measured by Formal Mini Assessments, benchmarks, and/or comprehensive examinations. 3.) To expand Pre-AP, AP, programs in social studies, support the AP programs, and increase students' readiness for college as measured by AP participation and scores in AP exams.

## Vision 2012 Initiatives & Strategies

Monitor implementation of curriculum guides and professional learning in each Social Studies classroom; conduct Fall & Winter Social Studies conferences to provide instructional strategies for grades 1-12; conduct professional learning for AP teachers through Document Based Questioning (DBQ) and College Readiness sessions for secondary teachers.

## Vision 2012 Performance Measurements

93% of students will meet expectations on the State Assessment (TAKS/STAAR) at the 8th, 10th, and 11th grade; increase the number of students meeting commended level on TAKS/STAAR by 10%.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 10,540 | 13.5% |
| 6200 | Contracted Services | 276 | 0.4% |
| 6300 | Supplies & Materials | 56,796 | 72.5% |
| 6400 | Other Operating Costs | 10,722 | 13.7% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 78,334 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 8,454 | 63.4% | $ 10,253 | 63.1% | $ 10,253 | 9.9% |
| 6200 | Contracted Services | - | 0.0% | - | 0.0% | 3,000 | 2.9% |
| 6300 | Supplies & Materials | 4,251 | 31.9% | 6,000 | 36.9% | 79,497 | 76.8% |
| 6400 | Other Operating Costs | 633 | 4.7% | - | 0.0% | 4,750 | 4.6% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | 6,000 | 5.8% |
| | TOTAL | $ 13,338 | 100.0% | $ 16,253 | 100.0% | $ 103,500 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |

# Curriculum & Instruction - Org. # 875

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The main responsibility of the Curriculum and Instruction (C&I) department is teaching and learning. C&I is charged with developing curriculum and assessment for teachers to conduct daily instruction. The department provides continuous professional development opportunities for both teachers and administrators based on research based practices identified to support teacher and student needs. C&I also provides the vehicle by which campus staff accesses student performance data via the Curriculum Management System.

## Vision 2012 Objectives

Increase the academic performance of students to meet the new accountability standards; STAAR.
Provide a curriculum which is tightly aligned with college readiness standards.
Provide a progress monitoring system through embedded assessments in order for teachers and administrators to progress monitor their students.

## Vision 2012 Initiatives & Strategies

Develop and implement district curriculum.
Provide professional development to IC's, teachers, and administrators.
Progress monitor students via the use of embedded assessments and district benchmarks.

## Vision 2012 Performance Measurements

Academic achievement through quality instruction. Level 5 implementations on all intervention programs.
Increased percentage of students scoring at the Commended level which indicates that they are college ready.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 552,761 | 83.9% |
| 6200 | Contracted Services | 33,730 | 5.1% |
| 6300 | Supplies & Materials | 57,330 | 8.7% |
| 6400 | Other Operating Costs | 8,039 | 1.2% |
| 6600 | Capital Outlay | 7,014 | 1.1% |
| | TOTAL | $ 658,874 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 283,560 | 66.3% | $ 364,011 | 70.5% | $ 501,154 | 77.0% |
| 6200 | Contracted Services | 72,404 | 16.9% | 8,000 | 1.6% | 8,000 | 1.2% |
| 6300 | Supplies & Materials | 52,235 | 12.2% | 90,000 | 17.4% | 90,000 | 13.8% |
| 6400 | Other Operating Costs | 18,147 | 4.2% | 52,000 | 10.1% | 52,000 | 8.0% |
| 6600 | Capital Outlay | 1,187 | 0.3% | 2,000 | 0.4% | - | 0.0% |
| | TOTAL | $ 427,533 | 100.0% | $ 516,011 | 100.0% | $ 651,154 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 25.0% | 2.00 | 30.8% | 2.00 | 26.7% |
| Paraprofessional | 1.00 | 25.0% | 2.50 | 38.5% | 2.50 | 33.3% |
| Classified | 2.00 | 50.0% | 2.00 | 30.8% | 3.00 | 40.0% |
| TOTAL | 4.00 | 100.0% | 6.50 | 100.0% | 7.50 | 100.0% |

# Curriculum Management - Org. # 876

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Curriculum Management designs, develops and maintains the Web-based Curriculum Management System (CMS) to publish the district's curriculum, instructional documents and Web resources for all grades and subject areas. The department is also charged with planning and implementing the district's formative assessment and benchmark initiative in all core content subjects in grades 1-12.

## Vision 2012 Objectives

Increase student achievement and academic success by strengthening the Curriculum and Assessment Management Systems with timely, useful, and accurate information on the written, taught, and tested curriculum. Curriculum Management System - Provide a comprehensive Web-based system for curriculum, assessment, and online educational resources and accessible 24/7.

## Vision 2012 Initiatives & Strategies

Develop department Web Toolkits to support the Curriculum Guides and provide online interactivity. Implement an Assessment Management System that utilizes a decentralized high speed scanning solution; includes automated migration of student information; provides customized reporting at multiple levels; and exports data to district data warehousing.

## Vision 2012 Performance Measurements

Implement a Web-based Assessment Management System to conduct the district's Formative Mini Assessment Initiative for all core content subjects in grades 1-12 and provide professional learning for all end users of both the Curriculum Management and Assessment Management Systems.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ - | 0.0% |
| 6200 | Contracted Services | - | 0.0% |
| 6300 | Supplies & Materials | - | 0.0% |
| 6400 | Other Operating Costs | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ - | 0.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 22,978 | 100.0% | $ 39,698 | 100.0% | $ 42,056 | 100.0% |
| 6200 | Contracted Services | - | 0.0% | - | 0.0% | - | 0.0% |
| 6300 | Supplies & Materials | - | 0.0% | - | 0.0% | - | 0.0% |
| 6400 | Other Operating Costs | - | 0.0% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 22,978 | 100.0% | $ 39,698 | 100.0% | $ 42,056 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Paraprofessional | 1.00 | 100.0% | 1.00 | 100.0% | 1.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.00 | 100.0% | 1.00 | 100.0% | 1.00 | 0.0% |

# Career & Technology - Org. # 877

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Career & Technical Education Department supports implementation of the 16 Achieve Texas Career Clusters within each high school. The department provides professional learning for CTE and core teachers to support integration of knowledge and skills; federal and state funds are provided to purchase CTE supplies and equipment aligned to industry standards.

## Vision 2012 Objectives

The Texas Education Agency identified the following goals for Career & Technical Education. Each public school student shall master the basic skills and knowledge necessary for managing the dual roles of family member and wage earner.

## Vision 2012 Initiatives & Strategies

Through implementation of a rigorous career and technical education program, the following strategies will be incorporated. All students will achieve high academic standards. Coherent sequences of courses will be revised for all students that are engaging, rigorous, and relevant.

## Vision 2012 Performance Measurements

Partnerships will be developed among teachers, counselors, administrators, parents, post-secondary institutions, community agencies, business and industry, and other entities to assist students in mastering the knowledge and skills required for success in a global economy. Partnerships will be utilized with community organizations, business/industry, parents and other individuals and groups to implement.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 311,477 | 87.9% |
| 6200 | Contracted Services | 23,218 | 6.6% |
| 6300 | Supplies & Materials | 7,298 | 2.1% |
| 6400 | Other Operating Costs | 12,222 | 3.5% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 354,215 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 283,119 | 87.1% | $ 257,498 | 94.2% | $ 331,009 | 95.9% |
| 6200 | Contracted Services | 1,200 | 0.4% | 1,225 | 0.4% | 1,225 | 0.4% |
| 6300 | Supplies & Materials | 1,188 | 0.4% | 2,000 | 0.7% | 2,000 | 0.6% |
| 6400 | Other Operating Costs | 39,625 | 12.2% | 12,540 | 4.6% | 11,040 | 3.2% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 325,132 | 100.0% | $ 273,263 | 100.0% | $ 345,274 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 3.00 | 75.0% | 3.00 | 75.0% | 3.00 | 75.0% |
| Paraprofessional | 1.00 | 25.0% | 1.00 | 25.0% | 1.00 | 25.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 4.00 | 100.0% | 4.00 | 100.0% | 4.00 | 100.0% |

# Advanced Academics/ Gifted & Talented - Org. # 878

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To facilitate the nomination and identification process for the SAISD GT Program and to provide GT professional development for our designated GT teachers who provide services to SAISD 's GT students. To provide differentiation and raise the level of rigor the following services will be used: The TEA Texas Performance Standards, El Paso Parallel Curriculum (continue with pilot), Knowsys SAT test prep for 7th grade Duke Talent Search students, Laying the Foundations and an approved College Board Syllabus.

## Vision 2012 Objectives

Increase the number of low income and minority students nominated and identified for the GT Program. Less than half of the GT teachers are trained in the TX Perf. Standards thus the goal is to increase the percent to 75%.

## Vision 2012 Initiatives & Strategies

Will increase number of GT days 4 & 5 of TX Perf. Standards. Will offer professional learning to new school starting Parallel Curriculum class. Will continue to work with Principals to facilitate LtF training. Will create a pre-AP ELA curriculum to begin the vertical alignment between pre-AP & AP.

## Vision 2012 Performance Measurements

Increase the Asian (0)and African American (4.37) population by 3% to mirror SAISD enrollment. Increase the number of teachers trained in TX Perf. Standards to 75% to instill research skills & polished projects at GT showcase. One more campus will be trained and offer the GT Parallel Curriculum to expand the pilot.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 341,161 | 39.0% |
| 6200 | Contracted Services | 269,614 | 30.8% |
| 6300 | Supplies & Materials | 49,906 | 5.7% |
| 6400 | Other Operating Costs | 212,008 | 24.2% |
| 6600 | Capital Outlay | 1,575 | 0.2% |
| | TOTAL | $ 874,264 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 193,296 | 44.7% | $ 339,002 | 64.6% | $ 467,685 | 47.7% |
| 6200 | Contracted Services | 10,512 | 2.4% | 12,240 | 2.3% | 321,240 | 32.8% |
| 6300 | Supplies & Materials | 47,161 | 10.9% | 52,616 | 10.0% | 53,616 | 5.5% |
| 6400 | Other Operating Costs | 163,757 | 37.9% | 118,950 | 22.7% | 135,950 | 13.9% |
| 6600 | Capital Outlay | 17,468 | 4.0% | 2,000 | 0.4% | 2,000 | 0.2% |
| | TOTAL | $ 432,194 | 100.0% | $ 524,808 | 100.0% | $ 980,491 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 3.00 | 75.0% | 2.00 | 66.7% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 25.0% | 1.00 | 33.3% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 4.00 | 100.0% | 3.00 | 100.0% | 2.00 | 100.0% |

# Mathematics - Org. # 880

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The overall function of the mathematics department is to develop and provide a comprehensive TEKS aligned curriculum. The department is also responsible for providing professional leadership and development for all Elementary, Middle and High School teachers, teacher leaders, and administrators within the district.

## Vision 2012 Objectives

Develop a comprehensive TEKS and STAAR aligned curriculum. Build teachers' content knowledge and capacity to effectively teach mathematics. Provide a pyramid of math interventions for the struggling student.

## Vision 2012 Initiatives & Strategies

Provide a viable and guaranteed curriculum through tightly rewritten and aligned curriculum guides. Select researched-based interventions with appropriate follow-up. Develop a system for monitoring.

## Vision 2012 Performance Measurements

100% of our 3rd grade-Alg. II curriculum will be aligned to the STAAR assessment. 75% of high school students taking a 2012 EOC will pass during the first or second administration.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 75,000 | 21.9% |
| 6200 | Contracted Services | 62,279 | 18.1% |
| 6300 | Supplies & Materials | 205,783 | 60.0% |
| 6400 | Other Operating Costs | 146 | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 343,208 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 40,713 | 63.7% | $ 105,228 | 66.8% | $ 175,174 | 55.9% |
| 6200 | Contracted Services | 6,693 | 10.5% | - | 0.0% | 72,910 | 23.3% |
| 6300 | Supplies & Materials | 1,787 | 2.8% | 34,724 | 22.0% | 65,405 | 20.9% |
| 6400 | Other Operating Costs | 14,250 | 22.3% | 10,200 | 6.5% | - | 0.0% |
| 6600 | Capital Outlay | 476 | 0.7% | 7,400 | 4.7% | - | 0.0% |
| | TOTAL | $ 63,919 | 100.0% | $ 157,552 | 100.0% | $ 313,489 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 100.0% | 1.00 | 100.0% | 0.00 | 0.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.00 | 100.0% | 1.00 | 100.0% | 0.00 | 0.0% |

# Science - Org. # 881

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The function of the SAISD Science Department is to provide a viable TEKS-based science curriculum, instructional resources including science-specific tools, consumables, living science, and technology; and quality professional development to K-12 district classrooms. This is accomplished through the work of assigned science lead instructional coaches and the district allocated funds.

## Vision 2012 Objectives

The goals and objectives of the SAISD Science Department for 2011-12 include: Implementation of a revised curriculum. Increase the fidelity of implementation of the district curriculum guides in grades 1-4, Chemistry, IPC, and Physics. Implementation of a Kindergarten curriculum. Implementation of embedded formative assessments and benchmarks.

## Vision 2012 Initiatives & Strategies

Improve the alignment of the district curriculum and create a more prescriptive curriculum guide in grades 5, 6, 7, 8, and Biology. Re-launch curriculum in grades 1-4 with added instructional calendars for administrative teams to measure implementation and pacing. Construction and deploy a Kindergarten curriculum with a 4 week rotation.

## Vision 2012 Performance Measurements

Increased hands-on science lessons using revised curriculum. Implementation of embedded assessments. Increased implementation of technology. Increased rigor of science investigations at the secondary level. Daily instruction of science instruction. Increased science literacy. STAAR/EOC transition and readiness for 2013 accountability.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 38,003 | 6.9% |
| 6200 | Contracted Services | 157,687 | 28.6% |
| 6300 | Supplies & Materials | 298,392 | 54.1% |
| 6400 | Other Operating Costs | 2,130 | 0.4% |
| 6600 | Capital Outlay | 55,088 | 10.0% |
| | TOTAL | $ 551,300 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 36,554 | 68.3% | $ 36,734 | 31.7% | $ 38,979 | 9.2% |
| 6200 | Contracted Services | - | 0.0% | 64,500 | 55.6% | 128,004 | 30.3% |
| 6300 | Supplies & Materials | 15,345 | 28.7% | 14,775 | 12.7% | 198,029 | 46.9% |
| 6400 | Other Operating Costs | 1,619 | 3.0% | - | 0.0% | 2,130 | 0.5% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | 55,088 | 13.0% |
| | TOTAL | $ 53,518 | 100.0% | $ 116,009 | 100.0% | $ 422,230 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Paraprofessional | 1.00 | 100.0% | 1.00 | 100.0% | 1.00 | 100.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.00 | 100.0% | 1.00 | 100.0% | 1.00 | 100.0% |

# Student Support Services - Org. # 882

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The overall function of the department is to provide support services to students in order for them to be academically successful, graduate from high school, and prepare them for success in higher education. The student services department oversees the following departments/ programs: Guidance and Counseling Department, Teen Parenting Program, Transitions Program, Health Services Department, Social Work Program.

## Vision 2012 Objectives

The implementation of this program is vital in the achievement of excellence for all students. All students will be provided the opportunity to develop the academic, social, personal, and career competencies needed to prepare them for postsecondary options which includes work, military, higher education, and preparation as productive citizens and lifelong learners.

## Vision 2012 Initiatives & Strategies

Professional learning on the four components of the Comprehensive Developmental Guidance and Counseling Model will be conducted: guidance curriculum, responsive services, system support, and individual planning. Crisis training and support will continue at all campuses.

## Vision 2012 Performance Measurements

The guidance and counseling program will continue to be restructured in order to address the four components of the Texas Developmental Guidance and Counseling Model and provide more direct services to students. Additional training for administrators and staff will be conducted.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 297,307 | 69.5% |
| 6200 | Contracted Services | 14,092 | 3.3% |
| 6300 | Supplies & Materials | 39,870 | 9.3% |
| 6400 | Other Operating Costs | 76,240 | 17.8% |
| 6600 | Capital Outlay | 440 | 0.1% |
| | TOTAL | $ 427,949 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 442,138 | 91.5% | $ 439,140 | 85.0% | $ 399,697 | 74.8% |
| 6200 | Contracted Services | 4,973 | 1.0% | 8,319 | 1.6% | 14,159 | 2.6% |
| 6300 | Supplies & Materials | 25,784 | 5.3% | 51,807 | 10.0% | 43,510 | 8.1% |
| 6400 | Other Operating Costs | 9,142 | 1.9% | 12,400 | 2.4% | 76,531 | 14.3% |
| 6600 | Capital Outlay | 1,319 | 0.3% | 5,000 | 1.0% | 500 | 0.1% |
| | TOTAL | $ 483,356 | 100.0% | $ 516,666 | 100.0% | $ 534,397 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 3.25 | 52.0% | 3.00 | 60.0% | 2.00 | 50.0% |
| Paraprofessional | 3.00 | 48.0% | 2.00 | 40.0% | 2.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 6.25 | 100.0% | 5.00 | 100.0% | 4.00 | 100.0% |

# Health/PE, Safe & Drug Free Schools - Org. # 883

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The mission of the Physical Education/Health Wellness Department is to enable every physical education student to increase academic and physical achievement and to graduate with the knowledge and skills to maintain a healthy and physically active lifestyle. In working with our teachers, we will strive for a dynamic Physical Education program by ensuring an effective and coherent delivery that stresses the importance of maintaining a lifelong healthy lifestyle.

