Sam Houston High School Targeted Improvement Plan 2019-2020



Sam Houston High School Targeted Improvement Plan

TIP Components	Notes
Foundations	
Self-Assessment Results	If the campus has had an ESF Diagnostic, DO NOT complete the 'Self-Assessment' section. Continue to the next section titled, 'ESF Diagnostic Results'
Essential Action	From the drop down menu, select the Essential Action the campus selected based on the Needs Assessment and/or ESF Final Report.
Rationale	Explain the reasons this Essential Action was selected.
Desired Annual Outcome for Priority Focus Area	Create your annual goal for each Prioritized Focus Area identified using qualitative and/or quantitative measures.
Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area.
District Commitment on Theory of Action	State the District Theory of Action and the District Commitments that will support the campus' essential actions found in the plan.
Date of ESF Diagnostic	Complete after ESF Diagnostic.
Capacity Builder	Capacity Builders can include vetted partners, ESCs, and/or internal district support.
Cycles 1, 2, and 3 90-day Action	Plan
Desired 90-day Outcome	Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant prioritized focus area.
Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area. Barriers may stay the same or change from cycle to cycle.
District Actions for this Cycle	List what the district will do to support the campus during this 90-day cycle to achieve the desired outcomes.
Milestones	In each row, list actions the campus is taking in this cycle to achieve desired outcomes and address barriers to implementation. An action may address more than one priority focus area. New actions can be added over time, as needed.
Prioritized Focus Area	Select the Prioritized Focus Area(s) that is aligned to this milestone.
Timeline	Identify a start and end date. End date may carryover to another cycle.
Resources Needed	Examples include, but are not limited to: budget allocation, data platforms, personnel, etc.
Evidence used to Determine Progress toward Milestone	Measures can be qualitative or quantitative.
Progress toward Milestone	Select the status of the evidence review from the dropdown menu.
Necessary Adjustments/Next Steps	List adjustments or next steps the campus will take to achieve this action. Include barriers that limited progress towards achieving this action.
Cycle 4	

Not to filled out until summative process has been completed

				Campus	Information				
District Name	San Antonio Independent School District	Campus Name	Sam Houston High School	Superintendent	Mr. Pedro Martinez	Principal	Dr. Delinda Castro/Dr. Mateen Diop		
District Number	015907	Campus Number	015907006	District Coordinator of	Mr. Daniel Girard	ESC Support	Jamie Goodwin		
District Number	013307	campus Number	013907000	School Improvement (DCSI)		Ese support	Shannon Allen		
				As	surances				
DCSI	support mechanisms to ensure	e the successful implen ntion requirements. If I	est that I will provide or facilitate the p nentation of the Targeted Improvemen am the principal supervisor, I understa	Daniel Girard 10/14/19					
Principal Supervisor (Only necessary if the DCSI is NOT the Principal supervisor)	I, as supervisor of the principal for this campus, attest that I will coordinate with the DCSI to provide or facilitate the provision of all the necessary district- level commitments and support mechanisms to ensure the principal I supervise can achieve successful implementation of the Targeted Improvement Plan for this campus. I understand I am responsible for ensuring the principal carries out the plan elements as indicated herein.								
•		chanisms to ensure the	inate with the DCSI (and my superviso e successful implementation of the Tar						
Board Approval Date	2019-11-11								
				Needs	Assessment				
			What accountability goals for each Domain has your campus set for the year?	ch the 71 for Domain 1, 79 for Domain 2, 75 for Domain 3 =Over all 78 C					
	Data Analysis Questions		What changes in student group and subject performance are included in these goals?						
			If applicable, what goals has your campus set for CCMR and Graduation Rate?	Increasing our College, Career, and Military Readiness from 42% to 50%. Increase Graduation rate from 83.7% to 86%.					