## Vision 2012 Objectives

Improve student fitness in K-12 Physical Education resulting in a 20% increase of the Fitnessgram scores and improve student wellness in Health by 20%, using Coordinated School Health Program (CSHP) such as: Bienestar, The Great Body Shop, and/or SPARK.

## Vision 2012 Initiatives & Strategies

Provide intervention for students needing assistance in reaching the Healthy Fitness Zone(HFZ) in the Fitnessgram. Monitor and analyze the Fitnessgram, TAKS data, personal wellness journals, Fitnessgram Mini-assessments to identify the area of HFZ weakness.

## Vision 2012 Performance Measurements

To ensure that Moderate to Vigorous Physical Activity is implemented in PE class for 50% of class as required in SB891and to include CSHP with more rigorous Moderate to Vigorous Physical Activities (MVPA). To improve student achievement in the Fitnessgram.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 149,901 | 77.8% |
| 6200 | Contracted Services | 39,871 | 20.7% |
| 6300 | Supplies & Materials | 1,947 | 1.0% |
| 6400 | Other Operating Costs | 694 | 0.4% |
| 6600 | Capital Outlay | 341 | 0.2% |
| | TOTAL | $ 192,754 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 140,544 | 96.2% | $ 141,836 | 98.3% | $ 147,328 | 97.0% |
| 6200 | Contracted Services | - | 0.0% | - | 0.0% | - | 0.0% |
| 6300 | Supplies & Materials | 1,493 | 1.0% | 2,500 | 1.7% | 2,979 | 2.0% |
| 6400 | Other Operating Costs | 4,098 | 2.8% | - | 0.0% | 1,000 | 0.7% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | 500 | 0.3% |
| | TOTAL | $ 146,135 | 100.0% | $ 144,336 | 100.0% | $ 151,807 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Paraprofessional | 1.00 | 50.0% | 1.00 | 50.0% | 1.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 2.00 | 100.0% | 2.00 | 100.0% | 2.00 | 100.0% |

# Special Education - Org. # 886

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Special Education is an integral part of the total educational program which ensures all eligible students receive a free appropriate public education. This inclusive philosophy endorses the concepts that:

- Students with disabilities will be educated with their non-disabled peers to the greatest extent possible within the Least Restrictive Environment (LRE).
- All students, regardless of disabilities will be provided access to the general curriculum in accordance to their individual needs.

## Vision 2012 Objectives

- Program compliance guidelines will support student instruction and achievement.
- Continue to provide a full continuum of special education services.
- Actively promote parent education, training and participation.

## Vision 2012 Initiatives & Strategies

- Provide continuum of services in Least Restrictive Environment (LRE).
- Provide specially designed instruction and alternative learning curriculum.
- Provide instructional and behavioral supports and related services.

## Vision 2012 Performance Measurements

- Increase students performance on state mandated assessments.
- Increase students progress toward mastery of Individual Education Plan (IEP) goals.
- Increase number of students transitioning to Least Restrictive Environment (LRE).

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 3,136,220 | 98.2% |
| 6200 | Contracted Services | 10,200 | 0.3% |
| 6300 | Supplies & Materials | 24,982 | 0.8% |
| 6400 | Other Operating Costs | 1,100 | 0.0% |
| 6600 | Capital Outlay | 20,250 | 0.6% |
| | TOTAL | $ 3,192,752 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 3,886,545 | 97.4% | $ 2,971,886 | 97.3% | $ 4,252,733 | 98.1% |
| 6200 | Contracted Services | 32,487 | 0.8% | 14,407 | 0.5% | 14,200 | 0.3% |
| 6300 | Supplies & Materials | 41,997 | 1.1% | 33,090 | 1.1% | 32,797 | 0.8% |
| 6400 | Other Operating Costs | 9,889 | 0.2% | 8,000 | 0.3% | 8,000 | 0.2% |
| 6600 | Capital Outlay | 20,607 | 0.5% | 27,000 | 0.9% | 27,000 | 0.6% |
| | TOTAL | $ 3,991,525 | 100.0% | $ 3,054,383 | 100.0% | $ 4,334,730 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 49.00 | 86.0% | 49.00 | 83.1% | 49.00 | 83.1% |
| Paraprofessional | 8.00 | 14.0% | 10.00 | 16.9% | 10.00 | 16.9% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 57.00 | 100.0% | 59.00 | 100.0% | 59.00 | 100.0% |

# Teen Parenting Services - Org. # 888

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To reduce the dropout rate of teen parents by providing case management, transportation, referrals to social services, peer and career counseling, parenting and child care.

## Vision 2012 Objectives

Provide the necessary services and follow up to ensure students are provided every opportunity to stay in school, to provide childcare services to teen parents in the district, ensure childcare staff are provided the necessary professional development per TDFPS standards, to become a Rising Star Center.

## Vision 2012 Initiatives & Strategies

Provide necessary staff to achieve goals and objectives, work with community agencies to support our teen pregnant and parenting population, provide the flexible scheduling to meet student needs, and maintain the highest standards for on-site childcare services.

## Vision 2012 Performance Measurements

Outcomes include but not limited too: no deficiencies sited when the TDFPS visit to the Center, enroll as many parents in the Child Care Services system that are eligible for this funding source (reimbursement to the District), and Center staff serve as role models for the teen parents.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 352,153 | 40.6% |
| 6200 | Contracted Services | 479,350 | 55.3% |
| 6300 | Supplies & Materials | 14,750 | 1.7% |
| 6400 | Other Operating Costs | 20,100 | 2.3% |
| 6600 | Capital Outlay | 650 | 0.1% |
| | TOTAL | $ 867,003 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ - | 0.0% | $ - | 0.0% | $ - | 0.0% |
| 6200 | Contracted Services | - | 0.0% | 1,500 | 10.2% | 1,500 | 10.2% |
| 6300 | Supplies & Materials | - | 0.0% | 11,000 | 74.8% | 11,000 | 74.8% |
| 6400 | Other Operating Costs | - | 0.0% | 200 | 1.4% | 200 | 1.4% |
| 6600 | Capital Outlay | - | 0.0% | 2,000 | 13.6% | 2,000 | 13.6% |
| | TOTAL | $ - | 0.0% | $ 14,700 | 100.0% | $ 14,700 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 3.00 | 75.0% | 3.00 | 75.0% |
| Paraprofessional | 0.00 | 0.0% | 1.00 | 25.0% | 1.00 | 25.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 4.00 | 100.0% | 4.00 | 100.0% |

# Athletics - Org. # 889

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

To provide competitive athletics to all SAISD middle and high school students while at the same time emphasizing the importance of academics. To prepare our athletes for success in higher education while providing them with life-learning experiences.

## Vision 2012 Objectives

To provide a program of competitive athletics for students in Grades 7-12 at eight high schools, 14 middle schools, and two academies. To offer competition in nine sports for boys and girls at the high school level and six sports for boys and girls at the middle school level.

## Vision 2012 Initiatives & Strategies

The Athletic Department will continue to provide support and services for the athletic programs at the schools, such as equipment, supplies, transportation, officials, maintenance of competition and practice fields, communication between staff, school administration, community and the Athletic Office.

## Vision 2012 Performance Measurements

In implementing our goals, our primary vision is to develop responsible, productive and caring members of our society through the use of competition, instruction, and academic means.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 1,890,102 | 62.8% |
| 6200 | Contracted Services | 671,977 | 22.3% |
| 6300 | Supplies & Materials | 245,570 | 8.2% |
| 6400 | Other Operating Costs | 187,637 | 6.2% |
| 6600 | Capital Outlay | 15,000 | 0.5% |
| | TOTAL | $ 3,010,286 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 1,716,530 | 68.7% | $ 1,699,001 | 66.9% | $ 1,788,845 | 68.1% |
| 6200 | Contracted Services | 452,353 | 18.1% | 467,411 | 18.4% | 470,411 | 17.9% |
| 6300 | Supplies & Materials | 227,112 | 9.1% | 255,612 | 10.1% | 212,612 | 8.1% |
| 6400 | Other Operating Costs | 69,704 | 2.8% | 102,829 | 4.1% | 142,829 | 5.4% |
| 6600 | Capital Outlay | 33,914 | 1.4% | 13,473 | 0.5% | 13,473 | 0.5% |
| | TOTAL | $ 2,499,613 | 100.0% | $ 2,538,326 | 100.0% | $ 2,628,170 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 12.00 | 46.2% | 12.00 | 46.2% | 12.00 | 46.2% |
| Paraprofessional | 5.00 | 19.2% | 5.00 | 19.2% | 9.00 | 34.6% |
| Classified | 9.00 | 34.6% | 9.00 | 34.6% | 5.00 | 19.2% |
| TOTAL | 26.00 | 100.0% | 26.00 | 100.0% | 26.00 | 100.0% |

# Student Health Services - Org. # 890

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Student Health Services Department provides services to students designed to promote attendance and academic achievement. Services include management of acute and chronic illnesses, health screenings, prevention and response to communicable diseases, medication administration, maintenance of immunization compliance, health teaching/counseling and specialized care of medically involved students.

## Vision 2012 Objectives

Plan, implement, coordinate and evaluate exemplary programs for students designed to support the mission of the District. *Assure all health services staff are prepared to provide exemplary health services for all students. *Facilitate job performance of staff that meets legal, district and departmental standards.
* Facilitate communication of health services delivery and health information to staff, students and families.

## Vision 2012 Initiatives & Strategies

Students with health conditions will receive evaluation and recommended treatment. *Case management will be provided to students with serious chronic illnesses. *A Comprehensive orientation program will be provided to new health services staff for the first year of employment. *Professional development activities will be provided to all health services staff on days designated by school instructional calendar.

## Vision 2012 Performance Measurements

*80% of students failing a health screening will receive evaluation and recommended treatment. 100% of students identified with serious chronic health conditions will have an Individual Healthcare Plan developed and implemented. *Surveys/checklists/ evaluations/post-tests will demonstrate new staff knowledge for performing job role & responsibilities and services to students.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 605,695 | 91.1% |
| 6200 | Contracted Services | 31,212 | 4.7% |
| 6300 | Supplies & Materials | 18,822 | 2.8% |
| 6400 | Other Operating Costs | 1,069 | 0.2% |
| 6600 | Capital Outlay | 8,069 | 1.2% |
| | TOTAL | $ 664,867 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 549,286 | 93.1% | $ 567,953 | 84.2% | $ 581,470 | 90.8% |
| 6200 | Contracted Services | 12,940 | 2.2% | 16,240 | 2.4% | 18,390 | 2.9% |
| 6300 | Supplies & Materials | 11,952 | 2.0% | 76,950 | 11.4% | 27,300 | 4.3% |
| 6400 | Other Operating Costs | 1,916 | 0.3% | 3,760 | 0.6% | 3,760 | 0.6% |
| 6600 | Capital Outlay | 13,858 | 2.3% | 9,600 | 1.4% | 9,600 | 1.5% |
| | TOTAL | $ 589,952 | 100.0% | $ 674,503 | 100.0% | $ 640,520 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 6.00 | 54.5% | 5.00 | 50.0% | 5.00 | 50.0% |
| Paraprofessional | 5.00 | 45.5% | 5.00 | 50.0% | 5.00 | 50.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 11.00 | 100.0% | 10.00 | 100.0% | 10.00 | 100.0% |

# Accountability, Research, Evaluation & Testing - Org. # 945

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The function of the department is to administer, evaluate, and disseminate all State and Local assessments while providing on-going data support and accountability-related services to help guide instruction, data management and administrative decision-making.

## Vision 2012 Objectives

Improve services by coordinating all State and Local assessments and provide training and support to District, campuses, and programs to ensure District, State, and Federal guidelines are followed.
Use data to help guide academic instruction, data management and administrative decision-making.
Build capacity for data-driven inquiry and reflection at both the administrative and campus levels.
Provide innovative reporting to campus and district staff.

## Vision 2012 Initiatives & Strategies

Integrate program evaluation, data dissemination and accountability-related services to provide a comprehensive campus/District profile. Model the process of data-driven inquiry and reflection. Manage and update delivery tools such as Crystal Enterprise/Campus Operations & Idata Portal. Deliver informative, timely reports to all District administrators.

## Vision 2012 Performance Measurements

Redefine program support to include a formative and summative evaluation approach. Implement processes that reduce reactionary responses and increase proactive measures. By coordinating all State and Local assessments the District can better manage the distribution and collection of all testing materials and resulting data files.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 549,187 | 65.5% |
| 6200 | Contracted Services | 100,548 | 12.0% |
| 6300 | Supplies & Materials | 172,343 | 20.5% |
| 6400 | Other Operating Costs | 13,718 | 1.6% |
| 6600 | Capital Outlay | 3,189 | 0.4% |
| | TOTAL | $ 838,985 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 532,901 | 80.0% | $ 620,323 | 79.5% | $ 533,984 | 65.6% |
| 6200 | Contracted Services | 35,664 | 5.4% | 42,340 | 5.4% | 94,193 | 11.6% |
| 6300 | Supplies & Materials | 81,334 | 12.2% | 100,739 | 12.9% | 169,651 | 20.8% |
| 6400 | Other Operating Costs | 9,499 | 1.4% | 16,700 | 2.1% | 16,435 | 2.0% |
| 6600 | Capital Outlay | 6,397 | 1.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 665,795 | 100.0% | $ 780,102 | 100.0% | $ 814,263 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 5.33 | 57.1% | 4.00 | 57.1% | 5.00 | 71.4% |
| Paraprofessional | 4.00 | 42.9% | 3.00 | 42.9% | 2.00 | 28.6% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 9.33 | 100.0% | 7.00 | 100.0% | 7.00 | 100.0% |

# Federal Programs - Org. # 946

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Federal Programs Department helps schools and departments plan, complete applications for, coordinate and monitor federal Title monies, School Improvement Grant money and Title I ARRA money.

## Vision 2012 Objectives

Provide State Compensatory Program guidance and resources to schools, departments and staff in the coordination and implementation of the program goals and initiatives for the special needs of the at-risk identified student population.

## Vision 2012 Initiatives & Strategies

Assist with the coordination of state compensatory education funds to implement the program goals and initiatives. Provide continued training for all Federal Programs Department staff in state compensatory requirements. Provide state compensatory requirements guidance and resources to schools, departments and staff.

## Vision 2012 Performance Measurements

To maximize the use of the supplemental federal and state compensatory education funds to assure that no child will be left behind and that all students will graduate and prepare them for success in higher education. Our ideology is reflected in our fundamental beliefs, commitments and core values that guide us in our daily practices.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 57,963 | 72.9% |
| 6200 | Contracted Services | 4,000 | 5.0% |
| 6300 | Supplies & Materials | 5,000 | 6.3% |
| 6400 | Other Operating Costs | 7,500 | 9.4% |
| 6600 | Capital Outlay | 5,000 | 6.3% |
| | TOTAL | $ 79,463 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 78,505 | 74.3% | $ 80,473 | 82.1% | $ 86,651 | 80.1% |
| 6200 | Contracted Services | 385 | 0.4% | 3,000 | 3.1% | 4,000 | 3.7% |
| 6300 | Supplies & Materials | 1,487 | 1.4% | 5,000 | 5.1% | 5,000 | 4.6% |
| 6400 | Other Operating Costs | 1,835 | 1.7% | 6,500 | 6.6% | 7,500 | 6.9% |
| 6600 | Capital Outlay | 23,457 | 22.2% | 3,000 | 3.1% | 5,000 | 4.6% |
| | TOTAL | $ 105,669 | 100.0% | $ 97,973 | 100.0% | $ 108,151 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.60 | 37.5% | 0.60 | 37.5% | 0.20 | 16.7% |
| Paraprofessional | 1.00 | 62.5% | 1.00 | 62.5% | 1.00 | 83.3% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.60 | 100.0% | 1.60 | 100.0% | 1.20 | 100.0% |

# Financial Services, Business Operations and Food Services Division

# Tax Costs - Org. # 703

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The purpose of this organized cost unit is to provide a mechanism to collect property taxes. SAISD contracts with Bexar County for this service.

## Vision 2012 Objectives

To monitor tax assessments and valuations performed by the Bexar Appraisal District.
To monitor tax collections performed by the Bexar County Tax Office.
To monitor delinquent tax collections by the delinquent tax attorney.

## Vision 2012 Initiatives & Strategies

Prepare monthly reports of tax assessments and valuations.
Deposit all collected taxes in a timely manner to allow the treasurer to invest monies and earn additional revenue for operating expenditures.

## Vision 2012 Performance Measurements

The District will receive timely notification of all assessment and valuation changes to determine the effect of the assessment rolls on the district's tax revenue.
The District will keep abreast of all legislative and economic changes that may impact anticipated revenues.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ - | 0.0% |
| 6200 | Contracted Services | 1,193,200 | 100.0% |
| 6300 | Supplies & Materials | - | 0.0% |
| 6400 | Other Operating Costs | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 1,193,200 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ - | 0.0% | $ - | 0.0% | $ - | 0.0% |
| 6200 | Contracted Services | 983,831 | 99.7% | 1,201,000 | 100.0% | 1,256,000 | 100.0% |
| 6300 | Supplies & Materials | - | 0.0% | - | 0.0% | - | 0.0% |
| 6400 | Other Operating Costs | 3,178 | 0.3% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 987,009 | 100.0% | $ 1,201,000 | 100.0% | $ 1,256,000 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |

# Planning & Budget - Org. # 741

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Planning & Budget Office plans, coordinates, prepares and monitors the district's annual budget; prepares and submits accurate Public Education Information System (PEIMS) financial data; proficiently uses the Education Service Center's funding templates to forecast revenues; coordinates with other district departments to determine adequate staffing and financial allocations.

## Vision 2012 Objectives

- Plan, coordinate, prepare and monitor the district's annual budget.
- Proficiently use the Summary of Finance models to forecast revenues.
- Provide management monthly budget amendment reports.

## Vision 2012 Initiatives & Strategies

The annual budget process will take into account the district's mission and core values to assimilate the budget for 2011-2012. We will implement recommendations provided by consultants by using benchmarking with peer districts and performance measurements.

## Vision 2012 Performance Measurements

Adoption of the annual budget for 2011-12 by no later than August 31st.
Budget change requests will be processed and archived in a more efficient manner.
Continue to receive distinguished budget presentation awards from both GFOA and the ASBO for the 2011-12 district budgets.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 283,613 | 98.5% |
| 6200 | Contracted Services | 2,200 | 0.8% |
| 6300 | Supplies & Materials | 1,500 | 0.5% |
| 6400 | Other Operating Costs | 504 | 0.2% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 287,817 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 234,293 | 98.1% | $ 338,905 | 98.4% | $ 358,869 | 98.5% |
| 6200 | Contracted Services | 648 | 0.3% | 300 | 0.1% | 2,500 | 0.7% |
| 6300 | Supplies & Materials | 2,759 | 1.2% | 4,200 | 1.2% | 2,000 | 0.5% |
| 6400 | Other Operating Costs | 1,130 | 0.5% | 1,000 | 0.3% | 1,000 | 0.3% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 238,830 | 100.0% | $ 344,405 | 100.0% | $ 364,369 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 4.00 | 80.0% | 4.00 | 80.0% | 3.00 | 75.0% |
| Paraprofessional | 1.00 | 20.0% | 1.00 | 20.0% | 1.00 | 25.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 5.00 | 100.0% | 5.00 | 100.0% | 4.00 | 100.0% |

# Financial Services - Org. # 742

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Financial Services includes the functions of Accounting, Accounts Payable, Funds Management, Treasury, Fixed Assets, and Payroll. These departments work to provide service to employees and other customers in the most efficient manner possible with level 5 customer service. Financial Services is charged with protecting the assets of the district and enhancing the financial standing of the district. Additionally, Financial Services is responsible for the ongoing recording and communication of financial results.

## Vision 2012 Objectives

Improve decision support through benchmarking and performance measurements; improve communication in order to educate taxpayers; invest in staff development in order to make sure our staff is ready for the future.

## Vision 2012 Initiatives & Strategies

To increase student enrollment in order to better utilize our facilities and bring in more state revenue.
To find ways to improve food service processes and decrease costs while continuing our focus on increasing meal participation in the schools.

## Vision 2012 Performance Measurements

To find the resources to be able to provide safe and improved learning environments for our children and employees.
To make the Food Service program self-sufficient and thereby eliminating the need for the General Fund to subsidize any operating deficit.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 2,282,704 | 86.8% |
| 6200 | Contracted Services | 260,597 | 9.9% |
| 6300 | Supplies & Materials | 57,090 | 2.2% |
| 6400 | Other Operating Costs | 26,379 | 1.0% |
| 6600 | Capital Outlay | 3,486 | 0.1% |
| | TOTAL | $ 2,630,256 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 2,183,522 | 79.1% | $ 2,243,455 | 85.9% | $ 2,322,727 | 86.3% |
| 6200 | Contracted Services | 238,519 | 8.6% | 226,286 | 8.7% | 281,916 | 10.5% |
| 6300 | Supplies & Materials | 112,625 | 4.1% | 85,500 | 3.3% | 45,000 | 1.7% |
| 6400 | Other Operating Costs | 157,556 | 5.7% | 31,130 | 1.2% | 36,000 | 1.3% |
| 6600 | Capital Outlay | 66,991 | 2.4% | 25,000 | 1.0% | 5,000 | 0.2% |
| | TOTAL | $ 2,759,213 | 100.0% | $ 2,611,371 | 100.0% | $ 2,690,643 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 12.00 | 29.3% | 12.00 | 30.0% | 12.00 | 32.4% |
| Paraprofessional | 29.00 | 70.7% | 28.00 | 70.0% | 25.00 | 67.6% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 41.00 | 100.0% | 40.00 | 100.0% | 37.00 | 100.0% |

# Materials Management/Purchasing, Warehousing - Org. # 743

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Receive and process customer requisitions for procurement of goods, services, and supplies for 102 campuses/departments within a 5-7 business day turnaround. Function as the District's repository for all matters concerning IFB's, RFI's, RFQ's, RFP's, and other methods of procurement.

## Vision 2012 Objectives

Ensure the department staff are situated to meet or exceed all District (Campus or Department) requirements whether it may be via requisition/purchase order or by contract method. Review all internal processes and procedures to determine best practices as well as potential deficiencies which can be improved upon in order to maximize limited/austere resources.

## Vision 2012 Initiatives & Strategies

Review available budget and spend wisely using the department's goals and objectives as a guide to observing spend management policies. Maintain good discipline and personnel morale in accordance with the established principles of successful organizational behavior, direct leadership involvement and responsiveness to include corrective action as deemed necessary.

## Vision 2012 Performance Measurements

Purchasing will continue to seek re-pricing discounts to exceed the previous year's.
Textbooks will improve on accountability of textbook audits with advent of the newly acquired automated textbook management system.
Warehouse inventory reduction will seek alternative methods to meet management goals.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 850,036 | 91.9% |
| 6200 | Contracted Services | 14,385 | 1.6% |
| 6300 | Supplies & Materials | 34,149 | 3.7% |
| 6400 | Other Operating Costs | 11,765 | 1.3% |
| 6600 | Capital Outlay | 14,531 | 1.6% |
| | TOTAL | $ 924,866 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 871,607 | 87.7% | $ 909,047 | 89.1% | $ 979,396 | 91.4% |
| 6200 | Contracted Services | 10,833 | 1.1% | 7,780 | 0.8% | 11,980 | 1.1% |
| 6300 | Supplies & Materials | (2,585) | -0.3% | 34,845 | 3.4% | 32,000 | 3.0% |
| 6400 | Other Operating Costs | 17,296 | 1.7% | 16,700 | 1.6% | 28,500 | 2.7% |
| 6600 | Capital Outlay | 96,670 | 9.7% | 52,000 | 5.1% | 19,800 | 1.8% |
| | TOTAL | $ 993,821 | 100.0% | $ 1,020,372 | 100.0% | $ 1,071,676 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 4.00 | 20.0% | 5.00 | 25.0% | 5.00 | 31.3% |
| Paraprofessional | 9.00 | 45.0% | 8.00 | 40.0% | 7.00 | 43.8% |
| Classified | 7.00 | 35.0% | 7.00 | 35.0% | 4.00 | 25.0% |
| TOTAL | 20.00 | 100.0% | 20.00 | 100.0% | 16.00 | 100.0% |

# Transportation - Org. # 885

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Transportation department strives to administer its resources effectively in order to provide reliable and timely services to all elementary, middle and high schools. These services include school routes, special programs, extracurricular and athletic field trips and Head Start. Vehicle Maintenance is charged with the maintenance and repair of the District's fleet of vehicles and equipment and the distribution of fuel to the fleet.

## Vision 2012 Objectives

The Department will continue to develop the internal automation process with the integration of the bus GPS system and the routing software. This will allow a proactive approach to the management of route development and of buses in the field.

## Vision 2012 Initiatives & Strategies

School personnel will fully utilize the on-line route and field trip information. Data from an Automatic Vehicle Location (AVL) system will be incorporated within the existing routing software to provide an 'actual vs planned' analysis of route operations.

## Vision 2012 Performance Measurements

The Department will develop measurable standards for Administration and employees allowing a detailed analysis of Department performance. This analysis will include data covering a range from Department-level down to performance data for an individual route.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 8,448,251 | 79.5% |
| 6200 | Contracted Services | 297,530 | 2.8% |
| 6300 | Supplies & Materials | 1,503,998 | 14.2% |
| 6400 | Other Operating Costs | (561,684) | -5.3% |
| 6600 | Capital Outlay | 935,471 | 8.8% |
| | TOTAL | $ 10,623,566 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 8,443,083 | 78.7% | $ 8,559,572 | 74.6% | $ 8,620,350 | 75.0% |
| 6200 | Contracted Services | 244,112 | 2.3% | 330,049 | 2.9% | 348,049 | 3.0% |
| 6300 | Supplies & Materials | 1,252,949 | 11.7% | 1,672,689 | 14.6% | 1,654,689 | 14.4% |
| 6400 | Other Operating Costs | (641,765) | -6.0% | (331,743) | -2.9% | (373,115) | -3.2% |
| 6600 | Capital Outlay | 1,429,037 | 13.3% | 1,247,393 | 10.9% | 1,247,393 | 10.8% |
| | TOTAL | $10,727,416 | 100.0% | $11,477,960 | 100.0% | $11,497,366 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 5.00 | 1.4% | 5.00 | 1.4% | 5.00 | 1.4% |
| Paraprofessional | 13.00 | 3.6% | 13.00 | 3.6% | 11.00 | 3.1% |
| Classified | 341.00 | 95.0% | 340.00 | 95.0% | 337.00 | 95.5% |
| TOTAL | 359.00 | 100.0% | 358.00 | 100.0% | 353.00 | 100.0% |

# Food & Child Nutrition Services - Org. # 887

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Enhance the learning and health of children by nourishing their bodies and minds through healthy, nutritious meals that meet or exceed the Federal requirements set forth by the National School Breakfast and Lunch Programs. This standard of excellence enables Food and Child Nutrition Services to provide support services to each campus in a way that helps schools to improve student academic performance, attendance, and behavior

## Vision 2012 Objectives

The department plans on implementing OneSource software at each campus and the Food Service Central Office. The Food Service Department will monitor menus and review paid meal prices in order to comply with the new nutrition and financial regulations mandated by the new USDA reauthorization act.

## Vision 2012 Initiatives & Strategies

The department is currently working with Horizon Software to upgrade the current software. The department is already working on revising the menus for next school year as well as looking at the requirements of paid lunch price increases.

## Vision 2012 Performance Measurements

The Food Service Department is reviewing the new policies from the reauthorization act and monitoring what changes are needed to be compliant with the new regulations. The department is also reviewing the possibility of Breakfast in the Classroom at secondary levels which would increase breakfast participation and revenue.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 146,555 | 45.4% |
| 6200 | Contracted Services | - | 0.0% |
| 6300 | Supplies & Materials | 168,000 | 52.1% |
| 6400 | Other Operating Costs | 3,500 | 1.1% |
| 6600 | Capital Outlay | 4,500 | 1.4% |
| | TOTAL | $ 322,555 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 147,694 | 44.0% | $ 141,774 | 39.0% | $ 182,018 | 47.6% |
| 6200 | Contracted Services | 165 | 0.0% | 22,000 | 6.0% | 8,000 | 2.1% |
| 6300 | Supplies & Materials | 164,039 | 48.9% | 190,000 | 52.2% | 180,000 | 47.1% |
| 6400 | Other Operating Costs | 4,215 | 1.3% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | 19,320 | 5.8% | 10,000 | 2.7% | 12,000 | 3.1% |
| | TOTAL | $ 335,433 | 100.0% | $ 363,774 | 100.0% | $ 382,018 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 18.00 | 30.5% | 17.00 | 27.9% | 16.00 | 26.7% |
| Paraprofessional | 11.00 | 18.6% | 12.00 | 19.7% | 12.00 | 20.0% |
| Classified | 30.00 | 50.8% | 32.00 | 52.5% | 32.00 | 53.3% |
| TOTAL | 59.00 | 100.0% | 61.00 | 100.0% | 60.00 | 100.0% |

# Finance-Medicaid - Org. # 893

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

School Health and Related Services (SHARS) is billing submitted during the school year to Medicaid for direct services rendered to Special Education students, who qualify for Medicaid on the date the services are provided; Random Moment Time Study (RMTS) is an email survey of participating staff, staff respond to questions about one "moment" out of their workday (RMTS establishes each district's interim SHARS payment rates)

## Vision 2012 Objectives

To continue to receive the maximum allowable reimbursement under the current Texas Medicaid Programs in which SAISD participates: By increasing on-going School Health and Related Services (SHARS) billing during the school year by 10% and attaining 87% or better completion of Random Moment Time Studies (RMTS)

## Vision 2012 Initiatives & Strategies

The strategies to achieve the department's objectives will focus on: Providing improved technical assistance to participating staff through the use of new tools and billing system refinements; Conducting compliance monitoring visits each 9 weeks to ensure staff are billing timely.

## Vision 2012 Performance Measurements

To demonstrate a 10% increase in the SHARS billing received for the 2011-2012 over the 2010-2011 school year; work with billing vendor and automated IEP vendor to improve the ease of use for staff with both programs; to continue to refine and improve financial data reporting as required by the state Medicaid Programs.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 314,896 | 43.9% |
| 6200 | Contracted Services | 388,825 | 54.3% |
| 6300 | Supplies & Materials | 5,400 | 0.8% |
| 6400 | Other Operating Costs | 4,500 | 0.6% |
| 6600 | Capital Outlay | 3,030 | 0.4% |
| | TOTAL | $ 716,651 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 102,612 | 42.5% | $ 96,010 | 18.4% | $ 235,265 | 35.6% |
| 6200 | Contracted Services | 132,125 | 54.7% | 409,000 | 78.5% | 409,000 | 61.9% |
| 6300 | Supplies & Materials | 3,159 | 1.3% | 6,000 | 1.2% | 6,000 | 0.9% |
| 6400 | Other Operating Costs | 2,234 | 0.9% | 5,000 | 1.0% | 5,000 | 0.8% |
| 6600 | Capital Outlay | 1,459 | 0.6% | 5,000 | 1.0% | 5,000 | 0.8% |
| | TOTAL | $ 241,589 | 100.0% | $ 521,010 | 100.0% | $ 660,265 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.00 | 100.0% | 3.00 | 100.0% | 4.00 | 100.0% |
| Paraprofessional | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| Classified | 0.00 | 0.0% | 0.00 | 0.0% | 0.00 | 0.0% |
| TOTAL | 1.00 | 100.0% | 3.00 | 100.0% | 4.00 | 100.0% |

# Technology & Management Information Systems Division

# Technology & Management Information Systems - Org. # 950

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Provide support to all students, teachers and administrative staff via network connectivity and on-site technical support. Provide state-of-the-art technology service to address the technology needs of academic instruction, support and management. Provide hands-on and electronic support to all teachers, students and administrative staff via network connectivity and on-site technical support. Support the data collection, retrieval, aggregation and access of all district electronic information.

## Vision 2012 Objectives

100% of students will use current electronic tools, curricula and hardware in the campuses on a daily basis. Provide support to all students, teachers and administrative staff via network connectivity and on-site technical support. Have state-of-the-art technology service to address the technology needs of academic instruction and support.

## Vision 2012 Initiatives & Strategies

Collaborate with other departments to ensure products and services meet district and departmental needs. Continue implementing program management methodologies and providing on-going training to PEIMS & Data Services, and campus staff on quality data collection, documentation & efficient data entry workflow.

## Vision 2012 Performance Measurements

Provide efficient data solutions and systems support for Finance and Human Resources department end-users. 99% uptime for systems such as email, electronic gradebook and attendance tracking an online applications. Replacement of voice-over-IP (VOIP) at administrative locations and campuses. Complete new cabling of 25 elementary campuses.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 5,015,155 | 53.2% |
| 6200 | Contracted Services | 1,232,377 | 13.1% |
| 6300 | Supplies & Materials | 511,318 | 5.4% |
| 6400 | Other Operating Costs | 126,332 | 1.3% |
| 6600 | Capital Outlay | 2,538,291 | 26.9% |
| | TOTAL | $ 9,423,473 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 2,807,771 | 66.0% | $ 3,272,599 | 38.3% | $ 4,362,476 | 47.3% |
| 6200 | Contracted Services | 841,301 | 19.8% | 1,395,753 | 16.4% | 1,452,452 | 15.8% |
| 6300 | Supplies & Materials | 295,382 | 6.9% | 139,432 | 1.6% | 316,857 | 3.4% |
| 6400 | Other Operating Costs | 65,535 | 1.5% | 62,498 | 0.7% | 130,648 | 1.4% |
| 6600 | Capital Outlay | 246,201 | 5.8% | 3,663,509 | 42.9% | 2,951,309 | 32.0% |
| | TOTAL | $ 4,256,190 | 100.0% | $ 8,533,791 | 100.0% | $ 9,213,742 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 26.20 | 45.0% | 41.20 | 57.1% | 47.00 | 60.3% |
| Paraprofessional | 28.00 | 48.1% | 27.00 | 37.4% | 27.00 | 34.6% |
| Classified | 4.00 | 6.9% | 4.00 | 5.5% | 4.00 | 5.1% |
| TOTAL | 58.20 | 100.0% | 72.20 | 100.0% | 78.00 | 100.0% |

# Facilities Services Division

# Plant Services - Org. # 930

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Plant Services Department is responsible for the maintenance of the physical plant of all schools and support facilities utilizing a computerized work order system, a radio dispatch center, a clerical staff, a vehicle fleet of vans, trucks and utility vehicles and various heavy equipment and construction equipment. The Department is comprised of various technical and trade work groups that address emergency and routine repairs, preventive maintenance as well as rehabilitation, retrofit and /or replacement of various building components and systems.

## Vision 2012 Objectives

Maintain and repair campuses within budget and applicable building codes; Develop employees in technical, leadership, communications and customer service aspects of our mission; Develop and implement programs to provide efficiency; Develop programs that will save money.

## Vision 2012 Initiatives & Strategies

Track leading indicators related to attendance, budget, staff development, customer service, care of equipment and shop productivity; Maintain close liaison with City and regulatory agencies to assure compliance with applicable codes; Utilize priority-oriented budget/service criteria.