	Self-Assessment Results (To be completed if the campus HAS NOT had an ESF Diagnostic)										
	Use the completed Self-Assessment Tool to complete this section										
	Essential Acti	on		Implementa	tion Level (1 Not Yet Started - 5 Fully Implemented)						
1.1 Develop campus instru	ctional leaders with clear roles and responsibilities.				5						
2.1 Recruit, select, assign,	induct and retain a full staff of highly qualified educat	ors.			5						
3.1 Compelling and aligne	d vision, mission, goals, values focused on a safe envir	onment and high expectations.			4						
4.1 Curriculum and assess	ments aligned to TEKS with a year-long scope and sequ	uence.			3						
5.1 Objective-driven daily	lesson plans with formative assessments.				3						
5.3 Data-driven instruction	۱.				3						
	Prioritized Focus Are	a #1	Prioritized Focus Area #2		Prioritized Focus Area #3						
Essential Action	5.1 Objective-driven daily lesson plans with formative	assessments.	5.3 Data-driven instruction.								
Rationale	In order to increase student performance, students mu measure this by reviewing and vetting daily formative teachers not only check but respond to student learnin lessons and evidence of student learning to the level o improve student achievement.	assessments (exit tickets) where g. Teachers have not examined their	and then lesson actives are b	end in mind. Daily formative assessments are created ackwards mapped. Once exit tickets are reviewed, is given where teachers can address the gaps in instruction.							
Desired Annual Outcome	The desired outcome is aligned lessons from lesson of measuring student learning through daily formative as improvement will be vetting lessons and formative as will entail feedback for improvement and extension. A Meets, 7% Masters.	sessments. The cycle for sessments before they are given. This	monitor student progress. Stu assessments, curriculum base during PLC will be weekly syst	I teachers to collect and track student data in order to udents will track their own data from daily formative ed assessments and district benchmarks. Data meetings tem where student gaps are identified and action plans ecuted. Annual Goal: 78% Approaches, 28% Meets, 7%							
Rarriers to Address				pment on tracking student data and goal setting for ative assessments. Teacher re-assignment due to w student attendance.							
Distri	District Commitment Theory of Action: The district provides campuses with best practice resources and tools for engaging families (i.e., translation services, parent/student surveys, online communication structures). District policies and practices support effective instruction in schools. The district has effective systems for identifying and supporting struggling learners. Achievement gaps will close, creating more opportunities for students in their future educational endeavors and campus culture and community connections will improve.										

		Foundations	S
(To be complete	ESF Diagnostic Results d AFTER the campus engages in the shared diagnostic with an ESF Facilitator)	
	Prioritized Focus Area #2	Prioritized Focus Area #3	

	Date of ESF Diagnostic	n/a		
	Prioritized Focus Are	a #1	Prioritized Focus Area #2	Prioritized Focus Area #3
Essential Action				
Desired Annual Outcome				
Barriers to Address During the Year				
Distri	ct Commitment Theory of Action			
Prioritized Focus Areas for Improvement			Capacity Builder	

	Student Data													
Grade level Subject tested		% of Students at Campus Determined Proficiency Level										% of Students at Meets Grade Level on STAAR or Other Assessment		
	Cycle 1				Cycle 2			Cycle 3			Summative			
		Data Source	Goal	Actual	Data Source	Goal	Actual	Data Source	Goal	Actual	Data Source	Goal	Actual	
9th	ELAR	District Interim	20%	30%	District Interim	40		Benchmark	50		STAAR	60%		
9th	ALG I	District Interim	25%	31%	District Interim	45		Benchmark	50		STAAR	60%		
9th	BIO	District Interim	22%	28%	District Interim	45		Benchmark	50		STAAR	60%		
10th	ELAR II	District Interim	20%	14%	District Interim	20		Benchmark	30		STAAR	40%		
11TH	US History	District Interim	20%	17%	District Interim	25		Benchmark	30		STAAR	40%		