## Vision 2012 Performance Measurements

Funds will be used for the most needed repairs; Safety and Code issues will receive highest priority; Staff will be prepared for addressing unique problems, new needs of the District; Metrics will help manage progress towards goals/objectives; Those we serve will sense we have demonstrated prompt, polite professional service.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 619,394 | 22.1% |
| 6200 | Contracted Services | 688,726 | 24.6% |
| 6300 | Supplies & Materials | 570,658 | 20.4% |
| 6400 | Other Operating Costs | 7,840 | 0.3% |
| 6600 | Capital Outlay | 913,138 | 32.6% |
| | TOTAL | $ 2,799,756 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 663,014 | 27.8% | $ 672,318 | 22.7% | $ 691,350 | 26.3% |
| 6200 | Contracted Services | 724,714 | 30.4% | 640,080 | 21.6% | 655,480 | 24.9% |
| 6300 | Supplies & Materials | 520,482 | 21.8% | 738,359 | 25.0% | 722,959 | 27.5% |
| 6400 | Other Operating Costs | 16,421 | 0.7% | 14,000 | 0.5% | 14,000 | 0.5% |
| 6600 | Capital Outlay | 462,551 | 19.4% | 893,749 | 30.2% | 545,249 | 20.7% |
| | TOTAL | $ 2,387,182 | 100.0% | $ 2,958,506 | 100.0% | $ 2,629,038 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 13.3% | 2.00 | 13.3% | 2.00 | 14.3% |
| Paraprofessional | 6.00 | 40.0% | 6.00 | 40.0% | 5.00 | 35.7% |
| Classified | 7.00 | 46.7% | 7.00 | 46.7% | 7.00 | 50.0% |
| TOTAL | 15.00 | 100.0% | 15.00 | 100.0% | 14.00 | 100.0% |

# PS Custodial Services - Org. # 932

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

Provide technical expertise and support to ensure all SAISD facilities are clean, safe and properly maintained utilizing a staff of Custodial Supervisors, radio dispatch center, clerical staff, and a vehicle fleet of vans, trucks, utility vehicles and various grounds and landscape maintenance equipment. Four area supervisors oversee the daily operations for the four areas in the District. School and campus staff receive regular cleaning assistance and absence augmentation by using 53 custodians assigned to this department.

## Vision 2012 Objectives

Maintain well-groomed, safe grounds. Use safe, effective preventive methods, and provide timely response, to reduce/eliminate pest problems. Reduce the annual budget by developing effective money saving strategies that provide efficient services to all District campuses at a reduced cost.

## Vision 2012 Initiatives & Strategies

Continue to develop a well equipped, properly trained, motivated staff of sufficient size and composition to fulfill our objectives. Refine simple, measurable, comprehensive inspections that identify the level of cleanliness of our facilities. Improve efficiency without compromising the environment.

## Vision 2012 Performance Measurements

Increase garbage recycling capabilities, reduce garbage collection costs, and reduce the amount of garbage that goes to a City landfill. Clean facilities and maintenance all campus grounds.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 3,902,888 | 69.4% |
| 6200 | Contracted Services | 478,300 | 8.5% |
| 6300 | Supplies & Materials | 1,116,975 | 19.9% |
| 6400 | Other Operating Costs | 250 | 0.0% |
| 6600 | Capital Outlay | 122,198 | 2.2% |
| | TOTAL | $ 5,620,611 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 2,665,449 | 75.6% | $ 3,166,421 | 63.0% | $ 3,019,895 | 61.8% |
| 6200 | Contracted Services | 521,271 | 14.8% | 622,140 | 12.4% | 622,140 | 12.7% |
| 6300 | Supplies & Materials | (61,956) | -1.8% | 923,720 | 18.4% | 923,720 | 18.9% |
| 6400 | Other Operating Costs | 1,191 | 0.0% | 1,000 | 0.0% | 1,000 | 0.0% |
| 6600 | Capital Outlay | 401,792 | 11.4% | 316,000 | 6.3% | 316,000 | 6.5% |
| | TOTAL | $ 3,527,747 | 100.0% | $ 5,029,281 | 100.0% | $ 4,882,755 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 1.59 | 2.0% | 75.00 | 94.9% | 2.00 | 1.8% |
| Paraprofessional | 2.00 | 2.5% | 2.00 | 2.5% | 2.00 | 1.8% |
| Classified | 76.00 | 95.5% | 2.00 | 2.5% | 106.00 | 96.4% |
| TOTAL | 79.59 | 100.0% | 79.00 | 100.0% | 110.00 | 100.0% |

# PS Facilities Maintenance - Org. # 933

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Department is comprised of various technical and trade work groups that address emergency and routine repairs, preventive maintenance as well as rehabilitation, retrofit and /or replacement of various building components and systems. The work groups managed under this department are: Carpentry, Painting, Roofing, Heavy Construction, Plumbing, Air Conditioning, Heating, Electronics, Electrical, Mill Shop, Warehouse and Fire Alarms.

## Vision 2012 Objectives

Repairing/restoring science tables, auditorium seating and bookshelves so District funds can be used for other needs rather than the purchase of these items. Additionally, to help maintain building structures by restoring wooden windows (Mill Shop); Inspecting, repairing and doing preventive maintenance on roof systems so buildings are less exposed to moisture and heat, and existing roofs last longer (Roofing Shop).

## Vision 2012 Initiatives & Strategies

Prioritize replacement of wooden windows so Deferred Funds can be utilized elsewhere in the District; extend the life of roof systems by applying sealant coatings as a preventive maintenance measure. Utilize materials-issuance practices that have resulted in highly-favorable reporting by the Internal Auditing Department.

## Vision 2012 Performance Measurements

Safety and Code issues will receive highest priority, funds will be used for the most needed repairs.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 3,292,885 | 86.1% |
| 6200 | Contracted Services | 84,400 | 2.2% |
| 6300 | Supplies & Materials | 447,774 | 11.7% |
| 6400 | Other Operating Costs | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 3,825,059 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 3,098,716 | 85.5% | $ 3,885,467 | 87.9% | $ 3,808,068 | 87.7% |
| 6200 | Contracted Services | 84,773 | 2.3% | 84,400 | 1.9% | 84,400 | 1.9% |
| 6300 | Supplies & Materials | 440,699 | 12.2% | 451,200 | 10.2% | 451,200 | 10.4% |
| 6400 | Other Operating Costs | - | 0.0% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 3,624,188 | 100.0% | $ 4,421,067 | 100.0% | $ 4,343,668 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 2.00 | 2.2% | 2.00 | 2.2% | 2.00 | 2.5% |
| Paraprofessional | 1.00 | 1.1% | 1.00 | 1.1% | 1.00 | 1.3% |
| Classified | 88.00 | 96.7% | 89.00 | 96.7% | 76.00 | 96.2% |
| TOTAL | 91.00 | 100.0% | 92.00 | 100.0% | 79.00 | 100.0% |

# PS MEP Maintenance - Org. # 934

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

This department is responsible for the maintenance of the physical plant of all schools and support facilities utilizing a computerized work order system, a radio dispatch center, a clerical staff, a vehicle fleet of vans, trucks and utility vehicles and various heavy equipment and construction equipment. Address emergency and routine repairs, preventive maintenance as well as rehabilitation, retrofit and /or replacement of various building components and systems. The work groups managed under this department are: Carpentry, Painting, Roofing, Heavy Construction, Plumbing, Air Conditioning, Heating, Electronics, Electrical, Mill Shop, Warehouse and Fire Alarms.

## Vision 2012 Objectives

Extend the life-cycle of all major building systems (HVAC, electrical, plumbing, etc.) through preventive maintenance programs. Comply with all school building-related Federal, State and Local mandates. Maintain awareness of most-needed renovations and major repairs.

## Vision 2012 Initiatives & Strategies

Utilize Preventive Maintenance schedules to assure all major HVAC, Electrical and Plumbing systems operate efficiently. Maintain close communications and coordination with SAWS, CPS, City Departments. Annually inspect all facilities and update records to assure priority needs are addressed when funding is available.

## Vision 2012 Performance Measurements

Safety and Code issues will receive highest priority. Analyze computer-based Work Order records for trends and related expenditures to determine where problems needing special attention exist, utilize knowledge/skills of technicians, additional training and research as means of identifying possible solutions.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 3,119,595 | 68.0% |
| 6200 | Contracted Services | 546,311 | 11.9% |
| 6300 | Supplies & Materials | 925,000 | 20.1% |
| 6400 | Other Operating Costs | - | 0.0% |
| 6600 | Capital Outlay | - | 0.0% |
| | TOTAL | $ 4,590,906 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 2,732,065 | 65.0% | $ 3,188,163 | 67.6% | $ 3,048,672 | 66.6% |
| 6200 | Contracted Services | 539,751 | 12.8% | 573,060 | 12.2% | 573,060 | 12.5% |
| 6300 | Supplies & Materials | 929,043 | 22.1% | 955,000 | 20.2% | 955,000 | 20.9% |
| 6400 | Other Operating Costs | - | 0.0% | - | 0.0% | - | 0.0% |
| 6600 | Capital Outlay | 4,829 | 0.1% | - | 0.0% | - | 0.0% |
| | TOTAL | $ 4,205,688 | 100.0% | $ 4,716,223 | 100.0% | $ 4,576,732 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 3.00 | 4.5% | 3.00 | 4.6% | 3.00 | 4.8% |
| Paraprofessional | 2.00 | 3.0% | 2.00 | 3.1% | 2.00 | 3.2% |
| Classified | 61.00 | 92.4% | 60.00 | 92.3% | 58.00 | 92.1% |
| TOTAL | 66.00 | 100.0% | 65.00 | 100.0% | 63.00 | 100.0% |

# Planning/Facilities (Construction Management) - Org. # 935

Budget Year 2011 - 2012

## Vision 2012 Statement of Duties

The Construction Management team is comprised of a Director of Planning & Construction, a drafting department, an inspection team and an Environmental group. The department supports the District and its departments with new construction, portable relocations, drafting and space planning, and investigations of Indoor Air Quality and environmental issues.

## Vision 2012 Objectives

1997 and 2001 Bond Programs - complete close-out documentation, warranty process, etc. 1997 and 2001 Bond Program Proceeds - continue to implement and complete funded work. Continue to develop/implement facility long-range strategic plan based on facility evaluations, school merger process, Head Start facility needs, demographic studies, visioning process and facility standards.

## Vision 2012 Initiatives & Strategies

Manage program costs, time schedules, quality assurance and progress communications; Maintain record drawings, operations and maintenance manuals; Commission new facilities and systems. Assign any needed corrective actions; Administer warranty work; Adjust organization structure for facilities planning.

## Vision 2012 Performance Measurements

Complete projects and assessments on time, within budget, with accurate findings and comprehensive recommendations. Maintain vigilance concerning long-term needs, changing conditions and challenging opportunities.

## General Fund Original Budget 2011-2012

| | Description | Amount | Percentage |
|---|---|---|---|
| 6100 | Payroll Costs | $ 831,100 | 85.7% |
| 6200 | Contracted Services | 96,328 | 9.9% |
| 6300 | Supplies & Materials | 25,000 | 2.6% |
| 6400 | Other Operating Costs | 4,000 | 0.4% |
| 6600 | Capital Outlay | 13,200 | 1.4% |
| | TOTAL | $ 969,628 | 100.0% |

## General Fund Actual Expenditures with Prior Year Comparisons

| | Description | 2008 - 2009 | % | 2009 - 2010 | % | 2010 - 2011 | % |
|---|---|---|---|---|---|---|---|
| 6100 | Payroll | $ 320,292 | 42.8% | $ 591,232 | 79.5% | $ 639,839 | 80.7% |
| 6200 | Contracted Services | 240,201 | 32.1% | 102,769 | 13.8% | 102,769 | 13.0% |
| 6300 | Supplies & Materials | 26,618 | 3.6% | 25,050 | 3.4% | 25,000 | 3.2% |
| 6400 | Other Operating Costs | 4,981 | 0.7% | 7,200 | 1.0% | 7,250 | 0.9% |
| 6600 | Capital Outlay | 156,616 | 20.9% | 17,600 | 2.4% | 17,600 | 2.2% |
| | TOTAL | $ 748,708 | 100.0% | $ 743,851 | 100.0% | $ 792,458 | 100.0% |

## General Fund Budgeted Staff with Prior Year Comparisons

| Description | 2009 - 2010 | % | 2010 - 2011 | % | 2011 - 2012 | % |
|---|---|---|---|---|---|---|
| Professional | 5.00 | 55.6% | 5.50 | 57.9% | 6.00 | 49.0% |
| Paraprofessional | 2.50 | 27.8% | 2.50 | 26.3% | 2.25 | 18.4% |
| Classified | 1.50 | 16.7% | 1.50 | 15.8% | 4.00 | 32.7% |
| TOTAL | 9.00 | 100.0% | 9.50 | 100.0% | 12.25 | 100.0% |

# Supplemental Information

# COMMUNITY PROFILE *

San Antonio is the seventh largest city in the United States and encompasses 368.6 square miles in South Central Texas. San Antonio is in the region of 140 miles northwest of the Gulf of Mexico and 150 miles northeast of the city of Laredo along the Mexican border. The city of San Antonio first got its name when Spanish explorers and missionaries came upon a river in 1691. It was the feast day of St. Anthony so they decided to name the river "San Antonio." Today the San Antonio Independent School District exists in the heart of the San Antonio metropolitan area.

Living in a school district as diverse and historically rich as the city whose name it shares, SAISD residents enjoy easy access to a variety of activities. Those pursuing cultural outings will find major museums such as the Museo Alameda, an affiliate of the Smithsonian Institute boasting the nation's largest Latino collection; the San Antonio Museum of Art, and the Witte Museum; art galleries; ballets; libraries; the Botanical Center; the Institute of Texan Cultures; Scobee Planetarium; the Southwest Craft Center and the Spanish Governor's Palace, to name a few. Enjoy a performance by the San Antonio Symphony or catch a Broadway show, opera or concert in the splendour of one of downtown's impeccably-restored historic theatres. Also a shopper's paradise, the city's vibrant downtown offers options ranging from the ultra-modern Rivercenter Mall, to the historic La Villita, festive Market Square, El Mercado, and along the Riverwalk, or explore the eclectic offerings in Southtown on the fringe of San Antonio's central business district.

That Home Town Feel- One of San Antonio's most outstanding assets is the preservation of its historic sites and neighbourhoods, most of which are found within SAISD. These include the city's registered residential historic districts of Dignowity Hill, Fulton Avenue, Government Hill, King William, Lavaca, Monte Vista, and Monticello Park. All have strong, active neighborhood associations, with styles of houses ranging from early Texas pioneer, late 1800s Colonial, Mediterranean and Spanish-style mansions to 1920s bungalows, 1930s art deco designs, and more modern homes, along with trendy urban chic lofts giving new life and identity to former factories and warehouses.

Fiesta City USA - Each April downtown hosts Fiesta's signature festivities and parades, while June means the multicultural Texas Folk life Festival at the Institute of Texan Cultures. Festivals, in fact, are a way of life in San Antonio, whether the observance focuses on our rich heritage, our love of the arts or simply our love of life.

## Our place in the Alamo City community

Our residents live in the hub of what American humorist Will Rogers rightly called one of America's four unique cities. SAISD is a family-oriented, urban community of thriving neighborhoods, well-established businesses, including the downtown central business district, historic sites, active worship centers, world-renowned museums, excellent restaurants and recreational facilities. Supreme among our city's featured attractions are first class institutes of education, ours and those that many from SAISD go on to attend

## HISTORICAL ATTRACTIONS

**The Alamo**, located in the heart of downtown, represents a symbol of heroic courage where 189 defenders detained the old mission against 4,000 Mexican troops for 13 days. Today, the Alamo stands as a museum to "Remember the Alamo" of the Texan revolution against Mexico.

**La Villita** is an arts and crafts village along the San Antonio Riverwalk. La Villita was originally home to Spanish soldiers and their families serving at the nearby Mission San Antonio De Valero. Today La Villita hosts a number of special events throughout the year such as Night in Old San Antonio, Fiesta Noche del Rio held at the Arneson River theatre and the International Accordion Festival just to name a few.

The **King William** historic district was established in the 1840's when a large number of German immigrants settled in the vicinity; San Fernando Cathedral, built in 1731, is one of the country's oldest churches in continuous use; the Spanish governor's Palace erected in 1772 as a residence for the military commanders sent to govern the presidio of San Antonio.

**San Antonio Missions National Historical Park**

The mission trail begins at the Alamo and goes south along a nine mile stretch of the San Antonio River. The chain of missions was established along the San Antonio River in the 18th century. The park contains the historically and architecturally significant structures of mission Concepcion, San Jose, San Juan and Espada.

## OTHER ATTRACTIONS & INFORMATION

**Brackenridge Park** consisting of 343 acres which includes the **Witte Museum, San Antonio Zoo, the Japanese Tea Gardens** and a golf driving range; **Majestic Theatre**, home of the San Antonio symphony and where Broadway show series, concerts and artists perform for an unforgettable experience.

San Antonio is a host to countless shopping centers, boutiques and shopping malls including Rivercenter Mall which is located on our historic River Walk where you can enjoy a diverse variety of restaurants and entertainment. *Forbes.com* proclaims, it's "options, ease and affordability," and that esteemed publication places San Antonio in the **top ten** of America's 25 Best Cities for Shopping.

The **Institute of Texas Cultures** serves as the forum for the understanding and appreciation of Texas and Texans from various cultures in the region. It strives to develop a rich and vibrant culture in the arts and humanities that will expand the community's awareness and appreciation of Texas through an engaging series of exhibits, programs, special events and hosts a four-day, fun-filled cultural celebration of Texas' rich and diverse heritage. **El Mercado or Market Square**, is the largest Mexican market outside Mexico where the sound of Mariachis and folk life dancing come alive and there are abundant shops with one of a kind treasures; San Antonio has over 25 museums to include the **San Antonio Children's Museum**, a place where kids play to learn; **San Antonio Museum of Art**; the **McNay Modern Art Museum**.