	Cycle 1 (Sept-Nov)
Prioritized Focus Area #3	

				Cycle 1 90-day Outo	comes (September - N	ovember)			
	Pric	oritized Focus Are	ea #1		Prioritized Focus Area #2			Prioritized Focus Area #3	
Essential Action	5.1 Objective-driven daily lesso	on plans with for	mative assessments.	5.3 Data-driven instruction.					
Desired Annual Outcome	, i i i i i i i i i i i i i i i i i i i	t learning throug I be vetting lessc I entail feedback	h daily formative assessments. ons and formative assessments for improvement and	student progress. Students wi curriculum based assessments	Il track their own data from da s and district benchmarks. Dat gaps are identified and action	a meetings during PLC will be plans to close these gaps will be			
Desired 90-day Outcome	Protocol for backwards mappir Ensuring the vetting of exit ticl of implantation for all teacher	kets and lesson p	0		formative assessment and exit evidence of goal achievement	0			
Barriers to Address During this Cycle	Teacher re-assignment due to being followed with fidelity.	falling student e	nrollment. Exit ticket protocols	Teacher re-assignment due to fidelity.	falling enrollment. Exit ticket	protocols being followed with			
District Actions for this Cycle	DCSI coaching campus principals weekly over Exit Tickets, formative assessments and curriculum based assessments. Monthly principal meetings, Professional Learning Networks and Weekly Curriculum Director site visits.								
District Commitments Theory of Action		•		ent gaps will close, creating mo		s, online communication structur n their future educational endeav	<i>,</i>		
Miles	stones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence used to Determine Progress toward Milestone	Evidence Collection Date	Progress toward Milestone	Necessary Adjustments / Next Steps
All teachers create daily forma to student understanding and a aggressive monitoring of class		#1 and #2	Sept-Nov	Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	22-Nov-19		
Facilitate weekly PLC using data protocols tracking student a data. Reviewing and vetting exit tickets(PLC).		#1 and #2	Sept-Nov	Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	22-Nov-19		

Student Assessment Predictions based on curriculum based assessments, exit tickets and formative assessments (PLC)	#1 and #2		Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	22-Nov-19				
Continue to drive all decisions through our campus Theory of Action	#1 and #2	Sept-Nov	None	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Theory of Action, Faculty Meeting Agendas, PLC agendas	22-Nov-19				
Coaching teachers through weekly walk-throughs and face to face feedback. Providing specific bite sized instructional feedback and monitoring the implementation of given feedback	#1 and #2	Sept-Nov	None	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Walk through feedback and response from teachers	22-Nov-19				
			Reflection and Pl	anning for Next 90-Day	v Cycle					
Did you achieve your desired 90-day outcome? Why or why not?										
Did you achieve your student performance goals (see Student Data T	Did you achieve your student performance goals (see Student Data Tab)? Why or why not?									
Review the necessary adjustments/next steps column above. What on in the next cycle? What new milestones do you need to add to th	Carryover Milestones			New Milestones						

				Cycle 2 90-Day Ou	tcomes (December-Feb	oruary)			
	Prio	oritized Focus Are	ea #1		Prioritized Focus Area #2			Prioritized Focus Area #3	
ssential Action	5.1 Objective-driven daily lesso	on plans with form	mative assessments.	5.3 Data-driven instruction.					
esired Annual Outcome	The desired outcome is aligned activities to measuring student The cycle for improvement will before they are given. This will extension. Annual goal: 78% Ap	t learning throug I be vetting lesso I entail feedback	h daily formative assessments. Ins and formative assessments for improvement and	student progress. Students wil curriculum based assessments weekly system where student	l track their own data from dail and district benchmarks. Data	meetings during PLC will be plans to close these gaps will be			
esired 90-day Outcome	Protocol for backwards mapping of lessons beginning with the end in mind. Ensuring the vetting of exit tickets and lesson plans occur during PLC. 1st year of implantation for all teachers.								
arriers to Address During nis Cycle	Exit ticket vetting and PLC prot	ocols being exect	uted with fidelity.	Exit ticket vetting and PLC prot	ocols being executed with fidel	ity.			
istrict Actions for this Cycle	assessments and curriculum ba	CSI coaching campus principals weekly over Exit Tickets, formative ssessments and curriculum based assessments. Monthly principal meetings, rofessional Learning Networks and Weekly Curriculum Director site visits.							
istrict Commitments Theory FAction			_	·		online communication structure their future educational endeavo			
				Actior	plan-Milestones		-		
Miles	tones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence used to Determine Progress toward Milestone	Evidence Collection Date	Progress toward Milestone	Necessary Adjustments Next Steps
				Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District	February 28, 2020		