**Art Galleries**
San Antonio was named one of America's **top 25 cities** for art by *AmericanStyle* magazine in 2011. The local art scene is located in downtown's Southtown neighborhood, where artists proudly display their work and on the first Friday of every month a stretch of the road joins in a community celebration with art, food and music.

**SeaWorld** San Antonio is one of 10 Worlds of Discovery parks operated by Busch Entertainment Corporation, the family entertainment division of Anheuser-Busch Companies, Inc. Experience the best in thrilling rides, exciting live entertainment and a free water park all at **Six Flags Fiesta Texas**. The park has won Amusement Todays Golden Ticket Award for The Best Theme Park Shows in the Country for an astounding 10 consecutive years! **Splash Town** is one of San Antonio's favorite family water parks with 20 acres of attractions. **Rio Raft &**

**Resort** is a beautiful resort situated on 1/4 mile of the Guadalupe River near Canyon Lake & New Braunfels, offering 25 river view cottages and 60 full hook-up RV sites. Other local attractions include **Canyon Lake Marina, Natural Bridge Caverns, and Louis Tussaud's Plaza Wax Works & Ripley's Believe It or Not**! **Enchanted Springs Rock**, featuring *Fort Beate Kids Korral, tractor rides, pony ride and much more*.

**San Antonio Stock Show & Rodeo**

The San Antonio Stock Show & Rodeo has been named the largest indoor Rodeo of the Year for the fifth consecutive year by the Professional Rodeo Cowboy Association. The annual rodeo features great entertainment with star-studded country, rock 'n' roll and Latin artists during all 20 PRCA rodeo performances. This spectacular experience also includes shopping, a carnival and livestock centers.

**San Antonio: In Town, Out & About**

San Antonio has several meeting facilities. The Alamodome is the largest facility and it features the very latest in dome architecture and engineering technology. The Henry B. Gonzalez Convention Center is used for annual business meetings, conferences, exhibits and trade shows. The AT&T Center, home to the San Antonio Spurs, is used for various music concerts and events including the annual Stock Show and Rodeo in February. All these and more are within the SAISD boundaries.

San Antonio has a number of both private and public higher learning institutions. Some of these include: Alamo Community College District composed of four separate campuses: San Antonio College, St. Phillip's College, Palo Alto College and Northwest Vista College; The University of Texas at San Antonio; Trinity University; University of the Incarnate Word; Our Lady of the Lake University; St. Mary's University; Oblate School of Theology; Texas A&M University System Extension Service and Wayland Baptist University. In addition to the above colleges and universities, there are a number of proprietary technical and trade schools ranging from cosmetology, to health careers, to aircraft mechanics, to fashion design.

For the sports-minded, there is a wide variety of sports beginning with exciting NBA home games with the fourth-time World Champion San Antonio Spurs and also, WNBA games featuring the San Antonio Silver Stars and for the first time in 2011 we have an NCAA Division I college football team at the University of Texas at San Antonio. Other popular sport events include tennis tournaments, national hockey league games, minor league baseball games, the annual Alamo Bowl football game, and some very popular golf tournaments such as the Senior PGA tour and the Valero Texas Open which draws a crowd every year.

Photographer: Steve Moakley

The city has miles of developed Greenway Trails and 1,100 acres of property along creek ways. There are several cities, downtown and county parks and natural areas and gardens around town for recreation and leisure activities.

In San Antonio, visitors can enjoy it all. Family fun, relaxing getaways, scenic pleasures and countless activities of a major metropolitan city can be found with the first class hotels and spa resorts, restaurants with cuisine inspired from around the world, live music for every genre and all kinds of annual entertainment and festivals. Enjoy the variety of the River Walk that stretches miles, offering a one-of-a-kind experience.

* Sources: The Greater San Antonio Chamber of Commerce
San Antonio Convention & Visitors Bureau
San Antonio ISD website

The ten largest corporate headquarters, by employee size, located in San Antonio are:

| Company | Business | Employed in San Antonio - 2011 |
|---|---|---|
| USAA | Insurance and Financial | 14,852 |
| H-E-B Food Stores | Services Super Market Chain | 14,588 |
| Bill Miller Bar-B-Q | Fast Food Chain | 4,190 |
| Cullen / Frost Bankers | Financial Services | 3,982 |
| Valero Energy | Oil Refining | 3,777 |
| Southwest Research Institute | Applied Research | 3,300 |
| Harland Clarke | Check Printing | 3,100 |
| Clear Channel Communications | TV & Radio | 2,800 |
| Cardell Cabinetry | Custom Wood Cabinets | 2,429 |
| Rackspace | IT Managed Hosting | 2,412 |

San Antonio's top ten major regional employers are:

| Company | Business | Employed in San Antonio – 2011 |
|---|---|---|
| Lackland Air Force Base | Military | 37,097 |
| Fort Sam Houston | Military | 32,000 |
| USAA | Financial Services & Insurance | 14,832 |
| H-E-B | Super Market Chain | 14,588 |
| Northside I.S.D. | School District | 13,300 |
| Randolph Air Force Base | Military | 11,068 |
| Northeast I. S.D. | School District | 10,522 |
| City of San Antonio | City Government | 9,145 |
| San Antonio I.S.D. | School District | 7,581 |
| Methodist Healthcare System | Healthcare Services | 7,500 |

The United States Military is a major employer with approximately 89,864 military and civilian employees. Fort Sam Houston is comprised of 32,000, Lackland AFB at 37,097, Randolph AFB at 15,492, and Brooks City-Base at 5,275 of the total amount.

# SAN ANTONIO, TEXAS MSA
# DEMOGRAPHICS *

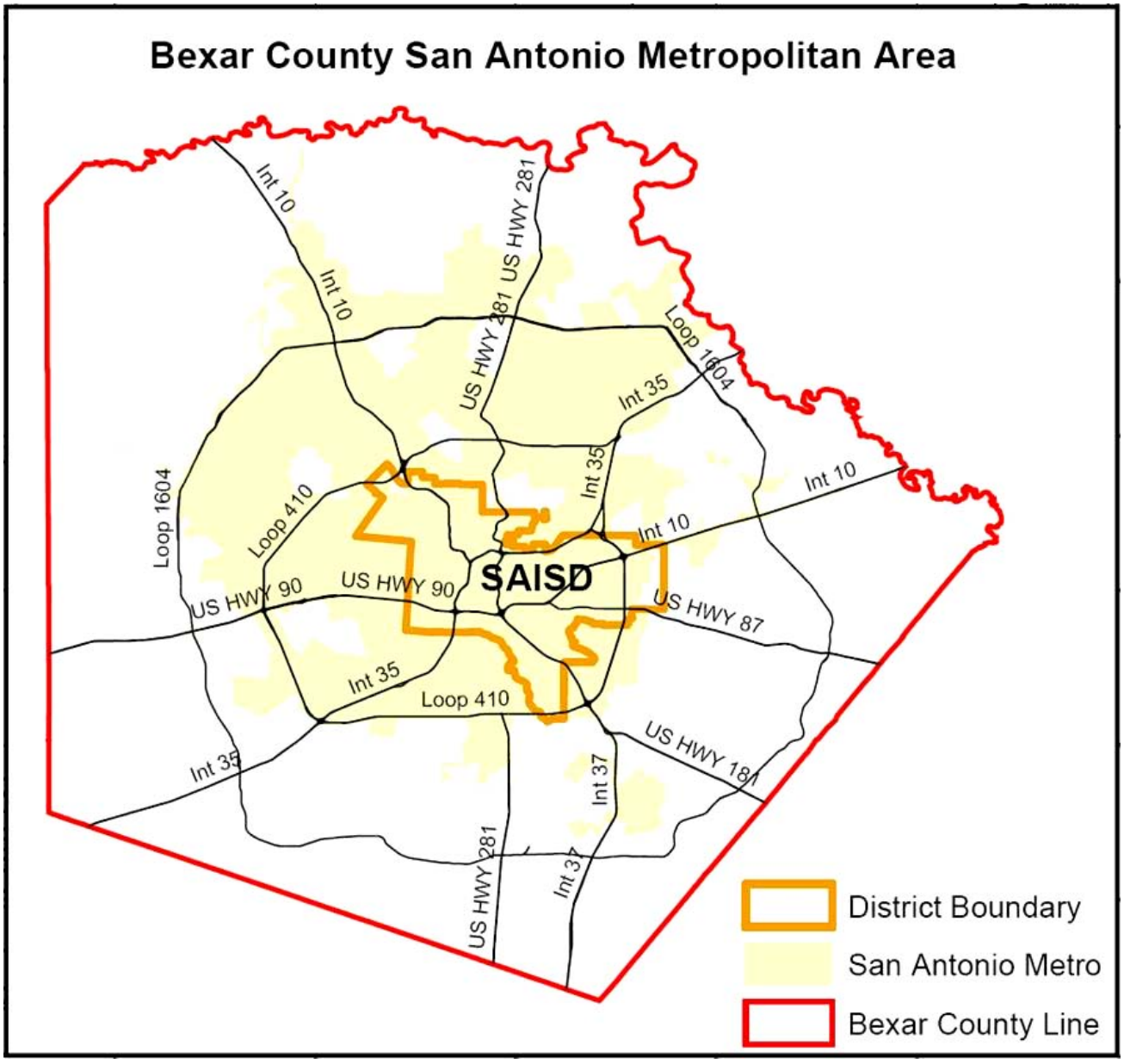
The information provided below is from the US Census for 1990 and 2000. It is meant to show population growth and change in the San Antonio and surrounding metro area. Of particular interest is the census data regarding the *level of education attained by adults age 25 and older*. According to an analysis completed by the Social Science Data Analysis Network (SSDAN), "as the elderly population is succeeded by younger and increasingly well-educated cohorts, the percent of the population that has attained higher level of education slowly increases." Furthermore, the study says "that not only has the number of diplomas and degrees increased, but their percentage in the population has also increased, indicating a growth in attainment greater than the relative growth in national population." The 2010 Census Data is not available as of the time of this publication and data reports are scheduled to be released through 2013.

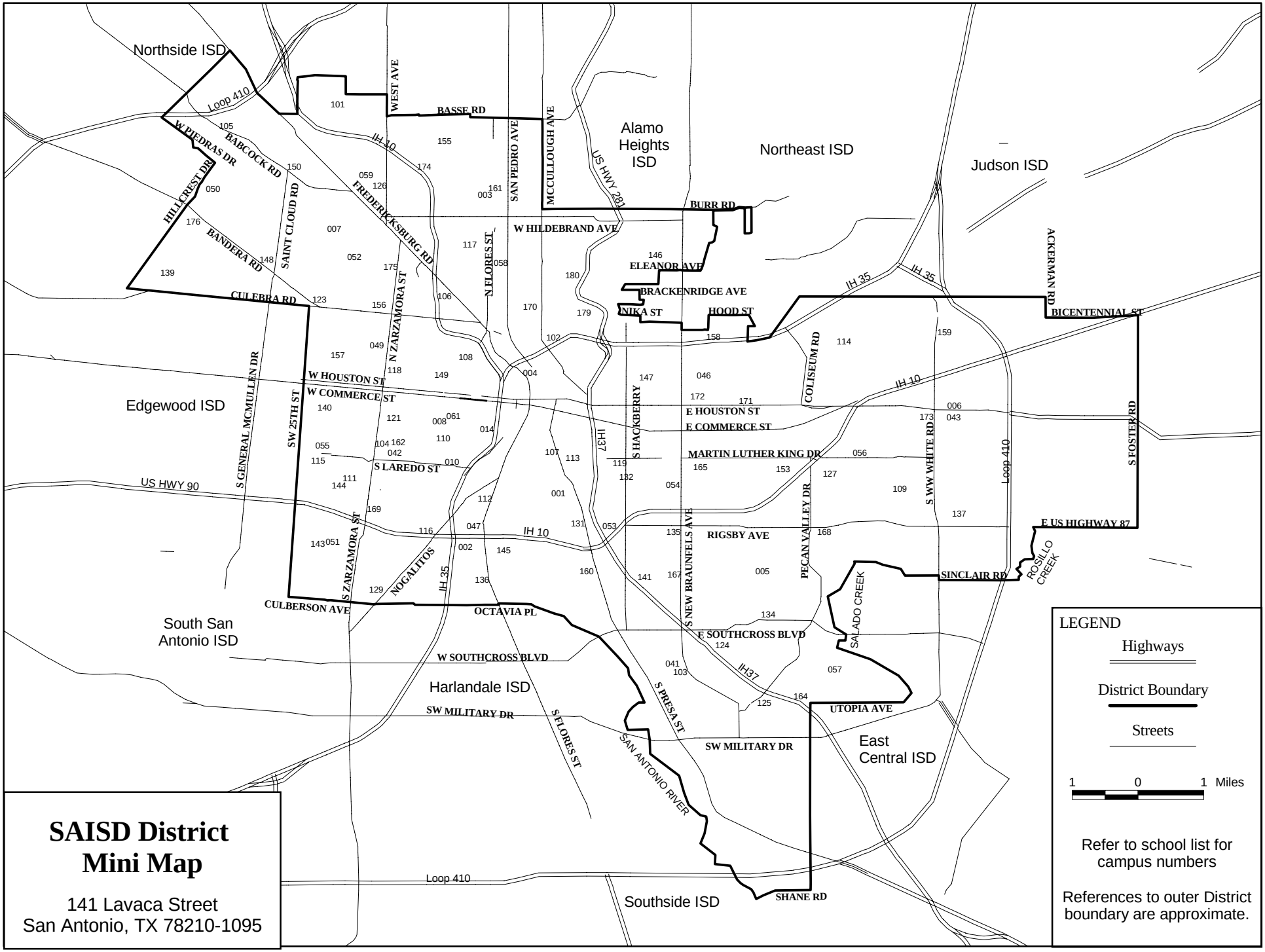
| SUBJECT | 1990 | 2000 | Change | Percent Change |
|---|---|---|---|---|
| | | | | |
| **Population** | 1,324,749 | 1,592,383 | 267,634 | 20.20 % |
| | | | | |
| **Population by Race** | | | | |
| Total Hispanics | 628,344 | 816,037 | 187,693 | 29.87% |
| White | 591,109 | 627,176 | 36,067 | 6.10% |
| Black | 85,463 | 101,348 | 15,885 | 18.59% |
| Am. Indian and Eskimo | 2,815 | 4,158 | 1,343 | 47.71% |
| Asian | 14,397 | 23,585 | 8,141 | 63.89% |
| Other/Two or more Races | 2,621 | 20,069 | 17,448 | 665.7% |
| | | | | |
| **Age Distribution** | | | | |
| 0 -14 | 323,521 | 376,174 | 52,653 | 16.27% |
| 15- 24 | 211,162 | 239,474 | 23,312 | 13.41% |
| 25-44 | 427,267 | 482,572 | 55,305 | 12.94% |
| 45-64 | 226,393 | 324,415 | 98,022 | 43.30% |
| 65+ | 136,406 | 169,748 | 33,342 | 24.4% |
| | | | | |
| **Household and Family Structure** | | | | |
| Married Couple | 256,142 | 291,731 | 35,589 | 13.89% |
| Female, Head of Household | 63,544 | 82,955 | 19,411 | 30.55% |
| Male, Head of Household | 15,931 | 25,569 | 9,638 | 60.50% |
| Non-family households | 122,885 | 159,691 | 36,806 | 29.95% |
| | | | | |
| | | | | |
| * Source: CensusScope.org , US Census analyzed by the Social Science Data Analysis Network (SSDAN) | | | | |

# SAN ANTONIO, TEXAS MSA
# DEMOGRAPHICS *

| SUBJECT | 1990 | 2000 | Change | Percent Change |
|---|---|---|---|---|
| | | | | |
| **Educational Attainment in Population 25 Years & Over** | **794,463** | **977,822** | **183,359** | **23.08%** |
| Less than 9th grade | 117,748 | 107,838 | 9,910 | 8.42% |
| Some high school, no diploma | 101,053 | 114,116 | 13,063 | 12.93% |
| High School Graduate | 200,229 | 245,055 | 44,826 | 22.39% |
| Some College, no degree | 178,690 | 233,017 | 54,327 | 30.40% |
| Associate degree | 43,787 | 58,309 | 14,522 | 33.17% |
| Bachelor's degree | 98,777 | 140,172 | 41,395 | 41.91% |
| Graduate or Prof. degree | 54,179 | 79,315 | 25,136 | 46.39% |
| | | | | |
| | | | | |
| **Language Spoken at Home for Age 5+** | **1,215,358** | **1,469,825** | **254,467** | **20.94%** |
| Only English | 720,055 | 870,065 | 150,010 | 20.83% |
| Spanish | 462,052 | 557,761 | 95,709 | 20.71% |
| Other Indio-European excludes English & Spanish | 22,163 | 22,917 | 754 | 3.40% |
| Asian | 9,803 | 15,897 | 6,094 | 62.16% |
| Other | 1,285 | 3,185 | 1,900 | 147.86% |
| | | | | |
| | | | | |
| | | | | |

* Source: CensusScope.org , US Census analyzed by the Social Science Data Analysis Network (SSDAN)


Bexar County San Antonio Metropolitan Area
Int 10
Int 10
US HWY 281
US HWY 281
Loop 1604
Int 35
Int 35
Loop 1604
Loop 410
Int 10
Int 10
SAISD
US HWY 90
US HWY 90
US HWY 87
Int 35
Loop 410
US HWY 181
Int 35
Int 37
US HWY 281
Int 37
District Boundary
San Antonio Metro
Bexar County Line




# SAISD District Mini Map

141 Lavaca Street
San Antonio, TX 78210-1095

# SAN ANTONIO INDEPENDENT SCHOOL DISTRICT

## 2011 - 2012 Instructional Calendar

Approved February 14, 2011

### August

| Sun. | Mon. | Tues. | Wed. | Thurs | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | 1 | 2 | 3 | 4 | 5 | 6 |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 | 30 | 31 | | | |

15-19 - Staff Development/Work Days
22 - First Day of School

### September

| Sun. | Mon. | Tues. | Wed. | Thurs | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | | | 1 | 2 | 3 |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| 25 | 26 | 27 | 28 | 29 | 30 | |

5 - Holiday - Labor Day

### October

| Sun. | Mon. | Tues. | Wed. | Thurs | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | | | | | 1 |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 | 31 | | | | | |

18 - 21 State Testing
21 - End of 1st Nine Weeks
24 - Student Holiday/Staff Dev/Teacher Prof Time
25 - Start of 2nd Nine Weeks

### November

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | 1 | 2 | 3 | 4 | 5 |
| 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 | 30 | | | |

11 - Veterans Day
21 - 25 Thanksgiving Holiday

### December

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | | | 1 | 2 | 3 |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 |

19 - 30 Winter Break

### January

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | 31 | | | | |

2 - Holiday
16 - Holiday - MLK
20- End of 2nd Nine Weeks
23 - Student Holiday/Staff Dev/Teacher Prof Time
24 - Start of 3rd Nine Weeks

### February

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | | | |

20 - Student Holiday/Staff Dev/Teacher Prof Time/Bad Weather Day

### March

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | | | 1 | 2 | 3 |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 |

5, 7-9 - State Testing
12 - 16 Spring Break
26-30 State Testing
30 - End of 3rd Nine Weeks

### April

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | | | | | |

2 - Student Holiday/Staff Dev/Teacher Prof Time
3 -Start of 4th Nine Weeks
6 - Holiday Good Friday
23 -26 State Testing
27 - Holiday Battle of Flowers

### May

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | 1 | 2 | 3 | 4 | 5 |
| 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 | 30 | 31 | | |

7 - 18 State Testing
28 - Holiday Memorial Day

### June / July

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|---|---|---|---|---|---|---|
| | | | | | 1 | 2 |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

6 - Last Day of School/End of 4th Nine Weeks
7 - Teacher Workday/Bad Weather Make-Up Day

### Legend

- Holiday
- Holidays/Bad Weather Make-Up Day

Student Holidays/Staff Duty Days:

- Work Day
- Staff Development/Teacher Prof Time
- Begin / End Grading Period
- Testing Dates

Nine Weeks: 1st = 44 2nd = 46
3rd = 43 4th = 44

# SAN ANTONIO INDEPENDENT SCHOOL DISTRICT
## HIRING SALARY SCHEDULE
## 2011 – 2012
## *(ONLY)*

Teachers with a Master's degree signing with the school district on or after August 1, 2002 will be paid $2,000 above base salary (Bachelor's Degree schedule).

**Classification 10:**
Bachelor's degree and certified teacher employed for 187 duty days of 10 months

| Years Experience | Annual Salary |
|---|---|
| 0 | $43,650 |
| 1 | $43,650 |
| 2 | $43,950 |
| 3 | $44,250 |
| 4 | $44,550 |
| 5 | $44,850 |
| 6 | $45,150 |
| 7 | $45,450 |
| 8 | $45,750 |
| 9 | $46,050 |
| 10 | $46,350 |
| 11 | $46,650 |
| 12 | $46,950 |
| 13 | $47,200 |
| 14 | $47,450 |
| 15 | $47,837 |
| 16 | $48,376 |
| 17 | $49,015 |
| 18 | $49,528 |
| 19 | $49,943 |
| 20 | $50,544 |
| 21 | $51,098 |
| 22 | $51,713 |
| 23 | $52,438 |
| 24 | $53,044 |
| 25 | $53,654 |

**Benefits:** Health (hospitalization and prescription drugs), dental, and life insurance are provided. (the estimated group rate of these paid benefits equates to $5,185.92 annually). Additionally, all employees are covered by FICA (Social Security).

**This hiring schedule is for teachers, librarians, and registered nurses, only. Years experience is determined by the number of years completed prior to August 1, 2011.**

# San Antonio Independent School District

## Financial Integrity Rating System of Texas (FIRST)

## DISTRICT STATUS

| Name: San Antonio ISD (015907) | | |
|---|---|---|
| | 2008-2009 | 2009-2010 |
| Rating/Score: | Above Standard Achievement / 75 | Above Standard Achievement / 69 |
| Indicators Answered YES: | 21 | 20 |
| Indicators Answered NO: | 1 | 2 |
| Total Indicators: | 22 | 22 |

| 08-09 # | 09-10 # | Indicator Description | 2008-2009 Result | 2009-2010 Result |
|---|---|---|---|---|
| 1 | 1 | Was The Total Fund Balance Less Reserved Fund Balance Greater Than Zero In The General Fund? | Yes | Yes |
| 2 | 2 | Was the Total Unrestricted Net Asset Balance (Net of Accretion of Interest on Capital Appreciation Bonds) In the Governmental Activities Column in the Statement of Net Assets Greater than Zero? (If the District's 5 Year % Change in Students was 10% more) | Yes | Yes |
| 3 | 3 | Were There No Disclosures In The Annual Financial Report And/Or Other Sources Of Information Concerning Default On Bonded Indebtedness Obligations? | Yes | Yes |
| 4 | 4 | Was The Annual Financial Report Filed Within One Month After November 27th Or January 28th Deadline Depending Upon The District's Fiscal Year End Date (June 30th Or August 31st)? | Yes | Yes |
| 5 | 5 | Was There An Unqualified Opinion In Annual Financial Report? | Yes | Yes |
| 6 | 6 | Did The Annual Financial Report Not Disclose Any Instance(s) Of Material Weaknesses In Internal Controls? | Yes | Yes |
| 7 | 7 | Did the Districts Academic Rating Exceed Academically Unacceptable? | No | No |
| 8 | 8 | Was The Three-Year Average Percent Of Total Tax Collections (Including Delinquent) Greater Than 98%? | Yes | Yes |
| 9 | 9 | Did The Comparisons Of PEIMS Data To Like Information In Annual Financial Report Result In An Aggregate Variance Of Less Than 3 Percent Of Expenditures Per Fund Type (Data Quality Measure)? | Yes | Yes |
| 10 | 10 | Were Debt Related Expenditures (Net Of IFA And/Or EDA Allotment) < $250.00 in 2007-08 < $350.00 in 2009-10 Per Student? (If The District's Five-Year Percent Change In Students = Or > 7%, Or If Property Taxes Collected Per Penny Of Tax Effort > $200,000 Per Student), Then Answer This Indicator Yes) | Yes | Yes |
| 11 | 11 | Was There No Disclosure In The Annual Audit Report Of Material Noncompliance? | Yes | Yes |
| 12 | 12 | Did The District Have Full Accreditation Status In Relation To Financial Management Practices? (e.g. No Conservator Or Monitor Assigned) | Yes | Yes |
| 13 | 13 | Was The Aggregate Of Budgeted Expenditures And Other Uses Less Than The Aggregate Of Total Revenues, Other Resources And Fund Balance In General Fund? | Yes | Yes |
| 15 | 14 | If The District's Aggregate Fund Balance In The General Fund And Capital Projects Fund Was Less Than Zero, Were Construction Projects Adequately Financed? (To Avoid Creating Or Adding To The Fund Balance Deficit Situation) | Yes | Yes |
| 15 | 15 | Was The Ratio Of Cash And Investments To Deferred Revenues (Excluding Amount Equal To Net Delinquent Taxes Receivables) In The General Fund > Or = 1:1? (If Deferred Revenues < Net Delinquent Taxes Receivable) | Yes | Yes |

| 08-09 # | 09-10 # | Indicator Description | 2008-2009 Result | 2009-2010 Result |
|---|---|---|---|---|
| 16 | 16 | Was The Administrative Cost Ratio Less Than The Threshold Ratio? | Yes | Yes |
| 17 | 17 | Was The Ratio Of Students To Teachers Within The Ranges Shown Below According To District Size? | Yes | Yes |
| 18 | 18 | Was The Ratio Of Student To Total Staff Within The Ranges Shown Below According To District Size? | Yes | Yes |
| 19 | 19 | Was The Total Fund Balance In The General Fund More Than 50% And Less Than 150% Of Optimum According To The Fund Balance And Cash Flow Calculation Worksheet In The Annual Financial Reports? | Yes | Yes |
| 20 | 20 | Was The Decrease In Undesignated Unreserved Fund Balance < 20% Over Two Fiscal Years? (If 1.5 Times Optimum Fund Balance < Total Fund Balance In General Fund Or If Total Revenues > Operating Expenditures In The General Fund, Then District Receives 5 points) | Yes | Yes |
| 21 | 21 | Was The Aggregate Total Of Cash And Investments In The General Fund More Than $0? | Yes | Yes |
| 22 | 22 | Were Investment Earnings In All Funds (Excluding Debt Service Fund and Capital Projects Fund) More Than $20 Per Student? | Yes | No |

## DETERMINATION OF RATING

| | | |
|---|---|---|
| **A.** | Did The District Answer **No** To Indicators 1, 2, 3 Or 4? **OR** Did The District Answer **No** To Both 5 And 6? If So, The District's Rating Is **Substandard Achievement**. | |
| **B.** | **2008-09**: Determine Rating By Applicable Range For summation of the indicator scores (Indicators 7-22)<br>**2009-10**: Determine Rating By Applicable Range For summation of the indicator scores (Indicators 7-22) | |
| | **Superior Achievement** | **2008-09**: 72-80 and Yes to Indicator 7<br>**2009-10**: 72-80 and Yes to Indicator 7 |
| | **Above Standard Achievement** | **2008-09**: 64-71 or >= 72 and No to Indicator 7<br>**2009-10**: 64-71 or >= 72 and No to Indicator 7 |
| | **Standard Achievement** | **2008-09**: 56-63<br>**2009-10**: 56-63 |
| | **Substandard Achievement** | **2008-09:** <56 or No to one default indicator<br>**2009-10:** <56 or No to one default indicator |

## INDICATOR RATIOS

| 08-09: Indicator 17<br>09-10: Indicator 17 | Ranges for Ratios | | | 08-09: Indicator 18<br>09-10: Indicator 18 | Ranges for Ratios | |
|---|---|---|---|---|---|---|
| District Size – Number of Students Between | Low | High | | District Size – Number of Students Between | Low | High |
| < 500 | 7 | 22 | | < 500 | 5 | 14 |
| 500-999 | 10 | 22 | | 500-999 | 5.8 | 14 |
| 1000-4999 | 11.5 | 22 | | 1000-4999 | 6.3 | 14 |
| 5000-9999 | 13 | 22 | | 5000-9999 | 6.8 | 14 |
| => 10000 | 13.5 | 22 | | => 10000 | 7.0 | 14 |

# ENDEAVORS OF THE DIVISION OF FINANCE, BUSINESS OPERATIONS, TRANSPORTATION AND FOOD SERVICE

It is the mission of the Division of Finance, Business Operations, Transportation and Food Service to provide sound fiscal management practices, in order to maximize available resources and provide for uses of those resources in a productive and efficient manner, so that the District can provide quality and equity in its delivery of services to attain excellence in educating its children.

The Division of Finance, Business Operations, Transportation and Food Service addresses this mission by placing emphasis on accountability and greater efficiency through the use of technology. The Division has made strides during 2010-2011 by accomplishing the following:

- ✓ In anticipation of massive federal and state cuts in funding, the Finance department led the effort to reduce budgets by more than $34M.

- ✓ In November of 2010, the District's credit rating outlook from Fitch Ratings was changed from the "Negative" outlook issued in 2006 to "Stable."

- ✓ In December of 2010, the district took advantage of the taxable Build America Bond program ("BAB's) and issued $151M in debt. As a result, $29.4M was saved in comparison to issuing traditional tax exempt debt.

- ✓ In May of 2011, the District refunded $99.1M in bonds issued in prior years and realized a net present value savings of $10.1M in debt service.

- ✓ In August of 2011, the district issued $61.1M of taxable Qualified School Construction Bonds ("QSCB's"). The $41.5M of interest payable on the QSCB's will be reimbursed directly to the District by the U.S Treasury. By issuing QSCB's, the District produced $45.4M in debt service savings in comparison to issuing traditional tax exempt debt. In October of 2011, the District entered into a related Guaranteed Investment Contract which resulted in additional debt service savings of $12.6M for a total debt service savings of $58M.

- ✓ In August 2011 the District legally defeased the 2007 Maintenance Tax Notes outstanding of $4.0M which resulted in interest savings of $437k.

- ✓ Prior to the issuance of the BAB's, QSCB's and refunding bonds, the District's aggregate interest cost was at 5.23%. As a result of the District's proactive debt management efforts, this aggregate interest rate decreased to 3.96%.

- ✓ Received the Distinguished Budget Presentation Award from the Government Financial Officers Association (GFOA) for the sixth consecutive year.

- ✓ Received the Meritorious Budget Award from the Association of School Business Officials International (ASBO) for the fifth consecutive year and received special recognition as a model book at their 2009 annual conference.

- ✓ Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Financial Officers Association and the Association of School Business Officials International (ASBOI) for the twenty-first consecutive year.

- ✓ Received Board approval for purchase of an automated Time & Attendance system. The project will begin in early 2012 with full implementation expected by the start of the 2012-13 school year.

- ✓ Initiated/implemented consultant studies in the Finance and Human Resources Departments to identify efficiencies in existing processes as well as to assist the District in the development of an RFP, vendor evaluation, and implementation of a new ERP system.

- ✓ Implemented a new department within the Employee Benefits and Risk Management aimed at improving employee safety. In addition to the goal of maintaining a safe workplace, the District anticipates a reduction in worker's compensation claims resulting from this initiative.

- ✓ Initiated preliminary discussions to learn about the potential benefits of electronic document management software to improve efficient access to and storage of documents within the District.

- ✓ Food Services Department continues to identify efficiencies through review of inventory management, food production and administrative processes/procedures which have assisted in a continued positive financial outlook for the Food and Child Nutrition Program.

- ✓ The Planning and Budget Department completed full implementation of an automated Budget Change Request form for General Fund and other selected Funds to expedite and assist in the processing of budget amendments.

- ✓ The Transportation Department completed the implementation of a GPS tracking system that has enhanced the service provided to parents, improved safety, and increased the accountability of the department.

- ✓ SAISD's Associate Superintendent for Finance was selected by the San Antonio Business Journal as one of the area's Best CFO's.

# Reference Information

# ACRONYMS

The following is a list of the commonly used acronyms throughout this budget document.

## -A-

| | |
|---|---|
| AAS | Advanced Academic Services |
| ABE | Adult Basic & Intermediate |
| A.C. | Achievement Center |
| ACT | American College Testing |
| ADA | Average Daily Attendance |
| ADM | Average Daily Membership |
| AFB | Air Force Base |
| AEIS | Academic Excellence Indicator System |
| AEP | Alternative Education Program |
| AP | Advanced Placement |
| ARD | Admission Review Dismissal |
| ARRA | American Recovery and Reinvestment Act |
| ASBOI | Association of School Business Officials International |
| AVL | Automatic Vehicle Location |
| AYP | Adequate Yearly Progress |

## -B-

| | |
|---|---|
| BAD | Bexar Appraisal District |
| BCR | Budget Change Request |
| BOC | Bilingual Opportunity Classroom |

## -C-

| | |
|---|---|
| CAFR | Comprehensive Annual Financial Report |
| CATE | Career and Applied Technology Education |
| CCS | Child Care Services |
| CD | Certificate of Deposit |
| CG | Curriculum Guide |
| CI | Comparable Improvement |
| C & I | Curriculum & Instruction |
| CIC | Campus Instruction Coordinator |
| CMS | Curriculum Management System |
| CPF | Capital Projects Fund |
| CPTD | Certified Property Tax Division |
| CSHP | Coordinated School Health Program |
| CTE | Career & Technology Education |

## -D-

| | |
|---|---|
| DAEP | Disciplinary Alternative Education Program |
| DSF | Debt Service Fund |

## -E-

| | |
|---|---|
| ECHS | Early College High School |
| EE | Early Education |
| EDA | Existing Debt Allotment |

# ACRONYMS

| | |
|---|---|
| ELA | English Language Arts |
| ELL | English Language Learners |
| ELPS | English Language Proficiency Standards |
| EOC | End-of-Course |
| ES | Elementary School |
| ESL | English as a Second Language |

## -F-

| | |
|---|---|
| FASRG | Financial Accountability System Resource Guide |
| FIRST | Financial Indicator Rating System of Texas |
| FPCD | Facility Planning and Construction Department |
| FTE | Full Time Equivalent |
| FSP | Foundation School Program |
| FY | Fiscal Year |

## -G-

| | |
|---|---|
| GAAP | Generally Accepted Accounting Producers |
| GASB | Governmental Accounting Standards Board |
| GED | General Educational Development |
| GF | General Fund |
| GL | General Ledger |
| GFOA | Governmental Finance Officers Association |
| GPA | Gold Performance Acknowledgement |
| GPC | Grade Placement Committee |
| GOF | General Operating Fund |
| GT | Gifted and Talented |

## -H-

| | |
|---|---|
| HB | House Bill |
| HFZ | Health Fitness Zone |
| HS | High School |

## -I-

| | |
|---|---|
| I&S | Interest and Sinking |
| IFA | Instructional Facilities Allotment |
| ISD | Independent School District |
| IT | Instructional Technology |