All teachers create daily formative assessments and respond	#1 and #2	Dec-Feb	Eduphoria, Lead4Ward,	Dr. Diop & Dr. Castro-,	Daily Formative Assessments,	February 28 2020	
to student understanding and misunderstanding through					Exit Ticket Data, Curriculum		
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aggressive monitoring of classroom instruction			Support, Master Teacher		Based Assessments, District		
			Pullouts, Professional		Benchmark		
			Learning through campus				
			leadership and monthly				
			district professional learning				
			(EPIC SATURDAYS)				
			(,				
Facilitate weekly PLC using data protocols tracking student	#1 and #2	Dec-Feb	Eduphoria, Lead4Ward,	Dr. Diop & Dr. Castro-,	Daily Formative Assessments,	February 28, 2020	
data. Reviewing and vetting exit tickets(PLC).			Instructional Specialist	Administrative Team and	Exit Ticket Data, Curriculum		
			Support, Master Teacher	Instructional Coaches	Based Assessments, District		
			Pullouts, Professional		Benchmark		
			Learning through campus				
			leadership and monthly				
			district professional learning				
			(EPIC SATURDAYS)				
			(EPIC SATURDATS)				

Student Assessment Predictions based on curriculum based assessments, exit tickets and formative assessments (PLC)	#1 and #2		Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	February 28, 2020		
Continue to drive all decisions through our campus Theory of Action	#1 and #2	Dec-Feb	None	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Theory of Action, Faculty Meeting Agendas, PLC agendas	February 28, 2020		
Coaching teachers through weekly walk-throughs and face to face feedback. Providing specific bite sized instructional feedback and monitoring the implementation of given feedback	#1 and #2	Dec-Feb	None	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Walk through feedback and response from teachers	February 28, 2020		
			Reflection and Pl	anning for Next 90-Day	v Cycle			
Did you achieve your desired 90-day outcome? Why or why not?								
Did you achieve your student performance goals (see Student Data T								
Review the necessary adjustments/next steps column above. What on in the next cycle? What new milestones do you need to add to th		nis cycle will you continue working		Carryover Milestones			New Milestones	

Cycle 3 90-Day Outcomes (March-May)										
	Pric	oritized Focus Are	a #1	Prioritized Focus Area #2			Prioritized Focus Area #3			
Essential Action	5.1 Objective-driven daily lesson plans with formative assessments.			5.3 Data-driven instruction.						
Desired Annual Outcome		t learning throug I be vetting lesso I entail feedback	n daily formative assessments. ns and formative assessments for improvement and	The desired outcome is for all teachers to collect and track student data in order to monitor student progress. Students will track their own data from daily formative assessments, curriculum based assessments and district benchmarks. Data meetings during PLC will be weekly system where student gaps are identified and action plans to close these gaps will be executed. Annual Goal: 78% Approaches, 28% Meets, 7% Masters						
Desired 90-day Outcome	Protocol for backwards mappin Ensuring the vetting of exit tic of implantation for all teacher	kets and lesson p		All instruction driven by daily formative assessment and exit ticket results. Student goal setting every three weeks and evidence of goal achievement.						
Barriers to Address During this Cycle	Exit ticket vetting and PLC prot	cocols being exect	uted with fidelity.	Exit ticket vetting and PLC protocols being executed with fidelity.						
District Actions for this Cycle	DCSI coaching campus principa assessments and curriculum b Professional Learning Network	ased assessment	s. Monthly principal meetings,	DCSI coaching campus principals weekly over Exit Tickets, formative assessments and curriculum based assessments. Monthly principal meetings, Professional Learning Networks and Weekly Curriculum Director site visits.						
District Commitments Theory of Action				online communication structure their future educational endeavo						
				Action	n plan-Milestones					
Miles	stones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence used to Determine Progress toward Milestone	Evidence Collection Date	Progress toward Milestone	Necessary Adjustments / Next Steps	
All teachers create daily formative assessments and respond to student understanding and misunderstanding through aggressive monitoring of classroom instruction		#1 and #2	Mar-May	Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	May 29, 2020			
Facilitate weekly PLC using data protocols tracking student data. Reviewing and vetting exit tickets(PLC).		#1 and #2	Mar-May	Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	May 29, 2020			