## -K-

| | |
|---|---|
| K | Kindergarten |

## -L-

| | |
|---|---|
| LEP | Limited English Proficiency (Bilingual) |
| LOTE | Languages Other Than English (Bilingual) |
| LRE | Least Restrictive Environment |

# ACRONYMS

**-M-**

| | |
|---|---|
| M&O | Maintenance and Operations |
| MS | Middle School |

**-N-**

| | |
|---|---|
| NAEYC | National Association for the Education of Young Children |
| NBA | National Basketball Association |

**-O-**

| | |
|---|---|
| OMB | Office of Management & Budget |

**-P-**

| | |
|---|---|
| PEIMS | Public Education Information Management System |
| PGA | Professional Golf Association |
| PLC | Professional Learning Communities |
| PK | Pre-Kindergarten |

**-R-**

| | |
|---|---|
| RMTS | Random Time Study |

**-S-**

| | |
|---|---|
| SAISD | San Antonio Independent School District |
| SAT | Scholastic Aptitude Test |
| SB | Senate Bill |
| SBDM | Site-Based Decision Making |
| SCE | State Compensatory Education |
| SDAA | State Developed Alternative Assessment |
| SFSF | State Fiscal Stabilization Funds |
| SHARS | School Health and Related Services |
| SR | Survival Ratio |
| SRF | Special Revenue Fund |
| SSI | Student Success Initiative |
| SSL | Spanish as a Second Language |
| STAAR | State of Texas Assessments of Academic Readiness |

**-T-**

| | |
|---|---|
| TAAS | Texas Assessment of Academic Skills |
| TAH | Teaching American History |
| TALT | Teaching Adult Learners TOolkit |
| TAKS | Texas Assessment Knowledge and Skills |
| TANF | Temporary Assistance to Needy Families |
| TARGET | Technology Applications Readiness Grant for Empowering Texas |
| TASA | Texas Association of School Administrators |
| TASB | Texas Association of School Board |
| TFA | Teacher for America |

# ACRONYMS

| | |
|---|---|
| TEA | Texas Education Agency |
| TEAMS | Texas Educating Adults Management System |
| TEEM | Texas Early Education Model |
| TEKS | Texas Essential Knowledge and Skills |
| TPRI | Texas Primary Reading Inventory |
| TPS | Texas Performance Standards |
| TRS | Teacher Retirement System |

## -U-

| | |
|---|---|
| UA | Unit Adjustment |
| UIL | University Interscholastic League |
| UTSA | University of Texas at San Antonio |

## -W-

| | |
|---|---|
| WADA | Weighted Average Daily Attendence |

## -Y-

| | |
|---|---|
| YTD | Year-to-Date |

# GLOSSARY OF FUNDS

This glossary contains the names and descriptions of the funds operated by the District. The glossary is arranged alphabetically.

**100% Campaign - Children's Defense Fund**
The 100% Campaign is a systematic school-based health outreach model designed to identify and link uninsured children to the Children's Health Insurance Program (CHIP) and Children's Medicaid.

**AFT-Alliance Grant**
Funds from the San Antonio Alliance for educational programs and to assist in the marketing process for each charter campus.

**Adult Education - English Literacy and Civics Education**
To assist adult parents to obtain the educational skills necessary to become full partners in the educational development of their children. And to assist adults to become literate and obtain the knowledge and skills necessary for employment and self-sufficiency.

**Advanced Placement Incentives**
Advanced Placement Funds awarded for academic enhancement purposes.

**After School Challenge Program**
These funds are through an interlocal agreement with the City of San Antonio. These funds provide for recreational and educational opportunities for children in the community after school hours.

**Algebra Readiness**
The purpose of the Algebra Readiness grant is to implement programs that increase the preparedness of middle school students to meet standards and pass future assessments in Algebra I.

**ARRA Title XIV SFSF - State Fiscal Stabilization Fund**
ARRA (American Recovery and Reinvestment Act of 2009) funds are to target one or more of the following critical reform areas: increase efforts to institute rigorous post-secondary standards and high quality (valid, reliable) assessments, enhance pre-kindergarten to post-secondary data systems that track progress and foster continuous improvement, continue to improve teacher effectiveness and support the equitable distribution of qualified teachers; and, expand the state's support and effective interventions for the lowest performing schools.

**Beginning Teacher Induction and Mentoring Program**
Funds to establish or enhance a beginning teacher induction and mentoring program designed to increase retention of beginning teachers. Districts are allowed to assign a qualified mentor teacher to each classroom teacher who has less than two years of teaching experience.

# GLOSSARY OF FUNDS

**Carl D. Perkins, Basic Grant Formula for Career and Technology Education (CATE)**
Funds used to strengthen the academic skills of students participating in career and technology and to provide all students with strong experience in and understanding of all aspects of an industry. Also to develop, improve or expand the use of technology in career and technical education and provide professional development programs to teachers, career guidance and academic counselors.

**Citicorp Foundation**
Citicorp provides individual grants to various SAISD campuses. Funds are to be used for student enrichment.

**Collaborative Dropout Reduction Pilot Program**
This pilot program provides funding to implement a local collaborative dropout reduction program. Goals of the program include reducing the number of students who drop out, increasing students' career readiness skills and provides strategies for dropout recovery and reentry.

**Communities Foundation of Texas - DDPP - Data Diagnostic & Planning**
Grant funds for Technology to perform data diagnostic and planning activities around data systems, use and practices. A key part of this program is to assist with coordination of district teams for Big 8 networking activities.

**Communities Foundation of Texas - NSC - National Student Clearinghouse Project**
Grant funds for Technology to expand the effective use of NSC data and provide input into the development of new reports related to NSC output. This is a collaborative effort with Texas High School Project (THSP) and MPR to organize and implement activities resulting from findings from this project.

**Community Foundation-Laura Bush for Libraries**
Funds to purchase library books at Rhodes MS.

**Community Putting Prevention to Work**
Funds for developing and implementing a model obesity prevention project. Emphasis targets healthy eating and physical activities.

**District Awards For Teacher Excellence (DATE)**
Funds to provide a teacher incentive awards program that supports the establishment of district-wide goals and the implementation of a financial awards system for teachers who improve student achievement.

**Dropout Recovery Performance Pay**
Funding to help identify and recruit students who have already dropped out of school and provide them services designed to enable them to earn a high school diploma or demonstrate college readiness.

**Education Jobs Fund**
Funds to assist in saving or creating education jobs, and help ensure that students are prepared to succeed in college and careers.

# GLOSSARY OF FUNDS

**Elementary and Secondary School Counseling**
This three year federal grant provides 50% funding for nine counselor positions at the elementary level. This provides a smaller student to counselor ratio which helps develop safe schools, student achievement and creating a college-bound culture.

**Federal - Temporary Assistance for Needy Families (TANF)**
Federal funds that provide education services to undereducated adult recipients that receive cash assistance through TANF. Recipients of benefits are required to participate in adult basic education or job training programs as a condition of eligibility.

**Federal Adult Education and Family Literacy**
Support programs for adult education and literacy services to adults who are beyond compulsory school age attendance, do not have a high school diploma or lack sufficient mastery of basic educational skills to function effectively in society.

**FFA / Toyota - Agriculture Program**
This grant supports increased recruitment and retention efforts in agricultural education. Also to increase awareness and education among youth and families regarding opportunities for developing leadership, personal growth and career success in agricultural education.

**First Robotics Grant - Sam Houston HS**
Grant funds to support Robotics at Sam Houston High School.

**Foundation For The Education Of Young Women**
Grant funds for the Young Women's Leadership Academy.

**GR - Adult Education – State**
Funds that provide adult education programs and literacy starting as of age 16 and above who do not have a high school diploma and are out of school.

**Head Start Program**
Funds that provide preschool programs to provide scientific, research-based, pre-reading instruction for three and four year old children.

**High School Allotment**
The State of Texas provides an allotment per student in grades 9-12 to improve high school graduation and college readiness rates.

**Homeless Education Disaster Assistance Program**
Funds that provide financial assistance due to increase of enrollment of homeless students as a result of a natural disaster that occurred in calendar year 2008. The program supports activities that address the educational and related needs of homeless students.

# GLOSSARY OF FUNDS

**IDEA -B - Preschool (ARRA)**
Stimulus funds awarded through the American Recovery and Reinvestment Act of 2009 (ARRA) relating to preschool children with disabilities.

**IDEA-B - Formula**
Supplemental Federal Funds ensure that eligible students (ages 3-21) with disabilities are provided with a free appropriate public education as required by federal statute.

**IDEA-B - Formula (ARRA)**
Stimulus funds awarded through the American Recovery and Reinvestment Act of 2009 (ARRA) relating to the Individuals with Disabilities Education Act (IDEA B & C). Funds are to be spent for activities and strategies that are scientifically based on research and meet needs identified in the Campus Improvement Plan.

**IDEA-B - Preschool**
Funds used for preschool children with disabilities.

**Intensive Summer Programs For Middle School and High School Students Pilot Program**
State funds to establish programs to provide intensive academic instruction during the summer to promote post secondary success for middle school and high school students identified as at-risk of dropping out of school.

**Intensive Technology-Based Academic Intervention Pilot Program**
To provide students in grades 9-12 identified as being in risk of dropping out of school with individual technology-based supplemental instruction in the foundation curriculum areas of English, language arts, mathematics, science and/or social studies.

**Law Enforcement Officer Standards and Education**
For expenses related to continuing education of licensed police officers.

**Life Skills Grant for Student Parents**
Funds to provide pregnant and parenting students the services needed to keep them in school until completion.

**McKinney - Vento Homeless Education**
This fund classification is used to account for funds granted for a variety of staff development and supplemental services, including in-service training, counseling, psychological services and tutoring.

**McKinney - Vento Homeless Education (ARRA)**
ARRA stimulus funds to benefit homeless students through a variety of staff development and supplemental services, including in-service training, counseling, psychological services and tutoring.

**National Action Council For Minorities In Engineering, Inc. (NACME) / AT&T**
Funds for professional development to support engineering program at campus.

# GLOSSARY OF FUNDS

**National FFA /Toyota Diversity - Burbank HS**
This grant supports increased recruitment and retention efforts in agricultural education. Also to increase awareness and education among youth and families regarding opportunities for developing leadership, personal growth and career success in agricultural education.

**Public Charter School Start Up**
Funds directed for the planning, program design and implementation of the charter school.

**Reach, Aim and Soar Grant**
Funds to identify and serve middle and high school students who need to improve daily attendance; earn or recover high school credits; improve behavior; improve grades; pass the state's assessment tests and return to school to complete their high school diploma.

**SAISD Gear UP**
The six-year funded grant began with the 2005-2006 school year. These funds follow the 2005-2006 sixth grade class though high school graduation. This grants promotes student achievement and college readiness.

**SLC Enhanced Reading Opportunity ERO**
This Smaller Learning Communities (SLC) grant not only creates and expands SLC projects, but also implements promising supplemental reading programs within freshman academy SLCs. Additionally, this grant provides for participation in a national evaluation of supplemental reading programs.

**SSI-College Readiness Initiative for MS Students**
Funds for programs that increase the preparedness of middle school students to be successful on the English I and Algebra I EOC assessments and ultimately meet the college readiness standards set for the Algebra II and English III EOC assessments.

**Student Success Initiative Grant**
These funds provide transitional financial assistance during the one post-ARI/AMI school year. For the 2009-2010 school year, funding is provided for interventions for struggling students in grades K-12.

**Supplemental Services - Visually Impaired**
Funds for the education of students with visual impairments.

**Texas HS Initiative**
Funds to provide at-risk high school students programs that coordinate services and programs among local entities to comprehensively reduce the number of students who drop out of school and increase their job skills, employment opportunities, and continuing education opportunities of students who might otherwise have dropped out of school.

**Teaching American History (2)**
Funds to supplement existing funding to create Vertical Teams in U.S. History to increase academic achievement, historical literacy, and college readiness.

# GLOSSARY OF FUNDS

**Technology Fund**
To account for funds awarded to school districts to purchase technological software or equipment that contributes to student learning or pay for training for educational personnel involved in the use of these materials.

**Tech Asst. for On-Line College & Career Readiness Preparation Pilot**
Funds that provide an online toolkit of college and career resources for students, parents, and counselors. The interactive website is designed as an engaging, informative resource to promote college readiness, identify student career interests and provide TEA with evaluation data on best/promising practices for post-secondary success.

**Texas Fitness Now Grant**
Funds for the support of in-school physical education and fitness programs for students in grades 6 - 8.

**Texas High School Initiative**
Funds to foster coherent school-wide improvements that cover all aspects of a high school operation, based on a careful assessment of campus needs through curriculum changes, sustained professional development and enhanced involvement of parents.

**Texas HS Initiative**
Funding to offer students who have dropped out of public high school the opportunity to earn a high school diploma or demonstrate college readiness.

**Texas School Ready! Project**
Grant funds for early childhood mentor program. The program includes mentor training through the Children's Learning Institute, mentoring and instructional support to teachers to ensure three hours of daily cognitive instruction, teacher's use of technology for professional development and other early childhood initiatives.

**Texas Title I Priority Schools Grant-Navarro**
The purpose of the Texas Title I Priority Schools (TTIPS) Cycle 2 grant program is to provide funding to Local Education Agencies (LEAs) which have the capacity and commitment to implement rapid, dramatic reforms to academically turn the campus around.

**Texas Title I Priority Schools Grant-Davis**
The purpose of the Texas Title I Priority Schools (TTIPS) Cycle 2 grant program is to provide funding to Local Education Agencies (LEAs) which have the capacity and commitment to implement rapid, dramatic reforms to academically turn the campus around.

# GLOSSARY OF FUNDS

**Texas Title I Priority Schools Grant-Fox Tech HS**
This special School Improvement Grant is for a campus in need of improvement, corrective action, restructuring or other eligible need that demonstrates the greatest need for the funds and the strongest commitment to use the funds to provide adequate resources in order to raise substantially the achievement of the students so as to enable the school to make adequate yearly progress and exit improvement status.

**Texas Title I Priority Schools Grant-Sam Houston HS**
This special School Improvement Grant is for a campus in need of improvement, corrective action, restructuring or other eligible need that demonstrates the greatest need for the funds and the strongest commitment to use the funds to provide adequate resources in order to raise substantially the achievement of the students so as to enable the school to make adequate yearly progress and exit improvement status.

**TTIPS Strategic Planning Grant- Sam Houston**
Funds for a TTIPS and Title I SIP campus to facilitate the creation and implementation of Strategic Action Planning for Marketing Strategy for the New Tech, a school within Sam Houston HS.

**TTL II B-Secondary Math Teacher Support**
Funds to implement strategies and models to improve the teaching skills of math and math performance of their students.

**TTL V B SP1 Campus Charter 11-12**
Initial start-up funding for charter campus planning and initial implementation.

**Title I - School Improvement**
Supplemental funds to help school improvement by corrective action or restructuring to provide a high quality education which will enable all students to meet the state student performance standards.

**Title I - School Improvement (ARRA)**
The purpose of Title I School Improvement and SIP ARRA is to provide supplemental funds to LEAs to assist Title I, Part A, schools identified in need of improvement to provide a high-quality education which will enable all children to meet the state student performance standards.

**Title I SIP Academy Grant - Page MS**
Funds directed for the planning, program design and implementation of the charter school.

**Title I, Part A - Improving Basic Programs**
Funds to help students acquire the knowledge and skills in the state content standards and to meet the state student performance standards.

**Title I, Part A (ARRA)**
Funds to help students acquire the knowledge and skills in the state content standards and to meet the state student performance standards.

**Title I, Part C - Migrant**
Funds used for instructional and support services for migrant students and out of school migrant youth.

# GLOSSARY OF FUNDS

**Title I, Part D - (ARRA)**
ARRA funds to improve educational services for children and youth in local and state institutions for neglected or delinquent children and youth so that such children and youth have the opportunity to meet the same challenging state student academic achievement standards that all children in the state are expected to meet.

**Title I, Part D- Subpart 2 -Delinquent Programs**
Funds to improve the educational services to children residing in facilities for delinquent children to acquire the knowledge and skills in the state content standards and state student performance standards.

**Title II, Part A - Teacher and Principal Training and Recruiting**
Funds to improve student achievement by improving teacher and principal quality and increasing the number of highly qualified teachers in classrooms and highly qualified principals in schools.

**Title II, Part D - (ARRA) - Technology**
The primary goal of the Ed Tech program is to improve student academic achievement through the use of technology in schools. It is also designed to ensure that every student is technologically literate by the end of eighth grade and to encourage the effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods.

**Title II, Part D - Enhancing Education through Technology**
Funds for the implementation and support of a comprehensive system that effectively uses technology in elementary and secondary schools to improve student achievement and enable them to become technologically literate by the end of 8th grade.

**Title III, Part A - Limited English Proficiency (LEP)**
Funds to improve the education of limited English proficient children, by assisting the children to learn English and meet challenging state content standards and student academic achievement standards.

**Washington Mutual Grant**
Grant funds to support leadership training for parents and professional development for new teachers.

# GLOSSARY OF TERMS

This glossary contains definitions of terms used in this book and such additional terms as seem necessary to common understandings concerning financial accounting procedures for schools. Several terms that are not primarily financial accounting have been included because of their significance for school financial accounting. The glossary is arranged alphabetically with appropriate cross-referencing where necessary.

**ACADEMY** - The term used when a campus may have grades PK- 6+ and/or may be an in-district charter school.

**ACCOUNTABILITY -** The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry it represents, to justify the raising of public resources and the purpose for which they are used.

**ACCOUNTING SYSTEM** - The methods and records established to identify, assemble, analyze, classify, record and report a government's transactions and to maintain accountability for the related assets and liabilities.

**ACCRUAL BASIS** - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, other than in the periods in which cash is received or paid by the government.