Student Assessment Predictior assessments, exit tickets and f		#1 and #2	Mar-May	Eduphoria, Lead4Ward, Instructional Specialist Support, Master Teacher Pullouts, Professional Learning through campus leadership and monthly district professional learning (EPIC SATURDAYS)	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Daily Formative Assessments, Exit Ticket Data, Curriculum Based Assessments, District Benchmark	May 29, 2020		
Continue to drive all decisions Action	through our campus Theory of	#1 and #2	Mar-May	None	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Theory of Action, Faculty Meeting Agendas, PLC agendas	May 29, 2020		
Coaching teachers through wee face feedback. Providing specif feedback and monitoring the ir feedback		#1 and #2	Mar-May	None	Dr. Diop & Dr. Castro-, Administrative Team and Instructional Coaches	Walk through feedback and response from teachers	May 29, 2020		
				Reflection and Pl	anning for Next 90-Day	v Cycle			
Did you achieve your desired 90-d	day outcome? Why or why not?								
Did you achieve your student performance goals (see Student Data Tab)? Why or why not?									
Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle?				Carryover Milestones			New Milestones		
	_			END OI	F YEAR REFLECTION				
	Pric	oritized Focus Are	ea #1	Prioritized Focus Area #2			Prioritized Focus Area #3		
Essential Action	0			0			0		
Desired Annual Outcome	activities to measuring student learning through daily formative assessments. St The cycle for improvement will be vetting lessons and formative assessments before they are given. This will entail feedback for improvement and			The desired outcome is for all teachers to collect and track student data in order to monitor student progress. Students will track their own data from daily formative assessments, curriculum based assessments and district benchmarks. Data meetings during PLC will be weekly system where student gaps are identified and action plans to close these gaps will be executed. Annual Goal: 78% Approaches, 28% Meets, 7% Masters					
Did the campus achieve the desired outcome? Why or why not?									

Cycle 4 90-Day Action Plan (June-August)										
The purpose of this 90-Day action plan is to prepare for the upcoming school year. The essential actions the campus prioritizes may have changed based on progress made in the school year or based on ESF diagnostic results.										
	Prioritized Focus Area #1			Prioritized Focus Area #2			Prioritized Focus Area #3			
Essential Action				All instruction driven by daily formative assessment and exit ticket results. Student goal setting every three weeks and evidence of goal achievement.			0			
Rationale										
How will you communicate these priorities to your stakeholders? How will you invest them?										
Desired 90-Day Outcome										
Who will help the campus build capacity in this area?										
Barriers to Address										
District Actions for this Cycle										
District Commitments Theory of Action	The district provides campuses effective systems for identifyir	with best practic ng and supporting	e resources and tools for engages struggling learners. Achievene	ging families (i.e., translation se ent gaps will close, creating mo	ervices, parent/student surveys, re opportunities for students in	online communication structure their future educational endeave	s). District policies and practice ors and campus culture and cor	s support effective instruction i nmunity connections will impro	n schools. The district has we.	
	I			Actior	n plan-Milestones					
Milestones		Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence Used to Determine Progress Toward Milestone	Evidence Collection Date	Progress Toward Milestone	Necessary Adjustments/Next Steps	

Reflection and Planning for Next 90-Day Cycle								
Did you achieve your desired 90-day outcome? Why or why not?								
Did you achieve your summative student performance goals (see Student Data Tab)? Why or why not?								
Review the necessary adjustments/next steps column above. What n on in the next cycle? What new milestones do you need to add to the		New Milestones						