**ACCRUE** - To record revenues when earned or when levies are made and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. Sometimes, the term is used in a restricted sense to denote the recording of revenues earned but not yet due, such as accrued interest on investments and the recoding of expenditures which result in liabilities that are payable in another account period, such as accrued interest on bonds. See also Revenue, Estimated and Expenditures.

**ACCRUED INTEREST** - Interest accumulated between interest dates but not yet due.

**AD VALOREM TAXES -** Taxes imposed in proportion to the value of assessed property.

**APPROPRIATION** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**APPROPRIATION ACCOUNT -** A budgetary account set up to record spending authorizations for specific purposes. The account is credited with original appropriations and any supplemental appropriations and is charged with expenditures and encumbrances.

**AMENDED BUDGET -** The original adopted plus any amendments passed of a certain date.

**ASSETS** - Property owned by the District which has monetary value.

**AVERAGE DAILY ATTENDANCE (ADA)** - Average Daily Attendance is the average number of students in daily attendance in a given school year. A major part of the state funding formula is based on Average Daily Attendance.

# GLOSSARY OF TERMS

**AVERAGE DAILY MEMBERSHIP -** An enrollment projection number used to calculate a budget for a campus in any given school year.

**AUDIT -** A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls and is intended to:
Ascertain whether financial statements fairly present financial position and results of operations,
Test whether transactions have been legally performed,
Identify area for possible improvements in accounting practices and procedures,
Ascertain whether transactions have been recorded accurately and consistently, and
Ascertain the stewardship of officials responsible for governmental resources.

**BALANCE SHEET** - A financial statement disclosing the assets, liabilities, and equity of an entity at a specified date in conformity with GAAP (Generally Accepted Accounting Principles).

**BOARD OF EDUCATION, PUBLIC** - The elected or appointed body that has been created according to State law and vested with the responsibilities for educational activities in a given geographical area. These bodies are sometimes called school boards, governing boards, boards of directors, school committees, school trustees, etc. This definition relates to the general term and covers State boards, intermediate administrative unit boards, and local basic administrative unit boards.

**BOND** - A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality. See also Surety Bond.

**BONDED DEBT** - The portion of indebtedness represented by outstanding bonds. Sometimes called "Funded Debt".

**BONDS AUTHORIZED AND UNISSUED** - Bonds that have been legally authorized but not issued and which can be issued and sold without further authorization.

**BONDS ISSUED** - This refer to bonds sold.

**BONDS PAYABLE** - The face value of bonds issued and unpaid.

**BUDGET** - A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them. The budget usually consists of three parts. The first part contains a message from the budget-making authority together with a summary of the proposed expenditures and the means of financing them. The second part is composed of drafts of the appropriations, revenue, and borrowing measures necessary to put the budget into effect. The third part consists of schedules supporting the summary. These schedules show in detail the proposed expenditures and means of financing them together with information as to past years= actual revenues and expenditures and other data used in making the estimates.

**BUDGET CALENDAR** - A schedule of key dates or milestones in which a government follows in preparation for the adoption of a budget.

# GLOSSARY OF TERMS

**BUDGETARY CONTROL** - The control or management of the business affairs of the school district in accordance with an approved budget with a responsibility to keep expenditures within the authorized amounts.

**BUILDINGS** - A fixed asset account, which reflects the acquisition value of permanent structures used to house persons and property, owned by the local education agency. If buildings are purchased or constructed, this account includes the purchase or contract price of all permanent buildings and fixtures attached to and forming a permanent part of such buildings. If buildings are acquired by gift, the account reflects their appraised value at the time of acquisition.

**CAPITAL BUDGET** - A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget. If a Capital Program is in operation, it will be the first year thereof. A Capital Program is sometimes referred to as a Capital Budget. See Capital Program.

**CAPITAL OUTLAYS** - Expenditures which result in the acquisition of an addition to fixed assets.

**CAPITAL PROGRAM** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long term work program or otherwise. It sets forth each project or other contemplated expenditure in which the local education agency is to have a part and specified the full resources estimated to be available to finance the projected expenditures.

**CAPITAL PROJECTS** - Projects that purchase or construct capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a buildings or facility.

**CAREER AND TECHNOLOGY EDUCATION (CATE)** - This term refers to courses that are designed to help students identify careers and build skills necessary for success in the world of work.

**CERTIFICATE OF DEPOSIT** - A negotiable or non-negotiable receipt for monies deposited in a bank of other financial institution for a specified period for a specified rate of interest.

**CHARTER SCHOOL, IN-DISTRICT** - The term is used for a SAISD campus that operates as a charter school from authority granted by the State Board of Education.

**CODING** - A system of numbering, or otherwise designating, accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used reveals quickly certain required information.

**COHORT SURVIVAL RATIO** - This is an enrollment projection method which essentially compares the number of students in a particular grade to the number of student in the previous grade during the pervious year. Ratios are computed for each grade progression and are then used to project future enrollments.

**COMPENSATORY EDUCATION** - Program and instructional services designed for at-risk students. These programs and services are funded with Compensatory Education funds.

**CONTRACTED SERVICES** - Labor, materials and other costs for services rendered by personnel who are not on the payroll of the local education agency.

# GLOSSARY OF TERMS

**COST PER PUPIL** - See Current Expenditures Per Pupil.

**CURRENT EXPENDITURES PER PUPIL** - Current expenditures for a given period of time divided by pupil unit of measure (average daily membership, average daily attendance, etc.).

**CURRENT YEAR'S TAX LEVY** - Taxes levied for the current fiscal period.

**DEBT** - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, time warrants and notes.

**DEBT LIMIT** - The maximum amount of gross or net debt which is legally permitted.

**DEBT SERVICE** - Expenditures for the retirement of debt and expenditures for interest on debt, except principal and interest of current loans.

**DEFICIT** - The term refers to the excess of expenditures over revenues during an accounting period.

**DELINQUENT TAXES** - Taxes remaining unpaid on and after the date on which they become delinquent according to state law.

**DEPARTMENT** - A major administrative/supportive division of the district that indicates overall management responsibility for an operation or a group of related operations within a functional area.

**EFFECTIVE TAX RATE** - The total tax levy for the school district divided by the State Comptroller Tax Division Index Value for the district, times 100, equals the effective tax rate per $100 valuation. (Also see Nominal Tax Rate.)

**ENCUMBRANCE ACCOUNTING** - A system or procedure which involves giving recognition in the budgetary expenditure control records for the issuance of purchase orders, statements, or other commitments chargeable to an appropriation in advance of any liability or payment.

**ENCUMBRANCES** - Funds which are set aside or committed for a future expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation account. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

**EQUIPMENT** - Those moveable items used for school operations that are of a non-expendable and mechanical nature, i.e., perform an operation. Typewriters, projectors, computers, lathes, machinery, and vehicles, etc., are classified as equipment. (Heating and air-conditioning systems, lighting fixtures and similar items permanently fixed to or within a building are considered as part of the building.)

# GLOSSARY OF TERMS

**EXPENDITURES** - Expenditures/expenses should be classified by the major object classes according to the types of items purchased or services obtained. An expenditure/expense account identifies the nature and object of an account, or a transaction. The school district's accounting records are to reflect expenditures/expenses at the most detailed level. Expenditures are debited in the accounting period in which a measurable fund liability is incurred, except for unmatured principal and interest on general long-term debt, prepaid items, and other long-term obligations which are recorded as a debit in the accounting period when due. Expenses are debited in the accounting period in which they are incurred.

**FINANCIAL ACCOUNTABILITY SYSTEM RESOURCE GUIDE (FASRG)** – This is an accounting guide produced by the Texas Education Agency for school district to use as a reference.

**FINANCIAL EXCELLENCE INDICAOR SYSTEM OF TEXAS (FEISTER) -** Used to provide financial, academic program management, and resource allocation data.

**FINANCIAL INTEGRITY RATING SYSTEM OF TEXAS (FIRST) -** This is a TEA rating system for Texas school districts in the area of finance.

**FISCAL PERIOD** - Any period at the end of which a local education agency determines its financial position and the results of its operations. The period may be a month, a quarter, or a year, depending upon the scope of operations and requirements for managerial control and reporting.

**FISCAL YEAR** - A twelve-month period of time to which the annual budget applies and at the end of which a local education agency determines its financial position and the results of its operations. The SAISD fiscal year is September 1 to August 31.

**FIXED ASSETS** - Assets of a long-term nature that are intended to continue to be held or used such as land, buildings, machinery, furniture and other equipment.

**FOUNDATION SCHOOL PROGRAM (FSP) -** It entitles Texas public school districts to provide a basic education for each student. Funding is comprised of local property taxes and state revenues.

**FUNCTION -** This term refers to a mandatory 2-digit code applied to expenditures that identifies the purpose of the transaction. Examples: 11-Instruction; 23-School Administration; 33-Health Services, etc.

**FUND -** A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes there in are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

**FUND BALANCE** - The difference between the assets and liabilities of a fund. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues over its liabilities, reserves and appropriations for the period.

**FURNITURE** - Those moveable, non-expendable items used for school operations that are not of a mechanical nature. Chairs, tables, desks, file cabinets, and workstations, are examples of furniture.

# GLOSSARY OF TERMS

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** - Uniform minimum standards and guidelines for financial accounting and reporting set forth by the Governmental Accounting Standards Board.

**GENERAL FUND** - The fund used to finance the ordinary operating of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

**GRANTS** - An award of money from a governmental entity such as the State or Federal or a private entity usually for a specific purpose.

**INSTRUCTION** - The activities dealing directly with the teaching of students.

**INTEREST & SINKING** - The total amount to be expended by a taxing unit from property tax revenues to pay principal and interest on outstanding debts.

**INVESTMENTS** - Securities such as certificates of deposit, money market saving accounts, US Treasury Notes, US Treasury Bills are purchased and held for the production of revenue in the form of interest and dividends.

**INVENTORY** - A detailed listing of property currently held by the District showing quantities, descriptions and values of the property, and units of measure and unit prices.

**LEVY** - (Verb) To impose taxes or special assessments. (Noun) The total of the taxes or special assessments imposed by a governmental unit.

**LIABILITY** - Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note this does not include encumbrances.

**MAINTENANCE, FACILITIES (plant/buildings repairs and replacement of equipment)** - Those activities which are concerned with keeping the grounds, buildings, and equipment at their original condition of completeness or efficiency, either through repairs or by replacements (anything less than replacement of a total building).

**MODIFIED ZERO BASED BUDGETING** - A budget procedure for all non-schools made up of separate decision packages prepared for each department. An enhancement decision package must be prepared for all increases over prior year budget. The packages, including increases for inflation and services must be justified and compete for available resources. Schools are budgeted based on projected membership.

**NOMINAL TAX RATE** - The tax rate for $100 valuation applied to the taxable value of property in the district. The county appraisal district determines the taxable value of property in the district. (Also see Effective Tax Rate)

**OBJECT CODE –** As applied to expenditures, this code identifies the nature of a transaction or expenditure classification such as payroll costs; purchased and contracted services; supplies and materials; other operating costs; debt services; and capital outlay.

# GLOSSARY OF TERMS

**ORIGINAL BUDGET** - The annual budget as adopted by the Board of Trustees. It includes the major fund groups (General Operating, Food Service and Debt Service Fund) and functions as mandated by the State of Texas.

**PAYROLL COSTS-** This major classification includes the gross salaries or wages and benefit costs for employee services. An employee is paid a salary or wage.

**PERSONNEL, ADMINISTRATIVE** - Personnel on the school payroll who are primarily engaged in activities which have as their purpose the general regulation, direction and control of the affairs of the school district that are system-wide and not confined to the school; for example, superintendent of schools, business manager and accountant, human resources manager, etc.

**PERSONNEL, CLERICAL** - Personnel occupying positions which have as their major responsibilities the preparing, transferring transcribing, systematizing, or preserving of written communications and records. This also includes stock clerks, etc.

**PERSONNEL, HEALTH** - Persons in the field of physical and mental health such as physicians, psychiatrists, school nurses, dentist, dental hygienists, psychiatric social workers, and therapists, whose services are directed primarily at individuals, although sometimes used for group activities.

**PERSONNEL, INSTRUCTIONAL ADMINISTRATION** - Persons who manage, direct, and supervise the district-wide instructional program, and improve the quality of instruction and the curriculum. Included here are: supervisors of instruction, curriculum, research and development, etc.

**PERSONNEL, MAINTENANCE** - Personnel on the school payroll who are primarily engaged in the repairing and upkeep of grounds, buildings, and equipment.

**POSITIONS AUTHORIZED** - Refers to full-time and part-time positions with employee contracts that are budgeted in the adopted budget in the expenditure category called payroll costs.

**PROGRAM** - The definition of an effort to accomplish a specific objective or objectives consistent with funds or resources available. Budgets and actual revenue and expenditure records may be maintained by program.

**PUBLIC EDUCATION INFORMATION MANAGEMENT SYSTEM (PEIMS)** - An information system that requires all school districts to submit data on students, personnel and financial for use by the TEA and the Legislature.

**RECEIPTS, NONREVENUE** - Amounts received that either incur an obligation that must be met at some future date or change the form of an asset from property to cash and thereafter decrease the amount and value of school property. Money received from loans, sale of bonds, sale of property purchased from capital funds, and proceeds from insurance loss settlements constitute most of the non-revenue receipts.

**REVENUES, ESTIMATED** - Amounts estimated to be received based on local tax rates, state funding formula, federal grants and other known resources.

# GLOSSARY OF TERMS

**SCHOOL** - A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings. More than one school may be housed in one school plant, as is the case when the elementary and secondary programs are housed in the same school plant.

**SCHOOL, ALTERNATIVE** - A separately organized school offering alternative education programs for students at-risk of being suspended from the school system. The name refers to sites that offer educational programs to serve specific student needs. Campus Educational Programs are staffed with SAISD teachers and teacher assistants.

**SCHOOL, ELEMENTARY** - A school classified as elementary by State and local practice and composed of any span of grades not above grade eight. In this book, this term includes pre-kindergartens if they are under the control of the local board of education. In SAISD, grades Pre-K to 5+ are the elementary schools.

**SCHOOL, MIDDLE** - A separately organized secondary school intermediate between elementary and high school. In this district, some grades 6 to 8 are in the middle schools.

**SCHOOL, HIGH** - A school offering the final years of schoolwork necessary for graduation; invariable preceded by a middle or junior high school in the same system. High schools in SAISD include grades 9 through 12.

**SCHOOL, SUMMER** - The name applied to the school session carried on during the period between the end of one regular school term and the beginning of the next regular school term.

**SCHOOL PLANT** - The site, building, and equipment constituting the physical facilities used by single school or by two or more schools sharing the use of common facilities.

**SCHOOL SITE** - The land and all improvements to the site, other than structure, such as grading, drainage, drives, parking areas, walks, plantings, play courts, and play fields.

**SITE-BASED DECISION MAKING (SBDM)** - A process in which the most effective decisions are made by those who will actually implement the decisions. The objective of SBDM is to improve student performance and to enhance accountability. Each campus has the responsibility to set its own educational objectives consistent with the school district's goals from Vision 2010.

**SPECIAL REVENUE FUND** - A fund used to account for the proceeds of specific revenue resources, other than trusts or capital projects, that is legally restricted to expenditures for specified purposes.

**STUDENT BODY ACTIVITIES** - Direct and personal services for public school pupils, such as interscholastic athletics, entertainments, publications, clubs, band and orchestra, that are managed or operated by the student body under the guidance and direction of an adult, and are not part of the regular instructional program. These are usually called extracurricular activities.

**STUDENT OPERATING FUNDS** - Campus level generated money, which enhances the general operating budget for the campus.

# GLOSSARY OF TERMS

**SURETY BOND** - A written promise to pay damages or to indemnify against losses caused by the party or parties named in the document, through nonperformance or through defalcation; for example, a surety bond given by a contractor or by an official handling cash or securities.

**TAX LEVY** - The total amount of funds to be raised by general property taxes for operating ad debt service purposes that is determined by the Bexar County Appraisal District.

**TAXES** - Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit. It does not include special assessments.

**TAX ROLL** - The official list showing the amount of taxes levied against each taxpayer or property from the Bexar County Appraisal District.

**TEXAS ASSESSMENT OF KNOWLEDGE AND SKILLS (TAKS)** - This is an examination for students in grades 3 through 11 that measures knowledge and skills taught in public schools, and which is used to allow students to progress to the next higher grade. This test was administered for the first time during school year 2003-2004. The Texas Assessment of Academic Skills (TAAS) was TAKS predecessor.

**TEXAS EDUCATION AGENCY (TEA)** - This agency exercises general control of the public education at the state level in accordance with the provisions of the Texas Education Code.

**TIER I** - This term refers to each school district's share of the foundation school program. It consists of an allotment per student times ADA plus categorical aid for special population students.

**TIER II** - This term refers to a guarantee yield component of the Foundation School program which provides each school district with the opportunity to enrich the basic educational program funded through Tier I. Each school district is guaranteed a specified amount per weighted student in state and local funds for each cent of tax effort over that required for the districts local fund assignment up to the maximum specified by state law.

**TEACHER RETIREMENT SYSTEM (TRS)** - An agency of the state of Texas created to provide service and disability retirement benefits and administer a healthcare program for all eligible public school employees.

**WEIGHTED AVERAGE DAILY ATTENDANCE (WADA)** - This is used to in Tier II to represent a count of students. In simplified terms, it is the result of dividing the cost of Tier I by the Tier I adjusted basic allotment.

**YIELD –** The rate earned on an investment based on the price paid for the investment, the insert earned during the period held, and the selling price or redemption value of the investment.

**Thank you for your interest in the San Antonio Independent School District *2011 – 2012 Budget.***

SAISD